



CITY OF ROCHESTER 2023-2024

# BUDGET



 Malik D. Evans, Mayor



City of Rochester, NY  
Rochester City Council



## VISION: BUILDING BRIDGES TO ROCHESTER'S FUTURE

### MISSION

The Evans Administration promotes positive systemic and structural change by:

- **providing** transparent and collaborative leadership,
- **offering** equitable access to essential municipal services,
- **enabling** productive intergovernmental, private, and non-profit partnerships,
- **and promoting** increased quality of life through investments that create vibrant neighborhoods and employment opportunities,

**making Rochester a hope-filled city with an exciting future.**

### VALUES

**Strategic:** The Evans Administration will be intentional, creative and bold, yet realistic given the city's fiscal, physical, and people resources.

**Renewable and Flexible:** The Evans Administration will allow for and accommodate future modifications and likely change.

**Concern for Public Employees:** The Evans Administration will develop, support, empower and care for our employees and create a city-wide team of highly engaged professional public servants.

**The Larger Context:** The Evans Administration will consider the larger external environment, including the county and the greater Rochester region.

**Collaborative:** The Evans Administration will promote and encourage collaborative partnerships *within* city government and other public, private and non-profit entities where egos and turf are checked at the door.

**Citizen Priority:** The Evans Administration will place a primary focus on being citizen-centered by engaging, enabling, and involving citizens as partners.

**Mission Focus:** The Evans Administration will focus on our *primary* role of providing high-quality planning, zoning, code enforcement, public safety, clean water, physical infrastructure (lights, roads, parks, forestry, etc.), and other critical municipal government services.

**Trust and Transparency:** The Evans Administration will ensure that the people of Rochester will trust that their *shared interests* and not personal or special interests are primary.

# CITY OFFICIALS

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## CITY COUNCIL

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Miguel A. Melendez, Jr. (At-Large)  
President

Mary Lupien (East District)  
Vice President

Mitchell D. Gruber (At-Large)  
LaShay D. Harris (South District)  
Willie J. Lightfoot (At-Large)  
Stanley Martin (At-Large)  
Michael A. Patterson (Northeast District)  
Jose Peo (Northwest District)  
Kimberly Smith (At-Large)

## MAYOR

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Malik D. Evans

## DEPUTY MAYOR

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Patrick Cunningham

## OFFICE OF MANAGEMENT AND BUDGET

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Michael T. Burns  
Budget Director

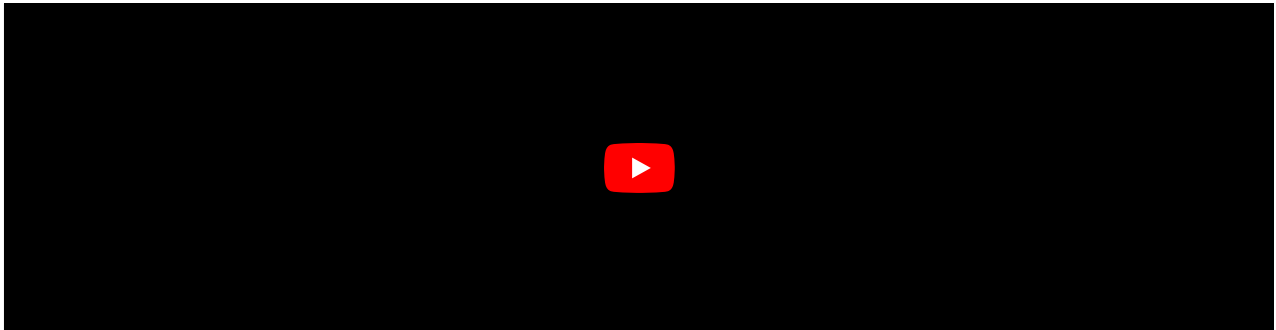
Budget Staff  
Sarah Boyce  
Kristina Heiligenthaler  
Shavae Lewis  
Emily Lohner  
Joe Mustico  
Josephus Tisdale  
Suzanne P. Warren

# BUDGET AT A GLANCE

	Amended Budget <u>2022-23</u>	Approved Budget <u>2023-24</u>	Dollar Change
<b>BUDGET</b>	\$644,157,050	\$674,686,100	\$30,529,050
<b>PROPERTY TAX LEVY</b> (Before STAR)	\$187,637,400	\$187,637,400	\$0
<b>TYPICAL HOMESTEAD BURDEN*</b>			
Property Tax	\$1,498.70	\$1,568.14	\$69.44
Service Charges	<u>\$988.48</u>	<u>\$1,021.12</u>	<u>\$32.64</u>
Subtotal	\$2,487.18	\$2,589.26	\$102.08
<b>TYPICAL NON-HOMESTEAD BURDEN**</b>			
Property Tax	\$11,080.70	\$10,546.18	-\$534.52
Local Works Charge	<u>\$892.34</u>	<u>\$889.50</u>	<u>-\$2.84</u>
Total	\$11,973.04	\$11,435.68	-\$537.36
<b>PROPERTY TAX RATES (PER \$1,000)</b>			
Homestead	\$17.05	\$17.84	\$0.79
Non-Homestead	\$36.07	\$34.33	-\$1.74
<b>TYPICAL HOMESTEAD SERVICE CHARGES</b>			
Water	\$351.52	\$384.92	\$33.40
Refuse	\$399.00	\$399.00	\$0.00
Local Works	<u>\$237.96</u>	<u>\$237.20</u>	<u>-\$0.76</u>
	\$988.48	\$1,021.12	\$32.64
* Based on a typical house assessed at \$87,900 with 40' front footage and using 68,000 gallons of water annually.			
** Based on a business assessed at \$307,200 with 150' front footage.			

# READER'S GUIDE

## BUDGET DIRECTOR'S INTRODUCTION



Michael T. Burns, Budget Director

## BUDGET PROCESS

This budget is for the City's 2023-24 fiscal year, which begins on July 1, 2023 and closes on June 30, 2024. The process and content requirements of the annual budget are stipulated in Section 3-9 of the City Charter. Consistent with these requirements, the Mayor prepares a proposed budget. Detailed budget requests are made by each department, reviewed and analyzed by the Office of Management & Budget, modified as necessary, and approved by the Mayor.

The Mayor's proposed budget is considered by the City Council, and at least one public hearing is scheduled. The City Council may adopt the budget as proposed by the Mayor or may modify it, as prescribed by Section 3-10 of the City Charter. If the City Council's action on the budget contains no additions, the budget is adopted without further action. Reductions to the proposed budget do not require the approval of the Mayor. If City Council's action includes any additions, the budget must be presented to the Mayor by June 20. The Mayor may accept or reject any additions. If the Mayor accepts the additions, the budget is adopted without further action. If the Mayor rejects any additions, he must inform the City Council of the items rejected with his reasons and return the budget to the Council by June 25. The City Council may then reconsider the budget and, by June 30, may revise its actions in conformity with the Mayor's objections or may, upon a two-thirds vote, override the Mayor's objections. If City Council does not, by June 30, adopt a budget according to these procedures, the budget as submitted by the Mayor plus any City Council additions not objected to by the Mayor will be the budget for the ensuing year.

## SCOPE OF THE BUDGET

The budget contains most of the ongoing operations of the City of Rochester. Certain programs are not included:

**City School District:** A summary of the proposed City School District budget is included. The complete text of the School budget is included in a separate document.

**Federal Programs:** The administrative costs and certain program expenses are included. However, most program expenditures from the Consolidated Plan are not included. Appropriations from those programs are made during the year.

**Capital Programs:** The budget includes two types of capital expenditures: Cash Capital, the direct outlay for capital purposes, and Debt Service, the repayment of principal and interest on previously authorized borrowing. Not included is the appropriation of the proceeds from note and bond sales that may occur during the year. These will be appropriated individually during the year, and their repayment will be included in future budgets as Debt Service. The Capital Improvement Program (CIP) section in the Budget document details all expected capital program expenditures for the upcoming year and each of the subsequent four years.

**Trust and Agency Funds:** On occasion, the City receives income that is to be used for restricted purposes. Such funds are not included in the budget; their use requires City Council appropriation during the year.

## BUDGET FORMAT - DEPARTMENTAL SECTIONS

1. Mission Statement of the organization is provided. A list of Customers defines the primary recipients of the unit's work. Critical Processes present the activities the unit uses to carry out its mission. Departmental Highlights describe changes planned for the department in the new year. Key Performance Indicators measure how well objectives are being met, including progress towards Strategic Initiatives.
2. Expenditures including proposed, current, and historical data are presented in two ways — by major object (or type) of expense and by activity.
3. Personnel, which includes a calculation of total positions and a detailed listing of all position titles and pay brackets, including full time and other than full time positions. In the Undistributed Expenses, Contingency, and Capital sections, no personnel data are provided, as no staff are assigned.

## BUDGET FORMAT YEAR-TO-YEAR COMPARISONS

The year-to-year comparison for each bureau or division shows the current and proposed budget year expenses. An analysis of the changes in the budget is included.

1. Salary and Wage Adjustment: Accounts for all routine changes in personnel compensation. This includes contract settlements, step and merit advancements, upgrades and downgrades of positions, and turnover that replaces higher compensated employees with lower compensated ones within the same pay brackets. Vacancy Allowance is included here, and is the change year to

year in the difference between the actual expenditure requirements for personnel and that required if all positions were filled at all times.

2. General Inflation, which accounts for increases in the cost of goods and services attributed to inflation. Chargebacks, which account for the year to year change in charges for services provided to one department by another department of City government. These services are duplicating, postage, motor equipment fuel and service, telephone service, and workers' compensation. Miscellaneous, which accounts for minor changes not accounted for by any of the other categories.

3. All other changes in programming, staff, grants, and other items are listed as well, organized from the largest increase in expense to the largest decrease in expense.

In addition, more in-depth narrative may be found under the heading "Program Change" which describes any significant changes in the operation or service delivery of the unit.

## BASIS OF ACCOUNTING

The accounting policies of the City of Rochester conform to generally accepted accounting principles. The basis of accounting is the modified accrual method, in which revenues are recognized in the period in which they become measurable and available, and expenditures are recognized at the time a liability is incurred, except principal and interest on long-term debt and pension liability, which are recorded when due. The exception to this basis is for the Enterprise Funds that are on an accrual basis, in which revenues are recognized when earned, and expenditures are recognized when incurred.

The accounts of the City are organized into various funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts.

# GLOSSARY

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**Activity:** The most basic level of presentation in the budget. Each major function is divided into activities, for which budgetary, personnel, and narrative information is provided.

**Adopted Budget:** The annual operating budget plan for the upcoming fiscal year approved by City Council according to the City Charter.

**Appropriation:** An authorization to expend funds for stated purposes.

**Assessed Value:** The value assigned for property tax purposes to each property within the City. Rochester utilizes a full value system; thus, it is the objective to assess all property at 100 percent of full market value.

**Assessed Value Tax Rate:** The amount of tax levied for each \$1,000 of assessed valuation.

**Bond Anticipation Note:** A note that may be redeemed with the proceeds from the future sale of a serial bond. A note is a short term borrowing instrument, usually requiring repayment within one year of issuance.

**Budget Amendment:** A formal action by the City Council to adjust the budget after adoption. These amendments generally take two forms: the transfer of an appropriation from one departmental budget to another, or the appropriation of new sources of revenue to support a new expense. A budget amendment may, on occasion, reduce revenue and expense.

**Capital Improvement Program (CIP):** The five-year spending plan for major improvements and construction projects. It provides detail by functional area, funding source, and year.

**Cash Capital:** The direct outlay for capital items, most typically equipment purchases, street improvements, and building renovations. The Cash Capital appropriation is a direct outlay because the City does not borrow for these expenditures. The Cash Capital appropriation is contained in the Capital Expense Summary.

**Chargeback:** A charge from one department to another for services rendered, e.g., telephone service.

**Constitutional Debt Limit:** Limits on the amount of debt that a municipality can incur. Article VIII of the New York State Constitution imposes on Rochester a limit of 9 percent of the most recent five-year average of full valuation of taxable real estate for capital purposes.

**Constitutional Tax Limit:** Limits on the amount of money that a municipality can raise through real estate taxes. Article VIII of the New York State Constitution imposes on Rochester a limit of 2 percent of the most recent five-year average of full valuation of taxable real estate.



**Contingency:** A budgeted reserve fund for currently unforeseen or unmeasurable expenditures not otherwise budgeted.

**Debt Service:** The repayment of debt, including interest payments and installments on the principal. The debt service appropriation is contained in the Capital Expense Summary.

**Employee Benefits:** The direct expenditures, other than salary and wages, associated with employee compensation. In the budget, the employee benefit appropriations are included in the Undistributed Expense budget, but are allocated for information purposes to each major function. These include retirement, Social Security, medical and dental, workers' compensation, and life insurance benefits. All other employee compensation costs are included in the departmental budgets.

**Enterprise Fund:** Enterprise funds are fiscal and accounting entities that account for certain services and programs that operate as separate businesses. Expenditures for these operations are supported by revenues generated by the activities (e.g., fees for service) or dedicated under law for those specific operations. This Budget includes the following Enterprise Funds: Water, War Memorial, Parking, Cemetery, Public Market, Refuse, and Local Works.

**Full Time Equivalents (FTE):** Approximation of employee resources stated as an equivalent number of full time positions. Each full time position is counted as one FTE, while part time, temporary, and seasonal positions are approximated as partial FTE.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, with related expenses and other obligations. The budget contains ten funds that are explained and accounted for in the Summary Section.

**Fund Balance:** In fund accounting, Fund Balance equals Assets minus Liabilities.

**General Fund:** The principal operating fund of the City, accounting for all financial resources not recorded in other funds.

**Homestead:** One of two classifications of property owners authorized for property taxation under the New York State law applicable to Rochester. The Homestead class includes all one, two, and three family residential real property, including dwellings used in part for non-residential purposes but used primarily for residential purposes. The other classification is the Non-Homestead class.

**Interfund Revenue:** Income generated through a transaction between or among funds. Interfund revenues are offset by expenses or obligations recorded in other funds. In this budget, interfund credits for chargebacks of services (motor equipment, telephones, etc.) are included in the unit providing the service as a credit (or reduction of expense) when the service charge is processed.

**Intrafund Credit:** A transaction between or among appropriations within the same fund. In this budget, intrafund credits reflect chargebacks for services. The costs of these services (motor equipment, telephones, etc.) are included in the unit providing the service, and also the unit receiving the service. To offset this double recording of cost, the service provider unit records a credit (or reduction of expense) when the service charge is processed.

**Major Functions:** The subdivision of a departmental budget. Major functions are Bureaus, Divisions, Offices, or other organizational units.

**Major Objects:** The types of expenses incurred by an organizational unit categorized as Personnel, Materials & Supplies, Services, and Other expenses.

**Morin-Ryan:** The sales tax distribution formula, which took effect in 1985-86, divides the first three percent of the local share of the sales tax.

**Non-Homestead:** One of two classifications of property owners authorized for property taxation under the New York State Law applicable to Rochester. The Non-Homestead class includes all properties other than one, two, and three family residential properties. The other classification is the Homestead class.

**Other Than Full Time:** Used on the Personnel Summary page to show the approximation of Part Time, Temporary, and Seasonal employees in terms of Employee Years. Part Time employees work less than a regular work week schedule on a year round basis. Temporary employees work regular work week hours, but for a fixed duration (usually not to exceed eighteen months). Seasonal employees work at certain times during the year (e.g., during the summer) on schedules determined by the nature of the jobs that they are performing.

**Property Tax Levy:** The total amount of property tax to be assessed on taxpayers. The property tax levy differs from property tax revenue in that the levy includes all amounts due, regardless of whether they are collected.

**Property Tax Rate:** The rate used to determine the property tax bill of individual taxpayers. The rate is expressed as a dollar amount to be charged for each \$1,000 of assessed property value. A separate tax rate is applied to each of two classes of property owners, Homestead and Non-Homestead.

**Property Tax Reserve:** The portion of the property tax levy that is estimated to be uncollected during the fiscal year and remains uncollected after sixty days from the close of the fiscal year.

**Property Tax Revenue:** The amount of money raised by the property tax. Due to non-payments, the actual collection is less than the total levy.

**Proposed Budget:** The budget plan for the upcoming fiscal year recommended by the Mayor to City Council for its formal approval. The budget is “proposed” until it is formally “approved” by City Council.

**Sales Tax:** A tax as a percentage of most retail sales is levied by New York State and Monroe County. The City receives a portion of the proceeds under agreements with Monroe County.

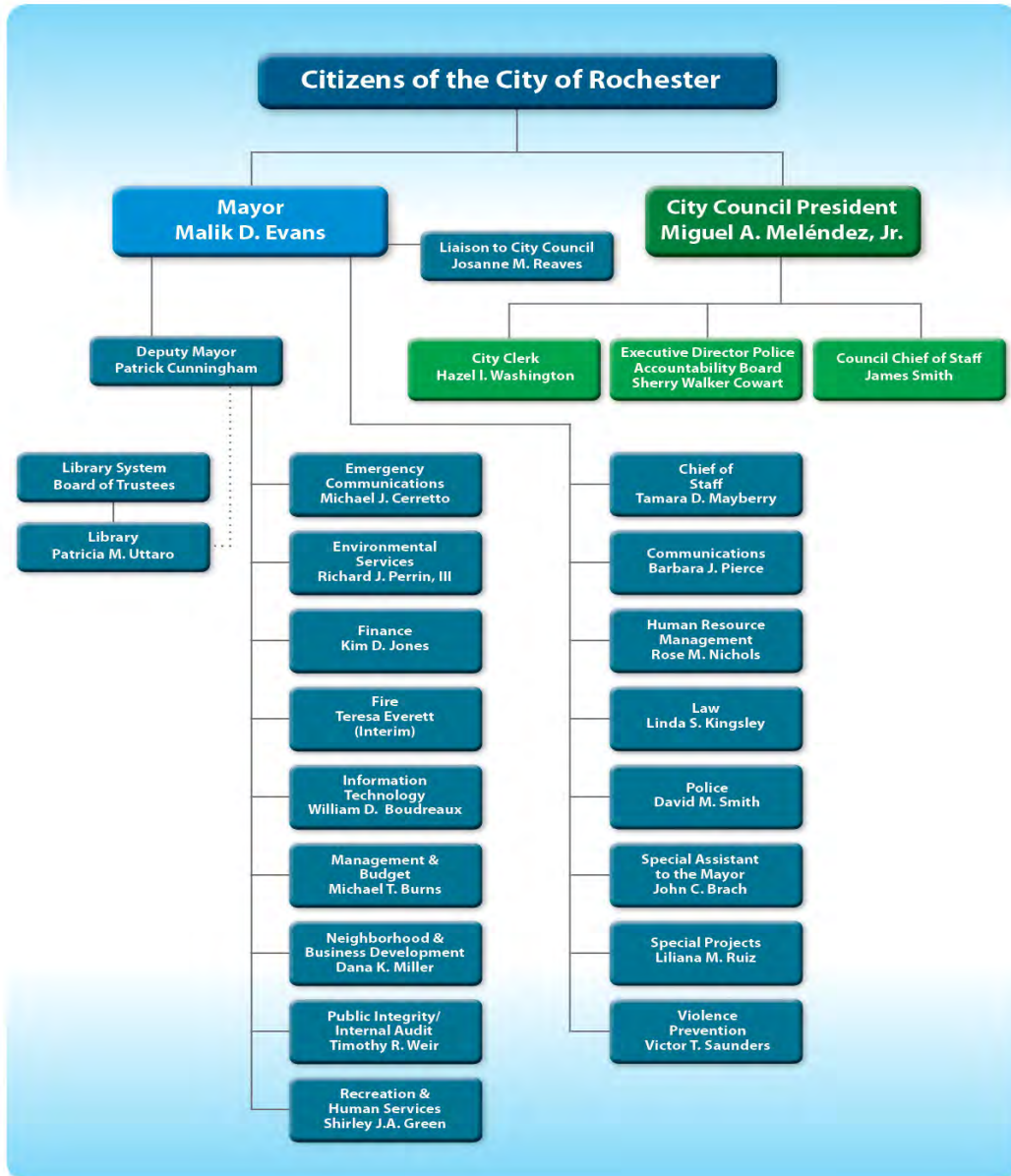
**Serial Bonds:** A long-term borrowing instrument that requires a series of repayments to be made over a multi-year period. The repayments made include principal installments and associated interest expense.

**Special Fund:** Special funds are fiscal and accounting entities that state law restricts for specific purposes. This Budget includes the following Special Funds: Animal Control and Library.

**STAR:** The New York State School Tax Relief Program providing homeowners with relief from school property tax through two levels of exemptions. (See Summary, STAR section for details).

**Vacancy Allowance:** The difference between actual expenditure requirements for personnel resources and that which would be required if all positions were filled at all times. The vacancy allowance accounts for position vacancies that occur as a result of routine employee turnover as well as those that may be deliberately maintained.

# CITY OF ROCHESTER ORGANIZATIONAL CHART



# ROCHESTER 2034

## INTRODUCTION

Rochester 2034 is a 15-year comprehensive plan to improve our community leading up to our 200th birthday. The Plan covers a wide variety of topics, from housing and transportation to economic growth and historic preservation. Each topic includes Goals and Strategies that are aligned with an overarching community Vision and set of Guiding Principles. Overall, the Plan presents a blueprint for growth and development, with several main themes carried throughout:

- Positioning Rochester for Growth
- Connecting Land-Use and Transportation
- Placemaking
- Social and Economic Equity

Rochester 2034 was officially adopted by City Council in November 2019. As you review departmental sections of the 2023-24 budget, you will see Strategic Initiatives that are aligned with Rochester 2034 Initiatives and Goals. Departments are asked to identify how each of their Strategic Initiatives aligns with both Rochester 2034 and with Mayor Evans' Priorities.

For more information on the Rochester 2034 Comprehensive Plan, including a report on the progress of implementing the Plan, please visit the [project website](#).



# ROCHESTER 2034 INITIATIVES AND GOALS

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## THE PLACEMAKING PLAN (PMP)

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PMP-1 Create a comprehensive placemaking approach that goes beyond traditional land use planning, with a particular emphasis on aligning land use and transportation planning efforts.

PMP-2 Foster growth in the City's population and business community in order to restore the critical mass needed to support local businesses, deconcentrate poverty, grow the tax base, and address housing affordability.

PMP-3 Employ a "zoning for jobs" approach whereby greater flexibility and efficiency of land use regulations fosters emerging business trends and creative re-use of buildings while not compromising the historic character and stability of neighborhoods.

PMP-4 Protect the existing character of neighborhoods while allowing room for evolution into more vibrantly urban, inclusive, and resilient design and character.

PMP-5 Continue to elevate the importance of the pedestrian and bicyclist experience through infrastructure, policies, traffic safety enforcement, and education.

PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.

PMP-7 Support capacity building and creative programs, both organic and formal, that enable more localized participation in placemaking.

## HOUSING (HSG)

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HSG-1 Implement existing housing plans, initiatives, and policies.

HSG-2 Improve understanding and monitoring of local housing and community development issues, needs, opportunities, and impacts.

HSG-3 Improve collaborative planning and coordination to promote more holistic housing policy and community development.

HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.

HSG-5 Pursue additional housing strategies that support innovative and equitable housing and community development.

HSG-6 Develop and implement middle neighborhoods strategies that expand homeownership and build community wealth.

## VACANT LANDS (VNT)

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VNT-1 Strategically position vacant sites for redevelopment.

VNT-2 Turn vacant lots in areas of low housing market demand into vibrant community spaces.

VNT-3 Facilitate Community Gardening on vacant lots.

VNT-4 Create the City Hall administrative infrastructure to allow creative and flexible options for repurposing vacant lots.

## ARTS & CULTURE (AC)

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AC-1 Support, grow, and sustain the creative economy.

AC-2 Support Rochester's local arts and cultural organizations through community collaboration and joint fundraising.

AC-3 Increase access to public art and cultural resources in an equitable and culturally sensitive way.

## HISTORIC PRESERVATION (HIS)

HIS-1 Promote and preserve Rochester's rich history through preservation of its historic and cultural resources.

HIS-2 Promote the benefits of the NYS tax credit programs for rehabilitation of homes and businesses in historic districts.

HIS-3 Reduce barriers to rehabilitating buildings in Preservation Districts and foster enthusiasm for owning homes in these areas of the city.

HIS-4 Use local regulations and programs to supplement the State and federal government's protection of historic resources.

## SCHOOLS & COMMUNITY CENTERS (SCC)

SCC-1 Improve conditions for students to ensure a healthy and nurturing environment for learning that is targeted at key success indicators.

SCC-2 Nurture a culture of positivity around public school options and benefits in order to encourage current residents and students and to help rebuild the city's population.

SCC-3 Reposition public facilities to serve as, or support, multi-purpose community centers.

SCC-4 Provide educational facilities and programs of the highest quality, enriching the student experience through stronger connections to their community, the arts, and the natural environment.

## PUBLIC HEALTH & SAFETY (PHS)

PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.

PHS-2 Incorporate preventative public safety and active design principles into the built environment through development projects and infrastructure.

PHS-3 Increase the capabilities of the RPD and RFD through collaboration, data analysis, technology, and new or improved resources.

PHS-4 Maintain and seek out accreditations and standards for the RFD that allow it to best do its job, and benefit the whole community.

PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.

PHS-6 Increase access to healthy foods and decrease the proliferation of establishments that only offer unhealthy, highly-processed, low-nutrient food.

## COMMUNITY BEAUTIFICATION (BFN)

BFN-1 Continue and expand community beautification efforts.

BFN-2 Continue and expand existing efforts to decrease the accumulation of litter in the community.

## NATURAL RESOURCES (NR)

- NR-1 Invest in infrastructure, policy, and advocacy efforts that protect and enhance Rochester's water resources.
- NR-2 Provide ongoing upgrades and modernization of water distribution, storage, and treatment systems and facilities.
- NR-3 Protect and expand Rochester's urban forest.
- NR-4 Promote and protect Rochester's natural resources as assets for attracting residents, businesses, and tourists.
- NR-5 Protect natural resources and promote long-term sustainability through increased environmental awareness and education.

## PARKS, RECREATION AND OPEN SPACE (PR)

- PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.
- PR-2 Enhance parks and recreation planning capacity.
- PR-3 Ensure high quality maintenance, operations, and safety of parks and trails.
- PR-4 Increase community awareness, pride, and engagement with our parks and recreation system.
- PR-5 Extend the reach of our parks and recreation system through innovative programming and strategic infrastructure investments.

## CLIMATE CHANGE MITIGATION AND ADAPTATION (CC)

- CC-1 Mitigate and adapt to climate change through coordinated planning, plan implementation, and performance monitoring.
- CC-2 Use City authority, facilities, policies, operations, and investment to help achieve climate action planning goals.
- CC-3 Work with property owners and community development partners to improve building energy performance and sustainability.
- CC-4 Develop broad outreach campaigns and community programs that educate people and support them living more sustainable lives.

## URBAN AGRICULTURE AND COMMUNITY GARDENS (UAG)

- UAG-1 Support urban agriculture as a valid reuse option for vacant land and vacant buildings.
- UAG-2 Facilitate community gardening on City-owned vacant lots.
- UAG-3 Explore innovative urban agriculture initiatives.

## TRANSPORTATION (TRN)

- TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.
- TRN-2 Improve quality, connectivity, accessibility, and safety in order to achieve a fully accessible network for pedestrians of all ages and people with disabilities.

- TRN-3 Develop a “minimum grid” dedicated bicycle network and work to increase bicycle mode share.
- TRN-4 Implement a high-frequency transit network and work to grow its impact and reach.
- TRN-5 Achieve safe, multimodal streets and eliminate traffic injuries and deaths through strategic traffic calming, community outreach and education, and enforcement.
- TRN-6 Develop transportation demand management (TDM) and transportation access policies and initiatives that help encourage people to reduce drive-alone trips, particularly for workers and large employers.

## ECONOMIC GROWTH (ECN)

- ECN-1 Attract businesses to Downtown Rochester.
- ECN-2 Support existing and help/incentivize new neighborhood businesses.
- ECN-3 Support entrepreneurship as the foundation of business development.
- ECN-4 Continue to support and attract job-generating economic development.
- ECN-5 Improve opportunities for historically disadvantaged businesses through business development programming and by providing access to contracting opportunities with the City of Rochester.
- ECN-6 Establish a culture of collaboration among Anchor Institutions and other regional partners in order to better drive positive economic change locally.
- ECN-7 Focus on market research, data, and analysis to drive economic development decisions and programming.

## WORKFORCE DEVELOPMENT (WRK)

- WRK-1 Help build the capacity of workforce development programs and encourage collaboration to better serve program participants.
- WRK-2 Work with partner organizations to build connections between workforce programs and employers to help bridge the gap between training and employment.
- WRK-3 Focus workforce development efforts on vulnerable populations.
- WRK-4 Provide support for individuals starting their own businesses.

## TOURISM (TOU)

- TOU-1 Expand opportunities to attract new visitors to the city.
- TOU-2 Enhance the visitor experience.
- TOU-3 Increase tourism dollars spent within the city.

## CITY AND NEIGHBORHOOD PROMOTION (CNP)

- CNP-1 Support neighborhood efforts around branding and promotion.
- CNP-2 Continue to promote the City of Rochester as a premier place to live, work, and visit.
- CNP-3 Work with the Rochester City School District to promote innovative school programming and successes.



## SMART CITY INNOVATIONS (SC)

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- SC-1 Implement the Dig-Once/Right-of-way Management Program.
- SC-2 Increase access to high-speed internet and cellular technologies.
- SC-3 Improve Transportation Systems using Smart Technologies.
- SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.

## IMPLEMENTATION AND STEWARDSHIP OF *ROCHESTER 2034* (IMP)

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- IMP-1 Implement Rochester 2034 through City Code and procedures.
- IMP-2 Use Rochester 2034 to inform City budgets and programming.
- IMP-3 Implement Rochester 2034 through collaboration and organization.

## BUILDING COMMUNITY CAPACITY (BCC)

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- BCC-1 Build the capacity of community organizations and associations.
- BCC-2 Continuously improve City Hall public outreach and communication of City services.
- BCC-3 Improve City Hall systems to make them more inclusive and accessible.
- BCC-4 Increase resident engagement in City decision-making processes.
- BCC-5 Increase youth engagement and empowerment.

# MAYOR'S MESSAGE

[PLEASE CLICK HERE TO DOWNLOAD A PDF OF THE MAYOR'S MESSAGE](#)

May 12, 2023

To the Honorable  
Rochester City Council  
City Hall, Room 301A  
30 Church Street  
Rochester, New York 14614

Honorable Councilmembers,

In accordance with the City Charter, I am submitting for your consideration and approval the City of Rochester's annual budget estimate for the 2023-24 Fiscal Year.

As I submit this second budget for my Administration, my belief in Rochester as a city full of hope and opportunity grows stronger with each day I spend in office. This budget is our action plan to make that belief a reality in the lives of our residents through the investments we are making across my Administration's six priority areas. Using the operating, capital and once-in-a-lifetime American Rescue Plan Act (ARPA) dollars we have available, we will transform Rochester into a city that inspires hope and delivers opportunity for everyone.

Overall, this Proposed Budget calls for \$674,686,100 in spending, an increase of \$30,529,050 (4.7 percent) over the 2022-23 Amended Budget of \$644,157,050. This increase includes a \$3,717,450 increase in ARPA-funded expenditures compared with the 2022-23 Amended Budget.

My proposed budget contains no increase to the property tax levy. It reflects the impact of the state mandated tax shift on both the typical homeowner and business, which results in an increase of \$70.32—or \$5.86 per month—for the typical homeowner and decrease of \$534.52 for the typical business on their respective tax bills.

User fees for refuse and local works will not increase despite higher than normal fuel prices and inflation, as fund balance in both areas provides sufficient reserves. As user fees for water were last raised in 2019-20, this proposed budget increases them by \$33.40 for the typical homeowner—just under \$3 per month—to ensure our fund balance supporting water operations and capital investments allows us to maintain the infrastructure and quality of our water system in the manner our community has come to expect.

To inform our budget development process, we solicited community input through an online survey, a telephone town hall and an in-person budget input session. In addition, we include reports on Children and Families Funding as well as the City's Budget Equity Program, which describes our efforts to improve equity within every department and in our daily work to serve

those who live or work in the City of Rochester. Reports on each of these items are included with our budget submission.

This proposed budget reflects the six priorities of my Administration, which I believe are consistent with those of City Council, and the investments necessary to deliver on those priorities for our city's residents:

## PRIORITY AREA: PUBLIC SAFETY

- Adds a Director of Emergency Management in the Mayor's Office to oversee our Emergency Management System and coordinate our response to all disaster and emergency matters in the City of Rochester
- Continues dedicated funding to the Mayor's Office of Violence Prevention Programs, including Pathways to Peace, the Office of Neighborhood Safety, the ARPA-funded Peacemaker Fellowship initiative, summer youth enrichment programming and ARPA-funded community contracts for the newly-established Rochester Peace Collective
- Funds officer wellness, digital evidence collection and business intelligence initiatives, investments required to address present day needs
- Funds recently settled Police and Fire labor agreements and recruit classes of 50 and 28 in Police and Fire Departments, respectively
- Continues funding for enhanced security initiatives at City Hall and all R-Centers that were implemented mid-year 2022-23

## PRIORITY AREA: STRENGTHENING NEIGHBORHOODS

- Adds a Manager of Emerging Initiatives in the Mayor's Office to support our efforts around homelessness and cannabis, our Healthy Food Accessibility initiative and other initiatives that will emerge over time
- Adds four full-time positions to support increased customer service and stability at our Neighborhood Service Centers
- Adds three full-time and four part-time Code Enforcement Inspectors to support increased focus in several areas, including enforcement of litter, trash and debris, high grass, weeds and snow
- Funds year two of our effort to modernize solid waste and recycling services with the RubiconSmartCity Driver application to optimize and improve services
- Funds additional full-time staff at the Winton Branch Library, supporting increased activity and benefitting residents who depend on the myriad of library services available there
- Funds various street improvement projects through the Capital Improvement Program (CIP)
- Continues funding for our Buy The Block Program to build new homes for income-eligible residents on vacant lots in formerly "redlined" neighborhoods and through the Housing Trust Fund using ARPA funding

## PRIORITY AREA: BUILDING TOWARDS A PROSPEROUS FUTURE

- Funds investments in public art through the 1% for Public Art legislation, providing support for art initiatives throughout the city
- Funds projects related to ROC the Riverway, Convention Center, Bulls Head, Vacuum Oil remediation and Blue Cross Arena through the CIP and ARPA funding

- Includes City and ARPA funding for technology upgrades of utility billing, land and case management systems and modernization and replacement of critical city technology infrastructure

## PRIORITY AREA: YOUTH DEVELOPMENT

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- Increases the hours of operation at all R-Centers and adds thirty-three summer seasonal positions to support the revised staffing level requirements
- Increases funding for front desk resources at all R-Centers, contributing to more stable operating environments and better customer experiences
- Continues City funding for our Summer of Opportunity Program
- Funds necessary upgrades to the playground at Dr. Martin Luther King Jr. Memorial Park at Manhattan Square
- Funds health, wellness, and social-emotional programming at R-Centers using ARPA funds

## PRIORITY AREA: ECONOMIC EMPOWERMENT

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- Adds two full-time positions to the Office of Financial Empowerment, providing additional services to the community as individuals, families, and small businesses work to increase their savings and create financial stability
- Funds two cohorts for Guaranteed Basic Income (GBI) using ARPA funds
- Continues City funding to the Young Adults Manufacturing Training Employment Program (YAMTEP), supporting the Program's efforts to provide manufacturing skills and training services to young adults looking to enter the workforce
- Continues ARPA funding to provide workforce development and entrepreneurship training to youth and adults across the skilled trades and at small businesses.

## PRIORITY AREA: PROMOTING EQUITY, INCLUSION, AND SOCIAL JUSTICE

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- Funds conversion of 33 less than full-time positions to permanent full-time, providing viable career paths and financial stability for these City employees
- Enhances our residents' experience while enjoying City parks and facilities by adding four full-time and six seasonal staff in Parks to care for various parks and service areas, including athletic fields, waterparks, ice rinks, grounds, and playgrounds
- Continues City and ARPA funding for lead service water line replacements, many of which impact our most disadvantaged neighborhoods
- Continues CIP funding for year two of the Tree Beautification Initiative, planting trees in neighborhoods that have historically been disinvested in as it relates to trees
- Continues City funding for several initiatives recommended in the Commission on Racial and Structural Equity (RASE) report within operating departments and provides additional ARPA funding to create new, or enhance existing initiatives

As a result of the City's long-standing tradition of responsible financial stewardship practices, and bolstered by continued strong sales tax revenue, we expect to generate a surplus in the 2022-23 fiscal year. This will allow us to replenish a portion of the fund balance we used in 2022-23. We intend to use fund balance again this year in the amount of \$25.1 million from the General Fund to close the 2023-24 fiscal year budget gap, all while remaining well above the required fund

balance minimum of 12.5% of General Fund expenditures per City policy. Further details on closure of the All Funds budget gap are shown on the chart immediately following this letter.

To enable the investments we are making, our partners are critical. As I frequently say, "It's not me, it's we," and this applies to our government partners:

- Thanks to the efforts of Senate Majority Leader Charles Schumer, Senator Kirsten Gillibrand and Congressman Joe Morelle, the City continues to benefit greatly from the \$202.1 million in funding through the American Rescue Plan Act from the federal government. More information regarding how the City is using these funds, which we must fully expend by December 31, 2026, is located at [www.cityofrochester.gov/arpa](http://www.cityofrochester.gov/arpa).
- Over the past year-and-a-half, Governor Kathy Hochul has delivered a monumental level of investment to Rochester, fully funding the Inner Loop North project, accelerating the progress of ROC the Riverway – including funding for the design of a State Park at High Falls – and supporting our Downtown Revitalization Initiative to transform the heart of our Downtown in the areas surrounding the intersection of Main Street and Clinton Avenue.
- At the state level, we enjoy a strong working relationship with our State Senate and Assembly delegations. We appreciate their continued advocacy for Rochester and their persistence in pursuing much-needed funding in many areas as well as an increase in Aid and Incentives for Municipalities (AIM).
- Locally, I am appreciative of the collaborative relationship we have developed with Monroe County Executive Adam Bello, the strongest working relationship between a Rochester Mayor and County Executive since Thomas Ryan and Lucien Morin.
- Here at City Hall, I am grateful for our partners in City government, City Council President Miguel Melendez and our members of City Council.

This budget supports my Administration's efforts to create a safe, equitable, and prosperous Rochester by inspiring hope and delivering opportunity for everyone.

Respectfully submitted,



Malik D. Evans  
Mayor

**SUMMARY OF ALL FUNDS GAP CLOSURE**  
(Amounts in Millions of Dollars)

<b>Description</b>	<b>Amount</b>
2023-24 Budget Gap per Multi-Year Projection	\$ (62.1)
Revenue increases (decreases) -	
Use of fund balance	32.3
ARPA revenue replacement (including Parking)	9.0
Other taxes, receipts and fees	7.3
Sales tax	5.6
User fees and increased consumption	4.6
Use of property and money	4.2
Expense (increases) decreases -	
Cash capital	\$ 12.3
Personnel, fringe benefits and other liabilities	(11.3)
Debt service	(1.9)
2023-24 Budget Gap - Proposed Budget	\$ -



## YOUTH COMMUNITY FORUM

Mayor Evans hosted an in-person community budget forum on November 8, 2022. The forum was held at the Willie Walker Lightfoot R-Center, and included a question and answer period with youth. There were 22 participants.



## TELEPHONE TOWN HALL

A total of 19,673 phones were dialed in the city of Rochester and 3,757 individuals took part in the Telephone Town Hall (TTH) on December 6, 2022. Of those who participated, 16% were from the 14609 zip code, 15% were from 14621, 10% were from 14611, 9% were from 14619, and 8% were from 14620. Zip codes 14605, 14607, 14608, 14612, and 14613 each represented 5% of the total participants in the TTH. Mayor Evans, Budget Director Michael Burns, Police Captain Michael Jones, (former) Fire Chief Felipe Hernandez, Department of Environmental Services Commissioner Richard Perrin, Department of Neighborhood and Business Development Commissioner Dana Miller, and Department of Recreation and Human Services Commissioner Dr. Shirley Green provided information about current and proposed City programs and services. Four callers were put on air to ask questions, and four poll questions were asked over the course of the hour-long meeting.

## ONLINE BUDGET SURVEY

An online budget survey asked about a range of issues such as the importance of investing in particular City services like public safety, roads, parks, and downtown development. Responses were received from 118 individuals. Young adults ages 18 to 34 accounted for 38% of respondents; adults between the ages of 35 to 54 accounted for 41%; and 21% were ages 55 or older. Among all respondents, 49% indicated they live in the Southeast quadrant; 11% in the Southwest; 14% in the Northwest; 7% live in the Northeast, and 9% are from Center City. The remaining 10% live in Rochester suburbs.



## ECONOMIC EMPOWERMENT

TTH poll question – Increase economic empowerment. Of the TTH participants, 97% said it is very important or somewhat important for the City to invest in long term goals like job creation and economic development. When asked what is the best way for the City of Rochester to increase economic empowerment for Rochester’s residents, 62% said training and workforce development, 19% said more job availability, and 19% said small business assistance.

In the online survey responses, 89% of respondents said the overall economic health of Rochester is essential or very important as well as 72% who answered the same for job development and connecting residents to jobs. When asked to how important it is to invest in particular community services, 88% of respondents said it was essential or very important to invest in opportunities for education and enrichment and 67% felt it is essential or very important to invest in health and wellness opportunities. With health issues limiting employment opportunities for some people, health and wellness (physical and mental) play an important role in economic empowerment. More than one-quarter of respondents have heard of the Financial Empowerment Centers which are available to provide free, professional one-on-one financial counseling.

Libraries are often seen as a place of learning, which can lead to better employment opportunities. Among survey respondents, 82% have used the Rochester public libraries or their services in the last 12 months and 78% said that investing in public library services is either essential or very important.

### COMMENTS ON ECONOMIC EMPOWERMENT

*“Please re-pave more roads.”*

*“We need a better downtown! More revitalization (with input from community, no gentrification please and thanks), more multi-modal infrastructure, more mixed-used spaces, more reason for people to come in and spend time and money here.”*

*“The more money you put into community resources, the more you will be chipping away at poverty levels. There is so much to be done here.”*

*“Stop spending money, lower taxes.”*





## PROMOTING EQUITY, INCLUSION, AND SOCIAL JUSTICE

More than three-quarters of survey respondents said that racial equity in community programming is essential or very important.

### COMMENTS ON EQUITY, INCLUSION, AND SOCIAL JUSTICE

*"We must prioritize the pressing needs of our City's Black and Latino populations that continue to experience a lack of opportunity driven by neighborhood issues, violence, poverty, educational limitations, etc. All these problems are well documented and effective solutions are needed now."*

*"Create opportunities for residents to learn how to read the budget."*

*"Find ways to make residents more aware of events other than the internet."*

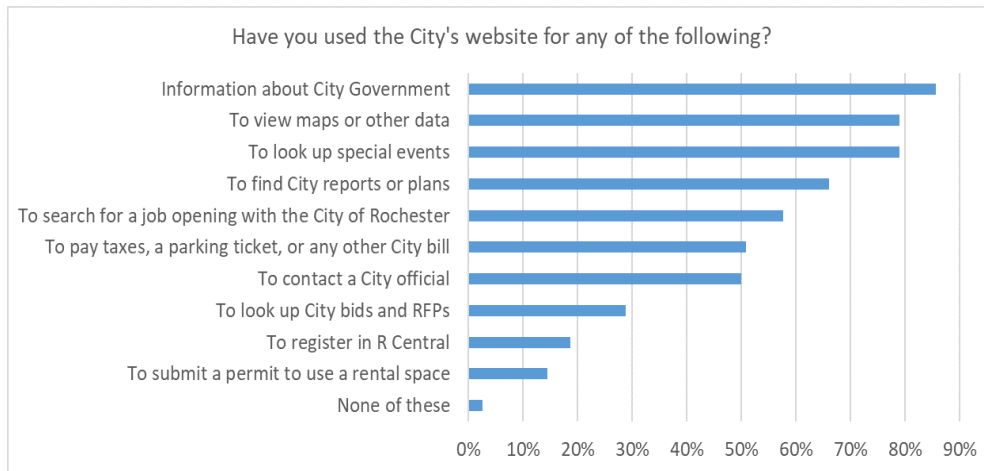
*"Please include funding for Language Access for each City [Department] for both Limited English Proficient individuals and the Deaf/hard of hearing community. This is especially important for public health and safety."*

*"Refund community programs. Give our residents HOPE through resources."*



## BUILDING TOWARDS A PROSPEROUS FUTURE

From the online survey, 79% of respondents said that transportation options are an essential or very important community service. Two-thirds (67%) said that health and wellness opportunities in Rochester are essential or very important. When asked whether they had used the City website for any of the listed options 86% of respondents used the site to look up information about City government, 79% used it to view or download City maps or other data or to look up special events, and 66% used it to find City reports or plans.



**COMMENTS ON BUILDING TOWARDS A PROSPEROUS FUTURE**

*"We give an enormous amount of funding to police, who statistically do not PREVENT crime. Please invest resources into our communities, especially historically redlined areas, in the form of youth programs, funding for grassroots organizations, better transportation, better job opportunities, and cultural centers that celebrate the history of change makers here in Roc."*

*"Public transportation should be of the utmost importance with regards to the budget. Light rail, more frequent and extensive bus service would help to expand development and mobility within the Rochester metro area."*

*"Overall I think the City does an AMAZING job and has a lot to be proud of. I'd like to see downtown become more pedestrian and bike friendly and a corridor created along the river with dining, shopping, art, music, outdoor recreation opportunities etc."*

*"Please invest in core services like existing parks, recreation, library, litter removal etc. and let the many community-based orgs and agencies in Rochester lead on things they know best like workforce development, human services, etc."*

*"I use the city website often, it needs a reboot. It is so outdated and hard to navigate."*

*"Continued modernization of community facilities. Increased collaboration between RCSD/Community Agencies and the City of Rochester."*

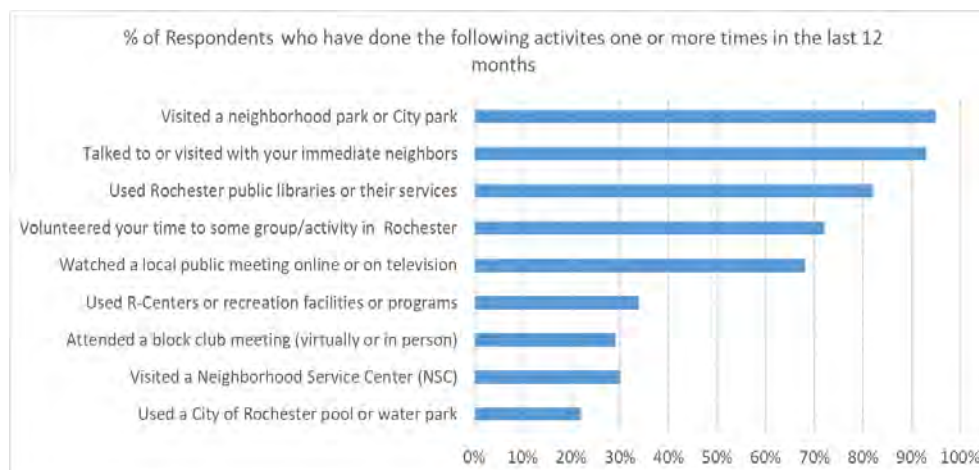
*"Public safety and limiting greenhouse gas emissions should be the top priorities."*

*"Rochester should be investing more in sustainable solutions for climate change."*



## STRENGTHENING NEIGHBORHOODS

When asked “Have you done any of the following in the last 12 months?” 95% of online survey respondents visited a neighborhood park or City park, 93% have talked to or visited with an immediate neighbor, and 72% have volunteered time to some group or activity in Rochester. Among survey respondents, 84% said it is either essential or very important for the City to invest in snow removal on residential sidewalks when snow accumulates over four inches, followed by 82% who responded the same for snow removal on sidewalks of commercial corridors. Investments in City parks and sidewalk maintenance were also seen as either essential or very important by 78% of respondents and 75% of respondents, respectively.



## COMMENTS ON STRENGTHENING NEIGHBORHOODS

*"Address vacant/abandoned properties & panhandling problems in neighborhoods."*

*"We need to divert funding from the police, who do not keep us safe, to community empowerment spending to increase access to jobs, safe housing, reliable alternative transportation, green space, etc. Landlords need to be held to account, safety for pedestrians and cyclists (and drivers!) needs to be improved, and we need to do better things for the disabled citizens who most heavily rely on public services."*

*"Would like the City to allocate more funding for local farmers markets such as the Westside farmers market. We can no longer sustain this market solely on volunteers. We need sustainable funding to hire a market manager. Can the City allocate substantial funding to support neighborhood farmers market that can go towards personnel expenses?"*

*"Putting a strong focus on safer neighborhoods without police involvement. Offering safe spaces outside for people to gather, using crisis personnel in difficult situations. Offering options to those who do not want to commit violence on others."*

*"Need benches and weather protection for bus stops in Highland Park neighborhood."*

*"Put money into Housing! The rent is too [darn] high!"*

*"I would like for the budget to reflect the safety needs of the city as stated by the Vera Institute for justice and the Brennan Center. I would like for the budget to reflect the fact that we need short term and long term solutions to helping people who find themselves incarcerated. I do not believe the budget should reflect fear mongering or blaming and should not put any more money into the police department. People who need help the most should get it. For example all of the abandon buildings in only partially filled school buildings should be accommodations for the homeless."*

*"Housing for low income single and family."*



## PUBLIC SAFETY

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TTH poll question – How to address crime. When asked where to expand funding to best address crime, 44% of callers said to increase the number of police officers on active patrol, 36% said violence prevention programs, and 20% said more mental health services.

In the online survey 88% responded that an “overall feeling of safety in Rochester” is critical or very important and 76% said it is essential or very important to invest in “PIC – Persons in Crisis 24/7 response teams”. Six percent of survey respondents said they have texted to 911 and 10% have registered for reverse 911. Of the respondents, 15% said they have had a non-emergency interaction with the Rochester Fire Department such as a smoke alarm install, home inspection, or presentation in the last year.

## COMMENTS ON PUBLIC SAFETY

*"Public safety should be the #1 priority."*

*"Cut the RPD budget by 50% - through all of the legislation introduced throughout the year, the RPD budget is easily over \$100 million with nothing to show for it. The clearance rate is abysmal and use of overtime is absurdly high. \$50 million could easily be used towards providing affordable housing, opening safe injection sites, opening more after-school programs and library programs, and re-entry programs for those recently released from incarceration. We are spending approximately 20% of the entire city's budget on the RPD for a reactive approach to crime which is failing. We need to invest in programs that help our unhoused and poor neighbors out of poverty."*

*"I would still like to see money diverted from RPD to more crisis intervention and violence prevention services. It is a fallacy that policing prevents crime. This City has maintained higher than average police to resident ratios for the past five years and violent crime has continued to rise. Cops don't prevent crime, they can only (barely) respond to it."*

*"You need to increase public safety. Police, Fire, EMS all need to be the top priority."*

*"Fund and hire police - both new recruits and lateral transfers."*

*"We need a Goodman Section Police Station/community center. Defund PAB to get 5 million for this project!!"*

*"Please funnel any and all funds into the city's residents not into more police, funding police supplies, in fact cut their budget and divert it to childcare and housing."*

*"Fund the police as much as possible to arrest gang members."*

*"Support of our Fire, Emergency Response Teams, Mental Health response teams are critical. Thank you for the opportunity to respond to this survey!"*

*"Abolish the police."*

*"Stop increasing the police budget; we need quality mental health programs and outreach teams (the police are not qualified for those services)."*

*"I want to stop seeing so much news on all of the horrific crimes taking place in Rochester. Budget to increase safety with more policing and EMS (review call response times to assess most needed areas). Advocate for needed Bail Reform changes. Develop an Office of Neighborhood Safety that does not just hold 1 initiative, but that places all safety programs under 1 umbrella - including police, PIC, Pathways, CST, to support collaboration of departments. It could benefit our community to have safety initiatives and human services moved to neighborhood levels, utilizing Neighborhood Service Centers, Rec Centers, and police Headquarters/precincts where city residents of a neighborhood already go to for other services to have health, mental health, victims, violence prevention services right there to support residents, with specialists in that specific "neighborhood service section" rather than separating all of these services in buildings. This would be in addition to providing services in the direct community. Spend less tax dollars on buildings and infrastructure that has expensive repairs and fill empty building/office spaces! Teams do not all have to work out of one space, they can operate remotely and have spaces/hold services at various buildings with drop-in desks or meeting spaces. Bring in other/non-city organizations to also hold services at these facilities - like Monroe County programs DSS, food distribution, health insurance navigators etc. to make programs more easily accessible. I've liked the Mayor's collaborative meetings, which show how all city departments work together to create safer neighborhoods, but I would like to know more on how the community's input went into these decisions. I do not think this budget survey gets enough response from the community - it could benefit the city to share the survey information more, so that more residents are aware of the survey and feel they have a voice. Residents should be encouraged by every department to complete/participate to provide input,*

*“The city needs more police officers, and emergency responders.”*

*neighborhood groups should be informed of surveys, and city employees also encouraged to do so and to share with friends, family, etc. Departments interacting with the public could have handouts on budget meeting surveys and times etc.”*

*“Defund the police-give money to root cause like education, mental health support and healthcare reform for inclusive quality care.”*



## YOUTH DEVELOPMENT

TTH poll question – Greatest need among youth. When asked what is the greatest need among our youth 33% said violence reduction, 33% said job training, 20% said mental health assistance, and 14% said recreation opportunities.

In the online survey, 77% of those who answered said that investing in R-Centers and recreation programs is essential or very important.

### COMMENTS ON YOUTH DEVELOPMENT

*“I want funding increased for youth programs that focus on restorative practices; having mentors/counselors/social worker on the street to intervene BEFORE incidents escalate. Calling the troops out after the fact is useless. Pathways and agencies like Pathways need to have adequate funding to be where they need to be at any given time; available 24/7. The need is great. AND some kids just need to know they can talk to someone they can trust. Programs need to coordinate services; complement each other not vie for first place. Put egos away. Focus on neighborhoods; build up NSC.”*

*“Prioritize kids’ health and wellbeing.”*

*“Please place priority on helping the children and youth to feel safe and valued. I know making budget decisions is difficult and I appreciate that the Mayor and his team are doing the best they can in these difficult times.”*



For further information about Community Input, please contact:  
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City Hall  
30 Church Street



# 2023-24 CHILDREN & FAMILIES FUNDING

The City of Rochester provides many services to children and families via our Libraries, R-Centers, youth services programs, public safety services, and others. Programs and services designed for children and families are listed below. The Children and Families funding page is aligned with ROC The Future, a community-wide initiative to focus community resources to improve the academic achievement of children in the City of Rochester. Read more at [www.rocthefuture.org](http://www.rocthefuture.org).



## ROC THE FUTURE TOPIC: EVERY CHILD IS SCHOOL READY

The first three years of a child's life are an opportunity for enormous social, emotional, physical, and intellectual growth. The pace of this growth depends on whether the child's eagerness to learn is stimulated by his/her environment. For children to grow into successful adults, they need a supportive and healthy early environment.

Program	Program Description	Budget	Why This is Important
Developmental Screening of Three-Year Olds	Supports the screening of 3-year-olds with the aim of identifying developmental delays and intervening where appropriate.	\$50,000	In 2019-20, 52% of four-year-old children in RCSD were kindergarten ready. Early emphasis on reading and social skills prepares children to succeed later in their education. (Source: Roc the Future/Children's Institute)
Early Education and Literacy	Focuses on literacy for pre-school age through elementary age.	\$145,700	Developing satisfactory social, physical, and academic skills in pre-K and kindergarten sets a crucial foundation for future success. In 2019, 18% of RCSD third graders met or exceeded the state standard on the NYS Grade 3 English exam. (Source: ACT Rochester, Children's Institute)
Lead Hazard Control	Provides financial assistance to privately-held 1-4 unit residential structures to control lead based paint hazards.	\$2,125,000	Exposure to even small amounts of lead significantly raises a child's risk of developing long-term cognitive, physiological, and behavioral complications. The number of resident children poisoned by lead has been reduced dramatically since the adoption of the City's Lead Ordinance in 2005. (Source: ACT Rochester, NYS Department of Health)
Lead Paint Initiative Grant	Provides funding through a NYS grant to assist with proactive lead paint inspections and testing.	\$77,500	Exposure to even small amounts of lead significantly raises a child's risk of developing long-term cognitive, physiological, and behavioral complications. The number of resident children poisoned by lead has been reduced dramatically since the adoption of the City's Lead Ordinance in 2005. (Source: ACT Rochester, NYS Department of Health)

Program	Program Description	Budget	Why This is Important
Lincoln Toy Library	Offers a wide variety of toys and equipment to support the cognitive, creative, social-emotional, perceptual, and physical developmental needs of children.	\$97,200	Developing satisfactory social, physical, and academic skills in pre-K and kindergarten sets a crucial foundation for future success. In 2019, 18% of RCSD third graders met or exceeded the state standard on the NYS Grade 3 English exam. (Source: ACT Rochester, Children's Institute)
Raising a Reader	Fosters healthy development, relationships, literacy, and a passion for reading by involving parents or guardians and children in a book sharing routine.	\$105,700	Developing satisfactory social, physical, and academic skills in pre-K and kindergarten sets a crucial foundation for future success. In 2019, 18% of RCSD third graders met or exceeded the state standard on the NYS Grade 3 English exam. (Source: ACT Rochester, Children's Institute)
		<b>\$2,601,100</b>	

## ROC THE FUTURE TOPIC: EVERY CHILD IS SUPPORTED

City of Rochester students make similar academic progress during the school year compared to their suburban peers. However without summer and other extended learning opportunities, they lose ground over the years. City of Rochester students also face high levels of stress, violence, and trauma due in part to high levels and concentrations of poverty in their neighborhoods.

Program	Program Description	Budget	Why This is Important
After School in the Park (ASIP)	Provides homework help, fitness and arts activities, healthy snacks and dinners, and field trips in a park setting.	\$122,400	Rochester's 2019 School Age Program Quality Assessment (SAPQA) score is 3.76/5.0. Rochester exceeded national scores in the categories of Supportive Environment and Engagement, and was slightly below the national sample in Interaction. Rochester's 2019 Youth Program Quality Assessment (YPQA) score is 3.82/5.0. Rochester exceeded national scores in all three categories, including Supportive Environment, Engagement, and Interaction. (Source: Greater Rochester After School Alliance)
Community Libraries and Other City Tax Support	Total City funds for community libraries, exclusive of specific programs listed elsewhere.	\$7,828,400	Public libraries supply communities with vital resources including books, access to technology, and special programming to support their specific patrons. Libraries also function as a "Safe Place" for youth.
Do the Right Thing Program	In-kind support. This program is designed to encourage area youth to "Do the Right Thing" by publicly recognizing those who distinguish themselves by their positive behavior and establishing them as role models for their peers.	\$0	In-kind support. Do the Right Thing helps foster positive relationships between the Rochester Police Department, as well as other local police agencies, and the youth of Monroe County.
R-Centers, Athletics and Aquatics, Summer Camps, and Youth Programming	Offers first-rate R-Centers and other recreation facilities, programs, and professional staff to promote healthy living, education, creativity, self-discovery, and positive relationships.	\$10,684,700	Rochester's 2019 School Age Program Quality Assessment (SAPQA) score is 3.76/5.0. Rochester exceeded national scores in the categories of Supportive Environment and Engagement, and was slightly below the national sample in Interaction. Rochester's 2019 Youth Program Quality Assessment (YPQA) score is 3.82/5.0. Rochester exceeded national scores in all three categories, including Supportive Environment, Engagement, and Interaction. (Source: Greater Rochester After School Alliance)
Renovation of Recreation Facilities	Offers first-rate R-Centers and other recreation facilities, programs, and professional staff to promote healthy living, education, creativity, self-discovery, and positive relationships.	\$5,274,000	Rochester's 2019 School Age Program Quality Assessment (SAPQA) score is 3.76/5.0. Rochester exceeded national scores in the categories of Supportive Environment and Engagement, and was slightly below the national sample in Interaction. Rochester's 2019 Youth Program Quality Assessment (YPQA) score is 3.82/5.0. Rochester exceeded national scores in all three categories, including Supportive Environment, Engagement, and Interaction. (Source: Greater Rochester After School Alliance)

Program	Program Description	Budget	Why This is Important
Rochester Community Sports Complex	Offers first-rate R-Centers and other recreation facilities, programs, and professional staff to promote healthy living, education, creativity, self-discovery, and positive relationships.	\$1,381,800	Rochester's 2019 School Age Program Quality Assessment (SAPQA) score is 3.76/5.0. Rochester exceeded national scores in the categories of Supportive Environment and Engagement, and was slightly below the national sample in Interaction. Rochester's 2019 Youth Program Quality Assessment (YPQA) score is 3.82/5.0. Rochester exceeded national scores in all three categories, including Supportive Environment, Engagement, and Interaction. (Source: Greater Rochester After School Alliance)
Safe to be Smart/ImagineYOU	Provides programming opportunities for children and adolescents in a consistent manner at five branch libraries as well as Central Library.	\$431,400	Rochester's 2019 School Age Program Quality Assessment (SAPQA) score is 3.76/5.0. Rochester exceeded national scores in the categories of Supportive Environment and Engagement, and was slightly below the national sample in Interaction. Rochester's 2019 Youth Program Quality Assessment (YPQA) score is 3.82/5.0. Rochester exceeded national scores in all three categories, including Supportive Environment, Engagement, and Interaction. (Source: Greater Rochester After School Alliance)
Sexual Risk Avoidance Education Grant	Delivers evidence-based health education and youth development curriculum to young people.	\$275,000	Adolescent pregnancy can be detrimental to both mother and child. Pregnancy can prevent young women from further education and self-sufficiency, and puts the child at a greater risk of low birth rate or infant mortality. In 2019, the City of Rochester's teen pregnancy rate was 3.7%, down from 9.7% in 2009. (Source: ACT Rochester, NYS Department of Health)
Summer Food Service Program Grant	Provides breakfast and lunch to children at sites including schools, R-Centers, and various day camps free of charge to any child 18 and under who live in Rochester.	\$244,500	Ensures that low-income children receive consistent access to nutritious meals even when school is not in session. A healthy meal is crucial to a child's development and ability to play and grow during the summer months.
Youth Bureau Funded Programming	NYS Office of Children and Family Services funding passed through Monroe County to the City for youth development.	\$54,300	Rochester's 2019 School Age Program Quality Assessment (SAPQA) score is 3.76/5.0. Rochester exceeded national scores in the categories of Supportive Environment and Engagement, and was slightly below the national sample in Interaction. Rochester's 2019 Youth Program Quality Assessment (YPQA) score is 3.82/5.0. Rochester exceeded national scores in all three categories, including Supportive Environment, Engagement, and Interaction. (Source: Greater Rochester After School Alliance)
Youth Voice One Vision - the Mayor's Youth Advisory Council & the Mayor's Youth Academy for Excellence	Young people working together to make Rochester a better place to live.	\$297,900	Youth participating in YVOV - the Mayor's Youth Council are developing as youth leaders and as future community leaders. Youth development provides support and opportunities to help bridge a successful transition into a productive adulthood.
		<b>\$26,594,400</b>	

## ROC THE FUTURE TOPIC: EVERY CHILD IS SUCCESSFUL

High quality teaching and involved parents and caregivers are critical factors in determining academic outcomes. Teacher training and professional development, plus support for students and families, must align with high expectations for every student.

Program	Program Description	Budget	Why This is Important
Champion Academy	Mentoring program to help middle and high school youth become more positive and productive citizens.	\$25,000	The Champion Academy takes pride in having the courage to do and say what is necessary to get underachieving middle and high school students to become high academic performers, leaders, and productive citizens.
Parent Leadership Training Institute	Teaches parents how to become advocates and change agents for their children.	\$10,000	Leadership training for parents provides them with the skills they need to better advocate for the needs of their children and family as a whole. It can also help to improve the parent's self-worth and confidence as a caregiver.

Program	Program Description	Budget	Why This is Important
RCSD Maintenance of Effort	A state-required annual payment from the City to the RCSD.	\$119,100,000	A solid academic foundation is vital to a child's success in school and life. Meeting key milestones throughout their academic career is a good indicator that children are on the right track to academic success and post-secondary achievement.
Teen Empowerment	Empowers youth and adults as agents of individual, institutional, and social change.	\$50,000	This program inspires young people and the adults who work with them to think deeply about the most difficult social problems in their communities, and gives them tools to work with others in creating positive change.
		<b>\$119,185,000</b>	

## ROC THE FUTURE TOPIC: EVERY CHILD IS COLLEGE AND CAREER READY

Financial self-sufficiency in the 21st Century global economy demands education beyond high school, whether it is a 2-year or 4-year college degree or a technical certification.

Program	Program Description	Budget	Why This is Important
Biz Kid\$	Provides interactive, applied business and entrepreneurial education to city youth ages 10-18.	\$113,800	Entrepreneurial education supplies students with real-world skills and inspires the next generation of business leaders and empowered consumers.
Pathways to Public Safety	A partnership between the RCSD and the City of Rochester to increase minority representation in its uniformed divisions, while increasing the awareness of career opportunities within the Public Safety departments.	\$497,100	Offers preparatory training that impacts school retention and graduation rates, influences a student to attend a post-secondary institution to further their education and/or initiates desire to serve the community.
Police Recruit Education Program	The mission of PREP is to prepare students for a successful law enforcement career with the RPD. PREP is a two-year program and is open to first-year Criminal Justice students enrolled at Monroe Community College. PREP gives "Cadets" a first-hand practical training experience with the RPD, including participation in a mentorship program, part-time employment and job shadowing. PREP participants are also exposed to a number of law enforcement activities, such as role-play training exercises, riding along with police officers and engaging in community outreach events. A number of Cadets have become sworn police officers with the RPD.	\$131,900	Offers preparatory training that impacts school retention and graduation rates, influences a student to attend a post-secondary institution to further their education and/or initiates desire to serve the community.
ROC City Fellows	Provides graduate and undergraduate students an introduction to the governance, operations, and administration of City government.	\$676,100	Fellowships or internships are valuable educational experiences that open doors, spark ideas and enrich the knowledge and skills of students who take part.
ROCMusic	After school and summer musical education program for urban youth.	\$212,100	Youth development provides support and opportunities to help bridge a successful transition into a productive adulthood.
Youth Employment Services	An employment and training program for youth ages 14-20 who are still in high school as well as early work experiences for youth ages 12 and 13.	\$1,787,500	Provides training and employment opportunities to youth while making a direct connection to success in school.
		<b>\$3,418,500</b>	

## ADDITIONAL ITEMS IN SUPPORT OF MAYOR'S PRIORITIES

This section includes programs that do not fall directly in the four ROC the Future categories, but align with the Mayor's priorities: Economic Empowerment; Promoting Equity, Inclusion, and Social Justice; Building Towards a Prosperous Future; Strengthening Neighborhoods; Public Safety; and Youth Development.

Program	Program Description	Budget	Why This is Important
Community Outreach Program	Expands fire safety education in schools and increases the amount of outreach events.	\$240,800	Fire safety allows children to interact with firefighters, become familiar with their equipment, and learn both proactive and reactive safety techniques in case of an emergency situation.
Demolition Funding	Allows for the removal of vacant and blighted privately-held and City-owned structures.	\$3,060,400	Demolition helps make cities safer and more livable by removing decrepit structures and increasing green space.

Program	Program Description	Budget	Why This is Important
Emergency Solutions Grant	Strengthens and expands current range of services and programs for individuals and families who are homeless or at risk of homelessness in the greater Rochester community.	\$718,500	In 2020 Monroe County had 10.7 homeless persons per 10,000 residents, up from 9.3 per 10,000 in 2011. (Source: ACT Rochester, US HUD)
Fire Related Youth Program	Addresses the juvenile fire setters issue through education, intervention, and community/citizen involvement.	\$82,200	Between 2014-2018, U.S. fire departments responded to an estimated annual average of 4,960 home structure fires started by someone, usually a child, playing with fire. These fires caused 50 civilian deaths, 400 injuries and \$112 million in property damage. (Source: NFPA "Playing with Fire - Structure Fires", May 2021)
International Plaza	Offers fresh produce, ethnic delicacies, specialty items, general merchandise, and more seasonally during the year.	\$224,100	The Public Market and the International Plaza serve as community anchors, not only bringing diverse members of the community together, but also making fresh, healthy foods more affordable for residents of all income levels.
Office of Violence Prevention	Consolidates City violence prevention services, develops community provider partnerships, and implements new evidence-based initiatives.	\$6,309,000	Youth and adult violence and crime affect a community's economic health, as well as individuals' physical and mental health and well-being. Homicide is the third leading cause of death for youth in the United States. In 2020, more than 596,800 young people ages 10-24 were treated in emergency departments for injuries sustained from violence. (Source: Centers for Disease Control, WISQARS Fatal and Nonfatal Injury Reports)
Owner Occupied Roofing Program	Provides financial assistance for roof replacement of owner-occupied single-family homes in the city covering the cost of roof replacement and other related repairs.	\$2,427,100	Eases the financial burden of new roofs, a key component of safe housing, for income eligible Rochester residents.
Parks Operations	Ensures the City's park amenities, including picnic areas, lodges, playgrounds, sports fields, courts, beaches, ice-skating rinks, and pools, are clean, safe, and attractive for residents and visitors.	\$3,625,200	Parks bestow benefits not only on their users, but also on the environment and economy. They are a safe place for supervised play with children and can also help decrease violence and crime.
Playground Renovations	Provides safe, healthy, and fun outdoor recreational opportunities to youth, with structures to meet the needs of toddlers, older youth, and every child in between.	\$2,100,000	Play is important in keeping children active and helping them build teamwork and social skills.
Public Market	Offers fresh produce, ethnic delicacies, specialty items, general merchandise, and more 52 weeks per year.	\$1,956,000	The Public Market and the International Plaza serve as community anchors, not only bringing diverse members of the community together, but also making fresh, healthy foods more affordable for residents of all income levels.
Rec on the Move	Brings the offerings and benefits of City R-Centers right to city neighborhoods.	\$226,700	Play is important in keeping children active and helping them build teamwork and social skills.
School Crossing Guards	Helps children safely cross intersections and helps to control the traffic flow.	\$820,500	Crossing guards keep children safe while going to and from school, and can also assist in reporting dangerous or inappropriate incidents to the appropriate authority.
Vacant Lot Maintenance	Between May and September, vacant lots are cleaned by cutting tall grass and removing debris. Adjacent sidewalks and curb lanes are swept clean.	\$671,100	Caring for vacant lots has proven to be the starting point for homeowners to increase the value and security of their collective neighborhoods, to improve the safety of their residents, and to encourage growth and opportunities in their area.
		<b>\$22,461,600</b>	

# BUDGET EQUITY PROGRAM

## INTRODUCTION

The Budget Equity Program was developed by the Department of Human Resource Management (DHRM) and the Office of Management and Budget (OMB) in 2020-21. In 2021, City Council solidified the City of Rochester's commitment to a Budget Equity Process by amending the City Charter to ensure the City of Rochester budget reflected equity. The Program encourages each department to incorporate procedures to track, benchmark, and assess the efficacy of existing and new budget equity strategies into its annual budgeting process. It includes a Budget Equity Tool comprised of a series of questions for departments to evaluate and disclose the equity implications of their budget proposals. By annually benchmarking and assessing departmental budgetary efforts, the Program ensures that programs, projects, plans, and investments align with City priorities to increase access to stakeholders that are underserved, underrepresented, and/or disenfranchised.

As part of the 2023-24 budget process, departments were given the opportunity to provide feedback in an effort to make the process more clear. After ensuring that every voice was heard and best practices and lessons learned from other municipalities throughout the country were researched, the 2023-24 Budget Equity Program format was changed to include five questions intended to guide City departments in assessing how their budgets could potentially impact the City's most marginalized communities. The Budget Equity Tool is included at the end of this section

In recent years the City of Rochester has committed millions of dollars in federal American Rescue Plan Act funds in addition to efforts included in its annual budget for projects aligned with diversity, inclusion and equity guided by the Commission on Racial and Structural Equity (RASE) report.

The highlights below focus on what every City department has developed as a part of their budget submissions with a racial equity lens including:

- Department's major successes from the last budget cycle
- Internal endeavors focused on employees/staff diversity, equity and inclusion
- External work to address equity in the community via City programs and services
- Equity goals/priorities for 2023-24

## CITY COUNCIL/CLERK'S OFFICE

Internal:

- City Council has incorporated American Sign Language (ASL) interpretation into public meetings and wants to continue inclusivity by expanding their accessibility measures to Spanish-speaking constituents.

- 2023-24 Goal: City Clerk's Office intends to increase the use of technology. By adding services such as photographic services as well as online services such as dog license applications and renewals, the City Clerk's Office will make it easier for all City residents to access these additional opportunities, thus making access more equitable for those who may face certain challenges, including lack of transportation or limited availability during normal business hours.

External:

- City Council restructured its public meeting calendar to incorporate a "public engagement week" before voting on legislation to allow greater feedback and dialogue between City Council and the community.
- City Council initiated "Council on the Road" in which City Council is going into the community to host public town hall-style meetings.
- 2023-24 Goal: City Council would like to increase language access during public meetings, particularly among Spanish-speaking populations.



## MAYOR'S OFFICE

The Mayor's Office includes the Office of City Planning, Office of Public Integrity (OPI), Office of Special Projects, Project Management Office (PMO), Office of Violence Prevention (OVP), Office of Financial Empowerment (OFE), Deputy Mayor, and Chief of Staff.

Internal:

- PMO: Managed the Pathways to Peace (P2P app) project to successful completion. It will advance equity by enabling staff and management to spend less time on administrative tasks and more time working directly with customers providing mentoring, referrals, mediation, and other services.
- OVP: This office is fully staffed with 38 employees who are all people of color in its three program areas: Pathways to Peace, Office of Neighborhood Safety (including Peacemaker Fellowship), and the Rochester Peace Collective.
- OPI: This office has three new hires. The percentage of women increased from 50% to 71% and the percentage of Black or African American employees increased from 0% to 29%.
- 2023-24 Goal:
  - OFE: Expand the capacity of this office which improves financial literacy and helps small businesses gain access to capital/needed services. Develop processes to better track the office's impact by hiring a new Director, hiring a new field representative, and measuring the number of clients served throughout the year.

External:

- Office of City Planning: This office staffed and facilitated Mayor Evans' Cannabis Preparation Commission, which resulted in zoning and property code changes that prepared City

government for New York State implementation of the 2021 Marihuana Regulation and Taxation Act (MRTA).

- Office of Special Projects: Administered the Total Health and Wellness Initiative that included two health fairs in the northeast and southwest quadrants of the city, pop-up centers at the R-Centers, a survey distribution, and an advisory group.
- Mayor's Executive Staff: Developed the Housing Quality Task Force which implemented recommendations to strengthen code enforcement, facilitate responsible ownership, encourage property repairs and improvements, increase supply of quality housing, and improve communications and education.
- OFE: This office surpassed \$1 Million in 0% interest Kiva loans to underserved entrepreneurs including women and minorities with sub-prime credit. Kiva is a crowd-funded, no-interest loan program.
- 2023-24 Goals:
  - Office of Special Projects: Launch the Career Pathways to Public Safety Program (CPPS), which connects BIPOC city youth (grades 9-12) with career opportunities to diversify the uniformed public safety workforce (in partnership with the RCSD). CPPS is a RASE recommendation.
  - OFE: Advance financial empowerment initiatives that promote access to safe and affordable banking, financial education and counseling, asset building, and consumer financial protection.
  - Office of Special Projects: Launch the Guaranteed Basic Income (GBI) pilot program which will provide \$500/month payments to 350 low-income households in the city and work with the program evaluator (Notre Dame's Lab for Economic Opportunities) to document the effects of having extra money for participating households.

## OFFICE OF MANAGEMENT & BUDGET (OMB)

Internal:

- 2023-24 Goal:
  - Maintain diversity across OMB's workforce in response to personnel turnover. A diversified workforce provides for multiple opinions and skillsets to develop a budget more representative of the community that is served.

External:

- 2023-24 Goals:
  - Increase neighborhood focused budget outreach to subsequently strengthen OMB's relationship with the community and improve engagement in the city's budget process. OMB will work with other City departments to identify which community gatherings staff can provide educational materials for and track the number of outreach instances participated in throughout 2023-24.
  - Launch the 2023-24 online budget book which includes the ability to translate into dozens of languages with the click of a button, providing direct access to the City's spending priorities to more residents than ever before.

## LAW DEPARTMENT

Internal:

- 2023-24 Goal: Continue to maintain a diverse workforce and to increase representation of the Hispanic Community among staff. A diverse representation of the Law Department staff (gender, race, religion, gender identity, and sexual orientation) is important in order to reflect the diversity of the City that is served.



External:

- 2023-24 Goal: Creation of a Housing Attorney position. This allows the City to significantly impact the lives of those living in low-to-moderate rental housing throughout Rochester.

## COMMUNICATIONS & SPECIAL EVENTS

Internal:

- For the first time in its history, the Communications Department added a bilingual speech writer.
- Communications also added a project manager position to focus efforts on ensuring critical services like American Sign Language (ASL) and Spanish translation are present when required at events and in written, digital, and graphic-based communications.
- 2023-24 Goals:
  - Translate select press releases announcing major initiatives into Spanish to expand the reach of critical information.
  - Create a process to review the spending of city-wide advertising dollars through an equity lens that will ensure reach to diverse residents via directed radio, specialty print publications, translations, multi-language social media posts, and direct mailings to reach hard-to-reach communities.

External:

- 2023-24 Goals:
  - Complete a website overhaul which will create easier ways for users to find information and gain access to online applications and programs, and will result in more equitable distribution of information.
  - Ensure City-owned events are either free or low cost. Specifically, lower the general admission ticket price at the City's Roc Summer Soul Music Festival to ensure the event is more accessible to a broader range of community members and families.



## DEPARTMENT OF HUMAN RESOURCE MANAGEMENT

Internal:

- DHRM Civil Service abolished fees for civil service examinations. The fees for all open-competitive civil service examinations were eliminated in order to eliminate barriers to employment for marginalized communities.
- The hiring of a Training Manager aided in the advancement of Diversity, Equity, and Inclusion education. The Training Manager's training efforts began with New Employee Orientation/Onboarding and extends its reach to LeadOn Supervisory Training emphasizing the

significance and importance of establishing a work environment where differences are celebrated, equity is demonstrated, and inclusivity is invited.

- 2023-24 Goals:
  - Hire a full-time Chief Equity Officer to develop, manage, and distribute DEI initiatives, goals, and programs. The Chief Equity Officer will conduct equity meetings on DEI goals and statuses of KPIs, training, gaps, and action plans through dashboards, newsletters, and workshops.
  - Develop a Value Inclusion Belonging & Equity (VIBE) Dashboard in Workday for DHRM and all City of Rochester Departments. The Dashboard will display department demographics, internally filled positions, and equity training.
  - DHRM and the Rochester Fire Department will collaborate with All Things Diverse LLC to implement Diversity, Equity, and Inclusion Cultural Competence training to create a workplace culture of belonging where everyone can thrive. This aligns with the RASE Commission recommendations.

External:

- 2023-24 Goals:
  - Consult with community Refugee organizations to understand how to employ the refugee population in Rochester for permanency. DHRM needs to better understand New Americans' job training and skills they currently hold or are working towards to partner on available employment positions at the city.
  - Reach out to students of color organizations on campuses at universities, colleges, and trade schools in order to build partnerships and inclusion for internships and employment opportunities.

## ROCHESTER POLICE DEPARTMENT

Internal

- 2023-24 Goals:
  - Developing the Diversity, Equity, and Inclusion committee. This is RPD taking a progressive and positive approach towards identifying what they are doing well and what they are not doing well in creating a diversified, equitable, inclusive workplace and workforce.
  - Implement the Middle School Internship Initiative, a collaborative effort between the Strategic and Community Partnerships and Rochester Police Community Engagement Bureau. It will create an internship/job shadowing experience for middle school students during April recess in 2024.

External

- During recruitment efforts the Rochester Police Department committed to increasing the candidate pool by diversifying that candidate pool which allowed for a more equitable hiring process.
- The Rochester Police Department Recruitment Unit implemented the Workforce Development Program (WFD) to focus on keeping an array of diverse candidates actively engaged and to prepare them for the police hiring process.
- 2023-24 Goals:
  - Increase recruitment efforts with a concentration on marginalized members of the Rochester community. This will allow these communities the equitable opportunity to receive information and assistance with becoming sworn or non-sworn members of the RPD. This aligns with the RASE Commission recommendations.
  - The Recruitment Unit will broaden its scope of recruitment by partnering with other community groups that represent the Rochester community as a whole (New American

Community Initiative). This will assist with creating a diverse, equitable, and inclusive workforce and workplace.



## DEPARTMENT OF ENVIRONMENTAL SERVICES

### Internal

- 2023-24 Goal: Provide ReJob graduates with an opportunity to fill DES vacancies.

### External

- The REJob 2.0 Training Program is a comprehensive, multi-partner effort designed to lead to sustainable, long-term careers in the environmental industry and to make sure citizens who reside in Rochester share in the economic benefits derived from brownfield redevelopment. The training provided through this program is considered a national model for developing the skills necessary for dislocated workers, severely underemployed individuals, and unemployed individuals (including low-income and minority residents, veterans, and those with little or no advanced education) to obtain positions in the environmental construction industry and affiliated industries such as physical inspection of various structures and facilities. Since January 2020, REJob 2.0 trained and obtained employment for 47 participants.
- 2023-24 Goals:
  - REJob 3.0 program will continue and be expanded upon with the award of additional funds through a Brownfields Program Job Training Grant from the U.S. Environmental Protection Agency. DES will track the number of students who complete the training and the number of students who obtain a job in an environmental construction or affiliated industry.
  - Continue the Lead Service Line Replacement (LSLR) program throughout the City. The goal is to remove and replace 2,500 (outside) LSLs from residential neighborhoods along with approximately 375 (inside) LSLs. Studies consistently show that lead containing service materials are the primary source of lead in drinking water.



## FINANCE DEPARTMENT

### Internal

- Continued generational diversification (Gen X, Gen Z, and Millennials) in hiring practices.
- Created new bilingual positions.
- 2023-24 Goals:
  - Work with new external auditor to increase the diversity of the audit team assigned to the City's annual audit.
  - Continue to hire and promote equitably in order to create a more diverse workforce.

### External

- 2023-24 Goal:
  - Offer more customer materials in Spanish. Creating new materials to contain transparent information is key to increasing accessibility and cultural competencies for Finance employees who must be able to communicate and understand constituents



## EMERGENCY COMMUNICATIONS DEPARTMENT

### Internal:

- The Emergency Communications Department (ECD) worked closely with the Department of Human Resource Management (DHRM) to address staffing issues. Since 2022, ECD has hired 33

new employees and recently started a large class of 18. Of the 18 new hires, 13 of them have already been certified as Telecommunicators (call takers). Another five Telecommunicators are in the process of being promoted to either Fire/EMS or Police Dispatchers, and an additional seven Dispatchers are in the process of being promoted to Dispatcher II positions, which means they can dispatch for both Fire/EMS and Police.

- With the support of DHRM, ECD trimmed down the hiring process, became more transparent to candidates, and expanded the probation period. This resulted in new paths to promotion from within and contributed to a better overall work experience for ECD employees.
- 2023-24 Goals:
  - Continue to meet with DHRM every other month to collaborate on improving the overall hiring process such as updating the Civil Service test to mirror the nuances of the Windows based CAD system that is currently used. The CAD system has been upgraded to resemble what the public currently uses on their home or school computers. Now ECD and DHRM will pursue the same change with the measuring tool for our Civil Service test.
  - Customize the background check process which should expedite the hiring process and align the backgrounds specifically for ECD's needs.. This is due to the recent Locust Club contract that allows ECD to use different resources to conduct background checks.

External:

- Staff attended the following events in the City: ROC Youth Employee Fair, Stop the Violence Job Fair, Red Wings Education Day and Red Wings Camp Day, Rochester Deaf Festival, City IT Interns Tour and Q & A, Vertus High School Job Fair, ROC The Block Recruitments, Aeon Baptist Church Recruitment and Q & A, and East High School Community Career Fair.
- 3-1-1 has spread the word to constituents by facilitating presentations to the Public Library, 9-1-1, Oasis (for individuals for whom English is a second language), and the Neighborhood Service Centers. Many of the department's 3-1-1 presentations are to organizations who serve residents who may not think they have equitable access to city government services.
- 2023-24 Goals:
  - ECD and DHRM will collaborate to take advantage of the NYS Hiring Emergency Limited Placement (HELP) Program. This could help ECD significantly improve their staffing shortage and potentially increase their diversity. The program would allow ECD to hire entry level Telecommunicators that meet the minimum qualifications and special requirements, without having to take the Civil Service test.
  - ECD Public Awareness team will continue their efforts to recruit and promote employment opportunities.



## DEPARTMENT OF RECREATION AND HUMAN SERVICES

### Internal:

- DRHS has reduced the number of part time staff in order to increase the number of full time staff. This means that more City residents have access to the full salary and benefits that the City has to offer.
- DRHS intentionally started including employees from various levels and positions into decision making processes, thereby increasing employee voices in planning and goal setting for the department.
- 2023-24 Goal:
  - In an effort to increase staff morale and retain employees, the bi-monthly Star Awards/Staff Recognition program publicly celebrates employees for their accomplishments via internal/external newsletters such as DRHS Today. The DRHS Equity Team believes that if the already highly diverse DRHS staff feels empowered, appreciated, and engaged in decision making, which the goals above seek to do, then that will lead to better and more equitable outcomes for the community.

### External:

- Youth Voice One Vision's public safety committee advised the Rochester Police Chief on issues affecting them as well as offering education about the Rochester Police Department. RPD leveraged its resources including providing stipends to several youth who engage with RPD community efforts. This helped to mend the relationship between RPD and the City's youth.
- Rochester Public Market partnered with the Friends of the Market to continue the largest market-based SNAP program in the Country. Over 7,000 unique customers and \$1,000,000 in sales have not only helped low income residents, but also supported farmers and other small businesses at the Market.
- Rochester Public Market partnered with Veterans Outreach Center to provide Stand Down at the Market with vital services for disabled and other veterans with challenges in the community.
- Rochester Public Market and several R-Centers acted as distribution points for free COVID tests and Narcan kits.
- Culturally appropriate libraries have been installed within the R-Centers. This is related to the RASE recommendation to end practices that disproportionately drain resources from Black and Latinx communities, specifically in regards to accessing anti-racist books within the R-Centers. This project works to have youth be proud of their unique cultural heritage.
- 2023-24 Goals:
  - Maplewood Nature Center: This project will expand the City's programming in the northwest quadrant of the City. The Maplewood Nature Center also increases ways in which urban youth can engage with nature, which is a population that usually has limited exposure to nature.
  - Durand Beach House & Gateway Improvements: This design project will work to create updated restroom and changing facilities at the beach as well as a handicap accessible entrance to the beach, thereby enabling more residents to access the beach. Additionally, RTS is working to expand bus service to the beach, allowing residents who do not have a car an easier way to get to the beach.
  - Markets – International Plaza: This project seeks to make improvements to the International Plaza, which is in an economically distressed neighborhood. These improvements will enhance the economic viability of the Plaza and neighborhood.



## ROCHESTER FIRE DEPARTMENT

### Internal:

- 2023-24 Goals:
  - Build the foundation for a supportive and inclusive RFD workplace culture utilizing customized training developed by an approved diversity, equity and inclusion consultant.
  - Utilize \$50,000 in RASE funding to hire a consultant to review the firefighter recruitment and hiring process and make recommendations to improve diversity, equity and inclusion through improved Department of Human Resources Management hiring metrics and data-driven decisions to assist RFD in developing effective recruitment strategies.

### External:

- 2023-24 Goal:
  - RFD will continue to expand and enhance its community engagement and safety education efforts with a focus on collaboration and communication to reach underserved populations in our community.



## NEIGHBORHOOD AND BUSINESS DEVELOPMENT

### Internal:

- A bilingual female was promoted to NSC Administrator to improve services to Spanish speaking business owners and residents of the NE Quadrant.
- In 2022-23, a new Community Housing Planner was added to BHD's Housing Division to support Homebuyer Services and has been instrumental in the successful rollout of the Buy the Block affordable homeownership program.
- 2023-24 Goals:
  - NBD will implement a new plan for targeted investment in start-up minority and women-owned businesses on commercial corridors.
  - NBD will connect home-based start-up businesses with vendor opportunities at the International Plaza site with a focus on minority, women, and bilingual owners.
  - In 2023-24, a new Business Liaison position will be created in the Business Development Division with a focus on increased outreach to, and support for, minority and women-owned small businesses in our neighborhood commercial corridors.

### External:

- NBD secured funding via ARPA and other sources to develop and fund the Buy the Block program to create homeownership opportunities for low- to moderate-income households. Six homes have been built on vacant City-owned lots in a formerly red-lined neighborhood.
- NBD graduated 50 citizens from the City's Rochester Community University, a program designed to help city residents learn how to advocate for themselves and their neighborhood. Empowering city residents is what makes the program so valuable. It allows participants to develop and refine their civic-engagement skills and strengthening neighborhoods by empowering the underserved to self-advocate.
- 2023-24 Goals:
  - To reduce racial and economic wealth disparities, NBD will expand homeownership opportunities for low-to moderate-income residents to advance their goal to stabilize neighborhoods and promote economic empowerment. The Buy the Block program will add 15 newly constructed single-family homes in formerly red-lined areas in the city for sale to households earning no more than 80% of the area median income. This aligns with the RASE Commission recommendations.



- NBD will improve 250 housing units by rehabilitating existing homes inhabited by low- to moderate-income residents through rehabilitation grants. The programs are funded with ARPA funds, City cash capital, and federal grants. This aligns with the RASE Commission recommendations.
- NBD's Street Liaison program will fund direct outreach to 90 businesses located in underserved commercial corridors, connecting personally with each business to ensure each is familiar with City resources and offerings. NBD also commits to outreach efforts in the underserved commercial corridors where business associations are lacking, to provide the technical assistance needed to become self-sustaining. This aligns with the RASE Commission recommendations.

## INFORMATION TECHNOLOGY DEPARTMENT

### Internal:

- The IT Department hosted ten Summer of Opportunity Program (SOOP) interns last summer, which exposed the participants – the majority of whom were high school students of color – to the day-to-day work in the IT field.
- IT is working with P-Tech to make sure we target the SOOP opportunities to those most passionate about pursuing IT careers.

### External:

- 2023-24 Goals:
  - Before any new public-facing IT service is put into production, IT will do a “plain language” assessment of the text used in the application to ensure we are upholding principles of equity in how we communicate our services. IT wants to make sure City online products are full featured and remain accessible by people of all means and abilities.
  - IT will carry out a formal, documented assessment of any new public-facing web tool developed by or with the IT Department to ensure the product(s) meets the main Web Content Accessibility Guidelines (WCAG) international standards so that people of all abilities have equitable access to the City's web content and services. This aligns with the RASE Commission recommendations.
  - IT will take a “mobile-first” strategy to their web tool development to ensure that 100% of any new public-facing products or services developed by or with the IT Department have a full-featured version that is accessible on a mobile phone before the City launches the service so that residents who do not have desktop or laptop computers are not left out of our service delivery.
  - IT will improve wireless internet capacity/speed at R-Centers in areas of the city that have lower levels of high-speed internet in individuals' homes. High-speed internet is now considered an essential utility for full participation in modern life, yet thousands of Rochester residents lack private access to this resource.

## ROCHESTER PUBLIC LIBRARY

### Internal:

- Two part time to full time staff conversions have been successful in improving services to New American children and families in the Maplewood neighborhood and to Spanish-speaking library users in the NE quadrant.
- The conversion of a part-time to full-time bilingual Senior Library Clerk at the Lincoln Branch was transformational. A city resident now has stable benefits and income and has become an even more solid part of the library team at Lincoln. Her connections in the community have helped smooth the closure process and transition to temporary space during construction.

- RASE funding provided for upgrades to subject headings in the library catalog has resulted in more than 10,000 subjects heading identified for modification to better reflect race, equity, and inclusion of all people in the searching process.

#### External

- The Rochester Public Library continued to loan MiFi portable internet devices to the community during 2022. These devices were loaned more than 3,600 times during the year, providing critical internet access to community members without reliable broadband. This aligns with the RASE Commission recommendations.
- 2023-24 Goals:
  - Continue to loan MiFi units. The County's recent Magellan Report on community broadband revealed pockets of the city where broadband is still unreachable for our most vulnerable residents.
  - Pursue funding for a new bookmobile project that will focus service in the northeast and northwest quadrants. The introduction of a mobile service will provide better access to library materials, programs, and services for children and families and older adults who currently cannot get to a brick-and-mortar library.



## BUDGET EQUITY TOOL: EQUITY-FOCUSED QUESTIONS

### MAJOR SUCCESSES LAST BUDGET CYCLE

1. What was your department's biggest win last year that advanced equity?

### EQUITY GOALS/PRIORITIES FOR 2023-24

2. What are your department's equity goals/priorities for FY 23/24? (2 goal minimum. Prepare and submit in SMART Goal Format)
3. Explain your rationale on why you selected these goals/priorities. Specifically, how will they help to advance the outcomes the City is striving to meet (these outcomes should be directly aligned with either the Mayor's mission/vision or RASE Recommendations. Include with your goal/priority which value or RASE recommendation your goal is intended to impact)?
  - a. The following only needs to be answered if you received ARPA or RASE funding: How has the RASE/ARPA funding you received specifically addressed advancing equity?

4. Based on the goals/priorities you developed, please provide specific details about how programs/initiatives that are included in your budget will support your equity goals/priorities?

SUPPORT/RESOURCES NEEDED FROM DHRM

5. Each department's team should work collaboratively in answering this question. Budgeting is not a simple accounting mechanism. Budgeting is a process that reflects the values and priorities of a society, so budgets are also moral documents. The values of the communities we serve should be reflected in the process and the results. As we look to meet the needs of the citizens we serve we must think of our budget and the decisions we make around what we fund or don't fund with from the perspective of equity. Looking at these decisions through the lens of equity allows us to help address racial inequities, economic disparities, and other forms of discrimination or exclusion that exist.

- a. What support/resources could DHRM/Equity Office provide that could help you further understand the purpose of incorporating equity into the budget?
- b. What ways could the city help to ensure that everyone understands each decision that is made regarding the use of city resources needs to be made looking through an equity lens?

# CITY COUNCIL REPORT

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**City of Rochester, NY**  
**Rochester City Council**

City Hall Room 301A • 30 Church Street • Rochester, New York 14614-1290

**Miguel A. Meléndez, Jr.** Council President, Councilmember At-Large

**Mitch Gruber** Finance Chair, Councilmember At-Large

October 3, 2023

The Honorable Malik D. Evans, Mayor  
30 Church Street, Room 305A  
Rochester, NY 14614

Mayor Evans:

Subsequent to our thorough review of your 2023-24 Proposed Budget for the City of Rochester, we herein present you with a summary of our review process and comments related to the 2023-24 Approved Budget.

## I. General Overview

- The Approved 2023-24 Budget of \$674,686,100 represents an increase of \$30,529,050 from the Amended 2022-23 Budget.
- General Funds revenue estimates increased by 3.1%, Special Fund revenue estimates increased by 3.4%, and the Enterprise Fund revenue estimates increased by 12.1%.
- The tax rate for homestead properties increased by 4.63% and non-homestead properties decreased by (4.82%).
- For a typical house assessed at \$87,900, water charges increased by \$33.40, while refuse charges and local works charges did not change.
- Assessed value of property increased by \$38,338,146 or 0.50% for an overall value of \$7,657,992,517.
- Staffing levels for the City increased by 31 full-time positions for an overall total of 2,913.
- The City's 2023-24 payment to the New York State Retirement System is budgeted at \$48.6 million, a \$4.4 million decrease from the amount budgeted for 23-24 in the 2022-23 fiscal year. The 2024-25 payment is projected to increase to \$60.8 million and long-term projections show relatively flat or slightly increasing as the City will trend toward long-term OSC rates.

## II. City Council Review Process

This year's process followed a similar schedule as the prior year, with the hearings taking place in late May, allowing for additional time between the conclusion of the hearings and the budget vote.

Prior to the budget hearings, OMB and City Council staff distributed a pre-hearing questionnaire to each department, which helped to inform the Council staff analysis. Council staff also sent a memo to

the Administration in the early spring of 2023, identifying five major Council priorities: public health & safety, housing, workforce development, economic growth, and parks, recreation & open space. This year, Councilmembers also ranked the Mayor's six budget priorities as stated in the 2022-23 budget, ranking Public Safety as the most important, followed by Strengthening Neighborhoods, and Promoting Equity, Inclusion, and Social Justice.

The hearings took place over the course of three days, and the conversations with yourself, our colleagues, and members of the Administration were informative and productive. We thank you and your staff for accommodating the hearing schedule and providing written answers to our questions in a timely manner.

Similar to the review of the City's proposed budget, the Council also holds a review of the RCSD budget. The City Council vote for the RCSD budget is largely symbolic, as the State mandates a fixed amount be paid to the District and the Board of Education approves the budget prior to its receipt by City Council. We plan to work with the RCSD and Administration to develop a more meaningful review process this year – one that occurs while the RCSD budget is still in draft form.

Upon the conclusion of the City department hearings and the RCSD hearing, the Council once again hosted a Joint Public Hearing with the Commissioners of the Rochester City School District's Board of Education to hear from the community about both the City of Rochester and Rochester City School District Annual Budgets.

Councilmember Lightfoot made a specific request, asking that public engagement in the Administration's budget be emphasized and expanded. Additionally, he asked that this engagement be better reflected in the budget hearings process, and we concur. We will work to incorporate a specific portion of the hearings that is dedicated to a review of such public engagement.

### III. Items of Note

We are grateful for the continued investment in the Council's priorities. In particular, we are pleased to see the addition of three Code Enforcement Inspectors. We are eager to understand the benefit of having a significantly expanded Code Enforcement team, and we request to begin receiving quarterly Code Enforcement "report cards" from the department of Neighborhood and Business Development.

We welcome your proposal for a new Director of Emergency Management and believe this will help create a more coordinated network among our Public Safety departments.

We are very pleased to see the conversion of many part-time jobs to full-time jobs across the City's workforce, providing our employees a career path where they will earn a living wage and better benefits. We expect that these positions will be filled with candidates that represent our City's diversity.

At the June Council meeting, the Council President introduced three resolutions of budgetary intent urging your Administration to commit underrun funds from the City Council & Clerk 2022-23 budget toward specific projects including:

- \$500,000 to conduct a public utility feasibility study initiated by the State and/or County
- \$150,000 to initiate an outside evaluation of the Neighborhood Service Centers
- \$750,000 to reduce homelessness, increase affordable housing options, and provide additional mental health resources & social-emotional wellness programs

An additional resolution of budgetary intent requested that the Rochester Police Department engage in workflow study of the department's staffing model, specifically to address:

- How the current staffing model deploys officers
- Location and placement of section offices

- Departmental overtime, including in regard to special events
- Output of the Office of Business Intelligence and the public availability of such data
- Response times and closing of jobs against priority categories and GPS data
- A plan to work toward a crime-data driven staffing model

While we are largely in support of the 2023-24 proposed budget, these four resolutions were specifically introduced to address areas of concern among the body not met by the budget. It is our hope that the Evans Administration move swiftly on these resolutions, and partner with the City Council to utilize these underruns effectively. We look forward to receiving updates on these items before January 1, 2024.

We support your administrations use of ARPA dollars to invest in our infrastructure, buildings, and technology. Notably, there is widespread support of the ARPA investments in our water infrastructure to ensure that we support the health and wellness of our community. As the deadline for ARPA expenditures approaches, we are anxious to better understand how the Council will be kept abreast of any unspent or reallocated funds.

As City Councilmembers, it is our responsibility to scrutinize the items before us, and ultimately guide the City's investments of taxpayer dollars. We all believe in the importance of measurement – data collection, transparent reporting and detailed Key Performance Indicators (KPIs) are absolutely critical to this Council. It is imperative that we are able to provide our constituents with clear evidence that we are spending their tax dollars wisely. Several departments did an exemplary job providing useful KPIs and data, while other departments struggled. We will collaborate with OMB throughout the year to ensure that critical KPIs are included in next year's budget.

In last year's letter, we stressed the importance of developing a formal, robust, transparent, and public plan related to violence, with clearly identified Key Performance Indicators to drive the work in the Mayor's Office of Violence Prevention, the Rochester Police Department, the Crisis Intervention Services, etc. We appreciate the work that has been done in the last year, but we all know that violence is still a major issue in our community. We are once again asking to see a cohesive and detailed strategic plan on how this Administration is addressing these issues. A blueprint to a safer community will help Council and the constituents we serve better understand the path towards continuous improvements in public safety.

#### IV. Conclusion

We conclude by congratulating you and your Administration for providing a balanced budget that closes the budget gap while investing in Council's priorities. City Council will continue to work with the Administration as we navigate the rest of this fiscal year and look forward to working with you on next year's spending plan.

Sincerely,



Miguel A. Meléndez, Jr.  
City Council President



Mitch Gruber  
Finance Committee Chair

# SUMMARY

## HIGHLIGHTS

### INCREASES IN REVENUE

- Sales tax increases
- Interest earnings on investments
- Use of General Fund Surplus
- American Rescue Plan Act (ARPA) targeted program reimbursement
- Water rate increases on consumption and metered rates are proposed to balance the budget
- Appropriation of fund balance for Retirement Costs

### DECREASES IN REVENUE

- Transfer from Premium & Interest Fund
- Appropriation of fund balance for Tax Relief
- Parking garage revenue
- Reimbursement from Rochester City School District for police overtime and Pathways to Peace staffing

### INCREASES IN EXPENSE

- Cash Capital
- Debt Service
- Program enhancements
- Wage and salary increases in accordance with current labor agreements or awards
- Fringe benefits in accordance with current labor agreements and memorandum of agreement for health care
- Fuel and utilities

### DECREASES IN EXPENSE

- Departmental efficiencies
- Program eliminations or reductions in departmental sections

## CLICK HERE TO LEARN MORE ABOUT THE CITY'S REVENUES AND EXPENDITURES:

- [General Fund Tax Revenue](#)
- [General Fund Non-Tax Revenue](#)
- [Special and Enterprise Fund Revenue](#)
- [Property Tax Computation and Analysis](#)
- [Expenditure Summary](#)
- [Budget Amendments](#)
- [Multi-Year Projection](#)

## REVENUE TYPES

The City's Annual Operating Budget includes three types of funds: the General Fund, two Special Funds, and seven Enterprise funds.

### GENERAL FUND

2023-24 revenue estimates are \$521,014,100, 3.1% more than the amended 2022-23 Budget.

Major variances are as follows:

- Sales tax revenues increase \$10,328,000 as inflation and increased consumer spending are expected to continue in 2023-24
- Appropriation of fund balance committed for tax relief decreases \$7,693,300
- Increased interest earnings on investment of city's cash balances \$3,600,000
- Net increase in ARPA targeted programming \$3,242,150
- Use of General Fund surplus increases \$2,885,000
- Appropriation of fund balance committed for retirement costs increases \$1,661,200
- Transfer from Premium & Interest Fund to offset debt service decreases \$1,470,900

### SPECIAL FUNDS

2023-24 revenue estimates are \$22,252,900, 3.4% more than the 2022-23 Budget.

Major variances are as follows:

- Property tax support to the Library increases \$788,900 with increased capital expenditures
- Appropriation of Library fund balance declines \$375,000
- An appropriation of Animal Control fund balance is budgeted \$180,000
- County reimbursement for Central Library operations increases \$145,800
- Property tax support to Animal Control increases \$80,000

### ENTERPRISE FUNDS

2023-24 revenue estimates are \$131,419,100, 12.1% more than the 2022-23 Budget.

Major variances are as follows:

- Appropriation of Water fund balance increases \$3,509,500 to support increased capital expenditures
- Proposed 9.5% increase to water consumption and bases rates results in \$3,230,000
- Appropriation of Local Works fund balance increases \$2,895,600 to support increased capital expenditures and inflationary pressure
- Appropriation of Refuse fund balance increases \$1,574,600 to support increased capital expenditures
- An appropriation of Parking fund balance is budgeted to offset capital expenditures \$1,517,000
- Estimated consumption increase generates \$1,000,000 additional Water metered sales
- Proposed commercial refuse rate increase of 3 percent results in \$119,100 incremental revenue
- Proposed Cemetery rate increase of 10% results in \$78,000 incremental revenue



# REVENUES BY FUND

## Revenues by Fund

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
GENERAL FUND	\$470,077,767	\$509,227,600	\$505,421,150	\$521,014,100
ANIMAL CONTROL	\$2,510,977	\$2,464,900	\$2,506,900	\$2,628,400
LIBRARY	\$18,571,415	\$18,359,800	\$19,005,500	\$19,624,500
LOCAL WORKS	\$22,486,832	\$23,143,200	\$23,075,900	\$25,964,100
WATER	\$43,132,537	\$42,592,400	\$41,411,000	\$49,378,900
WAR MEMORIAL	\$2,378,999	\$3,596,400	\$3,446,400	\$3,253,400
PARKING	\$16,086,322	\$13,163,900	\$13,221,100	\$14,328,800
CEMETERY	\$3,916,901	\$3,972,700	\$3,618,300	\$3,875,700
PUBLIC MARKET	\$1,791,532	\$1,913,000	\$1,914,900	\$1,978,800
REFUSE	\$30,171,383	\$31,366,400	\$30,535,900	\$32,639,400
<b>TOTAL</b>	<b>\$611,124,665</b>	<b>\$649,800,300</b>	<b>\$644,157,050</b>	<b>\$674,686,100</b>

## General Fund by Category

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Taxes	\$229,420,410	\$226,575,000	\$221,887,000	\$233,058,800
Property Tax	\$159,847,502	\$158,842,600	\$158,488,500	\$159,292,400
Intergovernmental State	\$105,626,093	\$105,157,400	\$105,268,100	\$104,534,700
Intergovernmental Federal	\$8,073,219	\$33,898,900	\$41,747,150	\$44,789,300
Appropriation of Fund Balance	\$20,820,400	\$28,710,100	\$28,710,100	\$25,128,000
Intergovernmental Other	\$20,676,970	\$21,518,900	\$21,929,900	\$23,489,400
Departmental Income	\$7,674,418	\$8,385,100	\$8,458,900	\$7,616,400
Fines & Forfeitures	\$4,057,803	\$3,977,100	\$4,525,800	\$4,407,600
Miscellaneous	\$4,289,758	\$3,748,000	\$3,748,000	\$3,937,000
Trans. Premium & Interest	\$3,500,000	\$3,970,900	\$3,970,900	\$2,500,000
Licenses & Permits	\$3,199,142	\$3,113,000	\$3,174,600	\$3,637,000
Sale of Property & Comp.	\$1,579,587	\$3,746,500	\$3,850,500	\$3,855,500
Interest & Penalties	\$3,826,059	\$3,078,600	\$2,120,000	\$2,620,000
Interest Earnings	\$439,679	\$3,829,600	\$150,000	\$3,750,000
Use of Money & Property	\$1,024,901	\$4,316,200	\$1,040,000	\$1,602,500
Hotel/Motel Tax	\$875,000	\$887,500	\$875,000	\$900,000
Interfund Revenue & Transfers	-\$104,853,174	-\$104,527,800	-\$104,523,300	-\$104,104,500
<b>TOTAL</b>	<b>\$470,077,767</b>	<b>\$509,227,600</b>	<b>\$505,421,150</b>	<b>\$521,014,100</b>

## Special Revenue Funds

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
LIBRARY	\$18,571,415	\$18,359,800	\$19,005,500	\$19,624,500
ANIMAL CONTROL	\$2,510,977	\$2,464,900	\$2,506,900	\$2,628,400
<b>TOTAL</b>	<b>\$21,082,392</b>	<b>\$20,824,700</b>	<b>\$21,512,400</b>	<b>\$22,252,900</b>

## Enterprise Fund Revenues

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
CITY LOCAL WORKS	\$22,486,832	\$23,143,200	\$23,075,900	\$25,964,100
WATER	\$43,132,537	\$42,592,400	\$41,411,000	\$49,378,900
WAR MEMORIAL	\$2,378,999	\$3,596,400	\$3,446,400	\$3,253,400
PARKING	\$16,086,322	\$13,163,900	\$13,221,100	\$14,328,800
CEMETERY	\$3,916,901	\$3,972,700	\$3,618,300	\$3,875,700
PUBLIC MARKET	\$1,791,532	\$1,913,000	\$1,914,900	\$1,978,800
REFUSE	\$30,171,383	\$31,366,400	\$30,535,900	\$32,639,400
<b>TOTAL</b>	<b>\$119,964,506</b>	<b>\$119,748,000</b>	<b>\$117,223,500</b>	<b>\$131,419,100</b>

# SUMMARY: REVENUE

## General Fund Tax Revenue

### PROPERTY TAX

- New York State General City Law authorizes Rochester to levy taxes on the value of real property. The assessed value of the property and the tax rate determine the amount of tax to be paid by a property owner.
- Taxes are billed annually, and quarterly installments are allowed for the first \$8,200 owed on each parcel. Responsibility for collecting property taxes is vested in the Department of Finance, Bureau of Treasury.
- Property taxes are allocated to various funds as necessary to balance them.
- Beginning in 1994-95, City and School property tax collections are accounted for within the City Budget. Funding for the City School District is provided within the Interfund revenue section. Prior to 1994-95 the School District received property tax collections outside of the City Budget.
- Beginning in 1998-99, the STAR program enabled a decrease in the property tax billings with an equal offset in State aid. Beginning in 2011-12, the annual increase in STAR is capped at 2 percent. In 2016-17, the credit for STAR exemptions for properties purchased after February 1, 2015 is no longer issued on the property tax bill but instead is issued by check directly from New York State in accordance with the Governor's STAR program.
- For detailed information on the calculation of property taxes, see the Property Tax Computation and Analysis section, which follows the Revenue Summary section.

Four major factors influence the amount of revenue generated by the property tax:

1. The Tax Base – The total assessed valuation of the City is the base on which revenues are generated. The assessed valuation increases by \$38,338,146 or 0.5 percent from the 2022-23 level. A description of assessment changes is included in the Property Tax Computation and Analysis section.

2. The Revenue Requirement – The amount of property tax revenue required to finance City services is determined by the cost of the services provided and the availability of revenue sources other than the property tax. Further specific changes in revenue receipts are detailed under the appropriate revenue headings that follow. Expense changes are described in the appropriate department budget section.

3. The Collection Rate – It is anticipated that 94.0% of the tax levy will be collected during 2023-24. In addition, anticipated collections for the first sixty days following the current year are accrued as 2022-23 receipts. This accrual is estimated to be 1.5% of the tax levy, bringing total collections to 95.5%. A Tax Reserve of 4.5 percent of the required property tax revenue is also levied to compensate for those taxes that will not be collected or accrued during 2023-24 and an amount for the settlement of assessment review proceedings. In accordance with Generally Accepted Accounting Principles, the tax reserve is not reflected in the budget.

4. STAR Program – In 1998-99, New York State enacted the School Tax Relief (STAR) Program, which provides two types of exemption for owner-occupied primary residences. The “Enhanced” program is for property owners 65 years of age or older, with incomes of \$93,200 or less. Approximately 4,249 property owners will benefit from this program in 2023-24. All owner-occupied property owners with incomes less than \$250,000 are eligible for the “Basic” STAR exemption program. Approximately 11,876 property owners will take advantage of the “Basic” program in 2023-24. Owner-occupied properties purchased since February 1, 2015 are subject to the new STAR credit program implemented with New York State’s 2016-17 fiscal year. These property owners no longer receive a credit on their property tax bill but instead are required to register with the state to receive a credit directly from NYS. All property owners whose income is greater than \$250,000 may only participate in the STAR credit and not the exemption program. A provision enacted in 2017-18 requires NYS to pay interest on the STAR rebate if homeowners do not receive their checks on time. Beginning in 2020-21, NYS may deny Basic STAR exemptions and Basic STAR credits to property owners with delinquent property taxes. This program is further defined in the Property Tax Computation and Analysis portion of the Revenue Summary section.

### YEAR TO YEAR HIGHLIGHTS

- Reduction in STAR credits received directly from NYS shifts to property tax collections \$1,134,300
- Property tax distributed to the tax-supported Special and Enterprise Funds increases by \$330,400

The following summarizes changes in expenses and revenues from the 2022-23 budget and the amount of property tax required to balance the budget:

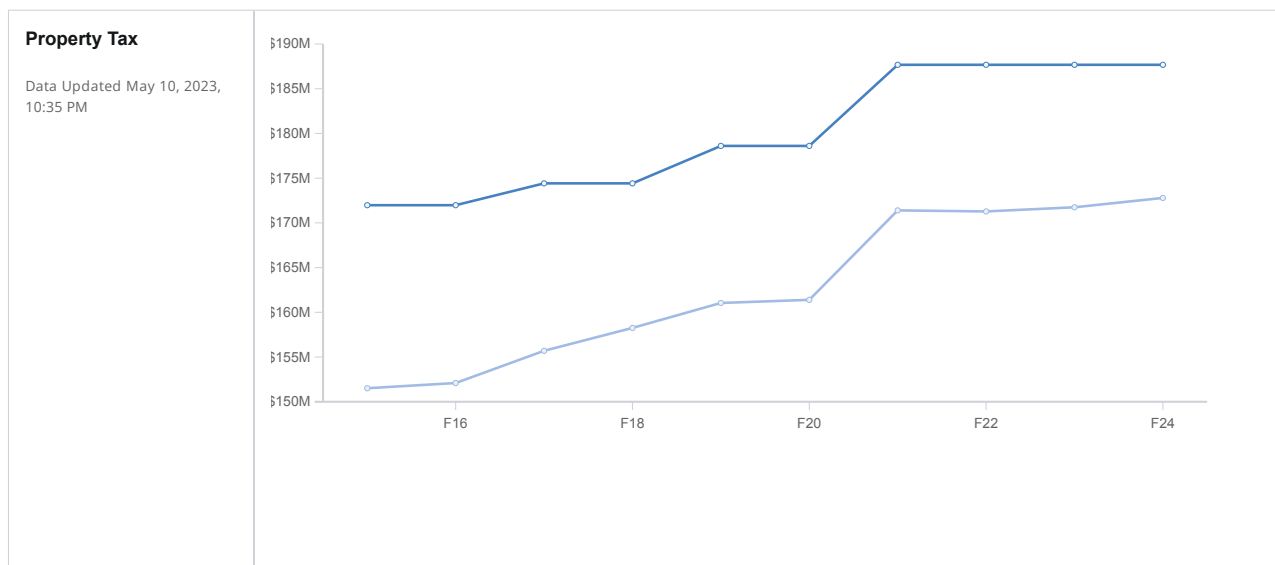
	<u>2022-23</u>	<u>2023-24</u>	<u>Change</u>
Expenses	\$644,157,050	\$674,686,100	\$30,529,050
Non-Property Tax Revenue	472,452,150	501,846,900	29,394,750
Property Tax Required (City & School)	\$171,704,900	\$172,839,200	\$1,134,300

	<u>2022-23</u>	<u>2023-24</u>	<u>Change</u>
All Funds	\$171,704,900	\$172,839,200	\$1,134,300

	<u>2022-23</u>	<u>2023-24</u>	<u>Change</u>
General Fund	\$158,488,500	\$159,292,400	\$803,900



Property Tax All Funds

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>REAL PROPERTY TAX LEVY</b>	\$171,793,402	\$172,059,000	\$171,704,900	\$172,839,200
<b>TOTAL</b>	<b>\$171,793,402</b>	<b>\$172,059,000</b>	<b>\$171,704,900</b>	<b>\$172,839,200</b>

General Fund Property Tax

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>REAL PROPERTY TAX LEVY</b>	\$159,847,502	\$158,842,600	\$158,488,500	\$159,292,400
<b>TOTAL</b>	<b>\$159,847,502</b>	<b>\$158,842,600</b>	<b>\$158,488,500</b>	<b>\$159,292,400</b>

## DELINQUENT & SUPPLEMENTAL TAXES

- Revenue from property taxes levied but not collected or accrued in previous years is classified as delinquent taxes
- When properties lose their tax exempt status through transfer of ownership, property owners receive a supplemental tax bill that includes both current and delinquent payments
- When an assessment is inadvertently left off the tax roll, property owners are later notified and billed the following year as an omitted tax

Delinquent and Supplemental Taxes

2015-22 Actual; 2023 & 2024 Budget



### YEAR TO YEAR HIGHLIGHTS

- Delinquent collections decrease \$577,500 reflecting estimated collection rate of 50.4%
- Supplemental taxes increase \$100,000
- Foreclosure auction planned for November 2023

Delinquent & Supplemental Taxes

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>DELINQUENT COLLECTIONS</b>	\$8,051,695	\$8,242,000	\$8,242,000	\$7,664,500
<b>PILOT SALE REAL ESTATE</b>	\$5,592	\$10,000	\$20,000	\$4,000
<b>SUPPLEMENTAL PROPERTY TAXES</b>	\$408,636	\$220,000	\$100,000	\$200,000
<b>TOTAL</b>	<b>\$8,465,923</b>	<b>\$8,472,000</b>	<b>\$8,362,000</b>	<b>\$7,868,500</b>

## IN LIEU OF TAX PAYMENTS

To facilitate construction of public housing units and encourage industrial development, various sections of New York State law authorize certain property owners to make payments as a substitute for property tax. Currently, such payments are authorized under four different statutes:

1. The Private Housing Finance Law applies to projects constructed with private resources to provide housing for low and moderate income families. Payments for such projects are generally calculated at a rate of 10% of sheltered rents. Sheltered rents are determined by subtracting that portion of rent needed for utility service from total rent payments.

2. The Public Housing Law authorizes payments in lieu of taxes for property owned by public housing agencies. Payments are calculated in the same manner as those covered under the Private Housing Finance Law.

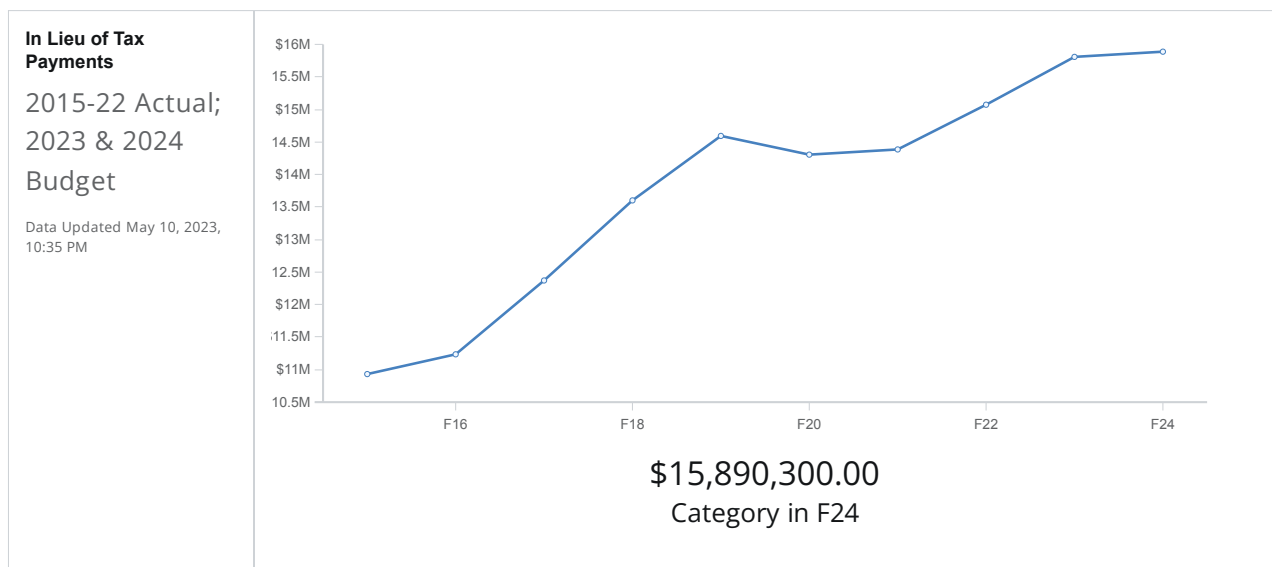
3. The Urban Development Act provides tax exemptions for properties owned by the Urban Development Corporation (UDC). When such properties are leased, payments in lieu of taxes are negotiated. For housing projects, the sheltered rent formula is generally applied, while economic development projects pay based on the percent of floor space occupied or percent of operating revenues.

4. The General Municipal Law authorizes the County of Monroe Industrial Development Agency (COMIDA) to receive tax exemptions on properties owned. In lieu of tax payments are negotiated when such properties are leased. Generally, the payments are equal to the amount that would have been paid if the property were not owned by COMIDA.

There will be one hundred forty-five COMIDA projects that make payments in lieu of taxes in 2023-24. Seventy-eight housing projects will make shelter rent payments. The Department of Finance, Bureau of Accounting, administers these accounts.

### YEAR TO YEAR HIGHLIGHTS

- Revenue increases from declining COMIDA exemption schedule are partially offset by lower non-homestead tax rate resulting from the tax shift
- Three housing projects are removed from those making shelter rent payments

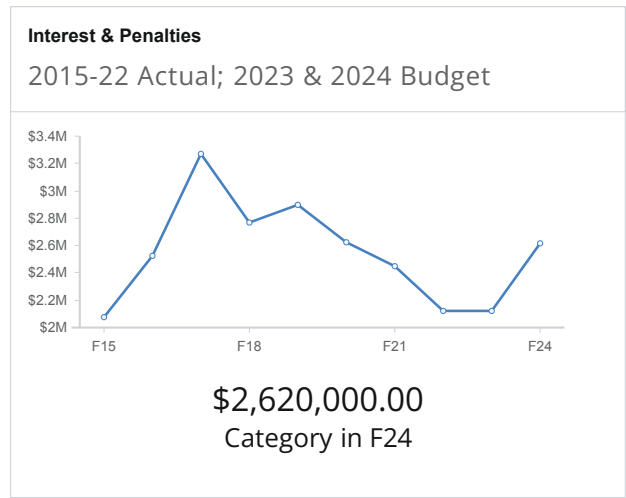


#### In Lieu of Tax Payments

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>PILOT COMIDA</b>	\$9,165,021	\$9,280,000	\$9,280,000	\$9,787,300
<b>PILOT SHELTER RENT</b>	\$6,614,913	\$6,523,000	\$6,523,000	\$6,103,000
<b>TOTAL</b>	<b>\$15,779,934</b>	<b>\$15,803,000</b>	<b>\$15,803,000</b>	<b>\$15,890,300</b>

## INTEREST & PENALTIES

- The interest rate on delinquent taxes and other charges listed on the tax bill was reduced in 2012-13 from 1.5% to 1% per month (18% to 12% per annum) for taxes levied effective July 1, 2012 and after.
- The interest rate on balances levied on or before July 1, 2011 will remain at 1.5% (18% per annum).
- Penalty fees for unpaid taxes are added to subsequent tax bills and are collected in the same manner as property taxes.



## YEAR TO YEAR HIGHLIGHTS

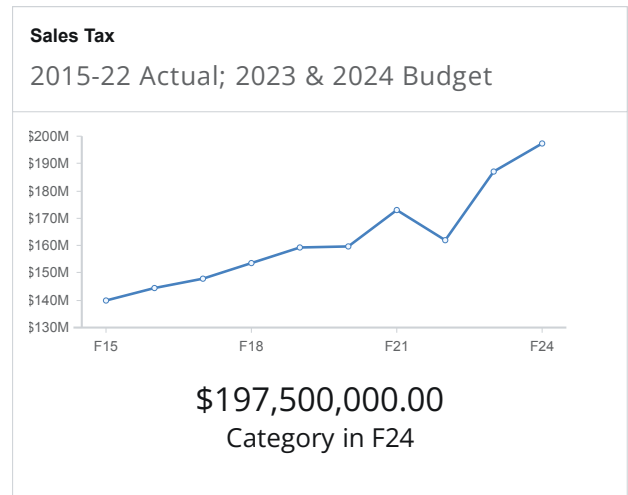
- Collections increase with reinstatement of property foreclosure action

### Interest & Penalties

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>INT AND PENALTIES ON TAXES</b>	\$3,826,059	\$3,078,600	\$2,120,000	\$2,620,000
<b>TOTAL</b>	<b>\$3,826,059</b>	<b>\$3,078,600</b>	<b>\$2,120,000</b>	<b>\$2,620,000</b>

## SALES TAX

- New York State Tax Law authorizes Monroe County to impose a tax on sales transactions in the County. A 4% tax (besides the 4% imposed by the State) is charged on most sales transactions except sales of food and home heating fuels. The local sales tax rate increased from 3% to 3.5% in September 1992 and to 4% in March 1993.
- Sales tax proceeds are collected by the State and distributed to the County every month. Under the current sales tax distribution formula the City receives 35.63% of total County collections generated from the 3% local share. The City's initial share of the additional 1%, approximately 4.1%, began on December 1, 1993, and was suspended on November 30, 1994. During that period the City School District received approximately 3.7% of the additional percent directly from the County. The City resumed sharing the additional 1% on December 1, 1995. Beginning in December 1995 the City share of the additional 1% became 2.5%, and it increased annually for the next five years to 5%, 12%, 15.75%, 19.22%, and then subsequently dropped to 18.1%. The City share of the additional 1% decreased to approximately 17.7% in January 2011 to reflect population changes identified in the 2010 Census.



### YEAR TO YEAR HIGHLIGHTS

- Sales Tax revenue is expected to increase 5.5% compared to the 2022-23 budget

#### Sales Tax

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>SALES TAX</b>	\$192,529,884	\$190,000,000	\$187,172,000	\$197,500,000
<b>TOTAL</b>	<b>\$192,529,884</b>	<b>\$190,000,000</b>	<b>\$187,172,000</b>	<b>\$197,500,000</b>

## UTILITY GROSS RECEIPTS TAX

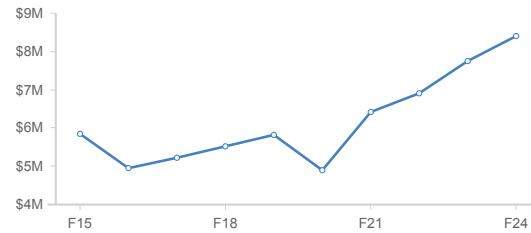
- As provided by Section 20b of the General City Law, Rochester imposes a 3% tax on the gross income of utility company transactions in the City
- Rochester Gas & Electric Corporation and Frontier Corporation pay approximately 85% of these taxes

### YEAR TO YEAR HIGHLIGHTS

- Inflation in electricity and natural gas rates increases revenue

#### Utilities Gross Receipts

2015-22 Actual; 2023 & 2024 Budget



**\$8,400,000.00**  
Category in F24

#### Utilities Gross Receipts Tax

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>UTILITY GROSS RECEIPTS TAX</b>	\$8,049,559	\$8,500,000	\$7,750,000	\$8,400,000
<b>TOTAL</b>	<b>\$8,049,559</b>	<b>\$8,500,000</b>	<b>\$7,750,000</b>	<b>\$8,400,000</b>

## MORTGAGE TAX

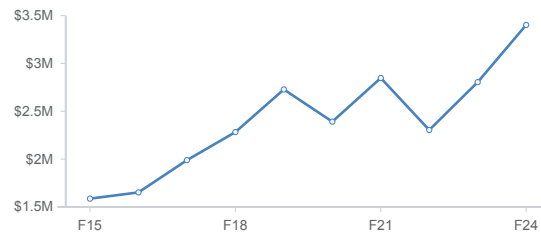
- New York State Tax Law authorizes the Monroe County Clerk to collect a tax on mortgage transactions in the County.
- A tax is charged on the transactions and distributed pursuant to Section 261 of the Tax Law.
- The City receives 50% of the amount collected, less an allowance for administrative expenses, on mortgage transactions within the city.

### YEAR TO YEAR HIGHLIGHTS

- Strong real estate market and higher property market values increases revenue
- Rising interest rates may limit increases

#### Mortgage Tax

2015-22 Actual; 2023 & 2024 Budget



**\$3,400,000.00**  
Category in F24

#### Mortgage Tax

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>MORTGAGE TAX</b>	\$4,595,110	\$3,800,000	\$2,800,000	\$3,400,000
<b>TOTAL</b>	<b>\$4,595,110</b>	<b>\$3,800,000</b>	<b>\$2,800,000</b>	<b>\$3,400,000</b>

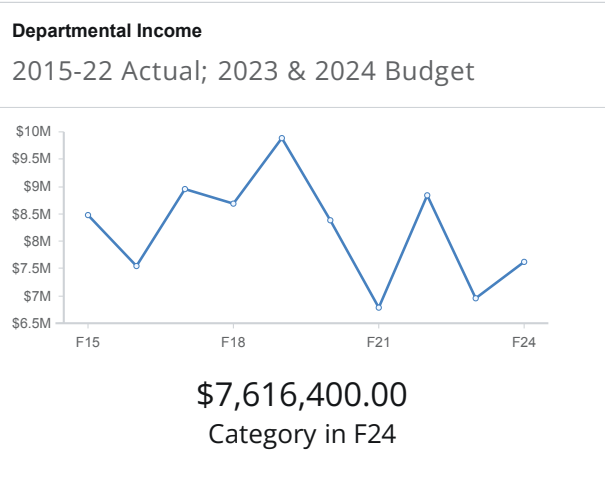


# SUMMARY: REVENUE

## General Fund Non-Tax Revenue

### DEPARTMENTAL INCOME

- Revenues generated by departmental operations are classified as departmental income.
- Examples include fees collected at skating rinks, charges for processing at the Police photo lab, towing fees, foreclosure fees, and zoning application fees.
- City Code authorizes some of these fees while others are set by the department responsible for administering them.
- Fees are calculated to cover all or part of the cost of specific services.



### YEAR TO YEAR HIGHLIGHTS

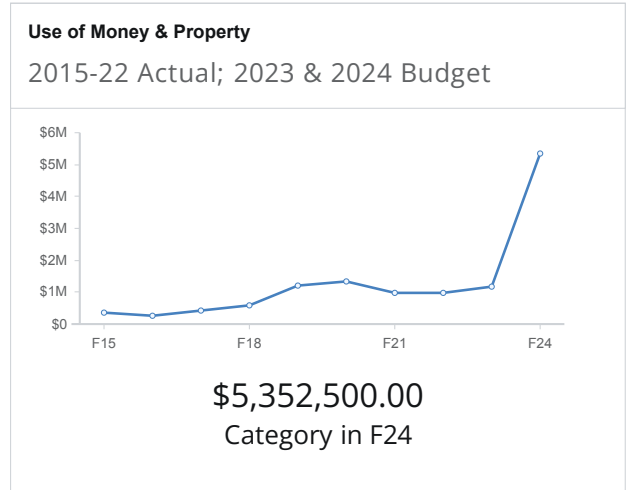
- Overtime reimbursement for police special events increases \$653,000 due to rate increase and continued recovery in special events and other special details
- Rochester City School District reimbursement for Pathways to Peace does not recur \$615,300
- Rochester City School District reimbursement for police overtime detail during school opening and closing does not recur \$336,000
- Reimbursement for activities performed by Environmental Services declines \$256,500
- Zombie property grant does not recur \$237,500
- Grants for Office of Community Wealth Building decline net of \$124,300: Cities for Financial Empowerment Fund, Inc. \$100,000 and M&T Bank \$24,300
- New Land Bank grant provides reimbursement for City staff \$103,000
- Fingerprinting fees decline \$59,000 with advent of new NYS pistol permit processes
- Foreclosure fees increase \$50,000
- Civil service exam fees no longer collected \$35,000

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Police Fees</b>	\$2,063,656	\$2,614,900	\$1,922,200	\$2,531,400
<b>Other Dept. Income</b>	\$1,706,718	\$1,684,000	\$2,004,200	\$1,323,100
<b>Charges for Service</b>	\$1,623,338	\$1,597,300	\$1,874,200	\$1,025,900
<b>Recreation Fees</b>	\$1,033,606	\$860,800	\$948,800	\$1,044,800
<b>Fire Fees</b>	\$578,983	\$686,400	\$686,400	\$681,400
<b>Repairs &amp; Clean-up Fees</b>	\$405,322	\$400,000	\$600,000	\$600,000
<b>Finance Fees</b>	\$157,779	\$441,700	\$290,000	\$303,000
<b>Zoning Fees</b>	\$109,355	\$90,000	\$90,000	\$90,000
<b>Market Fees</b>	\$10,602	\$10,000	\$43,100	\$16,800

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Dog Licenses	-\$14,941	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$7,674,418</b>	<b>\$8,385,100</b>	<b>\$8,458,900</b>	<b>\$7,616,400</b>

## USE OF MONEY & PROPERTY

- The major revenue source in this category is from investment of cash. Under provisions of the New York State General Municipal Law, Rochester is authorized to invest funds in interest bearing commercial bank accounts until these funds are needed to meet payrolls or to pay bills.
- The second source of revenue in this category is from rental of City-owned property.



## YEAR TO YEAR HIGHLIGHTS

- Interest income on investment of cash balances increases \$3,600,000 due to favorable interest rate environment
- Telecommunications revenue from utilities located in City's right of way increases \$750,000
- Rental income on general city properties declines \$115,100
- Rental income from Port declines \$58,400
- Rental income from River Street Marina declines \$14,000 based on new lease

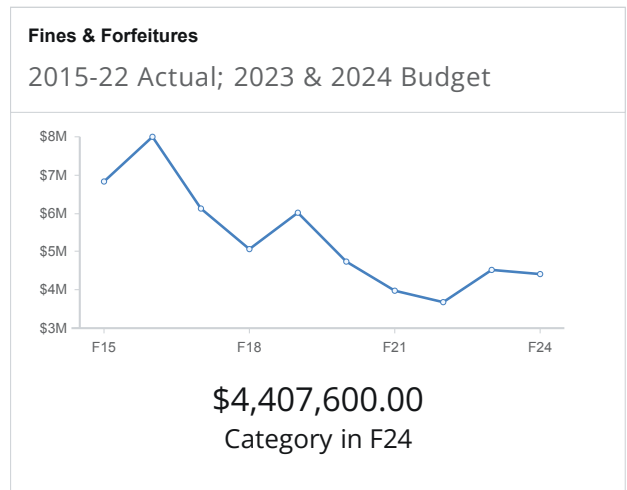
	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Interest Earnings	\$439,679	\$3,829,600	\$150,000	\$3,750,000
Use of Money & Property	\$1,024,901	\$4,316,200	\$1,040,000	\$1,602,500
<b>TOTAL</b>	<b>\$1,464,580</b>	<b>\$8,145,800</b>	<b>\$1,190,000</b>	<b>\$5,352,500</b>

## FINES & FORFEITURES

Revenue consists of fines and penalties levied by the Criminal Branch of City Court, municipal code fines collected by the Parking & Municipal Violations Bureau, and fines collected by the Rochester Traffic Violations Agency for traffic infractions committed within the city.

## YEAR TO YEAR HIGHLIGHTS

- Moving violation revenue decreases \$131,700 as collection rate declines
- Fines from City Court increase \$13,500



	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Fines	\$2,386	\$1,500	\$1,500	\$15,000
Fines & Forfeitures	\$638,468	\$723,600	\$723,600	\$723,600
Miscellaneous	\$3,869	\$95,500	\$0	\$0
Moving Violations	\$1,960,969	\$1,381,500	\$2,050,700	\$1,919,000

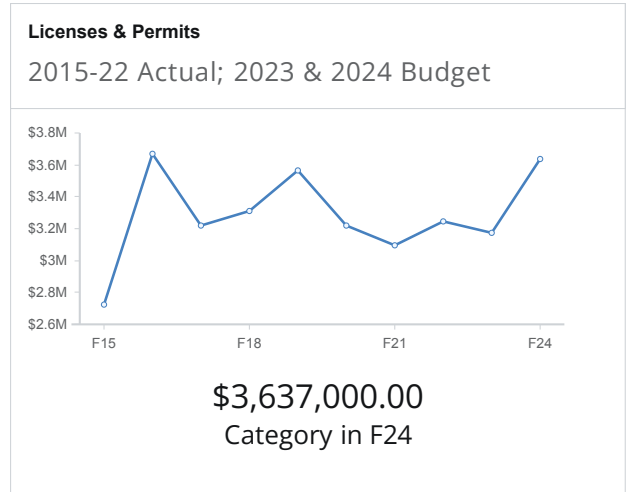
	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Municipal Code Fines	\$1,426,768	\$1,750,000	\$1,750,000	\$1,750,000
Red Light Camera Violations	\$25,343	\$25,000	\$0	\$0
<b>TOTAL</b>	<b>\$4,057,803</b>	<b>\$3,977,100</b>	<b>\$4,525,800</b>	<b>\$4,407,600</b>

## LICENSES & PERMITS

The Municipal Code authorizes the City to regulate various activities by issuing permits and licenses. This is done to protect public safety. Fees for permits and licenses are designed to fully or partially recover the administrative and enforcement costs of regulated activities. Most permits are issued by the Department of Neighborhood & Business Development.

### YEAR TO YEAR HIGHLIGHTS

- Professional licenses increase \$256,500 in accordance with bi-annual renewal schedule
- Building permits increase \$145,000 and street opening permits increase \$100,000 due to city-wide increase in construction activity
- Electrical permits decline \$20,000
- Elevator certifications decline \$20,000



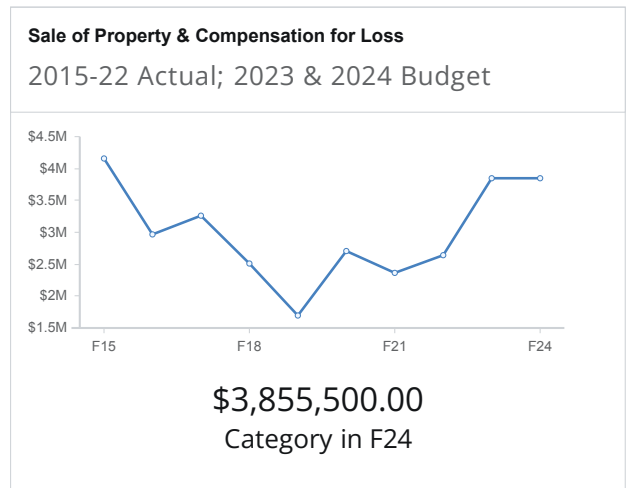
	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Property Management License	\$0	\$0	\$0	\$132,000
Bingo Licenses	\$9,125	\$7,000	\$5,000	\$5,500
Building Permits	\$2,148,130	\$2,126,900	\$2,244,000	\$2,349,000
Business & Occupational Licenses	\$164,689	\$167,400	\$158,100	\$155,200
Other Licenses	\$83,911	\$90,700	\$79,500	\$82,800
Professional Licenses	\$243,672	\$41,000	\$41,000	\$297,500
Street Opening Permits	\$549,615	\$680,000	\$647,000	\$615,000
<b>TOTAL</b>	<b>\$3,199,142</b>	<b>\$3,113,000</b>	<b>\$3,174,600</b>	<b>\$3,637,000</b>

## SALE OF PROPERTY & COMPENSATION FOR LOSS

- Revenue in this category comes from sale of real property, sale of excess materials, insurance recoveries, and the sale of unclaimed property.
- The sale of real property is the largest revenue source in this group.

### YEAR TO YEAR HIGHLIGHTS

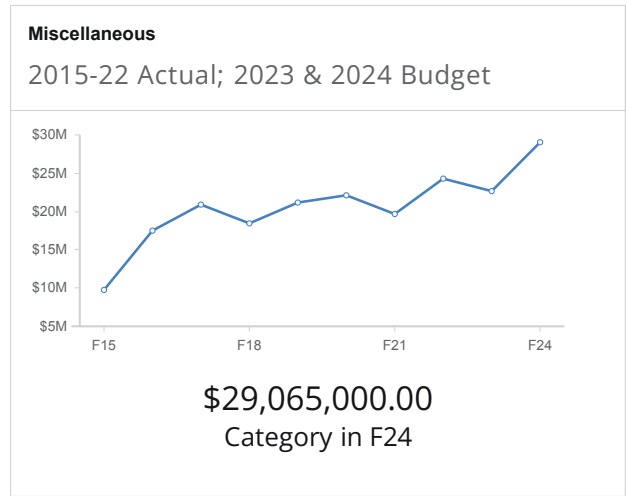
- Compensation for damage to street lighting property increases \$5,000



	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Other Compensation for Loss	\$160,036	\$145,000	\$145,000	\$150,000
Sale of Real Property	\$87,777	\$2,700,000	\$2,700,000	\$2,700,000
Sale of Unclaimed Property	\$981,885	\$651,500	\$755,500	\$755,500
Sale of Scrap	\$349,889	\$250,000	\$250,000	\$250,000
<b>TOTAL</b>	<b>\$1,579,587</b>	<b>\$3,746,500</b>	<b>\$3,850,500</b>	<b>\$3,855,500</b>

## MISCELLANEOUS

- Miscellaneous revenues consists of refunds or reimbursements for expenses incurred in prior years, cancellations of prior year encumbrances, appropriations of surplus from prior years, tax relief, retirement costs, or other fund balance, cable television franchise revenues, and miscellaneous income.



## YEAR TO YEAR HIGHLIGHTS

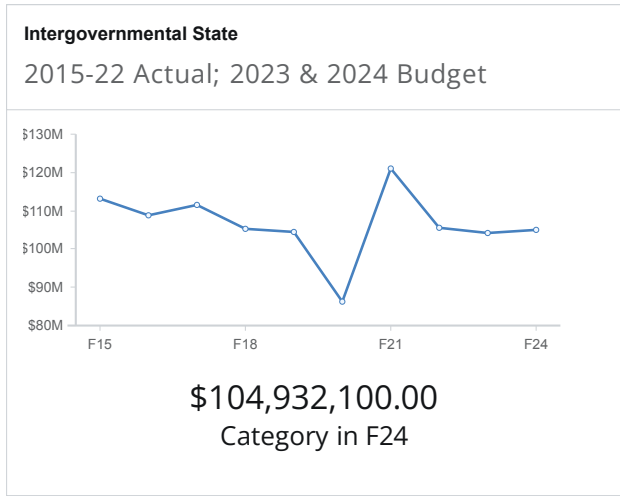
- Appropriation of fund balance committed for tax relief decreases \$7,693,300 as one time expenditures for labor awards and agreements do not recur
- Use of General Fund surplus increases \$2,885,000 in accordance with City's Annual Comprehensive Financial Report designation
- Appropriation of fund balance committed for retirement costs increases \$1,661,200 in accordance with higher pension costs
- Cancellation of prior year encumbrances increases \$524,700
- One time appropriation of fund balance \$435,000 restricted for Housing Trust Fund activities does not recur
- Receipts from cable television franchise revenue declines \$335,700

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Appropriation of Fund Balance</b>				
Appr. Of Fund Balance Retirement Costs	\$7,931,000	\$5,638,800	\$5,638,800	\$7,300,000
Appr. Of Fund Balance Tax Relief	\$12,889,400	\$16,693,300	\$7,338,800	\$9,000,000
Appropriation of Fund Balance	\$0	\$6,378,000	\$15,732,500	\$8,828,000
<b>APPROPRIATION OF FUND BALANCE TOTAL</b>	<b>\$20,820,400</b>	<b>\$28,710,100</b>	<b>\$28,710,100</b>	<b>\$25,128,000</b>
<b>Miscellaneous</b>				
Cable TV Franchise Revenue	\$1,812,293	\$2,148,000	\$2,148,000	\$1,812,300
Miscellaneous	\$2,477,465	\$1,600,000	\$1,600,000	\$2,124,700
<b>MISCELLANEOUS TOTAL</b>	<b>\$4,289,758</b>	<b>\$3,748,000</b>	<b>\$3,748,000</b>	<b>\$3,937,000</b>
<b>TOTAL</b>	<b>\$25,110,158</b>	<b>\$32,458,100</b>	<b>\$32,458,100</b>	<b>\$29,065,000</b>

# INTERGOVERNMENTAL – NEW YORK STATE

Revenues received from New York State constitute this category. There are four types of aid:

1. General purpose aid provides revenue for unrestricted use by municipalities under the Aid & Incentives for Municipalities (AIM) program.
2. Categorical aid is directed to support specific objectives and, as a result, is restricted to certain purposes. Support is received for such functions as street improvements, crime prevention, and youth recreation.
3. Miscellaneous aid includes reimbursements for various services.
4. The New York State Tax Relief (STAR) Program provides revenue to municipalities to offset school property tax relief for targeted taxpayers. This only applies to STAR exemptions applied prior to February 1, 2015.



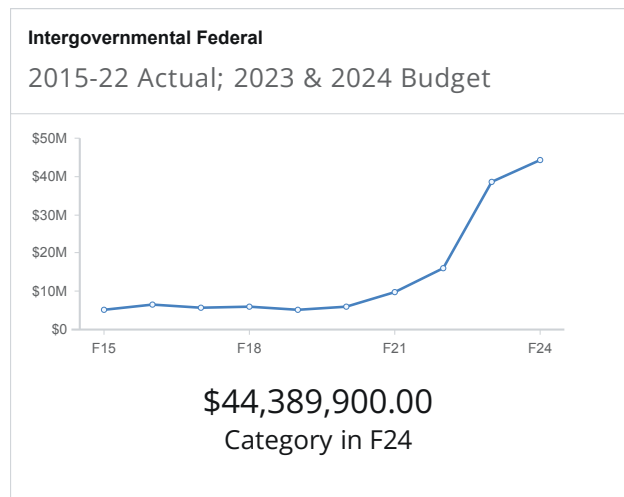
## YEAR TO YEAR HIGHLIGHTS

- Gun Involved Violence Elimination (GIVE) grant increases net of \$2,279,300 to support non-fatal shooting investigations
- STAR revenue is further reduced \$1,134,300 as exemptions applied directly to the property tax bill decline
- Consolidated Highway Improvement program funding assumed to be \$837,400 lower pending adoption of state budget, will likely require an amendment to reflect actual amount adopted
- One time grant for Police Accountability Board does not recur \$500,000
- Pregnancy Prevention grant ends pending new award \$214,600
- Youth services grant ends pending new award \$88,000
- One time SNUG grant ends \$50,000
- One time Rochester Historical Society grant does not recur \$50,000

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Aid &amp; Incentives to Municipalities</b>	\$88,234,464	\$88,234,400	\$88,234,400	\$88,234,400
<b>STAR</b>	\$7,931,738	\$7,469,600	\$7,488,800	\$6,354,500
<b>Consolidated Highway Improvements</b>	\$6,561,577	\$7,393,400	\$7,392,200	\$6,554,800
<b>Miscellaneous</b>	\$2,829,874	\$2,005,700	\$2,098,400	\$3,336,700
<b>Youth Aid</b>	\$68,440	\$54,300	\$54,300	\$54,300
<b>TOTAL</b>	<b>\$105,626,093</b>	<b>\$105,157,400</b>	<b>\$105,268,100</b>	<b>\$104,534,700</b>

## INTERGOVERNMENTAL – FEDERAL

The Federal Aid category includes reimbursements for the administration of federally funded programs. The Community Development Block Grant (CDBG) Program is the largest “off budget” fund. A new category in 2021 was the American Rescue Plan Act (ARPA) which provides governments with support for response and recovery from the COVID-19 pandemic. The program appropriations for CDBG are approved by City Council and accounted for separate from the City operating budget.



### YEAR TO YEAR HIGHLIGHTS

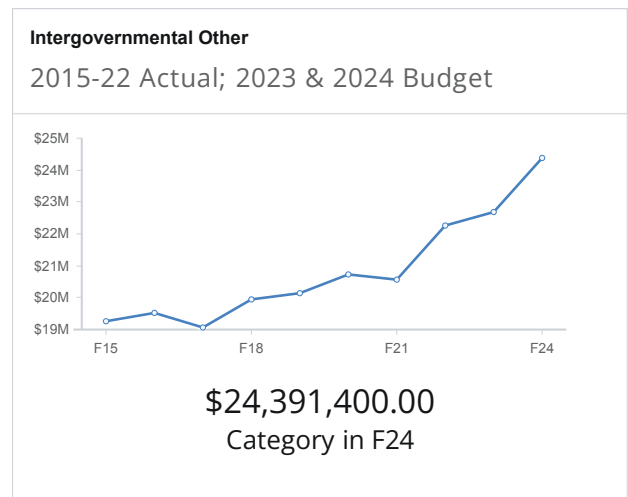
- ARPA reimbursement for targeted programming increases net of \$3,242,150; further detail can be found in department budget chapters
- Net increase to Americorps Public Health Corps funding \$156,200
- Net reduction of \$123,500 in ARPA revenue reimbursement used to offset certain expenditures
- Net reduction year over year for State Homeland Security Program grant funds \$133,200
- Net increase to Bureau of Justice Assistance grant supporting RPD - Office of Business Intelligence staffing \$96,900
- Pregnancy prevention grant ends pending new award \$76,700
- Federal nutrition program decreases \$56,600 as smaller amount of meals are served
- Lead hazard program reimbursement for staff decreases \$30,500

Intergovt Federal by Size

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>American Rescue Plan Act Targeted</b>	\$1,403,533	\$26,513,400	\$33,966,850	\$37,085,500
<b>Intergovernmental-Federal</b>	\$4,223,771	\$4,895,400	\$5,004,500	\$4,894,000
<b>Miscellaneous</b>	\$1,996,213	\$2,251,100	\$2,437,500	\$2,528,100
<b>Federal Nutrition</b>	\$346,856	\$153,700	\$301,100	\$244,500
<b>Transportation Grants</b>	\$102,846	\$85,300	\$37,200	\$37,200
<b>TOTAL</b>	<b>\$8,073,219</b>	<b>\$33,898,900</b>	<b>\$41,747,150</b>	<b>\$44,789,300</b>

## INTERGOVERNMENTAL - OTHER

- Revenues received from governmental agencies other than the Federal and New York State levels constitute this category.
- Reimbursements from Monroe County for 911 staffing costs account for the majority of the revenues in this classification.
- Profits distributed by the Western Region Off-Track Betting (OTB) Corporation and Monroe County reimbursements for highway maintenance, public safety activities, and various other programs comprise the remaining intergovernmental revenues.



### YEAR TO YEAR HIGHLIGHTS

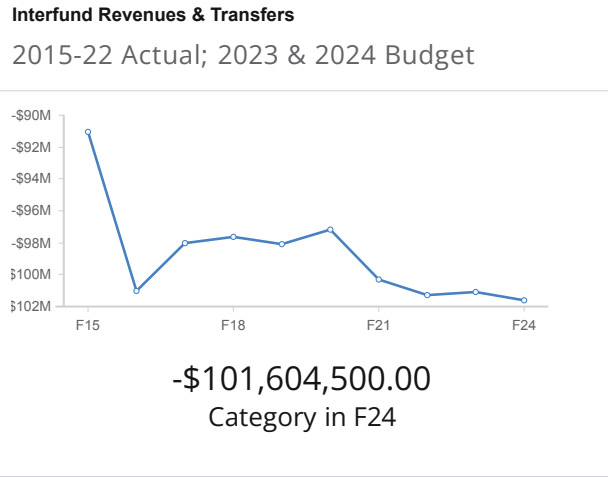
- County reimbursement for Emergency Communications increases \$973,100 to correspond with the 2023 County budget
- Reimbursement for traffic shares increases \$370,000
- Off track betting receipts increase \$250,000 with renewed economic activity
- Net reduction in Stop DWI grant funding pending new award \$65,000
- Hotel/motel tax for Convention Center increases \$25,000 with 2023 County budget

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Intergovernmental Other</b>				
County Reimbursement, includes Emergency Communications	\$19,959,996	\$20,972,900	\$21,533,900	\$22,473,400
Off Track Betting	\$574,585	\$300,000	\$150,000	\$400,000
Traffic Shares	\$140,589	\$246,000	\$246,000	\$616,000
Election Inspectors	\$1,800	\$0	\$0	\$0
<b>INTERGOVERNMENTAL OTHER TOTAL</b>	<b>\$20,676,970</b>	<b>\$21,518,900</b>	<b>\$21,929,900</b>	<b>\$23,489,400</b>
<b>Hotel/Motel Tax</b>	<b>\$875,000</b>	<b>\$887,500</b>	<b>\$875,000</b>	<b>\$900,000</b>
<b>TOTAL</b>	<b>\$21,551,970</b>	<b>\$22,406,400</b>	<b>\$22,804,900</b>	<b>\$24,389,400</b>

# INTERFUND REVENUES & TRANSFERS

Interfund transfers consist of three categories:

1. Reimbursements to the General Fund for services provided to other operating funds. In these cases, the cost of services (street cutting and administrative chargeback) are included in the General Fund as well as the appropriate non-General Fund. The reimbursements offset the General Fund expense. Revenues in this group include transfers from the non-governmental Enterprise Funds.
2. Reimbursements to the General Fund from funds not included in the operating budget. Revenues in these funds are generally restricted and can be transferred to the General Fund only to the extent that eligible expenses are identified.
3. Beginning in 1994-95, transfers to the City School District to fund educational expenditures are made in accordance with the City Charter.



## YEAR TO YEAR HIGHLIGHTS

- Transfer from Premium & Interest Fund decreases \$1,470,900 as less proceeds available from bond and note sales
- A transfer from refunds and overpayments is budgeted \$800,000
- Transfer from forfeiture funds to offset body worn camera and other expense does not recur \$500,000
- Transfer from Special Events Trust Fund increases \$75,000 to support additional police overtime expenditures
- Reimbursement for Downtown Enhancement District expenditures increases \$23,100
- Water fund reimbursement for roadway cleanup increases \$20,700

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Interfund Revenue &amp; Transfers</b>				
City School District	-\$119,100,000	-\$119,100,000	-\$119,100,000	-\$119,100,000
Street Lighting Districts	\$27,463	\$27,000	\$31,000	\$31,000
Foreign Insurance Fund	\$168,533	\$199,600	\$199,600	\$199,600
Transfer Refunds & Overpayments	\$0	\$0	\$0	\$800,000
Capital Funds	\$788,817	\$463,000	\$463,000	\$463,000
Misc, includes Seized Property Fund	\$1,249,313	\$1,869,900	\$1,870,400	\$1,468,500
Water Fund	\$5,373,600	\$5,373,600	\$5,373,600	\$5,373,600
Special & Enterprise Funds	\$6,639,100	\$6,639,100	\$6,639,100	\$6,659,800
<b>INTERFUND REVENUE &amp; TRANSFERS TOTAL</b>	<b>-\$104,853,174</b>	<b>-\$104,527,800</b>	<b>-\$104,523,300</b>	<b>-\$104,104,500</b>
<b>Trans. Premium &amp; Interest</b>	<b>\$3,500,000</b>	<b>\$3,970,900</b>	<b>\$3,970,900</b>	<b>\$2,500,000</b>
<b>TOTAL</b>	<b>-\$101,353,174</b>	<b>-\$100,556,900</b>	<b>-\$100,552,400</b>	<b>-\$101,604,500</b>

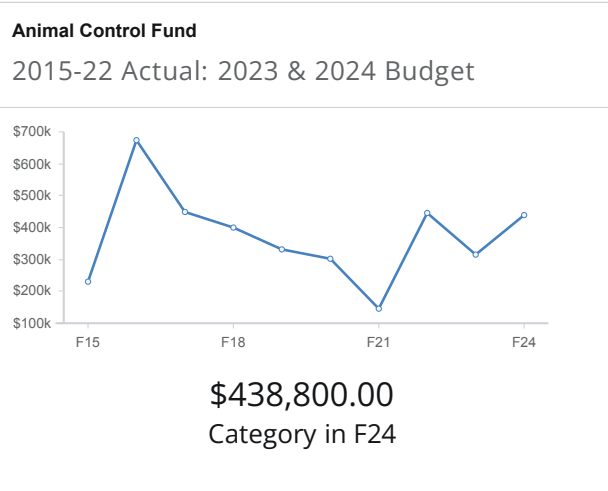


# SUMMARY: REVENUE

## Special and Enterprise Fund Revenue

### ANIMAL CONTROL FUND

Under Article 7 of the New York Agriculture and Markets Law, all expenditures and revenues associated with the licensing and impounding of animals must be recorded in a special fund. Accordingly, the Animal Control Fund includes revenues from the sale of dog licenses, fines for unlicensed dogs, and operating revenues from the Animal Control Center. Since the Animal Control Fund does not generate sufficient revenues to cover expenses, a portion of the property tax is allocated to this fund.



### YEAR TO YEAR HIGHLIGHTS

- Appropriation of fund balance is budgeted to offset planned capital and operating expenditures \$180,000
- One time ASPCA grant does not recur \$68,000
- Spay Neuter fees decline due to veterinarian vacancy and reduction in fees \$40,000
- Dog and cat adoptions increase \$28,000
- One time PETCO grant does not recur \$22,500
- Miscellaneous fees decline \$17,000
- Dog licensing revenues decline \$13,400
- Net of other changes is a reduction of \$5,600
- Property tax required to balance the budget increases \$80,000

### Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$397,300	\$438,800	\$41,500
Property Tax	\$2,109,600	\$2,189,600	\$80,000
<b>Total</b>	<b>\$2,506,900</b>	<b>\$2,628,400</b>	<b>\$121,500</b>

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Property Tax	\$2,072,200	\$2,109,600	\$2,109,600	\$2,189,600
Departmental Income	\$312,464	\$264,300	\$274,300	\$164,800
Animal Control Center Fees	\$122,998	\$88,000	\$120,000	\$91,000
Appropriation of Fund Balance	\$0	\$0	\$0	\$180,000
Fines & Forfeitures	\$2,620	\$3,000	\$3,000	\$3,000
Interest Earnings	\$695	\$0	\$0	\$0

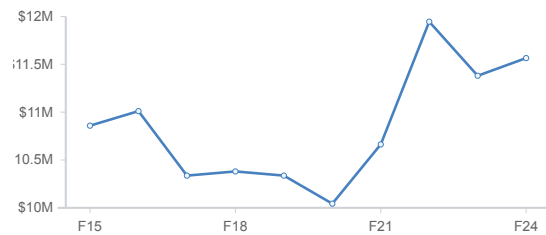
	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
TOTAL	\$2,510,977	\$2,464,900	\$2,506,900	\$2,628,400

## LIBRARY FUND

Section 259 of the New York State Education Law requires that all revenues generated from library operations be recorded in a special fund. Revenues associated with the operation of the Central Library and 10 branch libraries include Monroe County reimbursement for the Central Library, reimbursements from the Monroe County Library System (MCLS) for library material processing and inter-library loan services, State aid and grants, and miscellaneous income. These revenues are not sufficient to cover library costs; therefore, a portion of the property tax is allocated to this fund.

### Library Fund

2015-22 Actual; 2023 & 2024 Budget



\$11,565,700.00

Category in F24

### YEAR TO YEAR HIGHLIGHTS

- Appropriation of fund balance declines \$375,000 as one time capital amendment does not recur
- Increased support from the County for Central Library \$145,800
- Transfer from Premium and Interest to offset debt interest expense increases \$47,000
- Net of other changes is an increase of \$12,300
- Property tax required to balance the budget increases \$788,900

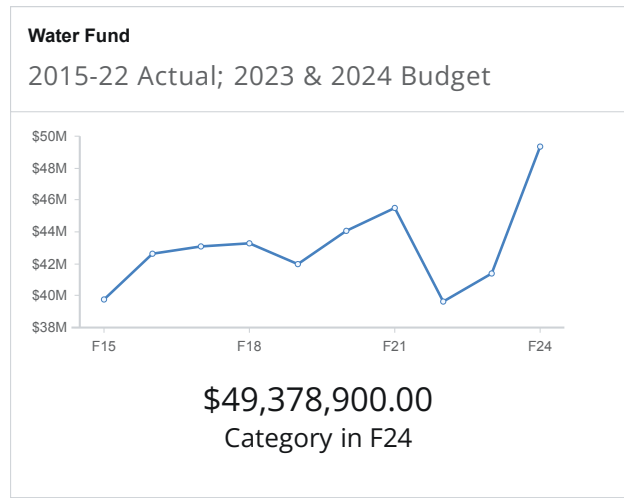
### Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$11,735,600	\$11,565,700	-\$169,900
Property Tax	\$7,269,900	\$8,058,800	\$788,900
Total	\$19,005,500	\$19,624,500	\$619,000

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Property Tax	\$7,074,800	\$7,269,900	\$7,269,900	\$8,058,800
County Reimbursement	\$7,079,000	\$7,039,600	\$7,341,300	\$7,487,100
Library Charges	\$2,381,679	\$2,543,700	\$2,835,300	\$2,865,900
State Aid	\$900,772	\$960,800	\$1,013,200	\$994,900
Appropriation of Fund Balance	\$1,060,000	\$475,000	\$475,000	\$100,000
Trans. Premium & Interest	\$58,200	\$70,800	\$70,800	\$117,800
Miscellaneous	\$16,160	\$0	\$0	\$0
Interest Earnings	\$804	\$0	\$0	\$0
TOTAL	\$18,571,415	\$18,359,800	\$19,005,500	\$19,624,500

# WATER FUND

This fund records the expenses and revenues of the Water enterprise, which provides potable water for domestic and commercial use and for fire protection purposes. Revenues are generated by metered water sales, sales to other municipalities, various service charges and wholesale water sales to the Monroe County Water Authority (MCWA). Most customers are billed quarterly, except for high volume users that are billed monthly.



## YEAR TO YEAR HIGHLIGHTS

- Appropriation of fund balance increases \$3,509,500 in accordance with planned capital expenditures
- Proposed base and consumption rate increase of 9.5% generates \$3,230,000 incremental revenue in metered water sales
- Increased consumption of \$1,000,000 in water metered sales
- Upland sales to Monroe County Water Authority increase \$115,000
- Delinquent collections increase \$79,900
- Water service fees increase \$55,000
- Transfer from Premium & Interest decreases \$21,500

## Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$41,411,000	\$49,378,900	\$7,967,900

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Metered Water Sales	\$36,294,540	\$35,000,000	\$34,000,000	\$38,230,000
Upland Sales/MCWA	\$2,459,895	\$2,400,000	\$2,300,000	\$2,415,000
Appropriation of Fund Balance	\$0	\$948,000	\$948,000	\$4,457,500
Taxes	\$1,314,720	\$1,409,000	\$1,343,100	\$1,423,000
Interest Earnings	\$935,453	\$950,000	\$950,000	\$950,000
Trans. Premium & Interest	\$985,000	\$721,500	\$721,500	\$700,000
Other Municipalities	\$535,506	\$530,000	\$500,000	\$500,000
MCWA Reimbursements	\$243,000	\$243,000	\$243,000	\$243,000
Departmental Income	\$206,422	\$200,000	\$200,000	\$200,000
Service Charges	\$122,754	\$150,000	\$150,000	\$205,000
Sale of Property & Comp.	\$19,368	\$40,000	\$40,000	\$40,000
Miscellaneous	\$15,000	\$500	\$15,000	\$15,000
Use of Money & Property	\$0	\$400	\$400	\$400
Intergovernmental Federal	\$879	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$43,132,537</b>	<b>\$42,592,400</b>	<b>\$41,411,000</b>	<b>\$49,378,900</b>

**WAR MEMORIAL FUND**

This fund records the expenses and revenues from the Blue Cross Arena at the Rochester War Memorial. The Arena is operated by a private contractor from whom the City receives monthly rental revenue, a ticket surcharge, and reimbursement for utility expenses. The City also receives funds from naming rights of the facility. A share of receipts from the City's portion of the Hotel/Motel Occupancy Tax is credited to this fund.

**YEAR TO YEAR HIGHLIGHTS**

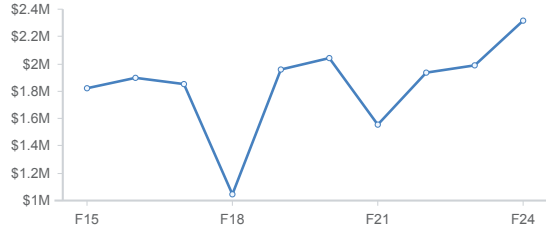
- Ticket surcharge revenue increases \$350,000 as events increase
- Transfer from Premium & Interest declines \$21,000
- Property tax support needed to balance the budget decreases \$522,000 as capital expenditures decrease

**Year to Year Variance**

	2022-23	2023-24	Variance
Operating Revenue	\$1,396,000	\$2,319,000	\$923,000
Property Tax	\$1,452,400	\$934,400	-\$518,000
<b>Total</b>	<b>\$3,446,400</b>	<b>\$3,253,400</b>	<b>-\$193,000</b>

**War Memorial**

**2015-22 Actual 2023 & 2024 Budget**

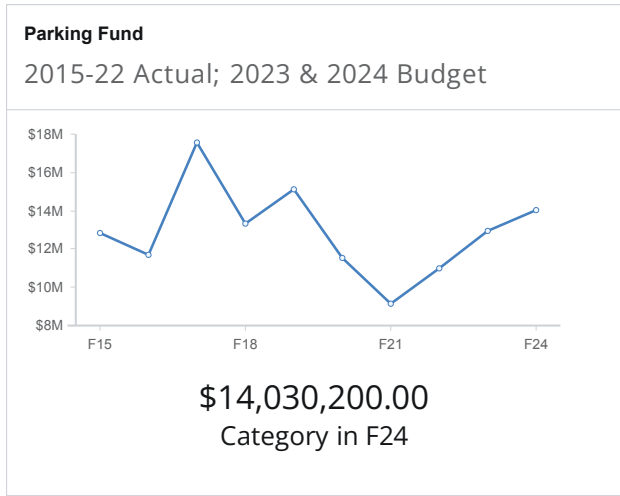


**\$2,319,000.00**  
Category in F24

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>War Memorial Revenue</b>	\$1,066,649	\$1,145,000	\$995,000	\$1,345,000
<b>Property Tax</b>	\$322,200	\$1,456,400	\$1,456,400	\$934,400
<b>Hotel/Motel Tax</b>	\$905,000	\$905,000	\$905,000	\$905,000
<b>Use of Money &amp; Property</b>	\$61,667	\$60,000	\$60,000	\$60,000
<b>Trans. Premium &amp; Interest</b>	\$23,200	\$30,000	\$30,000	\$9,000
<b>Interest Earnings</b>	\$283	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$2,378,999</b>	<b>\$3,596,400</b>	<b>\$3,446,400</b>	<b>\$3,253,400</b>

# PARKING FUND

Revenues in this fund are generated from eight downtown parking garages, six City owned surface lots, and on-street parking meters. These revenues are not sufficient to cover Parking Fund costs; therefore, a portion of the property tax is allocated to this fund.



## YEAR TO YEAR HIGHLIGHTS

- Appropriation of fund balance increases \$1,517,000 as capital expenditures increase
- Revenue decreases to align with projected demand at the Mortimer Street Garage \$270,000 and the Court Street Garage \$50,400
- Transfer from Premium & Interest decreases \$212,400
- Use of ARPA revenue replacement increases \$123,500 as demand for parking post-pandemic recovers slowly

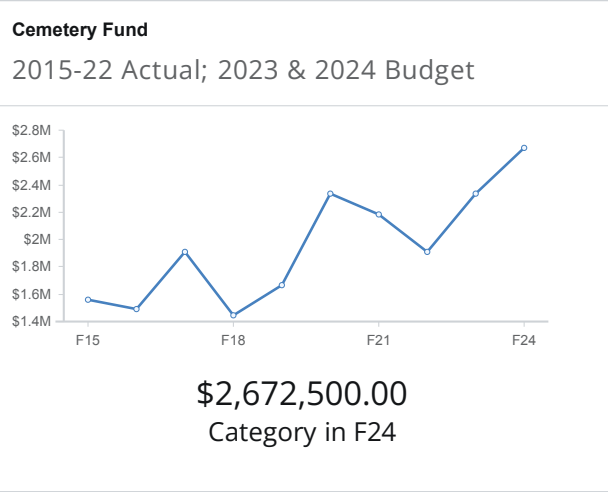
### Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$12,922,500	\$14,030,200	\$1,107,700
Property Tax	\$298,600	\$298,600	\$0
<b>Total</b>	<b>\$13,221,100</b>	<b>\$14,328,800</b>	<b>\$1,107,700</b>

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Parking Ramps	\$5,257,988	\$5,300,100	\$5,406,400	\$5,086,000
Intergovernmental Federal	\$5,000,000	\$3,376,500	\$3,376,500	\$3,500,000
Fines & Forfeitures	\$2,127,445	\$2,291,500	\$2,291,500	\$2,291,500
Meters	\$851,773	\$1,017,600	\$1,017,600	\$1,017,600
Appropriation of Fund Balance	\$1,906,100	\$0	\$0	\$1,517,000
Trans. Premium & Interest	\$178,900	\$437,200	\$437,200	\$224,800
Property Tax	\$298,600	\$298,600	\$298,600	\$298,600
Parking Lots	\$253,227	\$208,200	\$208,200	\$208,200
Interest Earnings	\$124,456	\$165,700	\$116,600	\$116,600
Use of Money & Property	\$87,733	\$68,200	\$68,200	\$68,200
Miscellaneous	\$100	\$300	\$300	\$300
<b>TOTAL</b>	<b>\$16,086,322</b>	<b>\$13,163,900</b>	<b>\$13,221,100</b>	<b>\$14,328,800</b>

# CEMETERY FUND

The City owns and operates two cemeteries, Mt. Hope and Riverside. Revenues in the Cemetery Fund are received from the sale of single graves, lots, mausoleums, interments, burial service charges, crematory charges, and interest earned on funds set aside for perpetual care.



## YEAR TO YEAR HIGHLIGHTS

- Sale of interment space and other service fees increase net of \$536,400 as burial and cremation activity has increased
- Appropriation of fund balance decreases \$272,600 with lower capital expenditures
- Proposed 10% increase to Cemetery fees, last changed in 2013, results in \$78,000 incremental revenue
- Transfer from Premium & Interest decreases \$8,800 with declining debt service
- Property tax needed to balance the budget decreases \$75,600

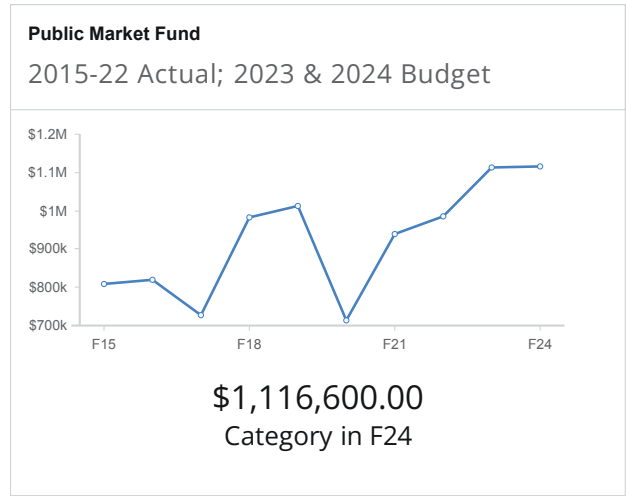
## Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$2,339,500	\$2,672,500	\$333,000
Property Tax	\$1,278,800	\$1,203,200	-\$75,600
<b>Total</b>	<b>\$3,618,300</b>	<b>\$3,875,700</b>	<b>\$257,400</b>

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Property Tax	\$1,362,900	\$1,278,800	\$1,278,800	\$1,203,200
Sales	\$977,716	\$850,000	\$600,000	\$1,078,000
Service Charges	\$781,422	\$622,000	\$598,600	\$740,000
Appropriation of Fund Balance	\$100,000	\$607,600	\$607,600	\$335,000
Cremation Service Fees	\$437,961	\$357,000	\$357,000	\$380,000
Miscellaneous	\$36,050	\$80,000	\$130,000	\$102,000
Interest Earnings	\$19,652	\$134,600	\$35,100	\$35,100
Interfund Revenue & Transfers	\$190,000	\$0	\$0	\$0
Trans. Premium & Interest	\$11,200	\$11,200	\$11,200	\$2,400
Intergovernmental State	\$0	\$31,500	\$0	\$0
<b>TOTAL</b>	<b>\$3,916,901</b>	<b>\$3,972,700</b>	<b>\$3,618,300</b>	<b>\$3,875,700</b>

## PUBLIC MARKET FUND

A farmers' market, consisting of three open sheds and one enclosed shed, is owned and operated by the City. Rental of shed space occurs on an annual, semi-annual, or daily basis.



### YEAR TO YEAR HIGHLIGHTS

- Appropriation of fund balance decreases \$26,800
- Market fees expected to increase \$25,000
- Transfer from Premium & Interest increases \$6,600
- Property tax needed to balance the budget increases \$59,100

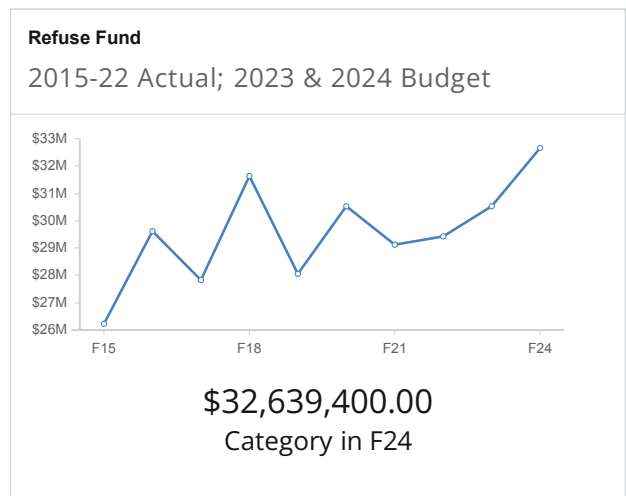
### Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$1,111,800	\$1,116,600	\$4,800
Property Tax	\$803,100	\$862,200	\$59,100
<b>Total</b>	<b>\$1,914,900</b>	<b>\$1,978,800</b>	<b>\$63,900</b>

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Departmental Income	\$842,435	\$850,000	\$850,000	\$875,000
Property Tax	\$815,200	\$803,100	\$803,100	\$862,200
Appropriation of Fund Balance	\$50,900	\$176,800	\$176,800	\$150,000
Embellishment Fees	\$50,037	\$50,000	\$51,900	\$51,900
Trans. Premium & Interest	\$31,900	\$31,100	\$31,100	\$37,700
Interest Earnings	\$1,060	\$2,000	\$2,000	\$2,000
<b>TOTAL</b>	<b>\$1,791,532</b>	<b>\$1,913,000</b>	<b>\$1,914,900</b>	<b>\$1,978,800</b>

## REFUSE FUND

Rochester's refuse collection and disposal costs are financed principally from the proceeds of user fees. Separate rates are charged for residential and commercial services. Residential fees are included with the property tax bills and commercial accounts receive separate quarterly bills.



## YEAR TO YEAR HIGHLIGHTS

- Appropriation of fund balance increases \$1,574,600 with planned capital expenditures
- Increased commercial activity results in \$208,000 increase in revenue
- Delinquent residential collections expected to increase \$129,200 due to more favorable collection rates
- Proposed 3% commercial rate increase results in \$119,100 incremental revenue
- Current residential collections decline \$58,000
- Code enforcement violation revenue expected to increase \$50,000 with conversion to full time staffing model
- Transfer from Premium & Interest declines \$11,300

### Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$30,535,900	\$32,639,400	\$2,103,500

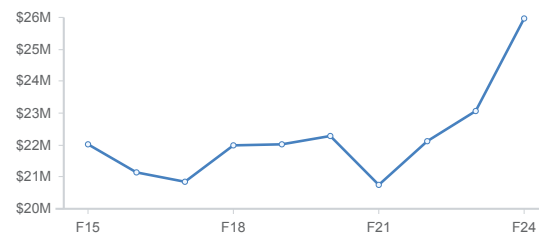
	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Current Collections	\$21,788,843	\$22,731,500	\$22,739,300	\$22,681,300
Commercial Charges	\$3,984,709	\$3,800,000	\$3,700,000	\$4,119,000
Taxes	\$2,588,498	\$2,501,000	\$2,188,500	\$2,317,700
Appropriation of Fund Balance	\$1,272,300	\$1,349,800	\$1,349,800	\$2,924,400
Departmental Income	\$363,362	\$425,000	\$395,000	\$445,000
Interest Earnings	\$17,205	\$444,600	\$60,000	\$60,000
Miscellaneous	\$109,466	\$66,200	\$55,000	\$55,000
Trans. Premium & Interest	\$47,000	\$38,300	\$38,300	\$27,000
Sale of Property & Comp.	\$0	\$10,000	\$10,000	\$10,000
<b>TOTAL</b>	<b>\$30,171,383</b>	<b>\$31,366,400</b>	<b>\$30,535,900</b>	<b>\$32,639,400</b>

## LOCAL WORKS FUND

Revenues to support street cleaning, snow and ice control services, and hazardous sidewalk replacement are derived from front footage assessments. These assessments are charged with the property tax bill. Other revenues include reimbursements from New York State for snow and ice control on highways and, if required, an appropriation from the Local Works fund balance.

### Local Works Fund

2015-22 Actual; 2023 & 2024 Budget



**\$25,964,100.00**  
Category in F24



## YEAR TO YEAR HIGHLIGHTS

- Appropriation of fund balance increases \$2,895,600 with planned capital expenditures
- Delinquent tax collection declines \$110,100
- Current collections increase \$104,900
- Transfer from Premium & Interest declines \$2,200

### Year to Year Variance

	2022-23	2023-24	Variance
Operating Revenue	\$23,075,900	\$25,964,100	\$2,888,200

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Current Collections	\$19,041,996	\$19,137,500	\$19,136,000	\$19,240,900
Appropriation of Fund Balance	\$1,341,600	\$2,027,900	\$2,027,900	\$4,923,500
Taxes	\$1,590,677	\$1,541,600	\$1,573,500	\$1,463,400
Departmental Income	\$300,697	\$150,000	\$150,000	\$150,000
Trans. Premium & Interest	\$120,900	\$84,500	\$84,500	\$82,300
State Reimbursements - Snow & Ice Control	\$78,264	\$75,000	\$75,000	\$75,000
Interest Earnings	\$12,414	\$126,700	\$29,000	\$29,000
Miscellaneous	\$284	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$22,486,832</b>	<b>\$23,143,200</b>	<b>\$23,075,900</b>	<b>\$25,964,100</b>

# SUMMARY: REVENUE

## Property Tax Computation and Analysis

The property tax is the second largest source of revenue to the City. The fundamental equation for the property tax is:  $(\text{Tax Rate} \times \text{Assessed Value}/1000) = \text{Tax Levy}$ . In Rochester, this fundamental equation is modified in two significant ways.

First, according to Article 19, § 1903 of the New York State Real Property Tax Law, Rochester's levy is apportioned between Homestead and Non-Homestead classes of property. (Homestead properties, generally, are one, two, and three family residences. Non-Homestead properties are all others.) That is, separate tax rates for Homestead and Non-Homestead properties are applied to the separate assessment rolls for each class of property. The following display distinguishes the tax information for each class of property. The apportionment of the levy between the classes reflects the state mandated adjustment as calculated by the formula specified by Article 19. This adjustment occurs from year to year and is commonly called "the Shift". Further details regarding this split are provided here <https://www.tax.ny.gov/pdf/publications/orpts/homestead.pdf>.

Secondly, because the Rochester City School District is not permitted under law to levy a property tax, the City does so on behalf of the District for funding education purposes. The City also levies a property tax on its own behalf for funding municipal government purposes. While technically two separate tax levies (and, due to differing exemption provisions, based upon separate and unequal assessment rolls), the City and School property tax collections are accounted for within the City Budget as a combined total. The District receives its portion of the taxes collected subject to subdivision 5-b of Chapter 57 of the Laws of 2007, referred to as the Maintenance of Effort for the Big 4 school districts in NYS. This distribution is displayed as an interfund transfer ("Negative Revenue") elsewhere in the Revenue Summary. The following display shows the combination of the separate City and School tax rates and impacts in a consolidated presentation. It is this consolidated rate that is most commonly referred to in discussion of the "City property tax." Detailed information on the calculation of each property tax follows.

The 2023-24 STAR revenue of \$6,354,500 is applied as a credit to the tax levy after the tax rate has been determined.

## PROPERTY TAX RATES & BURDEN

The assessed value for a typical single family residence (Homestead) in 2023-24 is \$87,900. The assessed value for a typical commercial property (Non-Homestead) in 2023-24 is \$307,200.

TAX RATE (per \$1,000)	2022-23	2023-24	Change	Percent Change
<b>Homestead Class</b>				
- City	\$6.23	\$6.52	\$0.29	4.65%
- School	10.82	11.32	0.50	4.62%
<b>Total</b>	<b>\$17.05</b>	<b>\$17.84</b>	<b>\$0.79</b>	<b>4.63%</b>
<b>Non-Homestead Class</b>				
- City	\$13.17	\$12.54	-\$0.63	-4.78%
- School	22.90	21.79	-1.11	-4.85%
<b>Total</b>	<b>\$36.07</b>	<b>\$34.33</b>	<b>-\$1.74</b>	<b>-4.82%</b>
<b>TAX BURDEN</b>				
<b>Single Family Residence</b>				
- City	\$547.62	\$573.11	\$25.49	4.65%
- School	951.08	995.03	43.95	4.62%
<b>Total</b>	<b>\$1,498.70</b>	<b>\$1,568.14</b>	<b>\$69.44</b>	<b>4.63%</b>
<b>Commercial Property</b>				
- City	\$4,045.82	\$3,852.29	-\$193.53	-4.78%
- School	7,034.88	6,693.89	-340.99	-4.85%
<b>Total</b>	<b>\$11,080.70</b>	<b>\$10,546.18</b>	<b>-\$534.52</b>	<b>-4.82%</b>

## COMPUTATION OF CITY 2023-24 PROPERTY TAX LEVY

	Current Operations	Cash Capital	Debt Service	Total
<b>EXPENSE</b>				
Operating	\$580,541,700			\$580,541,700
Cash Capital		50,741,000		50,741,000
Debt Service			43,403,400	43,403,400
Tax Reserve	24,401	2,010,217	1,049,565	3,084,183
<b>Total</b>	<b>\$580,566,101</b>	<b>\$52,751,217</b>	<b>\$44,452,965</b>	<b>\$677,770,283</b>
<b>REVENUE</b>				
Operating	\$580,023,861			\$580,023,861
Cash Capital		8,079,722		8,079,722
Debt Service			21,129,300	21,129,300
<b>Total</b>	<b>\$580,023,861</b>	<b>\$8,079,722</b>	<b>\$21,129,300</b>	<b>\$609,232,883</b>
<b>TOTAL TAX LEVY</b>	<b>\$542,240</b>	<b>\$44,671,495</b>	<b>\$23,323,665</b>	<b>\$68,537,400</b>
Homestead (43.42486%)**				\$29,762,270
Non-Homestead (56.57514%)**				\$38,775,130
<b>ASSESSED VALUE</b>				
Homestead				\$7,657,992,517
Non-Homestead				\$4,566,133,686
				\$3,091,858,831
<b>TAX RATE</b>				
Homestead	\$0.05	\$4.25	\$2.22	\$6.52
Non-Homestead	\$0.10	\$8.17	\$4.27	\$12.54
**In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes. The 2023-24 apportionment reflects the state mandated adjustment as calculated by the formula specified by Article 19. The 2022-23 Homestead and Non-Homestead apportionment was 41.65573% and 58.34427% respectively.				

# COMPUTATION OF SCHOOL 2023-24 PROPERTY TAX LEVY

Expenses and revenues related to the City School District are located within the School District Budget, not the City Budget. Exceptions are: (1) the City's \$119.1 million funding of the District (shown as a negative fund transfer in the City's Revenue Summary) and (2) the property tax collection estimate within the City Budget that represents collection of City and School taxes. The debt service revenue allocation listed below is debt service that is treated as a current expense (i.e. lease/installment purchases) and debt service related to obligations of the Facilities Modernization Program.

	Current <u>Operations</u>	Cash <u>Capital</u>	Debt <u>Service</u>	<u>Total</u>
<b>EXPENSE</b>				
Operating	\$81,045,924			\$81,045,924
Cash Capital		14,117,137		14,117,137
Debt Service			83,951,648	83,951,648
Tax Reserve	<u>3,818,918</u>	<u>471,204</u>	<u>1,069,378</u>	<u>5,359,500</u>
<b>Total</b>	<b>\$84,864,842</b>	<b>\$14,588,341</b>	<b>\$85,021,026</b>	<b>\$184,474,209</b>
<b>REVENUE</b>				
Operating				
Cash Capital		4,117,137		4,117,137
Debt Service*			61,257,072	61,257,072
<b>Total</b>	<b>\$0</b>	<b>\$4,117,137</b>	<b>\$61,257,072</b>	<b>\$65,374,209</b>
<b>TOTAL TAX LEVY</b>	<b>\$84,864,842</b>	<b>\$10,471,204</b>	<b>\$23,763,954</b>	<b>\$119,100,000</b>
Homestead (43.42486%)**				\$51,719,008
Non-Homestead (56.57514%)**				\$67,380,992
<b>ASSESSED VALUE</b>				
Homestead				\$7,659,391,245
Non-Homestead				\$4,567,532,414
				\$3,091,858,831
<b>TAX RATE</b>				
Homestead	\$8.07	\$0.99	\$2.26	\$11.32
Non-Homestead	\$15.53	\$1.91	\$4.35	\$21.79
*Revenues and debt exclusions are recorded here. Revenues related to City School District debt are located within the School District Budget, not the City Budget.				
**In accordance with the New York State Real Property Tax Law, the levy is apportioned between the Homestead and the Non-Homestead classes. The 2023-24 apportionment reflects the state mandated adjustment as calculated by the formula specified by Article 19. The 2022-23 Homestead and Non-Homestead apportionment was 41.65573% and 58.34427% respectively.				

# COMPUTATION OF PROPERTY TAX REVENUE FOR THE GENERAL FUND

Once the property tax levy is set, the corresponding revenue is reduced by an allowance for uncollectables of 4.5% and further reduced by any STAR Revenue from exemptions applied directly to the property tax bill. Property tax is first used to balance the budgets of all tax-supported Special and Enterprise Funds. The remaining revenue is assigned to the General Fund.

City Property Tax Levy	\$68,537,400
School Property Tax Levy	119,100,000
Total Property Tax Levy	\$187,637,400
Less: Allowance for Uncollectables (Tax Reserve)	8,443,683
Less: STAR Revenue	6,354,500
Combined City and School Property Tax Revenue	\$172,839,200
Distributions from the General Fund Property Tax Revenue to non-self supporting Special and Enterprise Funds:	
Animal Control Fund	\$2,189,600
Library Fund	8,058,800
War Memorial Fund	934,400
Parking Fund	298,600
Cemetery Fund	1,203,200
Public Market Fund	862,200
Net General Fund Property Tax Revenue	\$159,292,400

## PROPERTY TAX CAP

On June 24, 2011, New York State enacted a property tax cap that imposes a limit on the annual growth of property taxes levied by local governments to 2% or the rate of inflation, whichever is less. The calculation of the basic cap of up to 2% is subject to several exclusions or modifications. The calculation is adjusted by a tax base growth factor reflecting the “quantity change” in taxable property values in the base year which is reflective of actual physical changes including new construction. The levy limit is further impacted by the level of change for In Lieu of Tax Payments (PILOTs). The increase in PILOTs for 2023-24 at the revised homestead and non-homestead tax rates results in increased revenue of approximately \$87,300. The cap calculation is also adjusted by any pension contribution increases that exceed two percentage points of covered payroll. There is no adjustment for the Police & Fire Retirement System contributions in 2023-24. The final adjustment in the calculation is the ability of a local government to use a carryover of up to 1.5% of any unused tax levy growth from the prior year calculation. The tax levy was not increased in 2022-23 which provides a carry-over in 2023-24 in the amount of \$3,253,737. For 2023-24, the allowable levy growth factor is 2% as published by the NYS Office of the Comptroller. The resulting allowable total tax levy increase for 2023-24 is \$9,100,788. No increase to the property tax levy is proposed for 2023-24.

## STAR

Beginning in 1998-99, New York State enacted the School Tax Relief Program (STAR) within section 425 of the Real Property Tax Law. The program provides an exemption from property taxes for owner-occupied primary residences. There are two types of STAR programs: The first, called Enhanced STAR, is for property owners 65 years of age or older, with incomes of \$93,200 or less. The second, called Basic STAR, is for all other home owners regardless of age with incomes less than \$250,000 for the STAR exemption and less than \$500,000 for the STAR credit.

The Board of Real Property Services may establish special equalization rates that may result in revised STAR exemption amounts if the determined STAR exemption is 5% or more different than the previous year's exemptions. Approximately 4,249 property owners will benefit from the existing Enhanced STAR program and 11,876 property owners for the Basic STAR program in 2023-24 on their property tax bill. Properties purchased since February 1, 2015 receive a STAR check directly from NYS instead of receiving a credit on their tax bill. The amount of the benefit will be the same. Current STAR exemption recipients will not be impacted as long they continue to own their current home and earn under \$250,000. Individuals making between \$250,000 and \$500,000 are only eligible for the STAR credit and therefore can only receive their credit directly from NYS. Beginning in 2020-21, NYS began denying Basic STAR exemptions and credits to property owners with delinquent property taxes.

Eligible property owners for the 2023-24 program receive up to a \$50,170 and \$18,490 assessment exemption for the Enhanced program and Basic program respectively. The exemption levels for 2022-23 were \$50,180 and \$20,100. For large cities with fiscally dependent school districts, the enacting legislation assumed 67% of the combined tax rate to be for school purposes. Beginning in 2011-12, the maximum STAR savings can't exceed more than 2% of the prior year maximum savings. The maximum savings in 2022-23 for the Enhanced and Basic programs were \$813 and \$345 respectively. The 2023-24 maximum STAR savings remains at \$813 for the Enhanced program and decreases to \$343 for the Basic program.

The actual calculation of the dollar savings from the STAR exemption is determined subsequent to the determination of the City and School tax rates. The revenue from the STAR program is not counted in determining the tax rates.

The process is as follows: First, the tax levy is determined. Second, the tax rates are calculated based on the levy and the assessed values. Third, the actual amount of the tax levy billed is reduced by the aggregate of the City and School exemption values applied against the City and School tax rates. Fourth, NYS reimburses the City for the reduced billing.

The calculation of the 2023-24 STAR revenue estimate to be reimbursed from the state for those enrolled in the original STAR program is as follows:

	Assessed Value <u>Exemption</u>	Tax Rates	STAR Revenue	Capped STAR Revenue
City:				
Homestead	\$387,180,450	\$6.52	\$2,524,417	\$2,422,890
Non-Homestead	<u>2,901,738</u>	12.54	<u>36,388</u>	<u>35,900</u>
Sub-total	\$390,082,188		\$2,560,804	\$2,458,790
School:				
Homestead	\$387,855,811	\$11.32	\$4,390,528	\$3,833,283
Non-Homestead	<u>2,901,738</u>	21.79	<u>63,229</u>	<u>62,386</u>
Sub-total	\$390,757,549		\$4,453,757	\$3,895,669
Total Revenue			\$7,014,561	\$6,354,459

## ASSESSED VALUE - CHANGES

The City's municipal taxable assessed valuation for property tax levies changes by:	
2023-24 Assessed Value	7,657,992,517
2022-23 Assessed Value	7,619,654,371
Change	38,338,146
Percent Change	0.50%
The change in taxable assessment is substantially attributable to the following:	
Non-Homestead Assessment:	
Roll Section 5 (Special Franchise)	57,452,089
Roll Section 7 (Railroad)	7,026,646
55 Vanguard Parkway (Magna Real Property - from COMIDA)	1,695,000
Capron St - UN401, 403, 501, 502 (Misc. Owners - from COMIDA)	1,565,000
65 Windsor St. (DiPaola - from COMIDA)	450,000
Roll Section 6 (Utility)	-972,380
1155 N. Clinton Ave. (Tailor Square - to COMIDA)	-1,875,800
Non-Homestead net of other changes	<u>-8,258,100</u>
Subtotal	57,082,455
Homestead Assessment :	
Decrease in Veterans Exemption	305,568
Increase in Aged Exemption (Local Law No. 8 of 2022)	-30,329,400
Homestead net of other changes	<u>11,279,523</u>
Subtotal	-18,744,309
Total Assessment Change	38,338,146

# ASSESSED VALUATION - HISTORIC

Fiscal Year	General Municipal Purposes	Veterans Exemption*	Total School Purposes**	Change from Prior Year
2023-24	\$7,657,992,517	\$1,398,728	\$7,659,391,245	\$38,643,714
2022-23	7,619,654,371	1,093,160	7,620,747,531	70,306,765
2021-22	7,548,686,850	1,753,916	7,550,440,766	-383,863
2020-21	7,548,862,806	1,961,823	7,550,824,629	1,091,150,199
2019-20	6,457,508,260	2,166,170	6,459,674,430	62,779,208
2018-19	6,395,260,568	1,634,654	6,396,895,222	-63,639,476
2017-18	6,450,303,764	10,230,934	6,460,534,698	-28,695,449
2016-17	6,477,500,681	11,729,466	6,489,230,147	496,368,503
2015-16	5,980,614,540	12,247,104	5,992,861,644	23,740,117
2014-15	5,922,584,257	46,537,270	5,969,121,527	20,358,462

\*Subject to General Municipal Purposes but not School Purposes.

The following represent changes to exemptions that have impacted total assessed value:  
 Local Law No. 1 of 2015 applied the alternate veterans tax exemption for School Purposes as General Municipal Purposes  
 Local Law No. 5 of 2017 applied the Cold War veterans exemption.  
 Local Law No. 6 of 2017 adopted exemptions for persons with disabilities and limited income.  
 Local Law No. 8 of 2022 adopted higher income limits for aged exemptions.

## TAX COLLECTION EXPERIENCE

The following tables are all billings on the tax file. Items billed include: ad valorem taxes, residential refuse charges, local works charges, local improvements, property rehabilitation charges, municipal code fines, special assessment district charges, delinquent water charges, and supplemental and omitted taxes.

### A. Current Taxes

Fiscal Year	Tax Billed July 1	Current Collections	Percent of Levy	Tax Balances June 30*
2022-23	\$235,517,466	\$220,911,600	93.80	\$14,023,619
2021-22	234,062,305	220,523,889	94.22	13,508,144
2020-21	234,290,565	219,473,244	93.68	14,241,728
2019-20	225,382,495	209,032,684	92.75	15,170,842
2018-19	224,641,884	209,138,906	93.10	13,714,047
2017-18	219,297,564	205,190,037	93.57	13,592,117
2016-17	217,466,400	203,171,637	93.43	14,247,070
2015-16	213,822,938	198,289,077	92.74	14,789,367
2014-15	213,694,121	191,616,333	89.67	14,423,393
2013-14	206,187,605	190,290,555	92.29	15,025,054

### B. Delinquent Taxes

Fiscal Year	Delinquent Tax Balances July 1	Delinquent Tax Collections	Percent of Delinquent Tax Balances	Delinquent Tax Balances June 30*	Total Tax Balances June 30**
2022-23	\$29,311,035	\$12,326,600	42.05	\$16,984,435	\$28,976,234
2021-22	30,924,591	14,998,353	48.50	15,802,895	29,311,035
2020-21	28,792,051	10,142,047	35.23	16,682,866	30,924,587
2019-20	24,574,903	10,841,772	44.12	12,737,530	24,574,903
2018-19	23,470,877	12,245,213	52.17	8,426,491	23,470,877
2017-18	23,556,862	12,503,374	53.08	9,756,817	23,556,862
2016-17	25,848,886	12,589,366	48.70	9,965,610	24,212,680
2015-16	24,042,857	10,491,733	43.64	11,601,816	26,391,183
2014-15	21,196,943	9,729,027	45.90	9,253,490	23,676,883
2013-14	17,595,933	8,683,531	49.35	6,773,716	21,798,770

\*Current and delinquent tax balances on June 30 reflect the beginning balances less collections and adjustments for cancellations.

\*\*Total tax balances equals the sum of current and delinquent balances as of June 30.



## CONSTITUTIONAL OPERATING TAX LIMIT

The State Constitution, Article VIII, Section 10, limits the maximum amount of real property taxes that can be raised for operating purposes. The limit is 2% of the five-year average of full valuation of taxable real property. The total taxable assessed valuation for school purposes is the assessed value used for this calculation. The limit pertains to cities of 125,000 or more inhabitants, except New York City, which has a limit of 2.5%.

The levy subject to the limit is equal to the total tax levy (City and School) minus appropriations for debt service (with a few exceptions) and budgetary appropriations for which a period of probable usefulness have been determined by law (Cash Capital).

The State Constitution also limits the maximum amount of real property taxes raised for debt service. This is described within the Capital section of the City Budget.

2023-24 CONSTITUTIONAL TAX LIMIT			
Fiscal Year	Assessed Value	Equalization Ratio	Full Assessed Valuation
2023-24	\$7,659,391,245	85.23	\$8,986,731,485
2022-23	7,620,747,531	87.88	8,671,765,511
2021-22	7,550,440,766	90.63	8,331,061,200
2020-21	7,550,824,629	98.69	7,651,053,429
2019-20	6,459,674,430	84.05	7,685,513,896
Five Year Total			\$41,326,125,521
Five Year Average			\$8,265,225,104
Constitutional Percentage			2%
Constitutional Limit for 2023-24			\$165,304,502
Constitutional Operating Tax Limit 2014-15 to 2023-24			
Fiscal Year	Limit	Amount Used	Tax Margin
2023-24	\$165,304,502	\$81,591,346	\$83,713,156
2022-23	152,902,195	98,460,307	54,441,888
2021-22	147,862,591	111,230,400	36,632,191
2020-21	142,342,516	125,909,200	16,433,316
*2019-20	132,192,169	96,235,400	35,956,769
**2018-19	128,618,413	85,894,400	42,724,013
2017-18	126,953,917	86,261,900	40,692,017
2016-17	122,588,990	86,682,510	35,906,480
2015-16	120,915,400	95,608,916	25,306,484
2014-15	120,630,471	87,869,202	32,761,269
*revised due to mid-year RCSD cash capital amendment			
**revised to include High Falls Business Improvement District levy of \$25,000			

# COMPUTATION OF CONSTITUTIONAL TAX LEVY MARGIN FOR FISCAL YEAR 2023-24

Five Year Average Full Valuation		\$8,265,225,104
Two Per Centum of Five Year Average Full Valuation		\$165,304,502
Exclusion Added Thereto:		
School bonds and notes, principal and interest	\$22,694,576	
Water bonds and notes, principal and interest	8,441,100	
Appropriation for bonded indebtedness	28,131,100	
Appropriation for objects or purpose pursuant to Section 11 of the Local Finance Law*	<u>52,661,278</u>	<u>111,928,054</u>
		\$277,232,556
Less: Revenue Applied to Debt		<u>5,857,000</u>
Maximum Taxing Power		\$271,375,556
Total Tax Levy**		<u>187,662,400</u>
Constitutional Tax Levy Margin		\$83,713,156
*Includes City School District Cash Capital (when budgeted)		
**Includes \$25,000 for High Falls Business Improvement District		





# SUMMARY: EXPENDITURES

## EXPENSE CHANGES - CITYWIDE

The 2023-24 Proposed Budget of \$674,686,100 increases expenditures by \$30,529,050, 4.7% more than the 2022-23 Amended Budget. Details of these and other expense changes are found in Departmental sections of the document.

## SUMMARY BY DEPARTMENT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>City Council</b>	\$4,539,167	\$4,734,500	\$6,398,400	\$7,359,300
<b>Administration: Mayor's Office</b>	\$4,640,787	\$8,414,400	\$13,590,550	\$13,107,400
<b>Administration: Office of Management and Budget</b>	\$720,325	\$866,000	\$877,300	\$939,200
<b>Administration: Human Resource Management</b>	\$2,363,480	\$2,473,500	\$3,051,500	\$3,356,500
<b>Administration: Law</b>	\$2,310,534	\$2,484,100	\$2,779,800	\$2,908,100
<b>Administration: Communications</b>	\$2,969,205	\$3,193,000	\$3,285,900	\$3,430,200
<b>Information Technology</b>	\$7,396,628	\$8,798,400	\$9,214,900	\$9,306,300
<b>Finance</b>	\$10,247,698	\$11,375,100	\$12,126,400	\$12,928,000
<b>Neighborhood and Business Development</b>	\$12,961,765	\$24,431,500	\$27,791,600	\$29,268,700
<b>Environmental Services</b>	\$87,855,823	\$89,651,000	\$95,009,800	\$99,836,100
<b>Emergency Communications</b>	\$14,558,466	\$15,700,400	\$16,368,000	\$17,130,500
<b>Police</b>	\$99,881,530	\$110,684,200	\$108,649,300	\$109,534,100
<b>Fire</b>	\$57,091,075	\$58,626,500	\$58,834,400	\$61,335,000
<b>Library</b>	\$11,939,501	\$12,718,200	\$13,189,500	\$13,451,300
<b>Recreation and Human Services</b>	\$15,198,262	\$21,466,600	\$23,871,900	\$25,485,800
<b>Undistributed</b>	\$165,236,396	\$167,595,900	\$170,942,300	\$171,065,200
<b>Contingency</b>	\$0	\$266,100	\$266,300	\$100,000
<b>Debt Service</b>	\$37,227,146	\$40,331,100	\$40,331,100	\$43,403,400
<b>Cash Capital</b>	\$28,688,000	\$37,578,100	\$37,578,100	\$50,741,000
<b>TOTAL</b>	<b>\$565,825,786</b>	<b>\$621,388,600</b>	<b>\$644,157,050</b>	<b>\$674,686,100</b>

## SUMMARY BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$401,385,913	\$425,242,500	\$434,040,600	\$450,018,500
<b>Materials &amp; Supplies</b>	\$14,651,554	\$15,910,200	\$16,690,753	\$17,130,500
<b>Services</b>	\$78,592,772	\$101,171,200	\$113,047,586	\$118,246,500
<b>Other</b>	\$88,193,619	\$96,205,800	\$97,615,111	\$107,037,700
<b>Intrafund Credit</b>	-\$7,320,137	-\$7,707,300	-\$7,445,300	-\$7,792,200
<b>Interfund Credit</b>	-\$9,677,935	-\$9,433,800	-\$9,791,700	-\$9,954,900
<b>TOTAL</b>	<b>\$565,825,786</b>	<b>\$621,388,600</b>	<b>\$644,157,050</b>	<b>\$674,686,100</b>

## APPLICATION OF RELATED EXPENDITURES

The table below shows appropriations for each department or major subdivision and related expenditures that are found elsewhere in the Budget. The City's budgeting and accounting systems place employee benefits, capital items, and debt in separate departments for monitoring and control purposes. This display distributes those expenses to the department to which they are judged most closely related. In this fashion, a sense of the overall expense level for a given department can be approximated. Intrafund credits, where applicable, have been subtracted from the department's budget to reflect net planned expenditures.

	<b>Current Expense Budget</b>	<b>Employee Benefits</b>	<b>Cash Capital</b>	<b>Debt Service</b>	<b>Total Expenditures</b>
City Council and Clerk	7,359,300	2,714,100	120,000	0	10,193,400
Administration	23,741,400	7,908,300	1,661,000	0	33,310,700
Information Technology	9,306,300	2,548,000	1,565,000	0	13,419,300
Finance	12,928,000	4,312,600	0	3,276,600	20,517,200
Neighborhood & Business Development	29,268,700	7,006,000	2,604,000	866,400	39,745,100
Environmental Services	99,836,100	30,896,600	40,667,000	22,412,600	193,812,300
Emergency Communication	17,130,500	9,453,000	35,000	0	26,618,500
Police	109,534,100	57,482,200	532,000	0	167,548,300
Fire	61,335,000	33,978,900	2,302,000	3,175,600	100,791,500
Library	13,451,300	4,488,600	178,000	930,600	19,048,500
Recreation & Human Services	25,485,800	7,500,400	1,077,000	2,243,100	36,306,300
Undistributed*	2,776,500	0	0	0	2,776,500
Contingency	100,000	0	0	0	100,000
Cash Capital	N/A	0	0	0	0
Debt Service**	N/A	0	0	10,498,500	10,498,500
<b>Total</b>	<b>412,253,000</b>	<b>168,288,700</b>	<b>50,741,000</b>	<b>43,403,400</b>	<b>674,686,100</b>

\*'Other' General Fund expenses not distributed

\*\*Includes only expenditures not distributed to departmental budgets

N/A - Not applicable; all expenditures distributed

Net of all interfund and intrafund chargebacks

# FUND ACCOUNTING

In accordance with generally accepted accounting principles, the City records financial transactions of its operations in various funds, each of which is a separate entity. Funds that do not generate sufficient revenues from operations are supported by property tax revenue. Following is a description of the funds and a table summarizing transactions in these funds during 2023-24.

- General Fund is Rochester's principal fund and includes all operations not contained in other funds.
- Animal Control Fund includes the operation of Animal Control. Under Article 7 of the Agriculture and Markets Law, licensing and impoundment fees, fines and penalties are deposited in this fund and are used solely for animal control purposes.
- Library Fund includes operations of the Central and Community libraries. Under Section 259 of the Education Law, all moneys received from taxes or other public sources for library purposes are to be maintained in a separate fund.
- Local Works Fund includes street cleaning, roadway plowing and salting, sidewalk plowing, and hazardous sidewalk replacement. Revenues are derived primarily from front footage charges to property owners for services rendered.
- Water Fund includes water production, treatment, and distribution.
- War Memorial Fund includes the Blue Cross Arena at the Rochester War Memorial operations.
- Parking Fund includes operations of Rochester's parking garages, lots, and meters.
- Cemetery Fund includes operations of Mt. Hope and Riverside Cemeteries.
- Public Market Fund includes the operations of Rochester's Public Market.
- Refuse Fund includes refuse collection and disposal operations.

Expense by Fund	General	Animal	Library	Local Works	Water	War Memorial	Parking	Cemetery	Public Market	Refuse	Total
City Council and Clerk	7,359,300										7,359,300
Administration:											
Mayor's Office	13,107,400										13,107,400
Management & Budget	939,200										939,200
Human Resource Management	3,356,500										3,356,500
Communications	3,430,200										3,430,200
Law	2,908,100										2,908,100
Information Technology	9,306,300										9,306,300
Finance	6,189,200						6,738,800				12,928,000
Neighborhood & Business Development	29,288,700										29,288,700
Environmental Services	31,605,400			16,940,900	25,278,800	942,900		2,451,200		22,616,900	99,836,100
Emergency Communications	17,130,500										17,130,500
Police	109,534,100										109,534,100
Fire	61,335,000										61,335,000
Library			13,451,300								13,451,300
Recreation & Human Services	22,503,900	1,811,500							1,170,400		25,485,800
Undistributed Expense	147,738,100	716,900	4,488,600	4,233,000	5,900,000	35,000	1,221,300	554,700	184,100	5,993,500	171,065,200
Contingency	100,000										100,000
Cash Capital	28,585,000	100,000	754,000	3,527,000	9,759,000	1,058,000	3,092,000	785,000	112,000	2,989,000	50,741,000
Debt Service	26,617,200	0	930,600	1,263,200	8,441,100	1,217,500	3,276,700	104,800	512,300	1,040,000	43,403,400
<b>Total</b>	<b>521,014,100</b>	<b>2,628,400</b>	<b>19,624,500</b>	<b>25,964,100</b>	<b>49,378,900</b>	<b>3,253,400</b>	<b>14,328,800</b>	<b>3,875,700</b>	<b>1,978,800</b>	<b>32,639,400</b>	<b>674,686,100</b>
Revenue by Fund	General	Animal	Library	Local Works	Water	War Memorial	Parking	Cemetery	Public Market	Refuse	Total
Property Tax (City & School)	159,292,400	2,189,600	8,058,800			934,400	298,600	1,203,200	862,200		172,839,200
Other Taxes	235,678,800										235,678,800
Departmental Income	7,616,400	258,800	2,865,900	20,704,300	43,873,000	1,405,000	6,313,000	2,300,000	926,900	29,128,000	115,391,300
Use of Money & Property	5,352,500			29,000	293,000			35,100	2,000	60,000	5,887,000
Fines & Forfeitures	4,407,600						2,291,500				6,699,100
Licenses & Permits	3,637,000										3,637,000
Sale of Property & Comp.	3,855,500										3,855,500
Miscellaneous	3,937,000			150,000	55,400		68,500			500,000	4,710,900
Intergovernmental State	104,534,700		994,900	75,000							105,604,600
Intergovernmental Federal	44,787,300						3,500,000				48,287,300
Intergovernmental Other	24,391,400		7,487,100			905,000					32,783,500
Interfund Revenue	-101,604,500										-101,604,500
Trans. Premium & Interest			117,800	82,300	700,000	9,000	224,800	2,400	37,700	27,000	1,201,000
Appropriation of Fund Balance	25,128,000	0	0	4,923,500	4,457,500	0	1,517,000	0	0	2,924,400	39,715,400
<b>Total</b>	<b>521,014,100</b>	<b>2,628,400</b>	<b>19,624,500</b>	<b>25,964,100</b>	<b>49,378,900</b>	<b>3,253,400</b>	<b>14,328,800</b>	<b>3,875,700</b>	<b>1,978,800</b>	<b>32,639,400</b>	<b>674,686,100</b>

# SUMMARY: BUDGET AMENDMENTS

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## PRIOR YEAR BUDGET AMENDMENTS: 2022-23

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The adopted budget may, under certain circumstances, be amended by City Council. Upon written recommendation of the Mayor, City Council may transfer unencumbered balances from one department to another. The transfer is done by passage of an ordinance which can amend multiple budgets. Examples of amendments are the transfer from Contingency to the departments for purposes of a wage settlement and the transfer of funds from a department with a surplus to one with a deficit. In addition, revenues from any source other than the property tax can be appropriated by City Council upon recommendation of the Mayor. Usually this occurs upon receipt of a grant and entails increasing both expense and the offsetting revenue. The 2022-23 Budget amendments are summarized by department and by individual ordinance, which indicates the appropriation of additional revenue.



# AMENDMENTS BY DEPARTMENT

Department	FY23 Approved Budget	FY23 Amended Budget	Variance	Ordinances
City Council and Clerk	7,512,900	6,398,400	-1,114,500	2022-367; 2023-115; 2023-116
Administration:				
-Mayor's Office	12,109,600	13,590,550	1,480,950	2022-179; 2022-258; 2022-283; 2022-353; 2022-365; 2022-367; 2023-24; 2023-25; 2023-88; 2023-96; 2023-123
-Management & Budget	859,100	877,300	18,200	2022-367
-Human Resource Management	2,993,000	3,051,500	58,500	2022-367
-Communications	3,247,900	3,285,900	38,000	2022-367
-Law	2,720,600	2,779,800	59,200	2022-367
Information Technology	9,052,600	9,214,900	162,300	2022-327; 2022-367
Finance (excl. Parking)	5,667,800	5,789,000	121,200	2022-367
Finance - Parking	6,290,600	6,337,400	46,800	2022-367
Neighborhood & Business Development	25,536,300	27,791,600	2,255,300	2022-367; 2023-49; 2023-52; 2023-54; 2023-115; 2023-116
Environmental Services	93,915,700	95,009,800	1,094,100	2022-367
Emergency Communications	16,000,600	16,368,000	367,400	2022-367
Police	90,978,600	108,649,300	17,670,700	2022-219; 2022-251; 2022-281; 2022-349; 2022-350; 2022-352; 2022-367; 2023-20; 2023-21; 2023-85; 2023-122; 2023-140
Fire	54,943,100	58,834,400	3,891,300	2022-367; 2023-84; 2023-141
Library	12,998,600	13,189,500	190,900	2022-367; 2023-61; 2023-90
Recreation & Human Services	21,528,600	23,871,900	2,343,300	2022-223; 2022-224; 2022-226; 2022-227; 2022-232; 2022-252; 2022-253; 2022-254; 2022-287; 2022-320; 2022-354; 2022-355; 2022-367; 2022-390; 2023-55; 2023-56
Undistributed Expenses	168,592,000	170,942,300	2,350,300	2022-227; 2022-239; 2022-251; 2022-254; 2022-258; 2022-283; 2022-350; 2022-352; 2022-353; 2022-367; 2022-390; 2023-61; 2023-84; 2023-85; 2023-122; 2023-140; 2023-141
Contingency	16,171,000	266,300	-15,904,700	2022-367; 2023-140; 2023-141
Cash Capital	35,943,000	37,578,100	1,635,100	2022-285; 2022-344; 2023-134
Debt Service	40,331,100	40,331,100	0	
<b>TOTAL EXPENSE</b>	<b>627,392,700</b>	<b>644,157,050</b>	<b>16,764,350</b>	

# AMENDMENTS BY ORDINANCE

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2022-179	FEC	100,000	* Mayor's Office
2022-219	Crime Stoppers	15,000	* Police
2022-223	Petco Love	10,000	* DRHS
2022-224	Spay/Neuter Services	68,000	* DRHS
2022-226	Erie Canalway Event	2,000	* DRHS
2022-227	Flower City	164,900	* DRHS
		312,500	* Undistributed
2022-232	Youth Employment (ARPA)	150,000	* DRHS
2022-239	Total Health and Wellness	5,000	* Undistributed
2022-251	Grant Fund Carry Over	64,100	* Police
		8,700	* Undistributed
2022-252	Petco Love	2,500	* DRHS
2022-253	Summer Jobs	20,000	* DRHS
2022-254	Victims of Crime	16,900	* DRHS
		20,700	* Undistributed
2022-258	Pathways to Peace	447,200	* Mayor's Office
		33,600	* Undistributed
2022-281	Pedestrian Safety	54,600	* Police
2022-283	Pathways to Peace - Growth Opps	51,000	* Mayor's Office
		26,000	* Undistributed
2022-285	Body Worn Cameras	500,000	* Cash Capital
2022-287	Drums Corps	18,400	* DRHS
2022-320	Flower City AmeriCorps	21,400	* DRHS
2022-327	ARPA Cybersecurity	64,000	* IT
2022-344	Pave Our Potholes	835,100	* Cash Capital
2022-349	Gun Involved Violence Elimination	151,900	* Police
2022-350	Stop DWI 2023	26,600	* Police
		6,100	* Undistributed
2022-352	BWC	35,600	* Police
		18,900	* Undistributed
2022-353	PTP Extended Day	53,400	* Mayor's Office
		4,100	* Undistributed
2022-354	ARPA Workforce Dev	836,000	* DRHS
2022-355	ARPA Expand Workforce Dev	238,700	* DRHS
2022-365	County RASE	50,000	* Mayor's Office
2022-367	Wage Adjustment	135,500	City Council and Clerk
		103,800	Mayor's Office
		18,200	Management & Budget
			Human Resource
		58,500	Management
		38,000	Communications
		59,200	Law
		98,300	Information Technology
		121,200	Finance (exc Parking)
		46,800	Finance (Parking)
		270,300	NBD
		1,094,100	DES
		367,400	ECD
		212,200	Police
		61,900	Fire
		50,400	Library
		294,400	DRHS
		231,800	Undistributed
		-3,262,000	Contingency
2022-390	Pregnancy Prevention	90,100	* DRHS
		47,800	* Undistributed
2023-20	Lyell Otis Neighborhood Safety	35,000	* Police
2023-21	Motor Vehicle Theft Program	25,400	* Police
2023-24	FEC/REDCO	48,500	* Mayor's Office
2023-25	Living Cities	300,000	* Mayor's Office
2023-49	Lead Water Service Replacement	150,000	* NBD

<u>Ordinance</u>	<u>Purpose</u>	<u>Amount</u>	<u>Department</u>
2023-52	Property Improvement Program	435,000	* NBD
2023-54	Targeted Rehab	150,000	* NBD
2023-55	Youth Voice	10,000	* DRHS
2023-56	R-Center Health	400,000	* DRHS
2023-61	Library RASE	90,500	Library
		-90,500	Undistributed
2023-84	Homeland Security	69,200	* Fire
		21,800	* Undistributed
2023-85	Innovative Field Traffic	283,100	* Police
		99,900	* Undistributed
2023-88	Bronson RHS Collection	50,000	* Mayor's Office
2023-90	County Historian	50,000	* Library
2023-96	ARPA Subrecipient Monitoring	227,050	* ARPA Subrecipient Monitoring
2023-115	True North Apartments	500,000	NBD
		-500,000	City Council and Clerk
2023-116	Housing Shelters	750,000	NBD
		-750,000	City Council and Clerk
2023-122	Non-Fatal Shooting Initiative	92,900	* Police
		41,200	* Undistributed
2023-123	PTP Anti-Violence	50,000	* Mayor's Office
2023-134	Library B&L HVAC	300,000	* Cash Capital
2023-140	Locust Club Interest Arbitration Award	16,674,300	* Police
		1,275,700	* Undistributed
		-8,595,500	* Contingency
2023-141	IAFF Wage Settlement	3,760,200	Fire
		287,000	Undistributed
		-4,047,200	Contingency
<b>Total Amendments</b>		<b>16,764,350</b>	

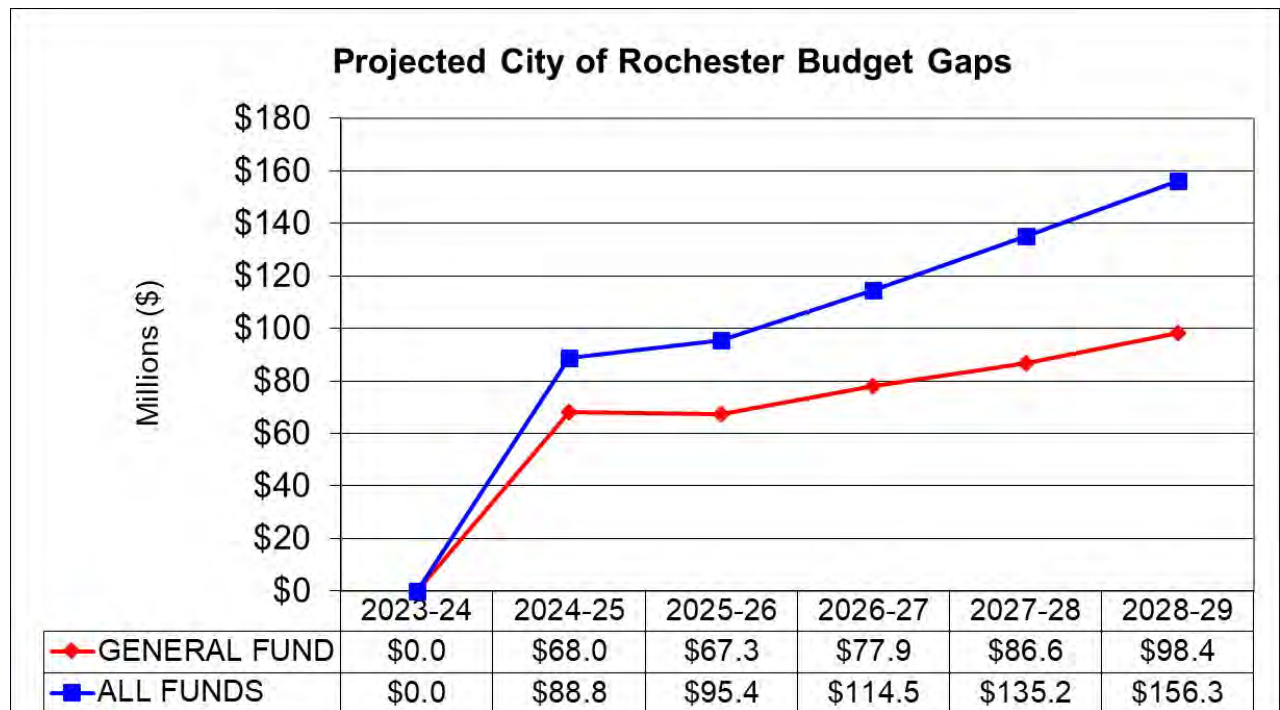
\*Appropriation of additional revenue

# SUMMARY: MULTI-YEAR PROJECTION

## INTRODUCTION

The multi-year projection is a forecast of revenues and expenditures for City purposes only. It does not include a forecast for the City School District.

The multi-year projection is not a prediction of future events. Instead, the projection illustrates the City's fiscal condition over the next five years based on existing trends and specified assumptions. As indicated in the forecast below, a gap for all funds of approximately \$88.8 million is expected for 2024-25. This gap accumulates to \$156.3 million in 2028-29.



# REVENUE

## Property Tax

In recognition of the unusually high property tax burden that City taxpayers currently bear, and to stay competitive with other residential and commercial locations, the multi-year projection assumes a constant property tax levy.

## Sales Tax

Sales Tax revenue is expected to increase 5.5% compared to the 2022-23 budget, which is in proportion with current inflation and consumer spending levels. Future taxable sales tax growth rates are assumed at 2.5% for 2024-25 through 2028-29 as the Rochester economy remains strong post pandemic. A rise in new auto sales relative to last fiscal year and a local unemployment rate lower than the national average is expected to continue into the future.

## City School District

The City revenue allocation to the City School District is assumed constant at \$119.1 million.

## Intergovernmental

The following actions are assumed of the Federal Government:

- Community Development Block Grant funding is assumed to be constant for 2023-24 to 2028-29.
- American Rescue Plan revenue is built into these projections in annual amounts equal to corresponding expenditures.

The following actions are assumed of the New York State Government:

- Aid and Incentives to Municipalities (AIM) is assumed to be constant for 2023-24 to 2028-29.
- Consolidated Highway Improvement Program funds continue at a maintenance of effort level.

The following actions are assumed of Monroe County:

- Continued funding of the emergency communications system.
- Continued funding at Central Library.

## Fees and Enterprise Revenues

The multi-year projection assumes a 0% rate increase for major service charges (water, refuse collection, local works levy).

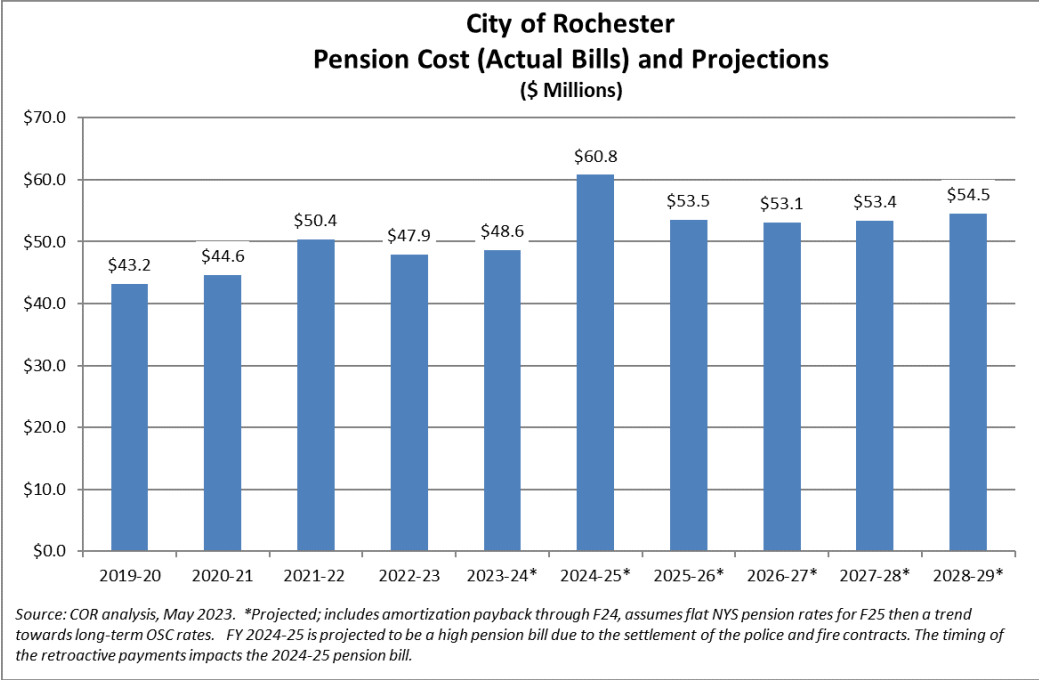
## Other Revenues

Use of General Fund surplus in the multi-year projection will be at least 1% of all funds operating budget expenditures from the two fiscal years prior. This projection assumes a similar pattern for 2024-25 to 2028-29.

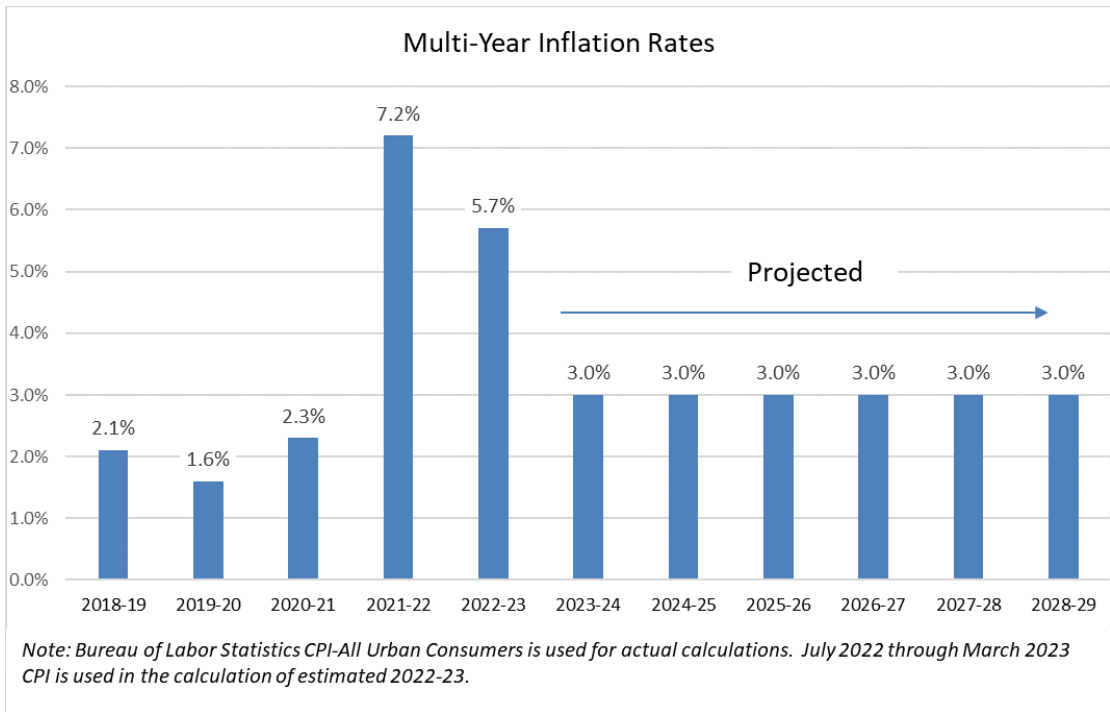
# EXPENSE

A significant portion of the projected expenditures are the mandated contribution to the New York State Retirement System. Retirement expense reflects projections based on the most recent information from the New York State Retirement System and amounts to \$48.6 million for 2023-24.

The incremental impact of the retroactive payments made due to the recent Locust Club arbitration award and settling the IAFF contract will occur in 2024-25. For future years it is assumed that contracts will be settled more timely.



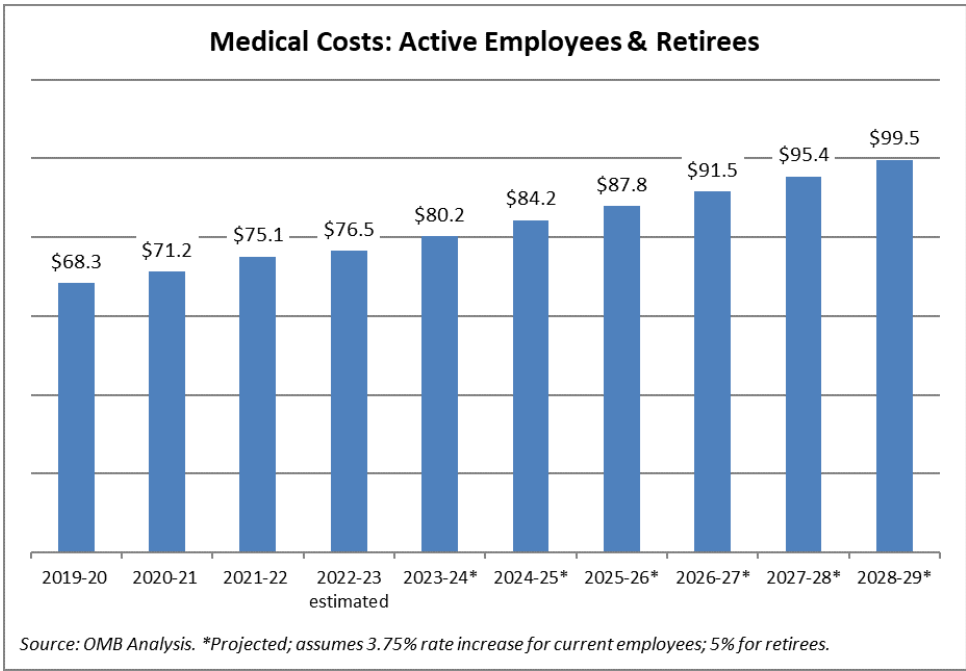
Inflation is also responsible for significant pressure on projected expenditures. The Consumer Price Index (CPI) is projected to level off at 3.0% for 2023-24 through 2028-29. The effects of inflation on the operating budget are direct and immediate, resulting in increased costs for employee wages and salaries, construction projects, materials, and other services. Cost increases based on expected inflation rates and current labor agreements are reflected in the multi-year expense projection.



The multi-year projection assumes a constant level of services. Only programmatic and service changes currently known are recognized. The constant services approach does not take into account changes in the demand for service.

Expenditure forecasts for Cash Capital and Debt Service are based on the City's 2024-28 Capital Improvement Program. The projected debt service reflects previously proposed but not borrowed and new projects in the Capital Improvement Program.

A significant and growing impact on the projected expenditures is for medical costs for both current employees and for retirees. Projected costs for active employee hospitalization and medical insurance assume a 3.75% increase annually. Projections for retiree hospitalization and medical insurance assume a 5% increase annually.



## CLOSING THE GAP

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A funding gap is anticipated for each year of the projection. Since New York State Law requires that municipalities prepare balanced budgets, it is necessary that actions be taken to eliminate the gap. Actions are likely to be a combination of the revenue and expenditure options listed below.

### Revenue Options

Because adjustments to existing taxes (except property taxes) have been included in the projection, revenue options are limited to the following:

- Intergovernmental aid and grant increase
- New tax or user fees authorizations
- Property tax increase
- Service charge increases

### Expenditure Options

Major expenditure options to eliminate the gap are to:

- Improve productivity – Through improved use of technological advances and innovative management techniques, cost reductions can be realized without reducing service levels
- Consolidate services with other units of government
- Negotiate savings in collective bargaining agreements
- Invest in capital projects with a return on investment
- Gain relief from State mandates
- Investigate opportunities to outsource city-provided services
- Reduce service – If the options above are not sufficient to eliminate the funding gap, service reductions or eliminations will be required



# CITY COUNCIL & CLERK

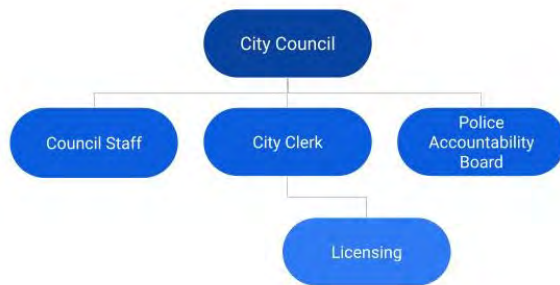
FY 2023-24 Budget

## MISSION STATEMENT

The Office of the City Council supports the City of Rochester’s Mission, Vision, and Values and governs the City through the enactment of local laws, ordinances, and resolutions. It has nine members elected to overlapping four-year terms, with four elected from districts and five from the City At-Large. The President of City Council is elected by members of Council and presides over its meetings.

The Office of the City Clerk supports the City of Rochester’s Mission, Vision and Values and maintains official records of the proceedings of City Council, issues many City licenses, and performs marriage ceremonies.

The Police Accountability Board (PAB) supports the City of Rochester’s Mission, Vision and Values. The PAB’s mission is to create accountability, transparency, and systemic change within the Rochester Police Department. The PAB is committed to centering community voices in reimagining public safety.



## DEPARTMENTAL HIGHLIGHTS

The Office of the City Council includes the members of the City Council and appropriations for Council research, support staff, and other related expenses. As the legislative branch of City government, City Council works in conjunction with the Mayor and his administration to ensure a balanced government.

The Office of the City Clerk prepares the agendas for City Council meetings, records the proceedings, and prints and distributes the minutes. It prints supplements and amendments to the City Code and Charter. The Office advertises public hearings and notifies the Secretary of

State of changes in local laws. Licensing receives applications and payments for licenses including but not limited to businesses, occupations, marriages, dogs, passport applications, fire alarm permits, and burglar alarm permits. It prepares related reports for City, County, and State agencies.

The PAB provides a transparent and accountable process for the community to evaluate patterns, practices, policies, and procedures of the Rochester Police Department (RPD). The PAB will conduct fair and unbiased investigations into alleged police misconduct.

## CITY COUNCIL

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### Customers:

- All those who currently or potentially could live, visit, or do business in the City of Rochester

### Critical Processes:

- Works in conjunction with the Mayor's Office to pass laws and govern the city
- Sets fiscal policies and approves all spending, whether for operations (e.g., salaries) or capital items such as major equipment purchases, street repairs, or other public improvements
- Proposes new programs at the suggestion of city residents
- Responds annually to thousands of constituent requests
- Makes decisions regarding the following: dividing city into election districts; approving City real estate transactions; issuing municipal bonds; approving fees and charges, such as taxicab rates; creating Special Assessment Districts; adopting Home Rule Messages involving State enabling legislation; confirming City department heads and volunteer members of City Boards and Commissions; conducting an annual independent audit of the City's finances; and investigation of all City departments, with access to all records, compelling testimony, and issuing subpoenas

## CITY CLERK & LICENSING

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### Customers:

- External: All those who currently or potentially could live, visit, or do business in the City of Rochester
- Internal: City of Rochester Departments

### Critical Processes:

- Prepares the agendas for City Council meetings, records the proceedings, and prints and distributes the minutes
- Ensures all City Council meeting agendas, legislation, certified ordinances, and meeting minutes are posted online to allow for ready accessibility to constituents and the general public
- Prints supplements and amendments to the City Code and Charter
- Advertises public hearings and notifies the Secretary of State of changes in local laws
- Receives and processes applications and payments for numerous licenses and U.S. Passports
- Prepares reports with licensing information for City, County, and State agencies
- Performs civil marriage ceremonies

## POLICE ACCOUNTABILITY BOARD

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### Customers:

- External: All those who currently or potentially could live, visit, or do business in the City of Rochester, all who come in contact with the Rochester Police Department
- Internal: City Council, Corporation Counsel, City of Rochester Police Department

### Critical Processes:

- Accepts complaints of alleged police misconduct involving sworn officers of the Rochester Police Department
- Provides a transparent and accountable process for the community to evaluate the patterns, practices, policies and procedures of the RPD
- Conducts fair and unbiased investigations into alleged police misconduct involving sworn officers of the Rochester Police Department
- Engages with the community of Rochester to educate residents about public safety and bring awareness on how to file complaints with the PAB
- Works with the community of Rochester to reimagine public safety

# STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
City Council	Public engagement - Inform citizens of the legislative process via traditional media and new media vehicles; Partner with City departments to elicit citizen input; Engage citizens in public policy discourse; Solicit input from citizens through direct communication with Council related to proposed legislation	1, 2, 3, 8, 9	BCC-2 Continuously improve City Hall public outreach and communication of City services.	BCC-4 Increase resident engagement in City decision-making processes.	Building Towards a Prosperous Future		Ongoing
City Council	Champion the Rochester 2034 Plan - Act as advocates and representatives of the 2034 goals and initiatives and introduce and approve legislation supportive of Rochester 2034	5, 6	IMP-1 Implement Rochester 2034 through City Code and procedures.	IMP-2 Use Rochester 2034 to inform City budgets and programming.	Building Towards a Prosperous Future		Ongoing
City Council	Amplify community voice - Draft legislation to address key concerns of the residents and oversee implementation of programs like the Zoning Alignment Plan to best meet neighborhood needs and priorities. Partner with other levels of government to support legislation and initiatives beneficial to the Rochester community	4, 5, 7	CNP-2 Continue to promote the City of Rochester as a premier place to live, work, and visit.	BCC-3 Improve City Hall systems to make them more inclusive and accessible.	Building Towards a Prosperous Future		Ongoing
City Council	Seek alternative responses to public safety matters	5, 6	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Promoting Equity, Inclusion & Social Justice	Ongoing
City Council	Prioritize City resources to support economic recovery in the city	5, 6	ECN-2 Support existing and help/incentivize new neighborhood businesses.	ECN-4 Continue to support and attract job-generating economic development.	Economic Empowerment	Building Towards a Prosperous Future	Ongoing
City Council	Research and implement new policies and investments related to housing	5, 6	HSG-6 Develop and implement middle neighborhoods strategies that expand homeownership and build community wealth.		Building Towards a Prosperous Future	Strengthening Neighborhoods	Ongoing

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
City Council	Invest in youth	5, 6	PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.	SCC-1 Improve conditions for students to ensure a healthy and nurturing environment for learning that is targeted at key success indicators.	Youth Development	Building Towards a Prosperous Future	Ongoing
Clerk's Office and Licensing	Collaborate with IT and the Project Management Office to make more licenses obtainable and renewable	10-25	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	BCC-2 Continuously improve City Hall public outreach and communication of City services.	Building Towards a Prosperous Future		Ongoing
Clerk's Office and Licensing	Work with IT and the Project Management Office to develop a system to make legislation more accessible		Enhance the City's transparency, efficiency, and accountability.	BCC-3 Improve City Hall systems to make them more inclusive and accessible.	Building Towards a Prosperous Future		Ongoing
Police Accountability Board	Implement comprehensive language access plan	26, 31	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Promoting Equity, Inclusion & Social Justice	Public Safety	First Quarter
Police Accountability Board	Continue PAB awareness about public safety & complaint-related communications	30, 31, 35	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Strengthening Neighborhoods	First Quarter
Police Accountability Board	Create and implement ongoing training for all PAB staff	28, 29	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Promoting Equity, Inclusion & Social Justice	Fourth Quarter
Police Accountability Board	Continue to accept complaints	26, 27	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Strengthening Neighborhoods	Ongoing
Police Accountability Board	Establish a three-member panel for PAB Board investigative reviews	28	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Promoting Equity, Inclusion & Social Justice	Ongoing
Police Accountability Board	Ensure full cooperation with all investigations, including through use of Memorandums of Understanding	28, 29, 33, 34, 35	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Promoting Equity, Inclusion & Social Justice	Ongoing

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Police Accountability Board	Produce ongoing investigation-related reports as required by Article XVIII of the Rochester City Charter	28, 29, 34	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Promoting Equity, Inclusion & Social Justice	Ongoing

## KEY PERFORMANCE INDICATORS (KPIs)

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
City Council	1. Public meetings held	N/A	124	84	110
City Council	2. Speak to Council attendance	N/A	300	200	200
City Council	3. Public hearings attendance	N/A	10	25	10
City Council	4. Letters of support	N/A	12	12	12
City Council	5. Legislation proposed by Council	N/A	20	12	12
City Council	6. Legislation approved by Council	N/A	425	400	400
City Council	7. Proclamations/Certificates of Recognition issued	N/A	200	10	200
City Council	8. Budget hearings participants	N/A	10	40	40
City Council	9. Interpreting services provided at meetings	N/A	80	60	60
Clerk's Office and Licensing	10. Dog	2,286	2,650	3,031	2,651
Clerk's Office and Licensing	11. Marriage	1,471	1,500	1,449	1,600
Clerk's Office and Licensing	12. Duplicate Marriage	1,534	1,870	1,850	1,880
Clerk's Office and Licensing	13. Commissioner of Deeds	108	125	175	130
Clerk's Office and Licensing	14. Business	836	764	764	800
Clerk's Office and Licensing	15. Hack Plates	96	94	96	95
Clerk's Office and Licensing	16. Taxicab drivers	131	104	109	114
Clerk's Office and Licensing	17. Other taxicab	262	94	93	96
Clerk's Office and Licensing	18. Animal and Poultry	27	19	48	20
Clerk's Office and Licensing	19. Domestic Partnerships	193	200	218	205
Clerk's Office and Licensing	20. Alarm permits	2,810	4,850	5,717	5,000
Clerk's Office and Licensing	21. Handicapped parking	920	700	860	750
Clerk's Office and Licensing	22. Marriage ceremonies	259	266	266	276
Clerk's Office and Licensing	23. Passports	338	400	200	425
Clerk's Office and Licensing	24. Corn Hill parking	249	235	299	240
Clerk's Office and Licensing	25. Cobbs Hill Dog Park	153	130	142	140
Police Accountability Board	26. Number of complaints received directly by PAB	480	350	480	350
Police Accountability Board	27. Number of complaints closed by PAB (non-investigable)	N/A	100	N/A	135
Police Accountability Board	28. Number of full investigations completed (findings and decisions submitted)	125	5	125	90
Police Accountability Board	29. Average length of investigations (days)	90	200	90	90
Police Accountability Board	30. Number of communications-related activities conducted by the PAB	N/A	N/A	N/A	75
Police Accountability Board	31. Number of community outreach and awareness events held by the PAB	60	130	60	100
Police Accountability Board	32. Number of policy recommendations published	5	2	5	4
Police Accountability Board	33. Total number of oversight investigations	6	2	6	7
Police Accountability Board	34. Number of systemic issue reports investigated	N/A	N/A	N/A	3

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Police Accountability Board	35. Percentage of complainants satisfied (%)	N/A	95	75	80

## PROGRAM AND SERVICE LEVEL CHANGES

The Police Accountability Board (PAB) is now located at 245 E. Main Street, Rochester, NY. Its operating hours are 8am to 5pm with extended hours of operation on Thursdays, 5pm to 8pm (by appointment only). During 2023-24 the PAB will begin to conduct Board reviews, and will continue to accept complaints and conduct investigations.

In 2023-24, the structure of the PAB will be reorganized to reflect current workload, including a reduction of 27 vacant positions. The financial year to year comparison below states a reduction of \$10,000 due to this restructuring. This calculation is a net reduction that accounts for a 2022-23 transfer of \$1,250,000 from PAB to Neighborhood and Business Development for investments in addiction treatment and housing solutions for the unhoused.

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$2,517,279	\$3,621,800	\$3,988,700	\$4,527,100
<b>Materials &amp; Supplies</b>	\$154,191	\$26,300	\$34,600	\$17,000
<b>Services</b>	\$1,867,698	\$1,086,400	\$1,179,100	\$2,815,200
<b>Other</b>	\$0	\$0	\$1,196,000	\$0
<b>TOTAL</b>	<b>\$4,539,167</b>	<b>\$4,734,500</b>	<b>\$6,398,400</b>	<b>\$7,359,300</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>CITY COUNCIL</b>	\$1,227,154	\$1,274,600	\$1,633,700	\$2,959,000
<b>CITY CLERK</b>	\$408,827	\$478,000	\$575,400	\$670,700
<b>LICENSING</b>	\$280,736	\$253,900	\$307,000	\$311,000
<b>ELECTION EXPENSE</b>	\$4,671	\$0	\$0	\$0
<b>POLICE ACCOUNTABILITY BOARD</b>	\$2,617,779	\$2,728,000	\$3,882,300	\$3,418,600
<b>TOTAL</b>	<b>\$4,539,167</b>	<b>\$4,734,500</b>	<b>\$6,398,400</b>	<b>\$7,359,300</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$103,700
Inflation, Chargebacks, Miscellaneous	\$33,600
City Council funding increases to allow Council discretion and flexibility to quickly meet community needs as they arise	\$1,237,400
Clerk's Office funding added for forthcoming Zoning Code changes	\$38,000
City Council funding added for travel, dues, office supplies, and printing	\$20,000
Additional interpreter funding for City Council meetings	\$19,000
Additional funding for WXXI production of City Council meetings	\$13,200
Clerk's Office funding added for Council Proceedings publication	\$5,000
Clerk's Office training funding added	\$1,000
Net year to year expense reduction from PAB restructuring, accounting for 2022-23 transfer to NBD for community needs	-\$10,000
NYS grant for PAB expenses does not recur	-\$500,000
	<b>\$960,900</b>

# PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
City Council	Chief of Staff	36	1.00	1.00
City Council	Legal Counsel to City Council	33	1.00	1.00
City Council	Deputy Chief of Staff	30	1.00	1.00
City Council	Legislative Communications Coordinator	26	1.00	1.00
City Council	Legislative Assistant	22	0.00	3.00
City Council	Legislative Assistant	20	3.00	0.00
City Council	Executive Assistant to City Council/Bilingual	18	1.00	1.00
City Council	President-City Council*	FX	1.00	1.00
City Council	Vice President-City Council*	FX	1.00	1.00
City Council	Council Member*	FX	7.00	7.00
City Clerk	City Clerk	35	0.00	1.00
City Clerk	City Clerk	33	1.00	0.00
City Clerk	Deputy City Clerk	30	1.00	1.00
City Clerk	Senior Legislation Coordinator	22	0.80	1.00
City Clerk	Legislation Coordinator	18	2.00	2.00
City Clerk	Receptionist to City Clerk/Bilingual	13	1.00	1.00
Licensing	Supervisor of Clerk's Licensing Services	28	0.00	1.00
Licensing	Supervisor of Clerk's Licensing Services	26	1.00	0.00
Licensing	Senior Legislation Coordinator	22	0.20	0.00
Licensing	Senior Legislative Clerk / Licensing	11	1.00	1.00
Licensing	Legislative Clerk / Licensing	9	3.00	3.00
Police Accountability Board	Executive Director	33	1.00	1.00
Police Accountability Board	Deputy Executive Director	32	1.00	1.00
Police Accountability Board	Accountability Inspector V	30	3.00	0.00
Police Accountability Board	Director of Investigation/Attorney III	30	0.00	1.00
Police Accountability Board	Accountability Inspector IV	28	3.00	0.00
Police Accountability Board	Chief of Public Affairs	28	1.00	0.00
Police Accountability Board	Director of Case Management	28	0.00	1.00
Police Accountability Board	Director of Operations	28	0.00	1.00
Police Accountability Board	Director of Policy	28	0.00	1.00
Police Accountability Board	Director of Public Affairs & Community Engagement	28	0.00	1.00
Police Accountability Board	Manager of Administrative Services	28	1.00	0.00
Police Accountability Board	Staff Attorney II	28	0.00	1.00
Police Accountability Board	Press Officer	27	1.00	1.00
Police Accountability Board	Accountability Inspector III	26	9.00	0.00
Police Accountability Board	Oversight Manager	26	0.00	2.00
Police Accountability Board	Webmaster	25	1.00	0.00
Police Accountability Board	Associate Digital Media Specialist	24	1.00	0.00
Police Accountability Board	Deputy Chief of Community Engagement	24	1.00	0.00
Police Accountability Board	Director of Staff Support	24	1.00	0.00
Police Accountability Board	Accountability Inspector II	23	10.00	0.00
Police Accountability Board	Digital Forensic Analyst	23	0.00	2.00
Police Accountability Board	Investigator	23	0.00	6.00
Police Accountability Board	Policy Data Analyst	23	0.00	2.00
Police Accountability Board	Community Engagement Manager	22	0.00	1.00
Police Accountability Board	Professional Development & Training Manager	22	0.00	1.00
Police Accountability Board	Supervising Case Manager	22	0.00	1.00
Police Accountability Board	Accountability Inspector I	18	14.00	0.00
Police Accountability Board	Case Manager	18	0.00	2.00
Police Accountability Board	Case Manager/Bilingual	18	0.00	2.00
Police Accountability Board	Community Engagement Specialist	18	0.00	1.00
Police Accountability Board	Secretary to the PAB	18	1.00	1.00



SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Police Accountability Board	Youth Intervention Specialist	18	1.00	0.00
Police Accountability Board	Clerk II	9	4.00	0.00
Police Accountability Board	Youth Intervention Aide	9	3.00	0.00
			<b>85.00</b>	<b>58.00</b>

\*Elected Officials in City Council are listed as full time positions but are not included in the citywide full time head count summaries.

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	City Council	Police Accountability Board
<b>FTE</b>		
Legislative Aide/Part-Time	4.50	0.00
Language Access Coordinator/Part-Time	0.00	0.50
Webmaster/ Part-Time	0.00	0.50
<b>FTE</b>	<b>4.50</b>	<b>1.00</b>

# ADMINISTRATION

FY 2023-24 Budget

## PURPOSE

Administration performs the City's executive and central support functions. These include managing City departments, implementing policies for affirmative action, resolving and preventing chronic quality of life, nuisance and disorder issues, preparing and administering the annual budget and capital programs, providing centralized personnel, civil service, and communications functions, distributing information, examining and evaluating City programs, and attending to the legal business of the City.

## ORGANIZATION



## MAYOR'S OFFICE

Click [here](#) to view the Mayor's Office budget.

## OFFICE OF MANAGEMENT AND BUDGET

Click [here](#) to view the budget of the Office of Management and Budget.

## HUMAN RESOURCE MANAGEMENT

Click [here](#) to view the Human Resource Management budget.

## COMMUNICATIONS

Click [here](#) to view the Communications budget.

## LAW

Click [here](#) to view the Law Department budget.

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$9,170,695	\$10,913,100	\$12,175,600	\$13,191,000
<b>Materials &amp; Supplies</b>	\$104,913	\$176,200	\$202,100	\$163,100
<b>Services</b>	\$3,812,929	\$6,428,900	\$11,294,550	\$10,490,100
<b>Intrafund Credit</b>	-\$84,208	-\$87,200	-\$87,200	-\$102,800
<b>TOTAL</b>	<b>\$13,004,330</b>	<b>\$17,431,000</b>	<b>\$23,585,050</b>	<b>\$23,741,400</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>MAYOR'S OFFICE</b>	\$4,640,787	\$8,414,400	\$13,590,550	\$13,107,400
<b>OFFICE OF MANAGEMENT AND BUDGET</b>	\$720,325	\$866,000	\$877,300	\$939,200
<b>HUMAN RESOURCE MANAGEMENT</b>	\$2,363,480	\$2,473,500	\$3,051,500	\$3,356,500
<b>COMMUNICATIONS</b>	\$2,969,205	\$3,193,000	\$3,285,900	\$3,430,200
<b>LAW DEPARTMENT</b>	\$2,310,534	\$2,484,100	\$2,779,800	\$2,908,100
<b>TOTAL</b>	<b>\$13,004,330</b>	<b>\$17,431,000</b>	<b>\$23,585,050</b>	<b>\$23,741,400</b>

# MAYOR'S OFFICE

FY 2023-24 Budget

[Click here to return to the Administration overview](#)



## MISSION STATEMENT

**Mayor's Office Administration:** To make Rochester the best mid-sized city in the U.S. in which to live, raise a family, visit and grow a business. Our city will be renowned for its safe neighborhoods, vibrant economy, educational excellence, customer service, and commitment to equity.

**Office of Violence Prevention:** To support the City of Rochester's Mission, Vision, and Values with a focus on outreach and channeling residents of all ages likely to be involved in serious violence, either as a victim or offender, towards an array of community resources. This highly motivated team establishes essential linkages among service providers, participating residents and their families.

**Office of Public Integrity:** To support the City of Rochester's Mission, Vision, and Values by enhancing public confidence and trust in City government by making it more transparent, efficient, and accountable. The Office is a means for City government to ensure all City employees are committed to integrity, ethical behavior, legal compliance, and accountability.

**Project Management Office:** To support the City of Rochester's Mission, Vision, and Values by ensuring that enterprise-level technology projects are implemented within schedule, scope, and budget. In collaboration with our stakeholders and customers, we strive to further their understanding of Project Management and promote best practices that enable the City of Rochester to successfully manage projects and deliver value to our customers.

**Office of City Planning:** To support the City of Rochester's Mission, Vision, and Values and to oversee the implementation of the Rochester 2034 Comprehensive Plan through interdepartmental coordination, data, mapping, analysis, project and development review, and community engagement to inform policy development and land use planning for the well-being of the city and its neighborhoods.

**Office of Financial Empowerment (OFE):** To support the City of Rochester's Mission, Vision, and Values by advancing financial empowerment initiatives that promote access to safe and affordable

banking, financial education and counseling, asset building, and consumer financial protection. Through 2026, the OFE will focus its efforts for three priority audiences: Youth, Entrepreneurs, and low-to-moderate income renters pursuing homeownership.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

The Mayor's Office grew during 2022-23 and into 2023-24 with the expansion of the Office of Violence Prevention, the Office of Financial Empowerment, and other key targeted positions.

- Federal American Rescue Plan Act (ARPA) funding provides resources for the Peacemaker Fellowship program whose staff directly engage with at-risk adults in the community to encourage positive behavior and reduce involvement in violence. Funding for direct City staff ends December 2024 per U.S. Treasury guidelines.
- ARPA funds are also being deployed via contract with twenty organizations in the community under the umbrella of the Rochester Peace Collective. These twenty organizations along with other collaborating entities will work together to reduce violence throughout the city of Rochester. Funding for contracts must be obligated by December 2024 and fully spent by December 2026 per U.S. Treasury guidelines.
- The Office of Financial Empowerment expands by two full time positions to provide additional services to the community as individuals, families, and small businesses work to increase their savings and create financial stability.
- Oversight of implementation of Racial and Structural Equity (RASE) recommendations continued in 2022-23 and additional funds and projects are planned for 2023-24.
- A Manager of Emerging Initiatives is added to support the City's efforts around homelessness, cannabis, healthy food accessibility, and other issues that arise.
- A Director of Emergency Management is added to ensure the City is prepared to manage and respond to a natural disaster or other emergency.

## MAYOR'S OFFICE ADMINISTRATION

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### Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester
- Internal: City Council and City departments

### Critical Processes:

- Oversee all City departments
- Develop programs and policies
- Prepare operating and capital budgets
- Continuously improve performance of all City operations
- Manage City's intergovernmental relations
- Represent the City to all constituencies and monitor satisfaction with City services

## OFFICE OF PUBLIC INTEGRITY

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### Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester
- Internal: City of Rochester administration, departments, and employees

### Critical Processes:

- Conduct administrative investigations
- Conduct internal audits
- Conduct external audits if a relationship exists with the City
- Educate employees and constituents

## OFFICE OF VIOLENCE PREVENTION

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### Customers:

- External: Youth and adults at risk of or involved in serious violent incidents, families of violent youth or in a crisis involving youth, community service providers, community-at-large
- Internal: City of Rochester administration

### Critical Processes:

- Monitor high risk youth and adults through regular meetings and communication
- Mediate violent conflicts
- Provide presentations on anti-violence and gang issues
- Provide service linkages

## PROJECT MANAGEMENT OFFICE

### Customers:

- External: All users of public facing City systems
- Internal: City of Rochester administration, departments, and City Council

### Critical Processes:

- Manage projects including implementation of technology projects
- Provide portfolio management including identification and selection of technology projects
- Provide input to change management and release management
- Provide leadership and support to business units
- Provide organizational change management leadership and support
- Provide support for training

## OFFICE OF CITY PLANNING

### Customers:

- External: Local, state, and federal government, city residents, businesses, neighborhood groups, community service providers, nonprofit organizations, institutions
- Internal: City of Rochester administration and departments

### Critical Processes:

- Foster implementation of Rochester 2034 through coordination with various City departments and community partners
- Lead or assist in the completion of plans and studies that inform decisions and policies, including long-range planning and near-term implementation
- Create GIS and web-based tools that serve City staff and the community
- Lead and support strategic initiatives that lead to growth, development, and revitalization
- Engage with the community during project and policy development

## OFFICE OF FINANCIAL EMPOWERMENT

### Customers:

- External: All who currently or potentially could live, work, visit or do business in the City of Rochester. Youth under age 18, entrepreneurs, low to moderate income renters
- Internal: City of Rochester administration

### Critical Processes:

- Pursue, develop, and sustain initiatives that empower low-income residents to stabilize their finances, build wealth, and create economic mobility
- Build community partnerships to build capacity of financial empowerment initiatives
- Provide support and resources to small businesses and aspiring entrepreneurs seeking Kiva loans
- Secure funding for financial empowerment initiatives including Kiva, Rochester Financial Empowerment Center, and Summer Jobs Connect
- Seek and create national and local opportunities to gather and share financial empowerment best practices and strategies

## STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Administration	Allocate funds to City departments to implement RASE recommendations	1	Enhance the City's transparency, efficiency, and accountability.		Economic Empowerment		Fourth Quarter

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Administration	Proceed with sale of up to five City-owned and operated parking garages	2	Enhance the City's transparency, efficiency, and accountability.		Building Towards a Prosperous Future		Fourth Quarter
Administration	Increase City government responsiveness, provide excellent service to the public, and proactively address constituent needs	3, 4	BCC-2 Continuously improve City Hall public outreach and communication of City services.		Strengthening Neighborhoods		Ongoing
Administration	Monitor ARPA project spending to ensure re-allocation and full spend down within Treasury timeframe	5	Enhance the City's transparency, efficiency, and accountability.		Building Towards a Prosperous Future		Ongoing
Office of Financial Empowerment	Seek and create national or local opportunities to gather and share financial empowerment best practices and strategies to promote learning and growth	6	ECN-6 Establish a culture of collaboration among Anchor Institutions and other regional partners in order to better drive positive economic change locally.	ECN-7 Focus on market research, data, and analysis to drive economic development decisions and programming.	Economic Empowerment		Ongoing
Office of Financial Empowerment	Expand reach and effectiveness of financial empowerment initiatives to underserved residents through targeted outreach and partnership building	7, 8, 10	ECN-6 Establish a culture of collaboration among Anchor Institutions and other regional partners in order to better drive positive economic change locally.	ECN-7 Focus on market research, data, and analysis to drive economic development decisions and programming.	Economic Empowerment		Ongoing
Office of Financial Empowerment	Identify and establish sustainable funding sources for financial empowerment initiatives	9	ECN-6 Establish a culture of collaboration among Anchor Institutions and other regional partners in order to better drive positive economic change locally.	ECN-7 Focus on market research, data, and analysis to drive economic development decisions and programming.	Economic Empowerment		Ongoing
Office of Public Integrity	Continually update Risk Assessment to reflect updated programs and risks in City programs and operations	11-17	Enhance the City's transparency, efficiency, and accountability.		Building Towards a Prosperous Future		Ongoing
Office of Public Integrity	Develop IT capabilities and increase open data availability	15	SC-4a Continue to deploy and promote online tools and open data to the maximum extent possible and become a recognized leader in sharing data in informative, easy to use, and compelling ways with the public.		Building Towards a Prosperous Future		Ongoing
Office of City Planning	Update the zoning code and map to align with the vision and direction of Rochester 2034	18-20	PMP-1a Update the zoning code regulations and map to reflect the vision expressed in the Character Areas of the Placemaking Plan.		Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing
Office of City Planning	Implement Rochester 2034 through City Code and procedures	20-22	IMP-1 Implement Rochester 2034 through City Code and procedures.		Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing



Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Office of City Planning	Implement existing small area plans while supporting additional studies and plans	23, 24	PMP-7c Continue to implement existing small area plans while supporting additional studies and plans.		Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing
Office of City Planning	Implement the City Arts Policy through the Percent for the Arts Program	25	AC-3 Increase access to public art and cultural resources in an equitable and culturally sensitive way.		Strengthening Neighborhoods	Promoting Equity, Inclusion & Social Justice	Ongoing
Project Management Office	Work with NBD to implement Land Management permitting and inspection system with a focus on optimizing the current processes and developing automated integrations	26-29	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.		Building Towards a Prosperous Future		Ongoing
Project Management Office	Implement new software to replace aging Mainframe systems and thus provide more efficiency and automation for City Departments, such as online self-service, enhanced reporting capabilities, and automated workflow processes	26-29	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.		Building Towards a Prosperous Future		Ongoing
Project Management Office	Develop Project Management Office best practices and standard implementation methodology to implement projects on budget and on schedule	26-29	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.		Building Towards a Prosperous Future		Ongoing
Office of Violence Prevention	Grow and develop the Rochester Peace Collective	34	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Strengthening Neighborhoods	Ongoing
Office of Violence Prevention	Reduce violence in the city of Rochester through innovative City programming and collaboration with external partners	30-35	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.	PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.	Public Safety	Strengthening Neighborhoods	Ongoing
Office of Violence Prevention	Conduct enhanced outreach to the community to strengthen communities	30, 31, 32, 34, 35	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.	PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.	Public Safety	Strengthening Neighborhoods	Ongoing

# KEY PERFORMANCE INDICATORS (KPIs)

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Administration	1. Number of RASE recommendations implemented	8	16	N/A	12
Administration	2. Public Garages sold	0	0	N/A	4
Administration	3. Calls to Mayor's Office	N/A	N/A	N/A	3,800
Administration	4. Emails to info@COR	N/A	N/A	N/A	9,000
Administration	5. Citywide ARPA funds spent or encumbered (%)	6	35	N/A	95
Office of Financial Empowerment	6. External organizational partnerships formalized and sustained	34	34	20	34
Office of Financial Empowerment	7. Beneficiaries returning for financial empowerment services and offerings (%)	78	70	50	60
Office of Financial Empowerment	8. Kiva loans administered to underserved Rochester area businesses including minority and women owned businesses as well as to entrepreneurs with a subprime credit score	33	18	20	20
Office of Financial Empowerment	9. External funds leveraged to support new and existing financial empowerment programs (\$)	666,450	820,000	300,000	300,000
Office of Financial Empowerment	10. Cumulative financial gains of financial empowerment initiative participants (\$)	1,760,110	1,500,000	1,000,000	1,000,000
Office of Public Integrity	11. Audits completed	9	12	12	12
Office of Public Integrity	12. Audit findings and recommendations	12	10	15	15
Office of Public Integrity	13. Ethics awareness training sessions	12	12	12	12
Office of Public Integrity	14. Audit recommendations implemented (% of total recommendations)	100	75	75	75
Office of Public Integrity	15. Customer satisfaction with audit results is good (4.0) or higher	4	4	4	4
Office of Public Integrity	16. Investigations completed	25	40	15	15
Office of Public Integrity	17. Investigative findings and recommendations	8	8	8	8
Office of City Planning	18. % of total Zoning Map public work sessions conducted	100	N/A	N/A	N/A
Office of City Planning	19. % of total Zoning Alignment Project public meetings conducted	N/A	50	50	100
Office of City Planning	20. Percent of Zoning Code sections reviewed and aligned with Rochester 2034 (%)	90	100	100	N/A
Office of City Planning	21. Residents participating in capacity-building workshops	40	N/A	N/A	N/A
Office of City Planning	22. City departments assisted with KPI alignment with Rochester 2034 (%)	86	100	100	N/A
Office of City Planning	23. Plans, studies and initiatives conducted or supported	12	15	15	15
Office of City Planning	24. Land use development reviews conducted	25	25	25	25
Office of City Planning	25. Appropriations for public art through the Percent for the Arts program (\$ thousands)	236	236	236	271
Project Management Office	26. Requirements met by the solution (%)	95	98	90	95
Project Management Office	27. Deliverables on time (%)	65	76	90	80
Project Management Office	28. Deliverables on budget (%)	100	100	90	95
Project Management Office	29. project success rates (budget and schedule) (%)	65	76	75	80

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Office of Violence Prevention	30. Number of victims of violence engaged in interventions (includes mediations, curriculum)	N/A	750	750	750
Office of Violence Prevention	31. Number of participants engaged in violence prevention efforts	N/A	750	750	1,200
Office of Violence Prevention	32. Uplifts completed	N/A	3	4	4
Office of Violence Prevention	33. Change in number of shootings year over year (%)	N/A	-10	-10	-10
Office of Violence Prevention	34. Number of local organizations collaborating with the Office of Violence Prevention	N/A	45	25	50
Office of Violence Prevention	35. Number of Community Engagement and Outreach hours completed	N/A	N/A	N/A	5,000

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$3,015,352	\$4,225,900	\$4,860,400	\$5,321,100
<b>Materials &amp; Supplies</b>	\$36,423	\$93,600	\$108,000	\$75,900
<b>Services</b>	\$1,589,012	\$4,094,900	\$8,622,150	\$7,710,400
<b>TOTAL</b>	<b>\$4,640,787</b>	<b>\$8,414,400</b>	<b>\$13,590,550</b>	<b>\$13,107,400</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>MAYOR'S OFFICE ADMINISTRATION</b>	\$1,557,719	\$2,644,900	\$3,836,850	\$4,885,500
<b>OFFICE OF PUBLIC INTEGRITY</b>	\$598,244	\$619,800	\$662,600	\$731,900
<b>OFFICE OF VIOLENCE PREVENTION</b>	\$665,447	\$3,942,700	\$7,763,900	\$5,713,000
<b>OFFICE OF FINANCIAL EMPOWERMENT</b>	\$793,037	\$267,800	\$267,800	\$535,600
<b>PROJECT MANAGEMENT OFFICE</b>	\$640,345	\$569,700	\$640,000	\$684,600
<b>OFFICE OF CITY PLANNING</b>	\$385,995	\$369,500	\$419,400	\$556,800
<b>TOTAL</b>	<b>\$4,640,787</b>	<b>\$8,414,400</b>	<b>\$13,590,550</b>	<b>\$13,107,400</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$244,900
Inflation, Chargebacks, Miscellaneous	\$42,550
ARPA Guaranteed Basic Income program - two cohorts will receive payments in 2023-24	\$1,050,000
ARPA Peacemaker Fellowship funds adjusted for full year of programming	\$259,700
Four full time Community Outreach Specialists added midyear in the Office of Violence Prevention's Pathways to Peace program	\$212,400
Two full time positions added in Office of Financial Empowerment including a Director to provide strategic focus and oversight and a Financial Empowerment Coordinator to expand financial product offerings	\$150,000
Full time Director of Emergency Management added to prepare for natural disaster or other emergency	\$123,300
Two Sr. Field Coordinators added midyear for Advance Peace leadership and oversight of school-based Pathways to Peace program	\$116,900
Full time Manager of Emerging Initiatives added to support City's efforts around homelessness, cannabis, and healthy food accessibility	\$109,000
Include a portion of Percent for the Arts funding in the operating budget for performance art	\$100,000
Full time Principal Staff Assistant midyear in Office of Violence Prevention for oversight of administrative functions	\$103,000
Funding added in Office of Public Integrity for audit software	\$40,000
Funding added for designated interpreter for Mayor's events	\$16,000
RASE funding added to support public safety intern program	\$10,100
One Community Outreach Specialist added midyear 2022-23 to support Urban League grant	\$0
Reduction in Office of Neighborhood Services professional services based on actual need	-\$46,100

Change Detail	Change
Net change in Living Cities grant	-\$49,800
New York State grant for Rochester Historical Society does not recur	-\$50,000
New York State grant for Pathways to Peace anti-violence initiative does not recur	-\$50,000
Net change in Cities for Financial Empowerment Grant	-\$75,000
Eliminated five part time Youth Intervention Aides as a result of new full time Community Outreach Specialists	-\$100,700
Financial Empowerment grants from ESL and M&T do not recur	-\$119,300
City School district Pathways to Peace grants are not assumed to recur	-\$500,600
Portion of \$5,000,000 ARPA funds for Peace Collective carries into the new year, resulting in an overall decrease in funding year to year	-\$2,069,500
	<b>-\$483,150</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Mayor's Office Administration	Mayor	FX	1.00	1.00
Mayor's Office Administration	Deputy Mayor	FX	1.00	1.00
Mayor's Office Administration	Chief of Staff	36	1.00	1.00
Mayor's Office Administration	Director of Special Projects & Education Initiatives	34	1.00	1.00
Mayor's Office Administration	Director of Emergency Management	33	0.00	1.00
Mayor's Office Administration	Chief Legislative Coordinator	32	0.00	1.00
Mayor's Office Administration	Executive Staff Assistant IV	31	1.00	0.00
Mayor's Office Administration	Assistant to Mayor	29	1.00	1.00
Mayor's Office Administration	Manager of Emerging Initiatives	29	0.00	1.00
Mayor's Office Administration	Executive Staff Assistant III	27	1.00	1.00
Mayor's Office Administration	Supervisor of Administrative Services	26	1.00	1.00
Mayor's Office Administration	Executive Assistant to the Mayor	25	1.00	1.00
Mayor's Office Administration	Assistant to Chief of Staff	22	0.00	1.00
Mayor's Office Administration	Secretary to Deputy Mayor/Bilingual	20	1.00	1.00
Mayor's Office Administration	Assistant to Chief of Staff	18	1.00	0.00
Mayor's Office Administration	Constituent Services Specialist	18	0.00	1.00
Mayor's Office Administration	Constituent Services Specialist	16	1.00	0.00
Mayor's Office Administration	Executive Staff Assistant I	16	1.00	1.00
Office of Financial Empowerment	Director of Financial Empowerment	27	0.00	1.00
Office of Financial Empowerment	Financial Empowerment Initiatives Coordinator	23	1.00	2.00
Office of Financial Empowerment	Coordinator of Business and Asset Development	18	1.00	1.00
Office of Financial Empowerment	Kiva Capital Access Manager	12	1.00	1.00
Office of Public Integrity	Director, Office of Public Integrity	34	1.00	1.00
Office of Public Integrity	Principal Field Auditor	28	1.00	1.00
Office of Public Integrity	Senior Field Auditor	23	2.00	2.00
Office of Public Integrity	Senior Field Auditor/Investigations	23	1.00	1.00
Office of Public Integrity	Executive Assistant	20	1.00	1.00
Project Management Office	Director of Project Management	33	1.00	1.00
Project Management Office	Program Manager	31	0.00	1.00
Project Management Office	Business Analyst III/Project Manager	29	2.00	0.00
Project Management Office	Project Manager III	29	0.00	1.00
Project Management Office	Business Analyst II	27	0.00	1.00
Project Management Office	Business Analyst II/Project Manager	27	2.00	0.00
Project Management Office	Project Manager II	27	0.00	1.00
Project Management Office	Business Analyst I	25	0.00	1.00
Project Management Office	Technical Project Manager I	25	1.00	0.00
Office of City Planning	Manager of City Planning	30	1.00	1.00
Office of City Planning	Assistant Manager of City Planning	28	0.00	1.00
Office of City Planning	Associate Administrative Analyst	26	1.00	0.00
Office of City Planning	Sr. City Planner	24	1.00	1.00
Office of City Planning	City Planner	21	1.00	1.00
Office of Violence Prevention	Executive Staff Assistant IV	31	1.00	1.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Office of Violence Prevention	Principal Staff Assistant	29	0.00	1.00
Office of Violence Prevention	Manager of Violence Prevention	26	1.00	1.00
Office of Violence Prevention	Coordinator of the Office of Neighborhood Safety	24	1.00	1.00
Office of Violence Prevention	Executive Staff Assistant II	23	0.00	1.00
Office of Violence Prevention	Violence Prevention Community Coordinator	22	1.00	0.00
Office of Violence Prevention	Sr. Field Coordinator	20	0.00	4.00
Office of Violence Prevention	Community Intervention Specialists	18	0.00	5.00
Office of Violence Prevention	Field Coordinator	18	3.00	1.00
Office of Violence Prevention	Neighborhood Change Agent	12	4.00	4.00
Office of Violence Prevention	Clerk II	9	2.00	2.00
			<b>45.00</b>	<b>57.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Administration	City Planning	Project Management	Public Integrity	Violence Prevention
<b>FTE</b>					
College Junior Intern	0.70	0.00	0.20	0.00	0.00
Assistant to the Managers of Planning & Zoning/On-Call/Temporary	0.00	0.35	0.00	0.00	0.00
Graduate Intern	0.30	0.00	0.00	0.00	0.00
Street Outreach Worker/Part-Time/Bilingual	0.00	0.00	0.00	0.00	1.00
Street Outreach Worker/Part-Time	0.00	0.00	0.00	0.00	4.00
Research Assistant/On-Call/Temporary	1.00	0.00	0.00	0.00	0.00
Special Assistant to the Mayor/On-Call	0.20	0.00	0.00	0.00	0.00
Integrity Compliance Officer/Part-Time	0.00	0.00	0.00	0.50	0.00
Neighborhood Change Agent/Part-Time	0.00	0.00	0.00	0.00	1.00
<b>FTE</b>	<b>2.20</b>	<b>0.35</b>	<b>0.20</b>	<b>0.50</b>	<b>6.00</b>

# OFFICE OF MANAGEMENT & BUDGET

FY 2023-24 Budget

[Click here to return to Administration overview](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values through the collection, analysis, and evaluation of data and by providing information, forecasts, and recommendations for the use of City resources with the goal of ensuring that limited resources are aligned with strategic priorities.

## DEPARTMENTAL HIGHLIGHTS

OMB launched its first online budget book in 2023-24, and will continue to evaluate opportunities for improvement that utilize the OpenGov tool and new website capabilities. OpenGov dashboards are being developed to provide financial summaries and other information.

## CUSTOMERS

External:

- Those who currently, or could potentially, live, work, visit, or do business in the city of Rochester

Internal:

- City of Rochester Administration, City of Rochester departments, City Council

## CRITICAL PROCESSES

- Prepares and administers the City’s operating budget and capital budgets
- Develops the City’s long-range fiscal plans
- Conducts studies of City departments to improve service delivery and cost effectiveness
- Sets standards of measurement and performance

## STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Evaluate all budget-related content and identify opportunities for improvement that utilize OpenGov and new website capabilities	1-10	PMP-1c Develop mechanisms and relationships within City departments that elevate the holistic placemaking approach in investment and development review decisions, including development of the annual Capital Improvement Program.		Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Fourth Quarter

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Continue to maintain a sustainable expense base through budget control, efficiency, and participation in countywide shared service discussions	1, 2, 3, 4, 5, 8, 9, 10	Enhance the City's transparency, efficiency, and accountability.		Building Towards a Prosperous Future		Ongoing
Support the Mayor's efforts to pursue federal, state, and private funding to enhance City programs and initiatives	1, 4, 5	Enhance the City's transparency, efficiency, and accountability.		Building Towards a Prosperous Future		Ongoing
Provide community budget input opportunities	6	BCC-4 Increase resident engagement in City decision-making processes.	BCC-2 Continuously improve City Hall public outreach and communication of City services.	Building Towards a Prosperous Future		Ongoing

## KEY PERFORMANCE INDICATORS (KPIs)

Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
1. General Fund Reserves as % of GF expenditures	25.9	22.9	20.4	21.4
2. Budget growth (%)	5.2	9.6	9.6	4.7
3. Total property tax levy (\$000)	187,637	187,637	187,637	187,637
4. General Fund Surplus (\$000,000)	8.8	6.4	5.9	6.7
5. Non-property tax revenue (\$000)	437,483	477,741	455,688	501,855
6. Number of community members providing direct input to the budget preparation process	2,196	3,206	4,000	4,000
7. General fund cash capital funding as a % of total General Fund budget	4.6	5.5	5.4	5.5
8. Variance between actual and budgeted General Fund revenues (negative indicates lower revenue collections) (%)	5.2	5.7	0.5	0.5
9. Variance between actual and budgeted General Fund expenditures (negative indicates overspending) (%)	1.5	3.6	0.5	0.5
10. % of Constitutional tax limit used	78	64	64	50

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$704,857	\$741,800	\$744,900	\$801,100
<b>Materials &amp; Supplies</b>	\$5,895	\$6,000	\$7,400	\$7,600
<b>Services</b>	\$9,573	\$118,200	\$125,000	\$130,500
<b>TOTAL</b>	<b>\$720,325</b>	<b>\$866,000</b>	<b>\$877,300</b>	<b>\$939,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>MANAGEMENT AND BUDGET ANALYSIS</b>	\$720,325	\$866,000	\$877,300	\$939,200
<b>TOTAL</b>	<b>\$720,325</b>	<b>\$866,000</b>	<b>\$877,300</b>	<b>\$939,200</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$56,200
Inflation, Chargebacks, Miscellaneous	\$5,700
	<b>\$61,900</b>

# PERSONNEL SUMMARY: FULL TIME

Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Director	36	1.00	1.00
Assistant Director	32	0.00	1.00
Assistant Director	31	1.00	0.00
Senior Budget & Policy Analyst	30	0.00	1.50
Principal Staff Assistant	29	1.50	1.00
Senior Administrative Analyst	24	1.00	1.00
Sr. Management Analyst	23	2.00	1.00
Assistant to the Budget Director	18	1.00	1.00
		<b>7.50</b>	<b>7.50</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	OMB
<b>FTE</b>	
Administrative Analyst/Part-Time	0.50
<b>FTE</b>	<b>0.50</b>



# HUMAN RESOURCE MANAGEMENT

FY 2023-24 Budget

[Click here to return to the Administration overview](#)

## MISSION STATEMENT

The Department of Human Resource Management supports the City of Rochester's Mission, Vision, and Values, as well as RASE Recommendations and Rochester 2034 by strategically:

- Recruiting, selecting, developing, and retaining employees;
- Creating an equitable, diverse, talented, and dynamic workforce;
- Providing collaborative human resource solutions;
- Encouraging and recognizing workforce excellence; and
- Supporting an environment where expectations are clear, documented, and communicated

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

In 2023-24 the Department of Human Resource Management will continue to focus on several key initiatives:

- Implement a system that defines employee expectations, department needs, and operational policies and procedures
- Develop a succession planning framework that promotes employee self-identification of career goals and interests
- Improve hiring practices that enhance the areas of recruitment, retention, promotion, and training

# CUSTOMERS

External: Job applicants; state & federal agencies; vendors; bargaining units  
 Internal: City of Rochester employees and retirees; City of Rochester departments

# CRITICAL PROCESSES

- Staffing and Recruitment
- Training and Development
- Affirmative Action Administration
- Administer Safety Management
- Auditing and processing payrolls
- Provide Labor Relations Management
- Provide Benefits Management Administration
- Maintain Data Integrity/Records Management and Retention
- Conduct Civil Service Exam Administration and Development

# STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Mayors Priorities Supported Primary	Projected Completion Date
Implement employee onboarding with Workday that incorporates a one-year cycle that defines the expectations, departmental needs, operational policies, and procedures for the employee life cycle	1	ECN-4 Continue to support and attract job-generating economic development.	Economic Empowerment	Fourth Quarter
Develop a Citywide succession planning framework that will include: documenting of business processes, expanding the use of Workday to identify workforce gaps for succession planning, expanding the use of Workday to allow employees to review their KSAs (Knowledge, Skills, and Abilities) compared to position requirements of jobs they are interested in, and development of a program that encourages and facilitates employee self-identification of career goals and ability to explore their interests further	2	Enhance the City's transparency, efficiency, and accountability.	Economic Empowerment	Fourth Quarter
Work with Public Safety departments to improve the hiring processes to maximize efficiency	1, 2, 3, 7, 8, 9	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.	Public Safety	Ongoing
Continue to collaborate with City departments to develop and support targeted strategies in the areas of recruitment, retention, promotion, development, succession planning, and training	1, 2, 3, 5, 6, 7, 8, 9	WRK-3 Focus workforce development efforts on vulnerable populations.	Economic Empowerment	Ongoing

# KEY PERFORMANCE INDICATORS (KPIs)

Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
1a. Diversity of new hires compared to city of Rochester demographics (%): African American (% in community is 39.8%)	52.6	49.2	46.3	50.1
1b. Diversity of new hires compared to city of Rochester demographics (%): Caucasian (% in community is 36.1)	30.6	32.3	34.1	31.4
1c. Diversity of new hires compared to city of Rochester demographics (%): Hispanic (% in community is 19.7)	14.5	16.4	16.6	16.4
1d. Diversity of new hires compared to city of Rochester demographics (%): Asian / Pacific Islander (% in community is 4.1)	1.9	2.99	2.8	2
1e. Diversity of new hires compared to city of Rochester demographics (%): Native American / Alaskan Native (% in community is 0.4)	0.1	0.1	0.2	0.1

Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
1f. Diversity of new hires compared to city of Rochester demographics (%) - Gender Ratio of new hires (Females/Males is 41.7/58.3 in the community)	46.2/53.8	39.6/60.4	41.7/58.3	43.5 /56.5
2a. Diversity of City Workforce compared to city of Rochester demographics: (%) African American (% in community is 39.8)	31.7	32.2	31	32
2b. Diversity of City Workforce compared to city of Rochester demographics: (%) Caucasian (% in community is 36.1)	52.9	52.2	52.8	51.5
2c. Diversity of City Workforce compared to city of Rochester demographics (%): Hispanic (% in community is 19.7)	13.2	13.5	14	14.5
2d. Diversity of City Workforce compared to city of Rochester demographics (%): Asian / Pacific Islander (% in community is 4.1)	1.9	1.9	1.9	1.9
2e. Diversity of City Workforce compared to city of Rochester demographics (%): Native American / Alaskan Native (% in community is 0.4)	0.3	0.2	0.3	0.1
2f. Diversity of City Workforce compared to city of Rochester demographics (%) - Gender ratio of new hire (Female/Male is 41.7/58.3 in the community)	33.9/66.1	34.6/65.2	34.8/65.2	34.9/65.1
3. Full time positions filled internally (%)	76.2	62.6	64	63.5
4. OSHA reportable injuries	0.041	0.044	0.044	0.04
5. Training hours per employee	84.47	80	30	85
6. Number of applications received	11,132	7,500	8,500	8,000
7. Percentage of probationary reviews completed on time (%)	20	45	40	50
8. Number of Job Advertisements/Union Postings Issued	309	440	N/A	400
9. Number of Civil Service Exams Administered	36	52	N/A	60

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$2,115,088	\$2,154,400	\$2,583,500	\$2,816,500
<b>Materials &amp; Supplies</b>	\$10,187	\$11,700	\$19,000	\$19,800
<b>Services</b>	\$238,204	\$307,400	\$449,000	\$520,200
<b>TOTAL</b>	<b>\$2,363,480</b>	<b>\$2,473,500</b>	<b>\$3,051,500</b>	<b>\$3,356,500</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>DHRM ADMINISTRATION</b>	\$710,800	\$897,900	\$961,600	\$1,137,700
<b>CIVIL SERVICE</b>	\$288,135	\$266,300	\$462,400	\$426,600
<b>LABOR RELATIONS</b>	\$217,585	\$148,100	\$241,200	\$242,100
<b>STAFFING SERVICES</b>	\$277,949	\$185,200	\$351,700	\$378,700
<b>BENEFITS</b>	\$346,568	\$376,600	\$380,000	\$317,000
<b>TRAINING &amp; SAFETY</b>	\$250,801	\$309,500	\$309,500	\$328,500
<b>PAYROLL</b>	\$271,642	\$289,900	\$345,100	\$525,900
<b>TOTAL</b>	<b>\$2,363,480</b>	<b>\$2,473,500</b>	<b>\$3,051,500</b>	<b>\$3,356,500</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$218,400
Inflation, Chargebacks, Miscellaneous	\$10,600
Replace Human Resources Legacy Database	\$76,000
	<b>\$305,000</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Federal Department of Labor regulations support the addition of a Human Resource Consultant II to ensure that the City of Rochester is consistent with all Leave of Absence processes and the work is centralized in the Department of Human Resource Management.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Director of Human Resource Management	36	1.00	1.00
Administration	Deputy Director of Human Resource Management	32	1.00	1.00
Administration	Chief Equity Officer	28	0.00	1.00
Administration	Application Services Analyst II	27	0.00	1.00
Administration	Manager of Diversity Equity & Inclusion	26	1.00	0.00
Administration	Application Services Analyst I	25	1.00	0.00
Administration	Application Services Developer	23	1.00	1.00
Administration	Human Resource Consultant II	21	1.00	1.00
Administration	Administrative Assistant	16	1.00	1.00
Administration	Human Resource Assistant	16	1.00	1.00
Civil Service	Senior Human Resource Consultant	24	1.00	1.00
Civil Service	Human Resource Consultant I	18	1.00	1.00
Civil Service	Human Resource Assistant	16	1.00	1.00
Civil Service	Project Assistant	12	1.00	1.00
Civil Service	Clerk II/Bilingual	9	1.00	1.00
Staffing Services	Associate Director of DHRM	31	0.00	1.00
Staffing Services	Principal Staff Assistant	29	1.00	0.00
Staffing Services	Staffing Consultant II/Bilingual	21	0.00	1.00
Staffing Services	Human Resource Consultant I	18	1.00	0.00
Staffing Services	Staffing Consultant	18	1.00	2.00
Staffing Services	Staffing Consultant/Bilingual	18	1.00	0.00
Staffing Services	Human Resource Associate/Bilingual	12	1.00	1.00
Labor Relations	Manager of Labor Relations	32	1.00	1.00
Labor Relations	Labor Relations Specialist	24	1.00	1.00
Labor Relations	Clerk II	9	1.00	1.00
Benefits Administration	Benefits Manager	29	1.00	1.00
Benefits Administration	Benefits Specialist	23	1.00	1.00
Benefits Administration	Human Resource Consultant II	21	1.00	0.00
Benefits Administration	Human Resource Assistant	16	0.00	1.00
Benefits Administration	Project Assistant	12	1.00	0.00
Benefits Administration	Clerk II	9	1.00	1.00
Training & Safety	Employee Safety Coordinator	25	1.00	1.00
Training & Safety	Training Manager	24	1.00	1.00
Training & Safety	Project Assistant	12	1.00	1.00
Training & Safety	Safety Associate	9	1.00	1.00
Payroll	Payroll Systems Supervisor	27	1.00	1.00
Payroll	Application Services Analyst I	25	0.00	1.00
Payroll	Associate Accountant	24	1.00	1.00
Payroll	Application Services Developer	23	1.00	0.00
Payroll	Human Resource Consultant II	21	0.00	2.00
Payroll	Payroll Assistant	17	1.00	1.00
			<b>34.00</b>	<b>35.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Civil Service	DHRM Administration
<b>FTE</b>		
Clerk III/Typing/Part-Time	0.00	1.00
College Junior Intern	0.00	0.50
Youth Worker/Part-Time	0.00	0.10
Examination Supervisor/Part-Time/Temporary	0.50	0.00
Examination Administrator/Part-Time	0.50	0.00
Exam Proctor/Part-Time	0.33	0.00
<b>FTE</b>	<b>1.33</b>	<b>1.60</b>

# COMMUNICATIONS

FY 2023-24 Budget

[Click here to return to the Administration overview](#)

## MISSION STATEMENT

Information and Graphic Services:

To support the City of Rochester’s Mission, Vision, and Values by providing information to the public about the City, its priorities and its initiatives across multiple communications platforms.

Special Events:

To support the City of Rochester’s Mission, Vision, and Values by producing and supporting a diverse array of cultural programming designed to enhance a strong sense of community, attract residents and visitors, promote economic development, and market Rochester as a vibrant destination for entertainment and the arts.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

The Bureau will work cross-departmentally to oversee a project to reimagine and redesign the City website and convert it to a cloud-based platform for managing and hosting the site.

Communications added a Digital Content Specialist to oversee the implementation of the new website as well as ongoing content governance, technical maintenance, and continued functionality of the City’s website.

To support the administration's effort to focus investment on its employees to improve culture, communications, and define what it means to be a City employee, the Communications Bureau is

adding a staff member dedicated to providing communications support to internal-focused initiatives, and employee-centered activities and programs. The goal of the new position is to improve alignment and coordination of formal communication between departments, increase efficiency and effectiveness of communications to internal audiences, increase effectiveness of City initiatives by improving consistency of internal communications, and ultimately foster a positive employee environment and culture, and an improved focus on customer service.

The Bureau will finalize a project to simplify the online special event permit application and streamline back-office processes to ensure online submissions are efficiently recorded, tracked, and filed.

## INFORMATION AND GRAPHIC SERVICES

### Customers:

- External: The general public; government, public and private partners; and a variety of stakeholders with specific interests/concerns
- Internal: The Mayor, Mayor's Office, and all City Departments

### Critical Processes

- Delivers information, graphics, photo, video, web and social media services
- Provides marketing, advertising, communications planning and consultation
- Provides media relations
- Provides internal communications
- Develops and executes dedicated communications campaigns across multiple media platforms

## SPECIAL EVENTS

### Customers:

- External: People of all ages who reside, work in or visit the Greater Rochester Area, event sponsors, community members who organize festivals, parades, special events, block parties and races, and professional producers of large events and concerts
- Internal: The Mayor, Mayor's Office and all City Departments

### Critical Processes

- Conceives, designs, plans logistics for, promotes, and produces events
- Processes permits and work orders for all events
- Engages corporate and community partners and sponsors for events
- Assists community members in planning their events
- Enters into and administers contracts with promoters to produce events
- Coordinates services of various City departments for events



# STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Institute internal asset management system (Share Point) to increase organization and accessibility of assets and simplify reporting	1, 2, 3, 6, 7, 10, 11, 16	BCC-2 Continuously improve City Hall public outreach and communication of City services.	BCC-3 Improve City Hall systems to make them more inclusive and accessible.	Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Third Quarter
Establish and implement proactive and multi-channel communications to increase reach, awareness, and support of mayoral priorities	1, 2, 3, 4, 5, 6, 7, 8, 9, 12	BCC-2 Continuously improve City Hall public outreach and communication of City services.	BCC-4 Increase resident engagement in City decision-making processes.	Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing
Strengthen social media presence by establishing proactive social media plan, aligning with communications strategies, leveraging strategic content, and nimbly responding to opportunities	4, 5, 8, 9	BCC-2 Continuously improve City Hall public outreach and communication of City services.	BCC-4 Increase resident engagement in City decision-making processes.	Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing
Implement strong content marketing strategy, maximizing current content assets and exploring new approaches and tactics	2, 3, 4, 5, 8, 9	BCC-2 Continuously improve City Hall public outreach and communication of City services.	BCC-3 Improve City Hall systems to make them more inclusive and accessible.	Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing
Expand approaches and systems for community engagement and input in City decision-making processes	16	BCC-2 Continuously improve City Hall public outreach and communication of City services.	BCC-3 Improve City Hall systems to make them more inclusive and accessible.	Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing
Update website, and maximize digital presence	4, 5	BCC-2 Continuously improve City Hall public outreach and communication of City services.	BCC-3 Improve City Hall systems to make them more inclusive and accessible.	Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing





## KEY PERFORMANCE INDICATORS (KPIs)

Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
1. Graphic support – advertising /marketing / promotional materials	2,034	1,900	1,900	1,900
2. Still photography assignments	800	600	600	600
3. Video production assignments	300	300	300	300
4. Web site users	1,722,615	2,575,000	2,575,000	2,600,000
5. Web page views	6,352,800	6,900,000	6,900,000	7,000,000
6. News releases	387	330	330	330
7. Press conferences	56	75	70	70
8. Social media reach (followers / subscribers)	164,877	175,000	166,000	180,000
9. Social media engagement (likes, shares, impressions)	61,053	100,000	94,000	100,000
10. Number of City produced, sponsored and permitted events	319	500	500	450
11. Days of City produced, sponsored and permitted events	539	600	600	600
12. Attendance at City-produced, sponsored and permitted events	757,000	1,500,000	2,000,000	1,500,000
13. Revenue generated from naming sponsorships (\$)	0	0	50,000	N/A
14. Revenue generated from City trademark licensing (\$)	1,000	2,000	2,000	1,500
15. Revenue generated for Special Events trust fund (\$)	231,726	250,000	250,000	325,000
16. Number of participants in Communications-produced input sessions	N/A	5,000	5,000	5,000

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$1,328,859	\$1,536,000	\$1,558,900	\$1,693,800
<b>Materials &amp; Supplies</b>	\$7,931	\$10,200	\$13,000	\$13,400
<b>Services</b>	\$1,632,414	\$1,646,800	\$1,714,000	\$1,723,000
<b>TOTAL</b>	<b>\$2,969,205</b>	<b>\$3,193,000</b>	<b>\$3,285,900</b>	<b>\$3,430,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>COMMUNICATIONS ADMINISTRATION</b>	\$350,562	\$440,000	\$408,500	\$408,000
<b>INFORMATION AND GRAPHIC SERVICES</b>	\$907,926	\$1,003,400	\$1,013,800	\$1,123,900
<b>SPECIAL EVENTS</b>	\$1,710,717	\$1,749,600	\$1,863,600	\$1,898,300
<b>TOTAL</b>	<b>\$2,969,205</b>	<b>\$3,193,000</b>	<b>\$3,285,900</b>	<b>\$3,430,200</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$25,900
Inflation, Chargebacks, Miscellaneous	\$29,400
One full time Communications Specialist is added for internal communications services	\$89,000
One Communications Specialist on-call is added to assist with workload	\$20,000
Reduce funding for special events to reflect actual need	-\$10,000
Funds for printing are reduced	-\$5,000
Funds for professional fees are reduced	-\$5,000
	<b>\$144,300</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Fewer events have returned at this stage post-COVID, impacting the event count (KPIs No. 10 and 12). The Bureau will discontinue pursuing out-of-home advertising as a revenue source for the City and thus, performance indicator No. 13 has been dropped from the budget. The effort may be reevaluated in the future with consideration of adequate resource requirements.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Director, Communications	36	1.00	1.00
Administration	Assistant to Director - Communications	31	1.00	1.00
Administration	Associate Communications Assistant	24	1.00	0.00
Administration	Communications Project Manager	24	0.00	1.00
Administration	Secretary to the Director/Bilingual	16	1.00	1.00
Information and Graphics Services	Communications Creative Coordinator	28	1.00	1.00
Information and Graphics Services	Digital Media Manager	28	0.00	1.00
Information and Graphics Services	New Media Editor	28	1.00	0.00
Information and Graphics Services	Principal Communications Specialist	28	0.00	1.00
Information and Graphics Services	Press Officer	27	0.00	1.00
Information and Graphics Services	Digital Content Specialist	26	0.00	1.00
Information and Graphics Services	Digital Content Manager	26	1.00	0.00
Information and Graphics Services	Digital Media Specialist - Communications	26	1.00	0.00
Information and Graphics Services	Principal Graphic Designer	25	1.00	0.00
Information and Graphics Services	Assistant Digital Media Specialist	24	1.00	1.00
Information and Graphics Services	Associate Communications Assistant	24	1.00	0.00
Information and Graphics Services	Associate Digital Communications Assistant	24	1.00	0.00
Information and Graphics Services	Communications Specialist	24	0.00	2.00
Information and Graphics Services	Principal Graphic Designer	23	0.00	1.00
Information and Graphics Services	Communications Coordinator/Bilingual	18	0.00	1.00
Information and Graphics Services	Jr. Speechwriter/Bilingual	18	1.00	0.00
Information and Graphics Services	Communications Aide	16	0.00	1.00
Information and Graphics Services	Project Assistant	12	1.00	0.00
Special Events	Special Events Operations Manager	29	1.00	1.00
Special Events	Assistant Special Events Operations Manager	24	1.00	1.00
Special Events	Special Events Coordinator	22	1.00	1.00
			<b>17.00</b>	<b>18.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Information and Graphic Services	Special Events
<b>FTE</b>		
Administrative Analyst/Part-Time	0.00	0.25
College Junior Intern	0.40	0.00
Communications Assistant/On-Call	0.35	0.00
Communications Specialist/On-Call	0.20	0.00
<b>FTE</b>	<b>0.95</b>	<b>0.25</b>



# LAW

FY 2023-24 Budget

[Click here to return to Administration Overview](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values by providing high quality legal services that foster transparent leadership, ensure equitable access to municipal services, and promote the creation of vibrant neighborhoods and opportunities for all.

## DEPARTMENTAL HIGHLIGHTS

In addition to the regular mandated work that the Law Department performs every year, we have placed considerable focus on several new areas. Through both inter-departmental efforts and participation in the Bloomberg-Harvard City Leadership Initiative, we have worked in the area of street homelessness in the city of Rochester. In related endeavors, we have placed significant focus on the work of our new housing attorney, drastically increasing the court proceedings against problem landlords as well as doubling the demolition caseload. Our non-housing quality of life efforts have provided significant support to the efforts of the Rochester Police Department in addressing problem establishments.

### Customers:

- External: Rochester Riverside Convention Center, Rochester Land Bank Corporation
- Internal: The Mayor, City Council, Rochester Public Library, and all City of Rochester administrative departments and boards

### Critical processes:

- Provide legal advice and advocacy to the Mayor, City Council, City departments, boards, and agencies
- Prepare legal advice and advocacy to various interdepartmental and internal/external committees
- Prepare and interpret contracts
- Draft local laws and ordinances
- Assist in labor negotiations, collective bargaining, and other labor issues
- Implement legal remedies to address quality-of-life and nuisance abatement issues
- Represent the City in civil proceedings
- Handle acquisition, management, and disposal of properties
- Review proposed New York State and federal legislation affecting the City and research New York State and federal legislation
- Administer Freedom of Information Law (FOIL) services and appeal process
- Support various strategic economic development projects

# STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Projected Completion Date
Support acquisition and economic development needs relative to High Falls State Park	14	NR-4 Promote and protect Rochester's natural resources as assets for attracting residents, businesses, and tourists.		Building Towards a Prosperous Future	Third Quarter
Support development and regulation of legal cannabis industry in city of Rochester	14	ECN-4 Continue to support and attract job-generating economic development.	ECN-7 Focus on market research, data, and analysis to drive economic development decisions and programming.	Economic Empowerment	Third Quarter
Support economic development needs relative to ROC the Riverway Projects	14	PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.		Building Towards a Prosperous Future	Ongoing
Increase Law Department training and interaction with City departments	1-17	BCC-3 Improve City Hall systems to make them more inclusive and accessible.		Building Towards a Prosperous Future	Ongoing
Support efforts to ensure quality housing and accountability by landlords	9, 17	HSG-1 Implement existing housing plans, initiative and policies.	HSG-5 Pursue additional housing strategies that support innovative and equitable housing and community development.	Strengthening Neighborhoods	Ongoing
Lead coordination of homelessness efforts	9	HSG-2 Improve understanding and monitoring of local housing and community development issues, needs, opportunities and impacts.	HSG-3 Improve collaborative planning and coordination to promote more holistic housing policy and community development.	Strengthening Neighborhoods	Ongoing
Lead enforcement efforts relative to quality of life/nuisance abatement including addressing gun violence	9	HSG-3 Improve collaborative planning and coordination to promote more holistic housing policy and community development.	HSG-4 Pursue new housing development that grows the City's population and fosters the creation of vibrant, equitable neighborhoods.	Strengthening Neighborhoods	Ongoing

## KEY PERFORMANCE INDICATORS (KPIs)

Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
1. Claims filed against City	284	210	300	250
2. Collection cases started	63	80	80	80
3. Percent of contracts reviewed within five business days of receipt by Law Department in MUNIS (%)	N/A	100	90	100
4. FOIL reviews & appeals	N/A	7,000	6,000	7,000
5. Average number of business days to complete a FOIL Request	N/A	18	20	20
6. Real estate closings	180	200	500	500
7. Legislative items drafted	433	475	450	450
8. Percent of customer surveys rating legal services as satisfactory or better based upon response time and quality	N/A	88	80	85
9. Quality of life and nuisance abatement inquiries, cases, contests, and reviews	99	145	100	100
10. Motions	54	75	80	80
11. Civil lawsuits served	62	40	50	50
12. Civil lawsuits resolved	45	35	50	50
13. Number of hearings/arbitrations/trials	N/A	200	30	150
14. Economic development actions	N/A	325	100	200
15. Representational actions for Boards/Committees/Commissions	N/A	120	100	200
16. Average training per attorney (hours)	8	15	20	20
17. Housing quality/abatement inquiries, cases, contests and reviews	N/A	N/A	N/A	200

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$2,006,539	\$2,255,000	\$2,427,900	\$2,558,500
<b>Materials &amp; Supplies</b>	\$44,477	\$54,700	\$54,700	\$46,400
<b>Services</b>	\$343,726	\$261,600	\$384,400	\$406,000
<b>Intrafund Credit</b>	-\$84,208	-\$87,200	-\$87,200	-\$102,800
<b>TOTAL</b>	<b>\$2,310,534</b>	<b>\$2,484,100</b>	<b>\$2,779,800</b>	<b>\$2,908,100</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>LAW DEPARTMENT</b>	\$2,310,534	\$2,484,100	\$2,779,800	\$2,908,100
<b>TOTAL</b>	<b>\$2,310,534</b>	<b>\$2,484,100</b>	<b>\$2,779,800</b>	<b>\$2,908,100</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$115,100
Inflation, Chargebacks, Miscellaneous	\$13,200
Increase in professional services for case management software	\$20,700
Increase in funding for training	\$8,500
Reduction in materials expenses based on historical trends	-\$8,500
Decrease in maintenance expenses	-\$20,700
	<b>\$128,300</b>

## PERSONNEL SUMMARY: FULL TIME

Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Corporation Counsel	36	1.00	1.00
Deputy Corporation Counsel	34	1.00	1.00
Municipal Attorney IV	32	6.00	8.00
Municipal Attorney III	30	6.00	4.00
Municipal Attorney II	28	1.00	2.00
Municipal Attorney I	26	1.00	0.00
Supervising Paralegal	22	1.00	1.00
Assistant to Corporation Counsel	20	1.00	1.00
Paralegal	20	2.00	2.00
Paralegal/FOIL	20	3.00	3.00
Legal Secretary	9	1.00	1.00
Receptionist Typist	6	1.00	1.00
		<b>25.00</b>	<b>25.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Law
<b>FTE</b>	
Graduate Intern	0.50
Municipal Attorney IV/On-Call	0.50
<b>FTE</b>	<b>1.00</b>

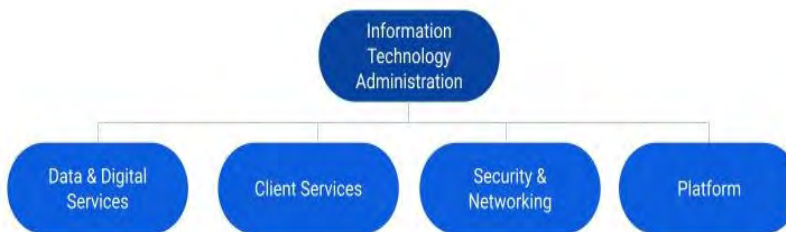
# INFORMATION TECHNOLOGY

FY 2023-24 Budget

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values by collaborating with all departments to deliver high quality, cost efficient and secure technology solutions that enhance the City’s customer service.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

For 2023-24, the Information Technology Department restructured its staff and resources into functional bureaus to better align its budget with operations within the department. Ongoing efforts are made to grow the City's cyber incident response protecting against cyber threats 24 hours a day, 7 days per week, as well as undergo comprehensive cyber risk assessments enabling investments that address the greatest cyber risks to the City.

The department continues to collaborate with the Project Management Office and other departments to: execute on the ARPA and City funded projects and to replace applications hosted on the City's mainframe and other end-of-life legacy technologies; deploy improvements to secure City Data Centers and improve its wiring design to increase operational resilience; digitize formerly manual City business processes by building custom web applications that incorporate automation tools to make work easier and more consistent; expand access to the Microsoft 365 ecosystem so City staff have better tools for efficient, flexible, and effective collaboration via cloud-based business applications; upgrade the City's telephony platform, which will enable the roll-out of soft phones (i.e. the ability for staff to make calls via their PC rather than their desk phone from any location so long as they are connected to the internet) to increase the ease of working remotely.



## CUSTOMERS

External: All who use public facing systems, such as the City's website and e-government processes

Internal: City of Rochester employees, volunteers, vendors, consultants, and partner agencies

## CRITICAL PROCESSES

### ADMINISTRATION

- Lead IT policy administration
- Plan and oversee IT architecture development
- Manage IT vendor relationships
- Collaborate with the Project Management Office and Departments on the planning and execution of technology initiatives
- Oversee execution and governance of projects within IT
- Oversee mainframe systems operation, backups, recovery, and management

### DATA AND DIGITAL SERVICES

- Build and maintain custom web applications and process automations for departments
- Train City staff on the use of custom business applications
- Perform research, GIS mapping, and data analysis; maintain data dashboards and reporting tools
- Facilitate governance and enhance stewardship of data citywide

### CLIENT SERVICES

- Perform IT Service Management (Service Desk, Problem Management, Change Management)
- Provision and maintain end user hardware for computing, printing, and telephony systems
- Package, deploy, and provide end user support for operating systems and application software
- Manage end-user device portfolio and inventory

### SECURITY & NETWORKING

- Deliver network infrastructure planning, design, deployment, and migration
- Manage enterprise network engineering and telecommunications
- Deliver video surveillance/camera access and control services
- Oversee cyber security governance, cyber compliance, and cyber risk management services
- Supply effective monitoring and protection solutions for City data and technology
- Monitor and respond to cyber security incidents
- Deliver effective cyber security training and education for all City users
- Govern identity and access management to City data and technology

### PLATFORM

- Deliver technical infrastructure planning, design, deployment, and migration
- Manage backup and recovery (including Disaster Recovery)
- Perform systems monitoring and alerting for City technical infrastructure and performance
- Manage Data Center operations and server environment.
- Manage internal and external Identity and Access Management systems
- Manage SQL Server database environment
- Manage system integrations

# STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Mayors Priorities Supported Primary	Projected Completion Date
Upgrade the City's telephony platform, which will enable the roll-out of soft phones (i.e., the ability for staff to make calls via their PC rather than needing access to their desk phones) to further increase the ease of working remotely.	1	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future	Second Quarter
Upgrade all legacy servers.	1, 4	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future	Fourth Quarter
Implement the first phase of the citywide data catalog to inventory the major data assets of departments; assess risk, security, quality, and governance of City's data resources.	8	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future	Fourth Quarter
Replace the IT ticketing system in conjunction with formalization of the Department's IT Service Catalog to enhance customer service and internal efficiency.	2, 3, 5	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future	Fourth Quarter
Formalize and improve the City's practices for inventorying, standardizing, and managing system integrations (data connections between different applications used across the City).	7	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future	Ongoing
Maintain and enhance the City's cyber security posture.	4, 5, 6	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future	Ongoing
Continue working with the Project Management Office and Departments to replace outdated legacy applications, leveraging ARPA and CIP funds.	7, 8	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future	Ongoing

# KEY PERFORMANCE INDICATORS

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Security & Networking; Platform	1. Network and server uptime (amount of time that the network and servers at the City are available for use) (%)	99.73	99.57	99.5	99.5
Client Services	2. First call resolution rate (%)	44	30	42	42
Client Services	3. Call abandonment rate (%)	3.2	3.2	3.1	3
Platform; Security & Networking	4. Email & network security application uptime (amount of time that our email and network are being protected from security attacks and breaches) (%)	99.95	99.95	99.9	99.9
Security & Networking	5. Mean time to resolve security incidents (hours)	6.8	5.64	6	6
Security & Networking	6. % of Organization with up-to-date security training certification	69.1	77	75	80
Platform	7. IT-maintained data integrations documented in formal, managed inventory (%)	N/A	N/A	N/A	10
Data & Digital Services	8. Major data assets comprehensively and formally inventoried in the City's data catalog (%)	N/A	N/A	N/A	15

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$3,565,950	\$3,677,200	\$3,827,500	\$4,248,800
<b>Materials &amp; Supplies</b>	\$14,050	\$45,200	\$48,900	\$23,500
<b>Services</b>	\$4,696,292	\$6,110,300	\$6,372,800	\$6,096,100
<b>Intrafund Credit</b>	-\$735,043	-\$883,700	-\$883,700	-\$914,200
<b>Interfund Credit</b>	-\$144,620	-\$150,600	-\$150,600	-\$147,900
<b>TOTAL</b>	<b>\$7,396,628</b>	<b>\$8,798,400</b>	<b>\$9,214,900</b>	<b>\$9,306,300</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>IT ADMINISTRATION</b>	\$2,535,164	\$3,205,700	\$3,529,200	\$3,964,000
<b>CLIENT SERVICES</b>	\$1,301,098	\$1,450,100	\$1,596,500	\$763,200
<b>PLATFORM</b>	\$2,172,249	\$2,569,500	\$2,476,800	\$2,331,500
<b>SECURITY &amp; NETWORKING</b>	\$1,059,961	\$1,317,700	\$1,303,900	\$1,287,100
<b>DATA AND DIGITAL SERVICES</b>	\$328,156	\$255,400	\$308,500	\$960,500
<b>TOTAL</b>	<b>\$7,396,628</b>	<b>\$8,798,400</b>	<b>\$9,214,900</b>	<b>\$9,306,300</b>

## YEAR TO YEAR CHANGES

Change Detail	Change
Salary & Wage Adjustment	\$263,100
Inflation, Chargebacks, Miscellaneous	\$63,800
Increase in network costs due to higher citywide demand for greater bandwidth	\$33,500
Mainframe printing function is transferred to Finance	-\$5,000
ARPA funding for cybersecurity assessment, software configuration & licenses, and training completed	-\$64,000
ARPA funding for professional services decrease	-\$200,000
	<b>\$91,400</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Chief Technology Officer	36	1.00	1.00
Administration	Director of Business Intelligence	33	1.00	1.00
Administration	Director of IT Operations	33	1.00	1.00
Administration	Principal Technical Consultant	31	0.00	1.00
Administration	Business Analyst III	29	0.00	1.00
Administration	GIS Coordinator	29	1.00	0.00
Administration	Information Services Analyst III	29	1.00	0.00
Administration	Applications Services Analyst I	25	0.00	1.00
Administration	GIS Engineer	25	1.00	0.00
Administration	IT Transition Analyst I	25	0.00	1.00
Administration	Information Services Developer	23	2.00	0.00
Administration	Secretary to the Chief Technology Officer	18	0.00	1.00
Administration	Principal Account Clerk	15	1.00	0.00
Data & Digital Services	Data & Digital Service Manager	31	0.00	1.00
Data & Digital Services	GIS Coordinator	29	0.00	1.00
Data & Digital Services	Senior Data Analyst	29	0.00	1.00
Data & Digital Services	Digital Services Developer II	27	0.00	1.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Data & Digital Services	Data Analyst	26	0.00	1.00
Data & Digital Services	Application Services Analyst I	25	0.00	2.00
Data & Digital Services	Cloud Services Analyst I	25	0.00	1.00
Data & Digital Services	Digital Services Developer I	25	0.00	1.00
Data & Digital Services	Senior Administrative Analyst	24	0.00	1.00
Client Services	Systems Engineer II	27	0.00	1.00
Client Services	Systems Engineer I	25	0.00	1.00
Client Services	Client Support Analyst	23	0.00	1.00
Client Services	Systems Engineer	23	0.00	4.00
Client Services	Sr. IT Call Center Analyst	19	0.00	0.00
Client Services	IT Call Center Analyst	17	0.00	2.00
Platform	Platform Services Manager	31	0.00	1.00
Platform	Information Service Analyst III	29	0.00	1.00
Platform	Systems Engineer III	29	0.00	1.00
Platform	Cloud Services Analyst II	27	0.00	1.00
Platform	Systems Engineer II	27	0.00	1.00
Platform	Systems Integration Engineer	27	0.00	1.00
Platform	Access & Control System Administrator	25	0.00	1.00
Platform	GIS Engineer I	25	0.00	1.00
Platform	Systems Engineer I	25	0.00	1.00
Platform	Information Services Developer	23	0.00	1.00
Platform	IT Security Analyst	23	0.00	1.00
Platform	Systems Engineer	23	0.00	1.00
Security & Networking	Chief Information Security Officer	31	1.00	1.00
Security & Networking	Networking Manager	31	1.00	1.00
Security & Networking	Systems Engineer II	27	0.00	1.00
Security & Networking	IT Security Analyst I	25	2.00	2.00
Security & Networking	Senior Technical Consultant	25	1.00	0.00
Security & Networking	IT Security Analyst	23	1.00	0.00
Security & Networking	Systems Engineer	23	2.00	2.00
Application & Systems	Application & Systems Manager	31	1.00	0.00
Application & Systems	Principal Technical Consultant	31	1.00	0.00
Application & Systems	Application Services Analyst II	27	1.00	0.00
Application & Systems	Application Services Analyst I	25	3.00	0.00
Application & Systems	IT Transition Analyst	25	1.00	0.00
Application & Systems	Knowledge Base Coordinator	25	1.00	0.00
Application & Systems	Systems Engineer I	25	1.00	0.00
Application & Systems	Systems Engineer	23	1.00	0.00
Application & Systems	Staff Consultant	21	2.00	0.00
Application & Systems	Computer Operator	12	1.00	0.00
Infrastructure & Operations	Platform Services Manager	31	1.00	0.00
Infrastructure & Operations	Systems Engineer II	27	3.00	0.00
Infrastructure & Operations	Systems Engineer I	25	2.00	0.00
Infrastructure & Operations	Client Support Analyst	23	3.00	0.00
Infrastructure & Operations	Systems Engineer	23	1.00	0.00
Infrastructure & Operations	Senior IT Call Center Analyst	19	1.00	0.00
Infrastructure & Operations	IT Call Center Analyst	17	1.00	0.00
Data Analytics & Reporting	Chief of Performance Accountability	31	1.00	0.00
Data Analytics & Reporting	Data Analyst	26	1.00	0.00
Data Analytics & Reporting	Senior Administrative Analyst	24	2.00	0.00
			<b>46.00</b>	<b>46.00</b>

# FINANCE

FY 2023-24 Budget

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision and Values by managing the City's financial affairs. We collect revenues, manage and invest cash, manage City debt, and control financial processing. Our responsibilities are to manage purchasing and assessment operations; maintain financial records and reports; and enforce financial policies and standards.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

In 2023-24 the Department of Finance continues its ongoing effort to provide financial services for the City and the City School District inclusive of debt issuance, cash management and investments, accounting, purchasing, assessment services and traffic adjudication.

The Department initiatives are:

- Complete the 2024 Reassessment
- Collaborate with the Project Management Office and Information Technology Department on the replacement of the mainframe Accounts Receivables components
- Replace end of life revenue control systems in five garages
- Partner with Neighborhood Business Development to develop MWBE legislation regarding economic development projects
- Provide alternative case management for Traffic Violations Agency operations

## FINANCE BUREAU BUDGETS

- Click [here](#) to view the Finance Director's Office budget

- Click [here](#) to view the Accounting Bureau budget
- Click [here](#) to view the Treasury Bureau budget
- Click [here](#) to view the Assessment Bureau budget
- Click [here](#) to view the Parking & Municipal Violations Bureau budget
- Click [here](#) to view the Purchasing Bureau budget
- Click [here](#) to view the Traffic Violations Agency budget

# STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Director's Office	Provide City and City School District financing in accordance with City Debt Policies	1, 2, 3	Enhance the City's transparency, efficiency, and accountability.	Building Towards a Prosperous Future		First Quarter
Accounting	Prepare the City's Annual Comprehensive Financial Report	1, 2, 3, 4, 5	Enhance the City's transparency, efficiency, and accountability.	Building Towards a Prosperous Future		Second Quarter
Accounting	Begin build of Accounts Receivable Loans and PILOT's replacement of mainframe system in coordination with Project Management Office and Information Technology	4,5	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future		Fourth Quarter
Treasury	Begin replacement of mainframe receivable systems in coordination with the Project Management Office and Information Technology	4,5	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future		First Quarter
Treasury	Conduct annual foreclosure sale	1, 8, 9	Enhance the City's transparency, efficiency, and accountability.	Building Towards a Prosperous Future		Second Quarter
Treasury	Continue outreach efforts to City vendors to increase use of electronic payment method to pay City vendors	12	BCC-2 Continuously improve City Hall public outreach and communication of City services.	Building Towards a Prosperous Future		Fourth Quarter
Treasury	Prepare annual tax bill	1-12	Enhance the City's transparency, efficiency, and accountability.	Building Towards a Prosperous Future		Fourth Quarter
Assessment	In the first quarter of the fiscal year Assessment will begin the valuation for the 2024 reassessment. In the second quarter impact notices will be mailed to the property owners notifying them of any change in assessment. In the third and fourth quarters we will conduct informal hearings and Board of Assessment Review for property owners to contest their assessments	1-5	Enhance the City's transparency, efficiency, and accountability.	Building Towards a Prosperous Future		Fourth Quarter
Assessment	Partner with Information Technologies to develop a scheduling system for the Informal hearings to begin in the second quarter of the fiscal year	1-5	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future		Second Quarter
Parking and Municipal Violations	Replace existing revenue control in five garages: High Falls, East End, Court Street, Sister Cities, Mortimer. End of life of existing equipment is Dec 2023. Expand an existing lease with Flash Parking to outfit the garages that have end of life equipment	3	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Building Towards a Prosperous Future		Fourth Quarter

Unit	Description	KPIs	Rochester 2034 alignment Primary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Purchasing	Collaborate with NBD to develop MWBE legislation around Economic development projects	1	ECN-5 Improve opportunities for historically disadvantaged businesses through business development programming and by providing access to contracting opportunities with the City of Rochester.	Promoting Equity, Inclusion & Social Justice		First Quarter
Purchasing	Increase MWBE participation in City public works contracts and PSA's	1-5	ECN-5 Improve opportunities for historically disadvantaged businesses through business development programming and by providing access to contracting opportunities with the City of Rochester.	Promoting Equity, Inclusion & Social Justice		Ongoing
Purchasing	Increase MWBE participation in City commodity contracts	1-5	ECN-5 Improve opportunities for historically disadvantaged businesses through business development programming and by providing access to contracting opportunities with the City of Rochester.	Promoting Equity, Inclusion & Social Justice		Ongoing
Traffic Violations Agency	Explore opportunities for an alternative case management system for Traffic Violations Agency operations	1-5	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Public Safety	Promoting Equity, Inclusion & Social Justice	Fourth Quarter

## KEY PERFORMANCE INDICATORS (KPIs)

Bureau	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Director's Office	1. Total entity general obligation debt (\$000)	328,252	321,345	342,410	335,261
Director's Office	2. Bond and notes sale	2	3	6	4
Director's Office	3. Sales value (\$000)	178,372	203,310	274,375	222,611
Accounting	1. Weekly invoices processed	948	950	957	954
Accounting	2. Federal and New York State grants processed	180	165	183	170
Accounting	3. Housing loans	93	87	88	85
Accounting	4. Business development loans/leases	69	58	67	54
Accounting	5. In lieu of tax agreements billed	234	223	228	223
Treasury	1. Foreclosure warning notices mailed	2,446	4,421	3,500	4,000
Treasury	2. Tax accounts	61,751	61,718	61,600	61,700
Treasury	3. Tax information calls	13,793	13,970	17,000	14,000
Treasury	4. Delinquent tax accounts	8,322	8,294	8,600	8,500
Treasury	5. Percent of adjusted property tax balances collected – Current (%)	94.1	94.3	93	94.2
Treasury	6. Percent of adjusted property tax balances collected – Delinquent (%)	42.5	44.5	42	44.5
Treasury	7. Electronic payments to vendors (%)	N/A	25	40	40
Treasury	8. City initiated foreclosures	0	2,767	3,000	2,500
Treasury	9. Properties redeemed before foreclosure	0	2,304	1,750	2,075
Treasury	10. Average daily cash ledger balance (\$000)	672,915	661,377	598,933	650,000
Treasury	11. Average daily invested cash bank balance (\$000)	570,830	582,012	532,535	572,000



Bureau	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Treasury	12. Average investment rate (%)	0.09	1.25	0.03	2.0
Assessment	1. Reviews performed: Exemptions (new and renewal)	8,342	9,200	9,400	9,500
Assessment	2. Reviews performed: Inspection of building permits	2,321	2,500	2,600	2,500
Assessment	3. Reviews performed: Non-profits & other	4,854	3,600	5,000	3,500
Assessment	4. Reviews performed: Owner reviews	573	400	650	3,500
Assessment	5. Reviews performed: Notices and Letters	21,598	570,00	57,000	75,000
Purchasing	1. Dollar Increase in MWBE Participation (000)	11,800	8,000	11,000	12,000
Purchasing	2. Established partnerships for workforce development	N/A	7	7	12
Purchasing	3. Total number of companies using incentive program	N/A	5	10	12
Purchasing	4. Total number of trainees and apprentices placed	N/A	5	25	25
Purchasing	5. Percent of purchases of best value bids (%)	3	3	3	4
Parking and Municipal Violations	1. Percent of booted vehicles that pay vs. being towed (%)	87	85	85	85
Parking and Municipal Violations	2. Percent of parking tickets paid vs. tickets issued (%)	80	85	90	90
Parking and Municipal Violations	3. Average garage occupancy, based on monthly customers	50	50	70	70
Traffic Violations Agency	1. Number of new moving violations tickets	18,357	15,000	15,000	18,000
Traffic Violations Agency	2. Disposition rate of new tickets filed (%)	67	55	55	55
Traffic Violations Agency	3. % of cases plea bargained (of those cases that reached a disposition)	72	80	80	80
Traffic Violations Agency	4. % of cases heard in front of the judicial hearing officer	8	3	3	5
Traffic Violations Agency	5. Disposition rate of transferred tickets (%)	12	15	15	2

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$5,969,161	\$6,394,100	\$6,785,000	\$7,182,000
<b>Materials &amp; Supplies</b>	\$167,261	\$193,500	\$235,923	\$237,400
<b>Services</b>	\$4,609,043	\$5,263,200	\$5,604,577	\$6,030,500
<b>Other</b>	\$105,356	\$116,500	\$116,500	\$120,000
<b>Intrafund Credit</b>	-\$421,465	-\$413,600	-\$425,300	-\$439,500
<b>Interfund Credit</b>	-\$181,659	-\$178,600	-\$190,300	-\$202,400
<b>TOTAL</b>	<b>\$10,247,698</b>	<b>\$11,375,100</b>	<b>\$12,126,400</b>	<b>\$12,928,000</b>

# APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
DIRECTOR'S OFFICE	\$596,704	\$632,300	\$645,200	\$687,600
ACCOUNTING	\$900,221	\$957,000	\$970,500	\$1,030,300
BUREAU OF TREASURY	\$1,282,332	\$1,407,700	\$1,438,500	\$1,514,700
ASSESSMENT	\$808,791	\$828,900	\$916,200	\$970,200
PARKING & MUNICIPAL VIOLATIONS	\$5,086,290	\$5,879,200	\$6,337,400	\$6,738,800
PURCHASING	\$774,033	\$805,500	\$935,000	\$1,046,700
TRAFFIC VIOLATIONS AGENCY	\$799,327	\$864,500	\$883,600	\$939,700
<b>TOTAL</b>	<b>\$10,247,698</b>	<b>\$11,375,100</b>	<b>\$12,126,400</b>	<b>\$12,928,000</b>

# FINANCE: DIRECTOR'S OFFICE

FY 2023-24 Budget

Click [here](#) to return to the Finance Department overview

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision and Values by issuing and monitoring the City's public debt and risk management.

## CUSTOMERS

- External: City of Rochester contractors; City of Rochester vendors
- Internal: City of Rochester departments

## CRITICAL PROCESSES

- Issue debt in compliance with State and SEC regulations and City Policy
- Provide central planning, programming, and development services to Finance Department bureaus

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$430,597	\$451,100	\$461,300	\$498,400
<b>Materials &amp; Supplies</b>	\$533	\$500	\$1,400	\$1,400
<b>Services</b>	\$165,574	\$180,700	\$182,500	\$187,800
<b>TOTAL</b>	<b>\$596,704</b>	<b>\$632,300</b>	<b>\$645,200</b>	<b>\$687,600</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>FINANCE DIRECTOR</b>	\$596,704	\$632,300	\$645,200	\$687,600
<b>TOTAL</b>	<b>\$596,704</b>	<b>\$632,300</b>	<b>\$645,200</b>	<b>\$687,600</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$36,500
Inflation, Chargebacks, Miscellaneous	\$5,900
	<b>\$42,400</b>

# PERSONNEL SUMMARY: FULL TIME

Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Director of Finance	36	1.00	1.00
Application Services Analyst I	25	1.00	1.00
Systems Administrator	23	1.00	1.00
Assistant to Director	20	1.00	1.00
Senior Accountant	20	1.00	1.00
		<b>5.00</b>	<b>5.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Finance Director
<b>FTE</b>	
College Junior Intern	0.10
<b>FTE</b>	<b>0.10</b>

# FINANCE: ACCOUNTING

FY 2023-24 Budget

Click [here](#) to return to the Finance Department overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values through the provision of reliable, timely and useful financial information and services that assures accountability to the public and provides support for decision making.

## ORGANIZATION



## CUSTOMERS

- External: City of Rochester citizens, city vendors, grantors, investment community
- Internal: City of Rochester Departments, City Council

## CRITICAL PROCESSES

- Auditing and processing invoices
- Recording all financial transactions
- Producing financial reports
- Maintaining general ledger and subsidiary records
- Reviewing grant budgets and monitoring loan programs

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$816,900	\$877,200	\$880,100	\$932,900
<b>Materials &amp; Supplies</b>	\$1,643	\$3,100	\$3,100	\$3,000
<b>Services</b>	\$81,678	\$76,700	\$87,300	\$94,400
<b>TOTAL</b>	<b>\$900,221</b>	<b>\$957,000</b>	<b>\$970,500</b>	<b>\$1,030,300</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>ACCOUNTING ADMINISTRATION</b>	\$316,622	\$316,000	\$330,300	\$346,900
<b>ACCOUNTING SERVICES &amp; ACCOUNTS PAYABLE</b>	\$275,666	\$320,500	\$320,500	\$351,100
<b>GRANT ACCOUNTING</b>	\$307,933	\$320,500	\$319,700	\$332,300
<b>TOTAL</b>	<b>\$900,221</b>	<b>\$957,000</b>	<b>\$970,500</b>	<b>\$1,030,300</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$51,800
Inflation, Chargebacks, Miscellaneous	-\$5,600
Funding added for auditing, reports, and actuarial services	\$13,600
	<b>\$59,800</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Deputy Director, Finance	33	1.00	1.00
Administration	Assistant Director, Accounting	30	1.00	1.00
Accounting Services/Accounts Payable	Associate Accountant	24	0.00	1.00
Accounting Services/Accounts Payable	Senior Accountant	20	3.00	2.00
Accounting Services/Accounts Payable	Accountant	17	1.00	1.00
Accounting Services/Accounts Payable	Clerk II	9	1.00	1.00
Accounting Services/Accounts Payable	Clerk II with Typing	9	1.00	1.00
Accounting Grants	Principal Finance Officer	26	1.00	1.00
Accounting Grants	Associate Accountant	24	2.00	2.00
Accounting Grants	Accountant	17	1.00	1.00
			<b>12.00</b>	<b>12.00</b>

# FINANCE: TREASURY

FY 2023-24 Budget

Click [here](#) to return to the Finance Department overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values through the provision of quality customer service to the taxpayers of Rochester by safeguarding liquidity and yield as it relates to investment, collection, and disbursement of taxpayer dollars while upholding the highest ethical standards.

## ORGANIZATION



## CUSTOMERS

- External: City of Rochester Taxpayers, City of Rochester vendors
- Internal: City of Rochester Departments

## CRITICAL PROCESSES

- Skilled, highly motivated, cross-trained employees manage specialized receivable, disbursement, and investment systems
- Utilize reliable financial systems
- Adhere to statutory regulations
- Provide clear and consistent policy guidance
- Invest City and City School District funds to generate interest income
- Maintain the City's cash ledger
- Process all interdepartmental and outgoing mail from City facilities
- Prepare annual City property tax bill

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$1,101,842	\$1,217,600	\$1,242,200	\$1,276,200
<b>Materials &amp; Supplies</b>	\$46,128	\$35,600	\$45,600	\$36,600
<b>Services</b>	\$516,195	\$474,500	\$470,700	\$531,900
<b>Intrafund Credit</b>	-\$214,575	-\$161,400	-\$158,600	-\$144,800
<b>Interfund Credit</b>	-\$167,259	-\$158,600	-\$161,400	-\$185,200
<b>TOTAL</b>	<b>\$1,282,332</b>	<b>\$1,407,700</b>	<b>\$1,438,500</b>	<b>\$1,514,700</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>ADMINISTRATION &amp; CASH MANAGEMENT</b>	\$682,432	\$805,300	\$818,200	\$830,000
<b>CASH CONTROL</b>	\$194,355	\$201,200	\$219,100	\$228,100
<b>TAX ACCOUNTING</b>	\$279,772	\$256,000	\$256,000	\$308,400
<b>MAIL &amp; MESSENGER SERVICE</b>	\$125,772	\$145,200	\$145,200	\$148,200
<b>TOTAL</b>	<b>\$1,282,332</b>	<b>\$1,407,700</b>	<b>\$1,438,500</b>	<b>\$1,514,700</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$34,000
Inflation, Chargebacks, Miscellaneous	\$1,400
Funding added due to increases in newspaper print costs	\$33,400
Increase in courier print costs	\$4,800
Increase in investment software costs	\$2,600
	<b>\$76,200</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration/Cash Management	City Treasurer	33	1.00	1.00
Administration/Cash Management	Deputy Treasurer	30	1.00	1.00
Administration/Cash Management	Cash & Investment Manager	26	1.00	1.00
Administration/Cash Management	Associate Accountant	24	2.00	2.00
Administration/Cash Management	Senior Accountant	20	1.00	1.00
Administration/Cash Management	Accountant	17	1.00	1.00
Administration/Cash Management	Clerk III with Typing	7	1.00	0.00
Cash Control	Head Cashier/Bilingual	20	1.00	1.00
Cash Control	Accountant	17	1.00	1.00
Cash Control	Senior Cashier	13	1.00	1.00
Tax Accounting	Head Account Clerk	18	1.00	1.00
Tax Accounting	Junior Accountant	14	1.00	1.00
Tax Accounting	Resource Collector	12	2.00	2.00
Tax Accounting	Senior Service Assistant	11	0.00	1.00
Mail & Messenger Service	Mailroom Coordinator	14	1.00	1.00
Mail & Messenger Service	Mailroom Clerk	9	1.00	1.00
			<b>17.00</b>	<b>17.00</b>



# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	FTE
Associate Administrative Analyst/On-Call	0.33
Senior Accountant/On-Call	0.25

# FINANCE: ASSESSMENT

FY 2023-24 Budget

Click [here](#) to return to the Finance Department overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values by continually improving the accuracy and equity of the annual assessment roll used for the levy of City, School and County real property taxes; to increase the understanding of the assessment process; and to treat all owners fairly.

## ORGANIZATION



## CUSTOMERS

- External: Rochester property owners, legal and real estate professionals, business entities, online users
- Internal: City of Rochester Departments

## CRITICAL PROCESSES

- Locate, identify, inventory, and record all real property
- Estimate every parcel’s full market value
- Defend property values and correct errors
- Incorporate strategic technology to increase the long-term effectiveness and quality of community service
- Process applications, complaints, and appeals to the Board of Assessment Review

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$778,032	\$786,000	\$850,000	\$894,700
<b>Materials &amp; Supplies</b>	\$3,053	\$4,000	\$6,400	\$6,600
<b>Services</b>	\$27,706	\$38,900	\$59,800	\$68,900
<b>TOTAL</b>	<b>\$808,791</b>	<b>\$828,900</b>	<b>\$916,200</b>	<b>\$970,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>ASSESSMENT ADMINISTRATION</b>	\$155,539	\$169,400	\$188,700	\$237,400
<b>RECORDS</b>	\$193,030	\$209,100	\$231,600	\$228,400
<b>APPRAISAL</b>	\$460,222	\$450,400	\$495,900	\$504,400
<b>TOTAL</b>	<b>\$808,791</b>	<b>\$828,900</b>	<b>\$916,200</b>	<b>\$970,200</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$5,100
Inflation, Chargebacks, Miscellaneous	\$13,900
Two part time clerical staff are added to support State mandates	\$35,000
	<b>\$54,000</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Assessor	33	1.00	1.00
Records	Project Assistant	12	1.00	1.00
Records	Clerk II	9	2.00	1.00
Records	Clerk II with Typing	9	1.00	0.00
Records	Clerk III	7	1.00	3.00
Appraisal	Deputy Assessor	30	0.00	1.00
Appraisal	Commercial Appraiser	28	1.00	1.00
Appraisal	Supervising Real Property Appraiser	28	1.00	0.00
Appraisal	Real Property Appraiser	20	4.00	4.00
			<b>12.00</b>	<b>12.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Assessment
<b>FTE</b>	
Clerk III/Part-Time	1.00
<b>FTE</b>	<b>1.00</b>

# FINANCE: PARKING & MUNICIPAL VIOLATIONS

FY 2023-24 Budget

Click [here](#) to return to the Finance Department overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values by providing safe, affordable, convenient access to municipal parking that is customer focused.

## ORGANIZATION



## CUSTOMERS

### External

- Potential developers and business owners contemplating a move to the city of Rochester
- Vehicle owners who park in City parking facilities
- Vehicle owners who park on city streets
- Vehicle owners and city property owners who violate Chapter 13A of the City of Rochester Code
- All those who currently or potentially could live, visit, or do business in the city of Rochester

### Internal

- Office of Special Events for coordination of parking needs for special events
- Information Technology for coordination of new parking software initiatives
- Department of Environmental Services for coordination of major maintenance of parking facilities

## CRITICAL PROCESSES

- Monitor contracts and revenue collection for City-owned garages and surface lots
- Oversee facility repair and maintenance
- Maintain and install on-street parking meters
- Perform meter revenue collection on a daily basis
- Enforce on-street parking compliance
- Coordinate hearings at Parking & Municipal Violations
- Process ticket payments by mail, internet, and in person
- Refer unpaid housing tickets to property tax bills
- Refer unpaid parking or municipal tickets to collection agencies
- Coordinate booting program with third party vendor as part of the ticketing process
- Adjudicate contested parking tickets
- Manage and maintain all records pertaining to parking tickets issued
- Coordinate collection agency activity for outstanding parking fines with third party vendor

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Personnel Expenses	\$1,641,254	\$1,761,700	\$1,897,800	\$1,972,900
Materials & Supplies	\$53,463	\$80,800	\$93,923	\$102,400
Services	\$3,286,217	\$3,920,200	\$4,229,177	\$4,543,500
Other	\$105,356	\$116,500	\$116,500	\$120,000
<b>TOTAL</b>	<b>\$5,086,290</b>	<b>\$5,879,200</b>	<b>\$6,337,400</b>	<b>\$6,738,800</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>PARKING ADMINISTRATION</b>	\$332,585	\$289,900	\$289,300	\$386,900
<b>PARKING &amp; MUNICIPAL VIOLATIONS, ADJUDICATION &amp; ENFORCEMENT</b>	\$564,253	\$636,100	\$691,700	\$632,900
<b>PARKING ADMINISTRATIVE SERVICES</b>	\$3,119,957	\$3,965,100	\$4,297,800	\$4,633,100
<b>METER OPERATIONS &amp; PARKING ENFORCEMENT</b>	\$1,069,496	\$988,100	\$1,058,600	\$1,085,900
<b>TOTAL</b>	<b>\$5,086,290</b>	<b>\$5,879,200</b>	<b>\$6,337,400</b>	<b>\$6,738,800</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$60,700
Inflation, Chargebacks, Miscellaneous	\$118,600
Funding added to replace end of life equipment in City garages	\$188,200
Increase in insurance premiums for garages	\$33,900
Net of two part time Parking Enforcement Officer positions converted to one full time Parking Enforcement Officer position	\$0
	<b>\$401,400</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Director, Parking	33	1.00	1.00
Administration	Business Analyst I	25	1.00	1.00
Administration	Secretary	11	1.00	1.00
Adjudication & Enforcement	Asst. Director, Parking	28	1.00	1.00
Adjudication & Enforcement	Senior Cashier/Bilingual	13	1.00	1.00
Adjudication & Enforcement	Adjudication Assistant	11	1.00	1.00
Adjudication & Enforcement	Clerk II	9	2.00	2.00
Adjudication & Enforcement	Clerk III	7	3.00	3.00
Adjudication & Enforcement	Account Clerk	5	1.00	1.00
Parking Administrative Services	Municipal Parking Compliance Auditor	26	1.00	1.00
Parking Administrative Services	Supervisor of Structures & Equipment	21	1.00	1.00
Parking Administrative Services	Parking Compliance Monitor	18	1.00	1.00
Parking Administrative Services	Administrative Assistant	16	1.00	1.00
Parking Administrative Services	Junior Accountant	14	1.00	1.00
Parking Administrative Services	Senior Service Assistant	11	1.00	1.00
Parking Administrative Services	Clerk III	7	1.00	1.00
Meter Ops/Parking Enforcement	Parking Enforcement Supervisor	19	2.00	2.00
Meter Ops/Parking Enforcement	Parking Enforcement Officer	10	9.00	10.00
Meter Ops/Parking Enforcement	Parking Equipment Mechanic	10	2.00	2.00
			<b>32.00</b>	<b>33.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Parking
<b>FTE</b>	
Clerk III Typing/Part-Time	0.50
Parking Enforcement Officer/Part-Time	2.50
Parking Equipment Mechanic/Part-Time	1.00
<b>FTE</b>	<b>4.00</b>

# FINANCE: PURCHASING

FY 2023-24 Budget

Click [here](#) to return to the Finance Department overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values by obtaining products and services required by City of Rochester agencies at the best price while ensuring adherence to New York State General Municipal Law and City Council Ordinances and regulations governing public purchasing.

## ORGANIZATION



## CUSTOMERS

- External: Vendors providing goods and services, public works contractors
- Internal: City of Rochester Departments

## CRITICAL PROCESSES

- Oversee fair and open bidding process to ensure compliance and award to low bidder
- Provide contract awards and maintenance
- Auction surplus equipment
- Issue purchase orders and call numbers
- Train department and bureau purchasing liaisons in purchasing law and practices
- Gather and monitor information from public works and development projects for contractor compliance
- Gather information from vendors
- Act as liaison between vendors/contractors and City of Rochester departments/bureaus
- Review and approve Minority and Women Business Enterprises Utilization plans
- Act as liaison between prime contractors and MWBE subcontractors for City of Rochester projects
- Provide copying services to City Hall

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$747,260	\$798,900	\$932,800	\$1,045,200
<b>Materials &amp; Supplies</b>	\$59,988	\$66,000	\$82,000	\$83,800
<b>Services</b>	\$188,076	\$212,800	\$215,800	\$229,600
<b>Intrafund Credit</b>	-\$206,890	-\$252,200	-\$266,700	-\$294,700
<b>Interfund Credit</b>	-\$14,400	-\$20,000	-\$28,900	-\$17,200
<b>TOTAL</b>	<b>\$774,033</b>	<b>\$805,500</b>	<b>\$935,000</b>	<b>\$1,046,700</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>PURCHASING</b>	\$751,031	\$801,400	\$933,600	\$1,048,000
<b>DUPLICATING SERVICES</b>	\$23,002	\$4,100	\$1,400	-\$1,300
<b>TOTAL</b>	<b>\$774,033</b>	<b>\$805,500</b>	<b>\$935,000</b>	<b>\$1,046,700</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$58,600
Inflation, Chargebacks, Miscellaneous	-\$5,500
One full time Purchaser position is added	\$53,600
Mainframe printing function is transferred from Information Technology Department	\$5,000
	<b>\$111,700</b>

## PERSONNEL SUMMARY: FULL TIME

Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Purchasing Agent	33	1.00	1.00
Associate Purchaser	26	0.00	1.00
Contract Administrator	26	1.00	1.00
Minority & Women Business Enterprise Officer	26	1.00	1.00
Senior Purchaser	24	1.00	0.00
Compliance Analyst	22	1.00	1.00
Minority & Women Business Enterprise Analyst	22	1.00	1.00
Assistant Business Analyst	20	1.00	1.00
Assistant Contract Administrator	19	1.00	1.00
Purchaser	19	2.00	3.00
Coordinator Duplicating & Supplies	16	1.00	1.00
Purchasing Control Clerk	16	1.00	1.00
Assistant Purchasing Control Clerk	9	1.00	1.00
		<b>13.00</b>	<b>14.00</b>



# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Purchasing
<b>FTE</b>	
Duplicating Operator/Part-Time	0.50
<b>FTE</b>	<b>0.50</b>

# FINANCE: TRAFFIC VIOLATIONS AGENCY

FY 2023-24 Budget

Click [here](#) to return to the Finance Department overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values by enhancing public safety through equitable adjudication of traffic infractions.

## CUSTOMERS

### External

- Motorists who receive traffic infractions within the city of Rochester
- Local law enforcement agencies
- Rochester City Court
- All those who currently or potentially could live, visit, or do business in the city of Rochester

### Internal

- City of Rochester administration
- Mayor’s Office

## CRITICAL PROCESSES

- Assist the Rochester City Court in the disposition and administration of non-criminal infractions of traffic laws, ordinances and rules and regulations
- Adjudicate traffic violation tickets and offer plea bargain options & payment plan options
- Collect and record all monies related to traffic infractions
- Report to the Office of the NYS Comptroller within the first ten days of the month all fines, penalties and forfeitures collected by the agency
- Remit to the State the penalties and fines that are reflected on the Office of NYS Comptroller invoice
- Issue to the State on an annual basis a report detailing the progress, development and operations of the Agency

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$453,276	\$501,600	\$520,800	\$561,700
<b>Materials &amp; Supplies</b>	\$2,454	\$3,500	\$3,500	\$3,600
<b>Services</b>	\$343,597	\$359,400	\$359,300	\$374,400
<b>TOTAL</b>	<b>\$799,327</b>	<b>\$864,500</b>	<b>\$883,600</b>	<b>\$939,700</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>TRAFFIC VIOLATIONS AGENCY</b>	\$799,327	\$864,500	\$883,600	\$939,700
<b>TOTAL</b>	<b>\$799,327</b>	<b>\$864,500</b>	<b>\$883,600</b>	<b>\$939,700</b>

## YEAR TO YEAR CHANGE

Change Detail	Change
Salary & Wage Adjustment	\$17,500
Inflation, Chargebacks, Miscellaneous	\$13,700
Funding added midyear for clerical support	\$24,900
	<b>\$56,100</b>

## PERSONNEL SUMMARY: FULL TIME

Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Executive Director	28	1.00	1.00
Assistant Executive Director	23	1.00	1.00
Lead Motor Vehicle Representative	12	2.00	2.00
Lead Motor Vehicle Representative/Bilingual	12	1.00	1.00
Motor Vehicle Representative	10	3.00	3.00
		<b>8.00</b>	<b>8.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Traffic Violations Agency
<b>FTE</b>	
Clerk III Typing/Part-Time	0.50
Judicial Hearing Officer	0.46
<b>FTE</b>	<b>0.96</b>

# NEIGHBORHOOD & BUSINESS DEVELOPMENT

FY 2023-24 Budget

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values, the Department of Neighborhood and Business Development is a team of committed professionals dedicated to improving quality of life and creating economic opportunities for residents and businesses within the city of Rochester. We accomplish this through exceptional people and strategies centered on enhancing neighborhoods, facilitating business growth, and promoting housing development.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

The Department of Neighborhood and Business Development 2023-24 Budget will continue to focus on: strengthening the city’s commercial corridors and supporting small businesses; increasing the number of quality affordable housing units; increasing affordable homeownership; reducing blight and nuisances; and attracting businesses to downtown. In 2023-24, the department is restructuring. As a result, Zoning transfers from Buildings and Zoning to the Office of the Commissioner. Buildings and Zoning is subsequently renamed Buildings and Compliance.

The Department of Neighborhood and Business Development will continue to partner with the Mayor’s Office of Project Management and Information Technology to implement the Land Management project to significantly enhance the level of service provided to our customers, transform the way we do business, and create cutting-edge interfaces between City Hall and the community we serve. Two full time staff members implementing the project transfer from the Office of the Commissioner to Buildings and Compliance as their scope of activities better align with the key performance indicators and goals of the bureau. To track levels of service, all major NBD application processes will gather feedback through customer satisfaction surveys.

NBD will focus on five broad objectives supported by Rochester 2034; 11 specific goals across the five objectives and 41 data categories similar to current KPIs.

## OFFICE OF THE COMMISSIONER



Click [here](#) to view the Office of the Commissioner budget.

## BUSINESS & HOUSING DEVELOPMENT



Click [here](#) to view the Business & Housing Development budget.

## NEIGHBORHOOD PRESERVATION



Click [here](#) to view the Neighborhood Preservation budget.

## BUILDINGS & COMPLIANCE



Click [here](#) to view the Buildings & Compliance budget.

## STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Begin working with prospective new grocers through the Healthy Food Grant Program	G, H	ECN-2 Support existing and help/incentivize new neighborhood businesses.	PHS-6 Increase access to healthy foods and decrease the proliferation of establishments that only offer unhealthy, highly-processed, low-nutrient food.	Strengthening Neighborhoods	Building Towards a Prosperous Future	First Quarter
Begin construction on Inner Loop East (ILE) Site 6 & select developer for Site 7	A, B	HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.	ECN-1 Attract businesses to Downtown Rochester.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Second Quarter

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Establish governance structure, approval of bylaws, recruitment of first Board of Directors, and receive approval from NYS for creation of 501c3 to administer the Housing Trust Fund	A, B, F	HSG-5 Pursue additional housing strategies that support innovative and equitable housing and community development.	HSG-4 Pursue new housing development that grows the City's population and fosters the creation of vibrant, equitable neighborhoods.	Strengthening Neighborhoods	Economic Empowerment	Third Quarter
Complete demolition and begin remediation of Bulls Head Plaza	A, G	ECN-2 Support existing and help/incentivize new neighborhood businesses.	ECN-4 Continue to support and attract job-generating economic development.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Third Quarter
Establish a business association in the Dewey, Lyell and Charlotte business corridors; work with neighborhood businesses by providing managing support and organizational structure (NW NSC)	J, K	BCC-1 Build the capacity of community organizations and associations.	BCC-2 Continuously improve City Hall public outreach and communication of City services.	Strengthening Neighborhoods		Third Quarter
Officially recognize and enhance the partnership between Howard Hanna Real Estate and the Susan B. Anthony commercial corridor, including the "Adopt a Block" designation (SW NSC)	J, K	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.		Strengthening Neighborhoods		Third Quarter
Provide support for beautification and public improvements in response to the Lyell area planning efforts (NW NSC)	J, K	AC-2 Support Rochester's local arts and cultural organizations through community collaboration and joint fundraising.	HIS-1 Promote and preserve Rochester's rich history through preservation of its historic and cultural resources.	Strengthening Neighborhoods		Fourth Quarter
Complete NSC outreach and RPD outreach in all quadrants; provide synergy for NSC and RPD face to face engagements with citizens, groups, and organizations in the quadrants (all quadrants)	J,K	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.	BCC-1 Build the capacity of community organizations and associations.	Strengthening Neighborhoods		Fourth Quarter
Participate with community partners to develop and implement a plan to reduce or eliminate street homelessness	A	HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.		Strengthening Neighborhoods	Public Safety	Fourth Quarter
Create nine new owner occupied homes through rehab using HOME Rochester program with City, Rochester Land Bank (RLB) & Greater Rochester Housing Partnership (GRHP)	A, B, F	HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.	HSG-1 Implement existing housing plans, initiatives, and policies.	Strengthening Neighborhoods	Economic Empowerment	Fourth Quarter
Break ground on first redevelopment project at Bull's Head Plaza	A, G	ECN-2 Support existing and help/incentivize new neighborhood businesses.	ECN-4 Continue to support and attract job-generating economic development.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Fourth Quarter
Begin, continue, or complete construction at major affordable rental housing projects at Tailor Square (Hickey Freeman), Federal Street, and Canal Street	A	HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.		Strengthening Neighborhoods		Fourth Quarter
Create high quality housing units	A, B, C	HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.		Economic Empowerment		Ongoing
Enhance the quality of existing housing	D, E, F	HSG-6 Develop and implement middle neighborhoods strategies that expand homeownership and build community wealth.		Strengthening Neighborhoods		Ongoing
Create and retain jobs	G, H	ECN-4 Continue to support and attract job-generating economic development.	ECN-1 Attract businesses to Downtown Rochester.	Economic Empowerment		Ongoing

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Enhance the quality of life for city residents	J, K	BFN-2 Continue and expand existing efforts to decrease the accumulation of litter in the community.		Strengthening Neighborhoods		Ongoing
Continue to implement recommendations of the Mayor's Housing Quality Task Force	D, E, F	HSG-5 Pursue additional housing strategies that support innovative and equitable housing and community development.	PMP-4 Protect the existing character of neighborhoods while allowing room for evolution into more vibrantly urban, inclusive, and resilient design and character.	Strengthening Neighborhoods		Ongoing
Continue implementation of the Buy the Block owner occupied housing initiative coordinated with mixed-use rehabilitations	A, B, F	HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.	HSG-1 Implement existing housing plans, initiatives, and policies.	Strengthening Neighborhoods		Ongoing
Work with New York State and community partners to implement the Downtown Revitalization Initiative and Restore NY Program 6 (Downtown East) and 7 (Downtown West)	A	HSG-4 Pursue new housing development that grows the city's population and fosters the creation of vibrant, equitable neighborhoods.	ECN-1 Attract businesses to Downtown Rochester.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
(ARPA) REHAB FOR SENIORS PROGRAM: This program will focus on assisting owner-occupants that don't qualify for lead grants and will prioritize seniors in need of critical home repairs which will include lead and code compliance concerns	F, J	HSG-1 Implement existing housing plans, initiative and policies.		Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Continue to advance the Land Management system (INFOR) to meet the needs of both Buildings & Compliance, the Zoning division and the customer		SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.		Building Towards a Prosperous Future		Ongoing
Continue to move the Zoning Alignment Project (ZAP) forward		PMP-3 Employ a "zoning for jobs" approach whereby greater flexibility and efficiency of land use regulations fosters emerging business trends and creative re-use of buildings while not compromising the historic character and stability of neighborhoods.	IMP-1 Implement Rochester 2034 through City Code and procedures.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Housing Quality Task Force-continue to work on recommendations and participate in committee meetings	D, E	HSG-1 Implement existing housing plans, initiative and policies.	HSG-2 Improve understanding and monitoring of local housing and community development issues, needs, opportunities, and impacts.	Strengthening Neighborhoods		Ongoing
Continue to engage Landlords and Tenant Advocacy groups on all subjects, including laws and policies	D, E	HSG-1 Implement existing housing plans, initiative and policies.	HSG-2 Improve understanding and monitoring of local housing and community development issues, needs, opportunities, and impacts.	Strengthening Neighborhoods		Ongoing
Promote quadrant neighborhood associations and block club branding; engage local neighborhood organizations to design and maintain each unique sign (all quadrants) Promote and support online community engagement by Business Associations, Neighborhood Associations and Block Clubs to create a more robust engagement and participation	J, K	CNP-1 Support neighborhood efforts around branding and promotion.	BCC-1 Build the capacity of community organizations and associations.	Strengthening Neighborhoods		Ongoing
Continue to support growth and community activities focused on youth and community engagement; Support targeted local community, school, recreation, public safety, and social service agency initiatives and programs focused on youth and community engagement	J, K	BCC-1 Build the capacity of community organizations and associations.	BCC-2 Continuously improve City Hall public outreach and communication of City services.	Strengthening Neighborhoods		Fourth Quarter

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Create and implement marketing for the Rehabilitation Grants (all quadrants)	J, K	PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.	BCC-2 Continuously improve City Hall public outreach and communication of City services.	Strengthening Neighborhoods		Ongoing
Facilitate the increased interaction between the 19th Ward C.A., M2 foundation, City of Rochester and Chili Avenue Business Alliance (CABA) to enhance and utilize Chili/Thurston pocket park (SW NSC)	J, K	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	VNT-3 Facilitate Community Gardening on vacant lots.	Strengthening Neighborhoods		Ongoing
Connect small businesses and home-based startup businesses with vendor opportunities at the International Plaza; vendor opportunity will be actively promoted at all neighborhood associations and Block Club meetings in the NE quad (NE NSC)	J, K	ECN-2 Support existing and help/incentivize new neighborhood businesses.	ECN-5 Continue and attract job-generating economic development.	Strengthening Neighborhoods		Ongoing

## KEY PERFORMANCE INDICATORS (KPIs)

Bureau	Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Business & Housing Development	A. Create new housing units	1. New affordable units created via the Land Bank	0	0	0	10
Business & Housing Development	A. Create new housing units	2. New affordable units created by the City	301	205	164	142
Business & Housing Development	A. Create new housing units	3. New market-rate units created by the City	74	32	5	75
Business & Housing Development	B. Increase city owner occupants	1. Via properties sold to owner occupants through auction/RFP	0	0	10	30
Business & Housing Development	B. Increase city owner occupants	2. Via Land Bank Program to help occupants become owners	0	0	2	2
Business & Housing Development	B. Increase city owner occupants	3. Via new construction of owner occupied units (through Habitat for Humanity, Greater Rochester Housing Partnership)	2	13	14	20
Business & Housing Development	B. Increase city owner occupants	4. Via City-assisted sales to owner occupants	88	70	140	75
Business & Housing Development	C. Prevent foreclosures	1. Foreclosures prevented	87	150	150	80
Buildings & Compliance	D. Ensure rental housing is code compliant	1. Properties with valid C of O and Code compliant/Units represented (Total number of rental units)	88	86	90	70
Buildings & Compliance	E. Efficiently resolve neighborhood code complaints	1. Average time to resolve complaints (in days)	46	50	60	60
Buildings & Compliance	F. Rehabilitate existing housing units	1. Units rehabbed with General Rehab, lead grants, OORP, and/or Emergency Assistance Program (EAP)	307	250	275	275
Business & Housing Development	F. Rehabilitate existing housing units	2. Units rehabbed with City's housing grants/loan funding	1	342	496	159
Business & Housing Development	F. Rehabilitate existing housing units	3. Units rehabbed through Land Bank programs	15	0	35	30
Business & Housing Development	G. Create jobs	1. Total jobs created (FTE)	133.5	140	125	N/A
Business & Housing Development	G. Create jobs	2. Projected jobs to be created within three years	N/A	N/A	N/A	300



Bureau	Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Business & Housing Development	G. Create jobs	3. Total new jobs projected to be created that will be filled by city residents	74	76	75	80
Business & Housing Development	G. Create jobs	4. Percentage of projected new jobs to be created that pay at least \$32,500 (%)	83	71	70	70
Business & Housing Development	H. Retain jobs	1. Total jobs retained through City-enabled projects	148	350	240	260
All	I. Improve customer service (Quarterly)	1. Overall percentage of customers who report being satisfied by NBD's services (%)	85	90	90	90
Buildings & Compliance	I. Improve customer service (Quarterly)	2. Customer satisfaction rate for the Certification of Occupancy Process (%)	100	90	90	90
Buildings & Compliance	I. Improve customer service (Quarterly)	3. Customer satisfaction rate for the Certification of Compliance Process (%)	100	90	90	90
Business & Housing Development	I. Improve customer service (Quarterly)	4. Customer satisfaction rate for the Homebuyer Assistance Program (%)	90	92	90	90
Buildings & Compliance	I. Improve customer service (Quarterly)	5. Customer satisfaction rate for the Rehab Grant Program (%)	74	90	90	90
Business & Housing Development	I. Improve customer service (Quarterly)	6. Customer satisfaction rate for the assistance with Business Grant Programs applications (%)	90	95	90	90
Business & Housing Development	I. City Court Actions	7. Average Number of Days Loan or Grant application spends in Underwriting	N/A	N/A	N/A	45
Zoning	I. Improve customer service (Quarterly)	8. Customer satisfaction rate for all Zoning processes (%)	100	90	90	90
All	I. Improve customer service (Quarterly)	9. Customer satisfaction rate for other points of contact (e.g., point of intake cards, other surveys) (%)	85	90	90	90
All	I. Improve customer service (Quarterly)	10. Apply for grants to support NBD programs	N/A	3	3	3
Buildings & Compliance	J. Eliminate neighborhood blight	1. Proactive demolitions carried out in the fiscal year	39	80	80	100
Neighborhood Preservation	J. Eliminate neighborhood blight	2. Neighborhood cleanups carried out in the fiscal year	130	130	130	100
Neighborhood Preservation	J. Eliminate neighborhood blight	3. Refuse reviews performed, assessing commercial corridors in the fiscal year	800	800	800	900
Neighborhood Preservation	K. Increase community engagement and capacity	1. Neighborhood and Business Association meetings attended by NSC staff	980	980	980	980
Neighborhood Preservation	K. Increase community engagement and capacity	2. Citizens that graduate from the City's Community University program	50	50	50	50
Neighborhood Preservation	K. Increase community engagement and capacity	3. Points of contact/Walk-ins/Calls	N/A	N/A	N/A	57,000
Neighborhood Preservation	K. Increase community engagement and capacity	4. Rehab Intakes	N/A	N/A	N/A	2,400
Buildings & Compliance	L. City Court Actions	1. Number of new cases introduced to City Court (monthly)	N/A	N/A	N/A	4
Buildings & Compliance	L. City Court Actions	2. Number of new cases introduced to Supreme Court (monthly)	N/A	N/A	N/A	1

Bureau	Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Buildings & Compliance	L. City Court Actions	3. Number of properties made code compliant (add the # of Units)	N/A	N/A	N/A	6
Buildings & Compliance	M. Code Enforcement Actions	1. Average length of time to complete the C of O renewal process (days)	N/A	N/A	N/A	200
Buildings & Compliance	M. Code Enforcement Actions	2. Number of properties issued tickets	N/A	N/A	N/A	200
Buildings & Compliance	M. Code Enforcement Actions	3. Number of days property brought into compliance after ticketing	N/A	N/A	N/A	60

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$9,715,612	\$10,188,300	\$11,020,200	\$11,686,000
<b>Materials &amp; Supplies</b>	\$39,247	\$54,400	\$56,750	\$56,000
<b>Services</b>	\$3,200,073	\$14,180,100	\$16,705,950	\$17,517,700
<b>Other</b>	\$6,834	\$8,700	\$8,700	\$9,000
<b>TOTAL</b>	<b>\$12,961,765</b>	<b>\$24,431,500</b>	<b>\$27,791,600</b>	<b>\$29,268,700</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>OFFICE OF THE COMMISSIONER</b>	\$894,773	\$829,400	\$991,500	\$1,414,100
<b>BUSINESS &amp; HOUSING DEVELOPMENT</b>	\$2,544,803	\$9,535,900	\$10,057,900	\$10,925,000
<b>NEIGHBORHOOD PRESERVATION</b>	\$2,496,364	\$3,030,000	\$3,457,900	\$1,878,500
<b>BUILDINGS &amp; COMPLIANCE</b>	\$7,025,825	\$11,036,200	\$13,284,300	\$15,051,100
<b>TOTAL</b>	<b>\$12,961,765</b>	<b>\$24,431,500</b>	<b>\$27,791,600</b>	<b>\$29,268,700</b>

# NEIGHBORHOOD & BUSINESS DEVELOPMENT: OFFICE OF THE COMMISSIONER

FY 2023-24 Budget

Click [here](#) to return to the Neighborhood & Business Development overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values, the NBD Office of the Commissioner will promote coordination and communication for the department and customers to provide budget and personnel services, grants management, and process improvements.

## ORGANIZATION



## CUSTOMERS

- External: Federal and state government, contractors, businesses, neighborhood associations, residents
- Internal: City of Rochester departments, NBD staff

## CRITICAL PROCESSES

- Prepare and monitor departmental operating and CIP budgets
- Provide budgetary and financial reporting functions
- Monitor grant budgets
- Coordinate performance management and measurement programs
- Administer personnel, purchasing, and payroll activities
- Ensure adherence to grant compliance requirements for federal formula grant programs
- Manage the federal disbursement and information system
- Implement process improvements to modernize programs with 21st century technology
- Maintain the Zoning Code and continue implementation of Zoning Alignment Project (ZAP)

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$836,670	\$727,800	\$875,000	\$1,294,400
<b>Materials &amp; Supplies</b>	\$2,317	\$3,000	\$4,400	\$4,500
<b>Services</b>	\$55,786	\$98,600	\$112,100	\$115,200
<b>TOTAL</b>	<b>\$894,773</b>	<b>\$829,400</b>	<b>\$991,500</b>	<b>\$1,414,100</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>ZONING</b>	\$0	\$0	\$0	\$615,500
<b>COMMISSIONER</b>	\$309,517	\$329,400	\$342,000	\$357,800
<b>STRATEGIC INITIATIVES</b>	\$585,257	\$500,000	\$649,500	\$440,800
<b>TOTAL</b>	<b>\$894,773</b>	<b>\$829,400</b>	<b>\$991,500</b>	<b>\$1,414,100</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	-\$13,100
Inflation, Chargebacks, Miscellaneous	\$3,400
Zoning transfers from Buildings & Compliance	\$623,200
One full time Director of Policy & Strategic Initiatives added	\$99,000
One full time Systems Administrator transfers to Buildings & Compliance	-\$83,900
One full time Business Analyst II transfers to Buildings & Compliance	-\$93,300
One full time Assistant Commissioner transfers to Business & Housing Development and is renamed Director of Development	-\$112,700
	<b>\$422,600</b>

## PROGRAM AND SERVICE LEVEL CHANGES

The Office of the Commissioner reflects a neighborhood investment by adding a Director of Policy & Strategic Initiatives to develop and implement the former award-winning Neighbors Building Neighborhoods (NBN) program. The Zoning division transfers to the Office of the Commissioner from Buildings and Compliance as a part of the department's restructuring. Two positions are transferred from the Office of the Commissioner to Buildings and Compliance to further support and finalize the Land Management integration. This bureau will continue to serve and carry out department wide initiatives.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Commissioner	Commissioner	36	1.00	1.00
Commissioner	Executive Assistant	20	1.00	1.00
Strategic Initiatives	Assistant Commissioner	31	1.00	0.00
Strategic Initiatives	Director of Policy and Strategic Initiatives	29	0.00	1.00
Strategic Initiatives	Grants Manager and Research Coordinator	29	1.00	1.00
Strategic Initiatives	Process Improvement Specialist	26	1.00	1.00
Strategic Initiatives	Business Analyst I	25	1.00	0.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Strategic Initiatives	Systems Administrator	25	1.00	0.00
Strategic Initiatives	CDBG Coordinator	24	1.00	1.00
Strategic Initiatives	Senior Service Assistant	11	1.00	1.00
Zoning	Manager of Zoning	30	0.00	1.00
Zoning	Associate Zoning Analyst	26	0.00	1.00
Zoning	Senior City Planner	24	0.00	1.00
Zoning	Senior Community Housing Planner	24	0.00	0.00
Zoning	Senior Zoning Analyst	24	0.00	2.00
Zoning	Zoning Analyst	20	0.00	3.00
			<b>9.00</b>	<b>15.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Strategic Initiatives
<b>FTE</b>	
Clerk III/Typing/Part-Time	0.50
<b>FTE</b>	<b>0.50</b>

# NEIGHBORHOOD & BUSINESS DEVELOPMENT: BUSINESS & HOUSING DEVELOPMENT

FY 2023-24 Budget

Click [here](#) to return to the Neighborhood & Business Development overview

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision, and Values, the Bureau of Business and Housing Development is a team of committed professionals working to enhance the quality of life and economic opportunity for residents, neighborhoods and businesses. We help create great places for all to live, work, and play in Rochester!

## ORGANIZATION



## CUSTOMERS

- External: Commercial/retail businesses; industrial businesses; developers/investors; property buyers/owners; neighborhood groups/associations; business associations
- Internal: City of Rochester departments

## CRITICAL PROCESSES

- Promote development of small and middle market businesses
- Promote affordable and market rate residential development for both rental and home ownership
- Purchase and sell selected real estate that is essential to achieving City goals
- Portfolio management – loan and grant monitoring
- Manage housing programs that increase and facilitate home ownership, offer supportive services, and address homelessness
- Attract, retain, and grow downtown businesses and investment

- Attend monthly quadrant business association meetings

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$2,302,720	\$2,662,800	\$2,741,900	\$2,859,500
<b>Materials &amp; Supplies</b>	\$5,539	\$5,400	\$5,900	\$6,100
<b>Services</b>	\$229,710	\$6,859,000	\$7,301,400	\$8,050,400
<b>Other</b>	\$6,834	\$8,700	\$8,700	\$9,000
<b>TOTAL</b>	<b>\$2,544,803</b>	<b>\$9,535,900</b>	<b>\$10,057,900</b>	<b>\$10,925,000</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>BHD ADMINISTRATION</b>	\$713,068	\$1,641,900	\$1,840,800	\$3,608,900
<b>BUSINESS DEVELOPMENT</b>	\$405,185	\$427,100	\$422,500	\$447,300
<b>REAL ESTATE</b>	\$616,556	\$4,930,100	\$5,020,100	\$6,011,700
<b>HOUSING</b>	\$809,994	\$2,536,800	\$2,774,500	\$857,100
<b>TOTAL</b>	<b>\$2,544,803</b>	<b>\$9,535,900</b>	<b>\$10,057,900</b>	<b>\$10,925,000</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$175,700
Inflation, Chargebacks, Miscellaneous	\$7,000
ARPA funding added for Healthy Food Program	\$1,500,000
ARPA funding increased in Buy the Block Program services	\$950,000
One full time Director of Development added to Administration	\$112,700
ARPA funding decreased in Targeted Business Revitalization services	-\$100
Productivity improvements result in efficiencies	-\$4,800
One full time Clerk II transfers to Buildings & Compliance	-\$46,200
Two full time Property Rehabilitation Specialists transfer to Buildings & Compliance	-\$142,200
Funding for Property Improvement Program does not recur	-\$435,000
Funding for True North Apartments does not recur	-\$500,000
Funding for Rochester Peace Village does not recur	-\$750,000
	<b>\$867,100</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Business and Housing Development will continue to oversee and implement high priority economic development, housing, and mixed-use development programs that create jobs, generate investment, increase affordable home ownership opportunities, enhance existing housing quality, and create new quality housing. In 2023-24, key areas of focus will include continuing implementation of the Buy the Block program, coordinating economic revitalization efforts in the heart of Downtown Rochester through the Downtown Revitalization Initiative and Restore NY programs and breaking ground on the first of many new developments at the Bulls Head redevelopment area. BHD will facilitate continued growth of affordable housing opportunities throughout the city, support business growth and development investment along our commercial corridors, conduct Request for Proposals processes for multiple development sites and combat street homelessness in coordination with community partners. A newly established Development

function is introduced to oversee mixed-use, market rate development and special projects, complementing and supporting the work of BHD’s three core divisions (Business Development, Housing and Real Estate).

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Deputy Commissioner	34	1.00	1.00
Administration	Director of Development	30	0.00	1.00
Administration	Manager of Special Projects	29	0.00	1.00
Administration	Credit Manager	28	1.00	1.00
Administration	Senior Administrative Analyst	24	1.00	0.00
Administration	Senior Management Analyst	23	0.00	1.00
Administration	Credit Underwriter	24	0.00	1.00
Administration	Credit Underwriter	22	1.00	0.00
Administration	Executive Assistant	20	1.00	1.00
Administration	Executive Assistant/Bilingual	20	1.00	1.00
Administration	Closing Assistant	16	1.00	1.00
Administration	Senior Service Assistant	11	0.00	1.00
Administration	Clerk II	9	1.00	0.00
Business Development	Director of Strategic Business Development	30	1.00	1.00
Business Development	Economic Development Project Manager	26	1.00	1.00
Business Development	Senior Economic Development Specialist	24	1.00	2.00
Business Development	Business Liaison/Bilingual	22	1.00	1.00
Business Development	Business Liaison	22	1.00	0.00
Business Development	Community Housing Planner	20	1.00	0.00
Business Development	Clerk II	9	1.00	0.00
Real Estate	Director of Real Estate	30	1.00	1.00
Real Estate	Assistant Director of Real Estate	28	1.00	1.00
Real Estate	Associate Real Estate Specialist	26	1.00	1.00
Real Estate	Associate Real Estate Specialist/Bilingual	26	0.00	1.00
Real Estate	Senior Community Housing Planner	24	0.00	1.00
Real Estate	Senior Real Estate Specialist	24	1.00	0.00
Real Estate	Senior Real Estate Specialist/Bilingual	24	1.00	0.00
Real Estate	Senior Legal Assistant/Real Estate	22	0.00	1.00
Real Estate	Community Housing Planner	20	0.00	1.00
Real Estate	Legal Assistant/Real Estate	20	1.00	0.00
Real Estate	Senior Service Assistant/Bilingual	11	0.00	1.00
Real Estate	Clerk III with Typing/Bilingual	7	1.00	0.00
Housing	Manager of Housing	31	1.00	1.00
Housing	Manager of Special Projects	29	1.00	0.00
Housing	Assistant to the Manager of Housing	27	1.00	1.00
Housing	Associate Community Housing Planner	26	1.00	1.00
Housing	Associate Community Housing Planner/Bilingual	26	1.00	1.00
Housing	Senior Administrative Analyst	24	1.00	1.00
Housing	Senior Community Housing Planner	24	2.00	2.00
Housing	Business Liaison	22	0.00	1.00
Housing	Community Housing Planner	20	1.00	1.00
Housing	Program Assistant	16	0.00	1.00
Housing	Senior Service Assistant	11	1.00	0.00
			<b>32.00</b>	<b>33.00</b>



# NEIGHBORHOOD & BUSINESS DEVELOPMENT: NEIGHBORHOOD PRESERVATION

FY 2023-24 Budget

Click [here](#) to return to the Neighborhood & Business Development overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values, the Bureau of Neighborhood Preservation promotes strength, stability, pride and empowerment to our residents and stakeholders and encourages growth of city neighborhoods and businesses through safety, education, and economic development. We work to bridge the gap between neighborhoods by improving lines of communication, addressing quality of life issues through community partnerships, and enhancing delivery of services.

## ORGANIZATION



## CUSTOMERS

- External: City Residents; homeowners; business operators; community organizations; neighborhood and business associations
- Internal: City of Rochester departments

## CRITICAL PROCESSES

- Issue Nuisance Activity Points (NAP) to address chronic issues that impact quality of life
- Manage handicap permits process
- Facilitate resolution of neighborhood complaints
- Provide technical assistance for community engagement and organizing
- Plan and implement special projects
- Collaborate with neighborhood groups and business organizations on initiatives through the lens of the Rochester 2034 Comprehensive Plan

- Manage Business Permit process
- Manage Gardening Program
- Manage Street Liaison Program for specific commercial corridors in each quadrant
- Rehab grant application intake

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$1,351,914	\$1,380,600	\$1,444,300	\$1,619,300
<b>Materials &amp; Supplies</b>	\$10,724	\$18,600	\$19,050	\$19,500
<b>Services</b>	\$1,133,725	\$1,630,800	\$1,994,550	\$239,700
<b>TOTAL</b>	<b>\$2,496,364</b>	<b>\$3,030,000</b>	<b>\$3,457,900</b>	<b>\$1,878,500</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>NSC - NORTHWEST</b>	\$335,687	\$367,900	\$346,300	\$376,300
<b>NSC - NORTHEAST</b>	\$279,869	\$290,500	\$329,800	\$381,000
<b>NSC - SOUTHWEST</b>	\$327,289	\$347,400	\$366,800	\$416,400
<b>NSC - SOUTHEAST</b>	\$334,801	\$336,000	\$364,900	\$431,700
<b>NSC ADMINISTRATION</b>	\$1,218,718	\$1,688,200	\$2,050,100	\$273,100
<b>TOTAL</b>	<b>\$2,496,364</b>	<b>\$3,030,000</b>	<b>\$3,457,900</b>	<b>\$1,878,500</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$30,900
Inflation, Chargebacks, Miscellaneous	\$5,100
Four part time Code Enforcement Inspectors added to the Neighborhood Service Centers	\$81,200
Net increase due to part time to full time conversions for four Clerk III positions	\$62,900
Net increase due to lease agreement for Southeast Neighborhood Service Center	\$28,800
Community Development Block Grant funding added for training supplies	\$5,000
ARPA funded Senior Meals Program ends following the summer of 2023	-\$1,793,300
	<b>-\$1,579,400</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Neighborhood Preservation added four part time Code Enforcement Inspector positions to the Neighborhood Service Centers. This will address the community concerns regarding code violations as well as provide necessary grounds maintenance and beautification in neighborhoods. In the Neighborhood Service Centers, four part time clerical positions will be converted to four full time positions. This will provide a more consistent level of customer service and address the high turnover rate of qualified candidates. The Senior Meals program will continue through the summer of 2023.

# PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	NSC Director	30	1.00	1.00
Administration	Secretary to the NSC Director	16	1.00	1.00
Administration	Project Assistant	12	1.00	1.00
Northwest	NSC Administrator	29	1.00	1.00
Northwest	Assistant to NSC Administrator	24	1.00	1.00
Northwest	Customer Service Rep/Bilingual	12	1.00	1.00
Northwest	Clerk III	7	0.00	1.00
Northeast	NSC Administrator	29	1.00	1.00
Northeast	Assistant to NSC Administrator	24	1.00	1.00
Northeast	Customer Service Rep/Bilingual	12	1.00	1.00
Northeast	Clerk III	7	0.00	1.00
Southwest	NSC Administrator	29	1.00	1.00
Southwest	Assistant to NSC Administrator	24	1.00	1.00
Southwest	Customer Service Representative	12	1.00	1.00
Southwest	Clerk III	7	0.00	1.00
Southeast	NSC Administrator	29	1.00	1.00
Southeast	Assistant to NSC Administrator	24	1.00	1.00
Southeast	Customer Service Representative	12	1.00	1.00
Southeast	Clerk III	7	0.00	1.00
			<b>15.00</b>	<b>19.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Northeast	Northwest	Southeast	Southwest
<b>FTE</b>				
Clerk III/Typing/Part-Time	1.00	1.00	1.00	1.00
Code Enforcement Inspector/Part-Time	0.50	0.50	0.50	0.50
<b>FTE</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>

# NEIGHBORHOOD & BUSINESS DEVELOPMENT: BUILDINGS & COMPLIANCE

FY 2023-24 Budget

Click [here](#) to return to the Neighborhood & Business Development overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values, the Bureau of Buildings and Compliance will perform permit application review processes, facilitate rehabilitation grant programs, and conduct inspection services to ensure that all buildings and properties are in compliance with local, state, and federal regulations. Our team will do this by delivering timely, consistent, and comprehensive customer oriented services in the most cost-effective manner.

## ORGANIZATION



## CUSTOMERS

- External: City residents, landlord/housing providers, developers, homeowners, business operators, contractors, licensed professionals, neighborhood organizations, Monroe County
- Internal: City of Rochester departments

## CRITICAL PROCESSES

- Reduce and eliminate blight and ensure safe and habitable housing through the renewable Certificate of Occupancy (C of O) program
- Inspect buildings and issue electrical, plumbing, and elevator permits

- Reduce the number of lead poisoning cases involving resident children through lead-based paint inspections and lead dust testing
- Enforce compliance with City Codes
- Monitor vacant structures
- Conduct complaint inspections
- Administer licensing of skilled trades and certification programs
- Coordinate public review and hearing processes
- Effectively manage the demolition program to ensure all structures in need of demolition are taken down in a timely manner
- Facilitate the rehab grant program to maximize long term impact
- Manage the Emergency Hazard Abatement Program
- Manage the grant application intake process
- Implement major changes to Land Management system operations for interface via an online portal
- Implement the Property Manager Scoring System
- Collaborate with the Law Department to prepare Enforcement cases
- Collaborate with the Law Department to prepare and process Abandonment Action cases
- Develop, implement and monitor internal training programs for staff

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$5,224,308	\$5,417,100	\$5,959,000	\$5,912,800
<b>Materials &amp; Supplies</b>	\$20,666	\$27,400	\$27,400	\$25,900
<b>Services</b>	\$1,780,852	\$5,591,700	\$7,297,900	\$9,112,400
<b>TOTAL</b>	<b>\$7,025,825</b>	<b>\$11,036,200</b>	<b>\$13,284,300</b>	<b>\$15,051,100</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>BUILDINGS &amp; COMPLIANCE</b>	\$2,144,640	\$6,053,200	\$7,848,000	\$9,898,800
<b>CODE ENFORCEMENT</b>	\$3,069,408	\$3,171,300	\$3,616,200	\$3,711,600
<b>ZONING</b>	\$587,147	\$528,500	\$623,700	\$0
<b>PERMIT OFFICE</b>	\$577,126	\$594,700	\$538,300	\$744,800
<b>CONTRACT SERVICES</b>	\$647,505	\$688,500	\$658,100	\$695,900
<b>TOTAL</b>	<b>\$7,025,825</b>	<b>\$11,036,200</b>	<b>\$13,284,300</b>	<b>\$15,051,100</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$73,700
Inflation, Chargebacks, Miscellaneous	\$12,700
ARPA funding added for Lead Service Replacement Program	\$2,775,000
ARPA funding added for Targeted Mixed-Use Rehabilitation Program	\$1,350,000
Two full time Property Rehabilitation Specialists transfer from Business & Housing Development	\$142,200
One full time Business Analyst II position transfers from Strategic Initiatives	\$93,300
One full time Code Enforcement Coordinator position added	\$87,700
One full time Systems Administrator position transfers from Strategic Initiatives	\$83,900
One full time Code Enforcement Officer Trainee position added	\$50,200
One full time Clerk II transfers from Business & Housing Development	\$46,200
ARPA funding decreases for Emergency Assistance to Senior Homeowners Grant services	-\$214,300
Zoning transfers to the Commissioner's Office	-\$623,200

Change Detail	Change
ARPA funding decreases for Housing Rehabilitation Grants to Homewoners services	-\$717,800
ARPA funding decreases for Owner Occupant Roof Grants to Homeowners services	-\$1,392,800
	<b>\$1,766,800</b>

## PROGRAM AND SERVICE LEVEL CHANGES

As a result of department restructuring, the Zoning unit transferred to the Office of the Commissioner. Two full time staff implementing the Land Management project are transferred to Buildings and Compliance. Customer service improvements will continue as implementation of the new Land Management (INFOR) solution continues. This may include changes to the permit office, Certificate of Occupancy functions and staffing locations. To support these activities, one full time Code Enforcement Coordinator position is added to Code Enforcement. The 2023-24 budget reflects an increase in ARPA funded services and personnel. The Targeted Mixed-Use Rehabilitation Grant and Lead Water Service Line Replacement programs are added in Contract Services.

As a part of the Housing Quality Task Force Recommendations, there are six newly identified Key Performance Indicators added to the budget. Three of the KPIs are relevant to the reporting on the frequency and outcome of cases being brought to the courts. The other three are intended to report on the action and timeliness of Code Enforcement. Accountability, training, and improved technology changes are intended to improve services and in turn, improve housing quality for residents.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Director of Buildings & Zoning	34	1.00	1.00
Administration	Assistant Director of Buildings & Zoning	31	1.00	1.00
Administration	Business Analyst II	27	0.00	1.00
Administration	Systems Administrator	25	0.00	1.00
Administration	Senior Management Analyst	23	1.00	1.00
Administration	Program Coordinator	16	1.00	0.00
Administration	Program Coordinator/Bilingual	16	0.00	1.00
Administration	Clerk I	11	1.00	1.00
Administration	Senior Service Assistant	11	3.00	3.00
Code Enforcement	Manager of Code Enforcement	30	1.00	1.00
Code Enforcement	Code Compliance Coordinator	26	1.00	1.00
Code Enforcement	Code Enforcement Coordinator	24	0.00	1.00
Code Enforcement	Lead Paint Program Coordinator	24	1.00	1.00
Code Enforcement	Plans Examiner	24	3.00	3.00
Code Enforcement	Senior Code Enforcement Officer	24	4.00	2.00
Code Enforcement	Senior Code Enforcement Officer/Bilingual	24	1.00	3.00
Code Enforcement	Assistant Plans Examiner	21	1.00	1.00
Code Enforcement	Code Enforcement Officer	21	15.00	15.00
Code Enforcement	Code Enforcement Officer/Bilingual	21	4.00	3.00
Code Enforcement	Electrical Inspector	21	3.00	3.00
Code Enforcement	Plumbing Inspector	21	2.00	2.00
Code Enforcement	Code Enforcement Officer Trainee	18	13.00	13.00
Code Enforcement	Code Enforcement Officer Trainee/Bilingual	18	2.00	3.00
Zoning	Manager of Zoning	30	1.00	0.00
Zoning	Associate Zoning Analyst	26	1.00	0.00
Zoning	Senior City Planner	24	1.00	0.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Zoning	Senior Community Housing Planner	24	1.00	0.00
Zoning	Senior Zoning Analyst	24	1.00	0.00
Zoning	Zoning Analyst	20	3.00	0.00
Permit Office	Permit Office Manager	28	1.00	1.00
Permit Office	Senior Administrative Analyst	24	1.00	1.00
Permit Office	Senior Management Analyst	23	0.00	1.00
Permit Office	Property Rehab Specialist	21	0.00	1.00
Permit Office	Administrative Assistant/Bilingual	16	1.00	0.00
Permit Office	Program Coordinator	16	1.00	2.00
Permit Office	Senior Service Assistant	11	5.00	4.00
Permit Office	Senior Service Assistant/Bilingual	11	1.00	2.00
Permit Office	Clerk II	9	0.00	1.00
Contract Services	Manager of Contract Services	30	0.00	1.00
Contract Services	Manager of Contract Services	28	1.00	0.00
Contract Services	Principal Community Housing Planner	28	0.00	1.00
Contract Services	Associate Community Housing Planner	26	1.00	0.00
Contract Services	Senior Property Rehab Specialist	24	2.00	2.00
Contract Services	Property Rehab Specialist	21	3.00	1.00
Contract Services	Property Rehab Specialist/Bilingual	21	1.00	1.00
Contract Services	Program Coordinator	16	1.00	1.00
Contract Services	Senior Service Assistant	11	1.00	0.00
Contract Services	Senior Service Assistant/Bilingual	11	0.00	1.00
Contract Services	Clerk II	9	1.00	0.00
			<b>88.00</b>	<b>83.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Administration	Code Enforcement	Contract Services	Permit Office
<b>FTE</b>				
Code Enforcement Officer/On-Call	0.00	1.00	0.00	0.00
Clerk III/Typing/Part-Time	0.00	0.50	0.00	0.50
Examining Board of Plumbers	0.20	0.00	0.00	0.00
Property Rehabilitation Specialist/Seasonal	0.00	0.00	0.50	0.00
Examiner-Stationary	1.00	0.00	0.00	0.00
Examiner-Electrician	1.20	0.00	0.00	0.00
Examiner-Chairperson	0.20	0.00	0.00	0.00
Examiner-Plumber	0.60	0.00	0.00	0.00
<b>FTE</b>	<b>3.20</b>	<b>1.50</b>	<b>0.50</b>	<b>0.50</b>

# ENVIRONMENTAL SERVICES

FY 2023-24 Budget

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision, and Values by providing a safe, clean, and attractive community through efficient planning, design, and delivery of services that contribute to the highest possible quality of life within the City of Rochester.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

Environmental Services will add 21 full time positions to its table of organization in 2023-24. Eleven of these positions are incremental resources to provide a higher level of service while the other ten are primarily the conversion of existing part-time or seasonal positions to full time. The conversion to full time resources seeks to address equity issues encountered with using part time or seasonal labor. The wide range of job openings throughout the county has made it difficult to recruit for temporary and seasonal positions that don't provide fringe benefits, and in particular any position that requires a NYS Commercial Driver's License. Further detail regarding the positions can be found in the bureau chapters that follow.

The Commissioner's Office will focus its efforts in key Mayoral priority areas including ROC the Riverway initiatives, maintenance and control of the City's Right of Way, development of the Rochester Downtown Partnership, and citywide infrastructure development. The department is



working to implement the remaining recommendations from the City's Security Governance Team which included new procedures put in place in 2022-23 in City Hall and R-Centers.

Architecture & Engineering continues to provide oversight of many high profile capital projects, including overall coordination of the ROC the Riverway Initiative including, but not limited to, Aqueduct Reimagined Phase II, Charles Carroll Park, Pont de Rennes Bridge rehabilitation, and the Blue Cross Arena Riverside Addition. Information regarding individual capital projects can be found in the Strategic Initiatives section for the Bureau of Architecture & Engineering in addition to the Capital section of the budget.

The Operations Bureau will embark on the next phase of implementing modern technology in Solid Waste to improve refuse and recycling services and educate the community on proper waste disposal and recycling.

Buildings & Parks will benefit from the addition of full time staff in Parks Operations to provide a higher level of service that focuses on litter collection in parks and athletic field maintenance. Forestry will focus on year two of the Tree Beautification initiative which will expand the number of trees planted throughout the City in an effort to further environmental justice and equity.

Equipment Services will continue to work on identifying viable alternative fueled vehicles and optimizing the performance of the existing City fleet. A reorganization of supervision of the Repair function will allow future opportunities for career advancement.

The Bureau of Water, along with Architecture & Engineering and the Commissioner's Office, will continue their focus on the City's water infrastructure, primarily adherence to the Lead and Copper Rule Revisions (LCRR) issued by the Environmental Protection Agency. ARPA funding has allowed for more Lead Service Line Replacements to occur.

Additional information for each bureau is included in the sections that follow.

## OFFICE OF THE COMMISSIONER



Click [here](#) to view the Office of the Commissioner's budget.

## ARCHITECTURE & ENGINEERING



Click [here](#) to view the Architecture and Engineering budget.

## OPERATIONS



Click [here](#) to view the Operations budget.

## BUILDING & PARKS



Click [here](#) to view the Building and Parks budget.

## EQUIPMENT SERVICES



Click [here](#) to view the Equipment Services budget.

## WATER



Click [here](#) to view the Water budget.

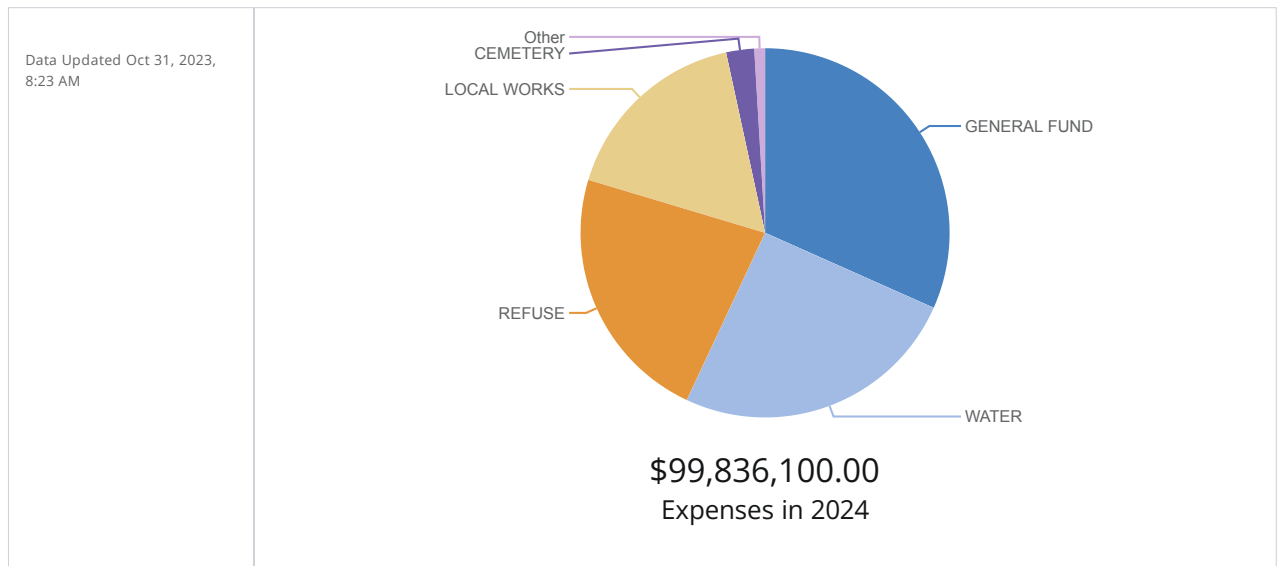
## KEY PERFORMANCE INDICATORS (KPIs)

Bureau	Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Commissioner's Office	DEQ	1. City Facility Compliance Inspections	105	124	120	104
Commissioner's Office	DEQ	2. City Owned Sites remediated	3	3	5	3
Commissioner's Office	DEQ	3. Environmental Investigations Completed	35	41	50	35
Commissioner's Office	DEQ	4. Sites w/Institutional Control (IC) flags in City's Property Information System	338	340	350	345
Commissioner's Office	DEQ	5. Renewable Energy Generated at City Properties (KWh)	2,702,882	2,650,000	2,600,000	2,575,000
Commissioner's Office	DEQ	6. Electric Vehicle Charging Station sessions	15,093	17,336	17,076	18,197
Commissioner's Office	DEQ	7. Community Choice Aggregation Program-Rochester Community Power Participation	67	73	72	73
Commissioner's Office	DEQ	8. Environmental Workforce Development & Job Training/Brownfield Job Training : # of participants entering training	12	26	30	42
Commissioner's Office	DEQ	9. Environmental Workforce Development & Job Training/Brownfield Job Training : # of participants completing training	12	23	27	37
Commissioner's Office	DEQ	10. Environmental Workforce Development & Job Training/Brownfield Job Training : # of participants obtaining employment	12	21	25	34
Commissioner's Office	Security	11. Alarm Troubles	300	250	300	300
Commissioner's Office	Security	12. 911 Calls	220	220	220	220
Commissioner's Office	Security	13. Property Damage Incidents	50	50	50	50
Commissioner's Office	Security	14. Supervisor Training	6	6	6	6
Commissioner's Office	Security	15. Workplace Violence Training	41	41	41	41
Commissioner's Office	Security	16. Report Writing	41	41	41	41
Commissioner's Office	Security	17. 8hr Annual Security Guard Training	41	41	42	42

Bureau	Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Commissioner's Office	Security	18. Active Killer Training	20	71	20	70
Commissioner's Office	Security	19. Active Killer Training - Online	75	75	N/A	50
Commissioner's Office	Security	20. On the job Training	13	10	N/A	N/A
A&E	Landscape Architecture (Development)	21. Landscape Architecture Projects designed (\$000,000)	5.312	5.623	5.152	6.901
A&E	Structures	22. Projects designed (\$000,000)	20.909	43.62	47.163	51.75
A&E	Architectural Services	23. Projects designed (\$000,000)	36.007	30.941	31.338	18.565
A&E	Street Design	24. Projects designed (\$000,000)	31.609	27.713	28.072	19.117
A&E	Street Lighting	25. City maintained lights	28,440	28,500	28,550	28,600
A&E	Street Lighting	26. Calls for service	2,722	2,525	3,000	3,000
Operations	Solid Waste/Residential	27. Residential refuse tons collected and disposed	97,519	94,000	97,858	99,800
Operations	Solid Waste/Commercial	28. Commercial refuse tons collected and disposed	10,421.5	10,800	11,000	11,000
Operations	Solid Waste/Recycling	29. Recycling tons collected and diverted from landfill	7,385	8,200	8,800	8,800
Operations	Solid Waste/Recycling	30. Organics material collected through food waste recycling program and diverted from landfill (tons)	N/A	N/A	N/A	105
Operations	Special Services	31. Roadway plow runs	12	3	17	17
Operations	Special Services	32. Sidewalk plow runs	7	1	12	12
Operations	Special Services	33. Arterial sidewalk plow runs	2	1	3	3
Operations	Special Services	34. Roadway plow runs completed successfully (%)	99.7	97	97	97
Operations	Special Services	35. Compost returned through materials give back site (tons)	584.7	500	500	500
Operations	Special Services	36. Percent of streets swept on schedule (%)	85.8	90	90	90
Operations	Special Services	37. Percent of potholes filled within 2 business days (%)	98.9	99	99	99
Operations	Special Services	38. Percent of reported graffiti cleaned within 48 hours (weather permitting) (%)	N/A	N/A	N/A	98
Operations	Special Services	39. Number of people participating in the City of Rochester/DOCCS/CEO transitional job training and placement program	N/A	N/A	N/A	50
Buildings and Parks	Building Services	40. City Building Inventory	190	191	191	193
Buildings and Parks	Building Services	41. Buildings maintained	190	191	191	193
Buildings and Parks	Parks Operations	42. Acres Maintained	900	900	900	900
Buildings and Parks	Parks Operations	43. Ice Rinks maintained	2	2	2	2
Buildings and Parks	Forestry	44. Trees in poor condition (%)	N/A	5	5	5
Buildings and Parks	Marina	45. Seasonal Slip occupancy (%)	100	98.2	98.2	100
Buildings and Parks	Marina	46. Transient slip occupancy (%)	55	55	55	55
Equipment Services		47. Preventative Maintenance Schedule Completed on Time (%)	78	79	90	90
Equipment Services		48. Average hours of training received per employee	N/A	35	25	25
Equipment Services		49. Vehicle up time (RPD) (%)	N/A	81	90	90
Equipment Services		50. Vehicle up time (Water) (%)	N/A	95	90	90

Bureau	Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Equipment Services		51. Percent of alternatively fueled vehicles (%)	N/A	5	5	5
Water	Engineering	52. Distribution system water main breaks & leaks per 100 miles of water main	8.5	7	12	12
Water	Engineering	53. Total Number of Lead Service Line Replacements	973	1,950	3,000	3,100
Water	Engineering	54. Percentage of water mains in distribution system with corrosion inhibitive lining	79	80.2	80	81
Water	Upland Operations	55. Filtration plant production (million gallons per day)	36.2	36	37	37
Water	Distribution	56. Non-revenue water in million gallons daily (MGD)	6.8	7.5	6	6
Water	Distribution	57. Percent of customers satisfied with service, as measured by telephone callbacks after service was performed	95	96	95	95
Water	Distribution	58. Number of Radio Read Meter Installations	1,611	1,650	2,500	2,500
Water	Distribution	59. Percent of meters converted to radio read	75.3	78	79	82

## ENVIRONMENTAL SERVICES BY FUND



## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$43,651,464	\$44,784,000	\$47,347,300	\$50,459,200
<b>Materials &amp; Supplies</b>	\$11,624,344	\$12,625,900	\$13,082,679	\$13,458,000
<b>Services</b>	\$38,258,250	\$38,174,900	\$40,521,110	\$42,243,600
<b>Other</b>	\$9,177,071	\$8,960,600	\$8,960,611	\$9,082,600
<b>Intrafund Credit</b>	-\$5,763,451	-\$6,033,800	-\$5,707,100	-\$6,046,700
<b>Interfund Credit</b>	-\$9,091,856	-\$8,860,600	-\$9,194,800	-\$9,360,600
<b>TOTAL</b>	<b>\$87,855,823</b>	<b>\$89,651,000</b>	<b>\$95,009,800</b>	<b>\$99,836,100</b>

# APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>COMMISSIONER'S OFFICE</b>	\$3,773,497	\$4,250,000	\$4,204,900	\$4,658,800
<b>ARCHITECTURE &amp; ENGINEERING</b>	\$7,033,587	\$7,253,800	\$8,012,400	\$8,086,200
<b>OPERATIONS</b>	\$36,762,275	\$38,460,700	\$40,808,300	\$42,615,600
<b>BUILDING &amp; PARKS</b>	\$17,351,882	\$16,489,300	\$17,617,500	\$19,004,600
<b>EQUIPMENT SERVICES</b>	-\$271,576	\$0	\$371,500	\$385,600
<b>WATER</b>	\$23,206,157	\$23,197,200	\$23,995,200	\$25,085,300
<b>TOTAL</b>	<b>\$87,855,823</b>	<b>\$89,651,000</b>	<b>\$95,009,800</b>	<b>\$99,836,100</b>

# ENVIRONMENTAL SERVICES: OFFICE OF THE COMMISSIONER

FY 2023-24 Budget

[Click here to return to Environmental Services Overview.](#)

## MISSION STATEMENT

Office of the Commissioner:

To support the City of Rochester's Mission, Vision and Values by assisting the Mayor and Commissioner in achieving their vision for the Department by:

- Creating a culture of empowerment, respect and safety within the Department;
- Fostering a healthy exchange of dialogue between the Department and the City's central service agencies in order to secure appropriate resources for DES operating units so that they may carry out their essential missions, and attain stated goals and objectives;
- Working in partnership with DES operating units to improve customer service, and the efficiency and effectiveness of operations; and
- Improving the flow of communication throughout the Department and enhancing the Department's capabilities to interact in a meaningful way with its customers.

Environmental Quality:

Environmental Quality supports the City of Rochester's Mission, Vision and Values by providing efficient, high quality project management, technical support, state and federal agency coordination, grant writing and administration, and policy guidance across four primary program areas:

- Office of Energy & Sustainability – City sustainability and climate action initiatives, renewable energy and energy efficiency planning and management, greenhouse gas emissions monitoring and reduction, climate change vulnerability assessment and adaptation planning.
- Office of Compliance & Pollution Prevention – City facility environmental compliance, chemical and petroleum bulk storage tank management, hazardous and special waste management, pollution prevention, storm water management and environmental permitting.
- Office of Environmental Investigation & Remediation of Properties – Property transaction environmental due diligence; Phase I and Phase II Environmental site assessments, remedial investigations, remedial planning, remedial design, and remedial system operation and maintenance; environmental remediation and cleanup; predevelopment and geotechnical studies; Opinion of Probable Cost Cleanup estimates; Brownfield Opportunity Area (BOA) plan development and implementation; sampling and permitting; and environmental institutional control system management.
- Environmental Workforce Development – Development and implementation of Environmental Protection Agency workforce development and job training program for underserved City residents.

These services meet legal and regulatory requirements for City facilities, abate and prevent environmental problems, leverage outside funding sources, respond to energy and climate challenges, encourage sustainable redevelopment, and improve property valuations in order to protect, preserve and enhance the natural and built environment of the City of Rochester and the Genesee Finger Lakes region.

Security:

Security supports the Mayor’s public safety initiatives by helping to provide a safe environment for employees and the public. This is accomplished by providing personal security for key City staff and visitors to our facilities, security guard services at select City facilities, routine surveillance of City properties, and the monitoring of security alarms installed at City facilities.

## ORGANIZATION



### OFFICE OF THE COMMISSIONER

Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester
- Internal: City Administration; City Senior Management Team; City departments; City employees

### ENVIRONMENTAL QUALITY

Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester; Community groups; Local, state and federal granting and regulatory agencies
- Internal: City of Rochester departments

### SECURITY

Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester
- Internal: City Administration; City Senior Management Team; City departments; City employees

## STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Environmental Quality	Conduct REJob 3.0 Brownfields Job Training Program	8, 9, 10	WRK-3 Focus workforce development efforts on vulnerable populations.		Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Third Quarter

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Environmental Quality	Continue cleanup and redevelopment of former Vacuum Oil Site	2	VNT-1 Strategically position vacant sites for redevelopment.	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	Strengthening Neighborhoods		Fourth Quarter
Commissioner's Office	Facilitate expansion of telecommunications infrastructure by enforcing Master License Agreements with various service providers, ensuring the preservation of existing infrastructure including roadways	24	SC-1 Implement the Dig-Once/Right-of-way Management Program.	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Environmental Quality	Implement 42 York Street EPA Cleanup Project	2	VNT-1 Strategically position vacant sites for redevelopment.		Strengthening Neighborhoods	Economic Empowerment	Third Quarter
Environmental Quality	Collaborate with Operations Bureau to continue refinement of Organics Management Plan	30	CC-4 Develop broad outreach campaigns and community programs that educate people and support them living more sustainable lives.		Building Towards a Prosperous Future	Promoting Equity, Inclusion & Social Justice	Fourth Quarter
Environmental Quality	Investigate and clean up site to enable Bull's Head Plaza Revitalization	2	VNT-1 Strategically position vacant sites for redevelopment.		Strengthening Neighborhoods	Economic Empowerment	Ongoing
Environmental Quality	Increase participation of eligible residents and businesses in Rochester Community Power Community Choice Aggregation (CCA) program	7	CC-4 Develop broad outreach campaigns and community programs that educate people and support them living more sustainable lives.		Economic Empowerment	Building Towards a Prosperous Future	Ongoing
Environmental Quality	Continue to expand Electric Vehicle Charging Station infrastructure	6	CC-2 Use City authority, facilities, policies, operations, and investment to help achieve climate action planning goals.		Building Towards a Prosperous Future	Promoting Equity, Inclusion & Social Justice	Ongoing
Environmental Quality	Conduct Brownfields Environmental Skills (BEST) Job Training Program	8, 9, 10	WRK-3 Focus workforce development efforts on vulnerable populations.		Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing
Environmental Quality	Continue to update Climate Action Plan and evaluate progress towards achieving its goals	5, 6	CC-1 Mitigate and adapt to climate change through coordinated planning, plan implementation, and performance monitoring.		Building Towards a Prosperous Future		Ongoing
Environmental Quality	Prepare former Emerson Street Landfill Solar Development for solar field expansion	5	CC-2 Use City authority, facilities, policies, operations, and investment to help achieve climate action planning goals.		Building Towards a Prosperous Future	Economic Empowerment	Ongoing
Security	Implement the decisions/recommendations of the Security Governance Committee within the purview of City Security.	11, 12, 13, 17, 18	PHS-2 Incorporate preventative public safety and active design principles into the built environment through development projects and infrastructure.		Public Safety		Ongoing



## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$3,327,996	\$3,812,400	\$3,689,200	\$3,940,700
<b>Materials &amp; Supplies</b>	\$26,154	\$30,700	\$49,300	\$50,000
<b>Services</b>	\$419,347	\$406,900	\$466,400	\$668,100
<b>Other</b>	\$416,600	\$473,300	\$473,300	\$480,000
<b>Interfund Credit</b>	-\$416,600	-\$473,300	-\$473,300	-\$480,000
<b>TOTAL</b>	<b>\$3,773,497</b>	<b>\$4,250,000</b>	<b>\$4,204,900</b>	<b>\$4,658,800</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>COMMISSIONER'S OFFICE</b>	\$723,211	\$858,600	\$936,500	\$954,300
<b>ENVIRONMENTAL QUALITY</b>	\$718,290	\$719,800	\$783,300	\$776,600
<b>SECURITY</b>	\$2,331,997	\$2,671,600	\$2,485,100	\$2,927,900
<b>TOTAL</b>	<b>\$3,773,497</b>	<b>\$4,250,000</b>	<b>\$4,204,900</b>	<b>\$4,658,800</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$220,900
Inflation, Chargebacks, Miscellaneous	-\$3,900
Funds added to continue providing upgraded security detail at R-Centers initiated in 2022-23	\$216,000
Two Security Guard positions added in 2022-23 to implement new security detail at City Hall	\$82,000
Reduction in professional services as an efficiency measure	-\$9,500
Reduction in on-call hours in Environmental Quality as succession planning efforts end	-\$51,600
	<b>\$453,900</b>

## PROGRAM AND SERVICE LEVEL CHANGES

### Environmental Quality:

- The remediation of city-owned sites is less than anticipated due to the delay in tenant relocation from Bulls Head Plaza and the delay in NYSDEC approval and city acquisition of 5 Flint Street at the Vacuum Oil site.
- The new Brownfields Environmental Skills Training (BEST) grant from the USEPA to provide high quality, advanced environmental training to fill key environmental inspection and monitoring positions required to assist in the cleanup and redevelopment of the more than 400 confirmed brownfields throughout the city results in additional job training participants for 2023-24.

### Security:

- During 2022-23 Security implemented new initiatives in several city facilities, including City Hall, Mt. Read, R-Centers, etc., to enhance safety and security for all individuals who work at or visit them. These initiatives included limiting public entrances and screening for weapons which required the addition of two full time Security Guards for City Hall.
- Additional funds are included in 2023-24 to ensure consistent security coverage at R-Centers during all hours of operation through a mix of city personnel and contracted security coverage.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Commissioner	36	1.00	1.00
Administration	Assistant Commissioner of DES	32	1.00	1.00
Administration	Telecommunications Manager	31	1.00	1.00
Administration	Associate Administrative Analyst	26	1.00	1.00
Administration	Safety Specialist	24	1.00	1.00
Administration	Senior GIS Analyst	23	1.00	1.00
Administration	Municipal Assistant	18	1.00	1.00
Administration	Project Assistant	12	1.00	1.00
Administration	Clerk III Typing	7	1.00	1.00
Environmental Quality	Manager of Environmental Quality	32	1.00	1.00
Environmental Quality	Associate Environmental Specialist	27	2.00	3.00
Environmental Quality	Manager of Workforce Program Development	26	1.00	1.00
Environmental Quality	Senior Environmental Specialist	25	1.00	0.00
Environmental Quality	Senior Administrative Analyst	24	0.00	1.00
Environmental Quality	Environmental Sustainability Analyst	21	0.00	1.00
Environmental Quality	Environmental Technician	21	2.00	1.00
Environmental Quality	Administrative Analyst	20	1.00	0.00
Security	Assoc. Dir. of Executive Protection Services	33	1.00	1.00
Security	Superintendent of Security	27	1.00	1.00
Security	Coordinator of Security Services	23	1.00	1.00
Security	Supervising Security Guard	16	5.00	5.00
Security	Security Guard	59	17.00	19.00
Security	Security Guard/Bilingual	59	1.00	1.00
			<b>43.00</b>	<b>45.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Environmental Quality	Security
<b>FTE</b>		
Associate Environmental Specialist/On-Call/Temporary	0.19	0.00
Clerk III/Typing/Part-Time	0.00	0.50
College Junior Intern/Seasonal	0.14	0.00
Executive Protection Associate/On-Call/Temporary	0.00	0.85
Security Guard/Part-Time	0.00	14.59
<b>FTE</b>	<b>0.33</b>	<b>15.94</b>

# ENVIRONMENTAL SERVICES: ARCHITECTURE & ENGINEERING

FY 2023-24 Budget

[Click here to return to Environmental Services Overview](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values by focusing on customer service, efficiency, and excellence, the Bureau of Architecture and Engineering serves as the steward of the City’s infrastructure. The Bureau collaborates with community representatives, utilities, business owners, and other City Departments on public improvement projects that enhance quality of life and economic development opportunities in our neighborhoods. The Bureau uses in-house resources and manages consultants and contractors in order to perform design and construction services in the public realm related to streetscapes, street lighting, trails, bridges, and City owned buildings.

## ORGANIZATION



## CUSTOMERS AND CRITICAL PROCESSES

Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester; Residents and businesses in surrounding region; public and private utilities
- Internal: City of Rochester Departments

Critical Processes:

- Annual creation and implementation of a citywide capital improvement program
- Provide for public safety through regulation in the Right Of Way
- Stewardship of public infrastructure
- Surveying/mapping/monumentation to support land values and assessments

# STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Architecture & Engineering	Begin design of Civil Rights Park	21	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	HIS-1 Promote and preserve Rochester's rich history through preservation of its historic and cultural resources.	Promoting Equity, Inclusion & Social Justice	Strengthening Neighborhoods	First Quarter
Architecture & Engineering	Complete construction of Charles Carroll Park renovation under ROC the Riverway Initiative	21, 22	PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.	TOU-1 Expand opportunities to attract new visitors to the city.	Building Towards a Prosperous Future	Economic Empowerment	Second Quarter
Architecture & Engineering	Begin Construction of Maplewood Nature Center	21, 23	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	PR-5 Extend the reach of our parks and recreation system through innovative programming and strategic infrastructure investments.	Building Towards a Prosperous Future	Strengthening Neighborhoods	Third Quarter
Architecture & Engineering	Begin construction of Rochester Riverside Convention Center South Terrace and River Wall replacement	21, 22	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	TOU-1 Expand opportunities to attract new visitors to the city.	Building Towards a Prosperous Future	Economic Empowerment	Third Quarter
Architecture & Engineering	Begin construction of Genesee Street reconstruction (Elmwood Avenue to Brooks Avenue)	24, 25	TRN-5 Achieve safe, multimodal streets and eliminate traffic injuries and deaths through strategic traffic calming, community outreach and education, and enforcement.	TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Third Quarter
Architecture & Engineering	Begin construction of North Goodman Street (Bay to Clifford)	24, 25	TRN-5 Achieve safe, multimodal streets and eliminate traffic injuries and deaths through strategic traffic calming, community outreach and education, and enforcement.	TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Third Quarter
Architecture & Engineering	Begin construction of Broad & Allen Firehouse Priority Facilities Improvements Project	23	PHS-3 Increase the capabilities of the RPD and RFD through collaboration, data analysis, technology, and new or improved resources.		Building Towards a Prosperous Future	Strengthening Neighborhoods	Third Quarter
Architecture & Engineering	Begin construction of Goodman Firehouse Improvement Project	23	PHS-3 Increase the capabilities of the RPD and RFD through collaboration, data analysis, technology, and new or improved resources.		Building Towards a Prosperous Future	Strengthening Neighborhoods	Third Quarter
Architecture & Engineering	Complete construction of Aqueduct Street Group Project	24, 25	PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.	TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.	Building Towards a Prosperous Future	Economic Empowerment	Fourth Quarter

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Architecture & Engineering	Continue Design of Rochester Waterworks Building renovation at High Falls	23	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.	Building Towards a Prosperous Future		Fourth Quarter
Architecture & Engineering	Continue construction of the Pont de Rennes Bridge Rehabilitation under the ROC the Riverway Initiative	22	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	TOU-1 Expand opportunities to attract new visitors to the city.	Building Towards a Prosperous Future	Economic Empowerment	Ongoing
Architecture & Engineering	Continue design of Inner Loop North	21, 22, 23, 24	PMP-1 Create a comprehensive placemaking approach that goes beyond traditional land use planning, with a particular emphasis on aligning land use and transportation planning efforts.	TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.	Building Towards a Prosperous Future	Economic Empowerment	Ongoing
Architecture & Engineering	Continue design of West River Wall Phase III	22	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	TOU-1 Expand opportunities to attract new visitors to the city.	Building Towards a Prosperous Future		Ongoing
Architecture & Engineering	Continue design of ROC City Skatepark Phase 2 and 3	21, 23	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	TOU-1 Expand opportunities to attract new visitors to the city.	Building Towards a Prosperous Future	Youth Development	Ongoing
Architecture & Engineering	Continue design of Aqueduct Reimagined Phase II	21, 22, 24	PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	Building Towards a Prosperous Future	Economic Empowerment	Ongoing
Architecture & Engineering	Continue reconstruction of South Avenue (Elmwood to Bellevue Drive) and Elmwood Avenue (Mt. Hope to South Avenue)	24, 25	TRN-5 Achieve safe, multimodal streets and eliminate traffic injuries and deaths through strategic traffic calming, community outreach and education, and enforcement.	TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Architecture & Engineering	Continue reconstruction of State Street (Basin Street to Inner Loop)	24, 25	TRN-5 Achieve safe, multimodal streets and eliminate traffic injuries and deaths through strategic traffic calming, community outreach and education, and enforcement.	TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Architecture & Engineering	Continue design of Bulls Head Street Improvement project	24, 25	TRN-5 Achieve safe, multimodal streets and eliminate traffic injuries and deaths through strategic traffic calming, community outreach and education, and enforcement.	PMP-2 Foster growth in the City's population and business community in order to restore the critical mass needed to support local businesses, deconcentrate poverty, grow the tax base, and address housing affordability.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Architecture & Engineering	Continue design of Dewey Emerson Improvement Project	24, 25	TRN-5 Achieve safe, multimodal streets and eliminate traffic injuries and deaths through strategic traffic calming, community outreach and education, and enforcement.	TRN-1 Expand and strengthen Rochester's multi-modal planning, policy, programming, and infrastructure maintenance.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Architecture & Engineering	Continue design of Durand Beach House Site Improvements	21, 23	PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.	PR-5 Extend the reach of our parks and recreation system through innovative programming and strategic infrastructure investments.	Building Towards a Prosperous Future	Economic Empowerment	Ongoing

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$4,394,632	\$4,725,400	\$5,106,400	\$5,472,000
<b>Materials &amp; Supplies</b>	\$404,388	\$317,800	\$334,500	\$337,700
<b>Services</b>	\$2,234,567	\$2,210,600	\$2,571,500	\$2,274,800
<b>Other</b>				
CONTRIBUTION TO OTHER FUNDS	\$127,100	\$162,400	\$162,400	\$166,200
<b>OTHER TOTAL</b>	<b>\$127,100</b>	<b>\$162,400</b>	<b>\$162,400</b>	<b>\$166,200</b>
<b>Interfund Credit</b>	<b>-\$127,100</b>	<b>-\$162,400</b>	<b>-\$162,400</b>	<b>-\$164,500</b>
<b>TOTAL</b>	<b>\$7,033,587</b>	<b>\$7,253,800</b>	<b>\$8,012,400</b>	<b>\$8,086,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>A &amp; E ADMINISTRATION</b>	\$1,341,024	\$1,323,100	\$1,274,300	\$1,422,100
<b>DEVELOPMENT</b>	\$193,818	\$310,500	\$357,400	\$466,900
<b>CONSTRUCTION</b>	\$391,670	\$475,900	\$535,500	\$575,000
<b>MAPS &amp; SURVEYS</b>	\$430,096	\$412,600	\$463,600	\$460,000
<b>PERMIT OFFICE</b>	\$371,864	\$541,400	\$681,900	\$684,000
<b>ARCHITECTURAL SERVICES</b>	\$767,622	\$863,200	\$984,900	\$922,300
<b>STREET DESIGN</b>	\$922,049	\$861,100	\$973,900	\$993,300
<b>STREET LIGHTING</b>	\$2,389,500	\$2,186,600	\$2,517,800	\$2,239,800
<b>STRUCTURES</b>	\$225,945	\$279,400	\$223,100	\$322,800
<b>TOTAL</b>	<b>\$7,033,587</b>	<b>\$7,253,800</b>	<b>\$8,012,400</b>	<b>\$8,086,200</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$290,800
Inflation, Chargebacks, Miscellaneous	\$85,700
Landscape Designer added to Development in 2022-23 to assist with increased workload	\$74,800
Street lighting utility expense reduced due to efficiencies	-\$377,500
	<b>\$73,800</b>

# PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	City Engineer	35	1.00	1.00
Administration	Manager of Special Projects	29	1.00	0.00
Administration	Principal Staff Assistant	29	1.00	1.00
Administration	Principal Transportation Specialist	27	0.00	1.00
Administration	Assistant Transportation Specialist	24	1.00	1.00
Administration	Associate Accountant	24	1.00	1.00
Administration	Senior Accountant	20	2.00	1.00
Administration	Head Account Clerk	18	1.00	1.00
Administration	Accountant	18	0.00	1.00
Administration	Administrative Assistant	16	0.00	1.00
Administration	Project Assistant	12	1.00	0.00
Administration	Senior Account Clerk	10	1.00	1.00
Development	Senior Landscape Architect	29	1.00	1.00
Development	Senior Engineer	27	1.00	1.00
Development	Assistant Landscape Architect	24	2.00	0.00
Development	Architect	24	0.00	2.00
Development	Senior Landscape Designer	24	0.00	1.00
Construction	Senior Engineer Construction	30	1.00	1.00
Construction	Engineer III	26	1.00	2.00
Construction	Engineer II	24	3.00	2.00
Construction	Supervising Engineering Technician	21	1.00	1.00
Maps & Surveys	Manager of Maps & Surveys	28	1.00	1.00
Maps & Surveys	Field Surveyor	24	1.00	1.00
Maps & Surveys	Senior Supervisor of Mapping	24	1.00	1.00
Maps & Surveys	Assistant Field Surveyor	21	1.00	1.00
Maps & Surveys	Senior Survey Technician	18	1.00	1.00
Permit Office	Permits Compliance Coordinator	26	1.00	1.00
Permit Office	Permit Coordinator	26	1.00	1.00
Permit Office	Engineer II	24	1.00	1.00
Permit Office	Assistant Permit Coordinator	23	1.00	1.00
Permit Office	Engineer I	21	1.00	1.00
Permit Office	Permits Enforcement Officer	21	1.00	1.00
Permit Office	Senior Engineering Technician	15	1.00	1.00
Permit Office	Assistant GIS Technician	12	1.00	0.00
Permit Office	Engineering Technician	12	1.00	2.00
Street Design	Managing Engineer-Street Design	32	1.00	1.00
Street Design	Senior Engineer	27	1.00	2.00
Street Design	Engineer III	26	4.00	3.00
Street Design	Engineer II	24	3.00	3.00
Street Design	Engineer I	21	1.00	1.00
Architectural Services	Manager of Architectural Services	31	1.00	1.00
Architectural Services	Senior Architect	27	3.00	3.00
Architectural Services	Associate City Planner	26	1.00	0.00
Architectural Services	Senior Mechanical Engineer	26	1.00	1.00
Architectural Services	Architect	24	1.00	1.00
Architectural Services	Assistant Architect	21	3.00	3.00
Architectural Services	Junior Architect	18	1.00	1.00
Architectural Services	Senior Finance Clerk	10	0.00	1.00
Architectural Services	Account Clerk	5	1.00	0.00
Street Lighting	Street Lighting Program Coordinator	28	0.00	1.00
Street Lighting	Street Lighting Program Coordinator	27	1.00	0.00
Street Lighting	Asst. Street Lighting Program Coordinator	25	1.00	1.00
Street Lighting	Principal Engineering Technician-CADD	18	1.00	1.00
Street Lighting	Administrative Assistant	16	1.00	1.00
Structures	Assistant City Engineer	32	1.00	1.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Structures	Senior Structural Engineer/Bridges	29	1.00	1.00
Structures	Associate City Planner	26	0.00	1.00
			<b>62.00</b>	<b>63.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Maps	Permits	Street Design	Street Lighting
<b>FTE</b>				
Assistant Street Lighting Program Coordinator/On-Call/Temporary	0.00	0.00	0.00	0.29
Clerk III/Typing/Part-Time	0.50	0.00	0.00	0.00
Engineering Intern/Seasonal	0.00	0.00	0.58	0.00
Principal Engineering Technician/On-Call	0.00	0.44	0.00	0.00
Supervising Engineer Technician/On-Call	0.00	0.00	0.50	0.00
Survey Intern	0.23	0.00	0.00	0.00
<b>FTE</b>	<b>0.73</b>	<b>0.44</b>	<b>1.08</b>	<b>0.29</b>



# ENVIRONMENTAL SERVICES: OPERATIONS

FY 2023-24 Budget

[Click here to return to Environmental Services Overview.](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values by providing quality public works services through the maintenance of a clean, safe and vital environment for the greater Rochester community in order to improve the quality of life and contribute to a place where people choose to live and do business.

## ORGANIZATION



## DIRECTOR'S OFFICE

Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester
- Internal: City of Rochester Departments

Critical Processes:

- Directs and assists the divisions of Solid Waste and Special Services

## SOLID WASTE

Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester
- Internal: City of Rochester Departments

#### Critical Processes:

- Administration manages and assists the Division of Solid Waste's residential refuse collection, commercial collection and recycling activities
- Residential refuse collection collects and disposes of solid waste for residents through a curb-side collection process utilizing wheeled carts
- Commercial refuse collection collects and disposes of solid waste for commercial entities
- Recycling collects and diverts recycling materials from the waste stream for residents and commercial entities

## SPECIAL SERVICES

#### Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester
- Internal: City of Rochester Departments

#### Critical Processes:

- Administration manages and assists the Division of Special Services and all activities
- Service Truck cleans roadways of small debris and obstacles, places and collects traffic barrels and barricades, and transfers interoffice mail
- Dispatch services are provided for Special Services to facilitate efficient and effective communication between managers, supervisors and field operations staff
- Maintenance work is performed within the Center City and other locations
- Lots & Yards Cleaning provides maintenance at vacant City-owned properties and oversees contracted mowing of City-owned properties
- Arterial and residential street sweeping and cleaning services
- Work Orders & Civic Events provides maintenance of private and City-owned properties through requests by Neighborhood & Business Development. Supports special events as requested by the Bureau of Communications. Removes graffiti and posts vacant lots
- Landscaping services for gateway areas of the City and for City facilities
- Road Surface treatment provides patching, chip seal and crack seal service to the City's arterial and residential streets to ensure they remain in good condition
- Special Projects provides utility cut service (initial opening and restoration) for the Water Bureau, sidewalk replacement, guard rail replacement, light pole boxes and other special projects in coordination with the Bureau of Architecture & Engineering
- Curbside loose-leaf collection for City residents in the fall and beyond as weather permits, evaluate and make continuous improvements to fall loose leaf collection schedule
- Coordination and assistance for the City's annual Clean Sweep community cleanup event. Provides assistance for smaller neighborhood mini-sweep events; oversees transitional jobs training program which supplies the City with litter pick-up and shoveling services
- Snow and Ice control on the City's arterial streets with the use of City crews; continuously examining salting policy to appropriately and effectively use de-icing agents on roadways
- Special Snow provides specialized hand crews to control snow and ice on bridge overpass and underpass areas, as well as other areas that can't be serviced by large equipment
- Roadway Plowing provides contracted snow and ice control on residential streets and inspection of contractor work
- Sidewalk Plowing provides city crews and contracted snow plowing for City arterial and residential sidewalks and inspection of contractor work

# STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Operations/Director's Office/Solid Waste	Modernize solid waste and recycling collection services by installing new technology containing a new software solution (RubiconSmartCity Driver application) in each solid waste and recycling vehicle	27, 28, 29	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	BFN-2 Continue and expand existing efforts to decrease the accumulation of litter in the community.	Building Towards a Prosperous Future	Strengthening Neighborhoods	Second Quarter
Operations/Director's Office/Solid Waste	Evaluate and redesign residential roadway and sidewalk snow plowing contracts to ensure that the community continues to receive exceptional snow plowing services	31, 32, 33, 34	Enhance the City's transparency, efficiency, and accountability.		Building Towards a Prosperous Future	Strengthening Neighborhoods	Second Quarter
Operations/Director's Office/Special Services Admin	Work with our Solid Waste Software-as-a-Service vendor, Rubicon Global to redesign and optimize the refuse and recycling routes to improve refuse and recycling services to the community (fleet optimization)	27, 28, 29	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	BFN-2 Continue and expand existing efforts to decrease the accumulation of litter in the community.	Building Towards a Prosperous Future	Strengthening Neighborhoods	Fourth Quarter
Operations/Director's Office/Special Services Admin	Continue to partner with NYS Department of Corrections & Community Supervision (DOCCS) and the Center for Employment Opportunities (CEO) to provide litter control and snow removal services thereby helping residents transition to full time employment	39	BFN-2 Continue and expand existing efforts to decrease the accumulation of litter in the community.	WRK-1 Help build the capacity of workforce development programs and encourage collaboration to better serve program participants.	Promoting Equity, Inclusion & Social Justice	Strengthening Neighborhoods	Ongoing
Operations/Director's Office/Solid Waste/Recycling	Evaluate the expanded residential food waste recycling program and explore options to further expand the program	30	BFN-2 Continue and expand existing efforts to decrease the accumulation of litter in the community.		Building Towards a Prosperous Future	Strengthening Neighborhoods	Ongoing
Operations All Units	Enhance the quality of life for city residents	27-39	CNP-2 Continue to promote the City of Rochester as a premier place to live, work, and visit.		Building Towards a Prosperous Future	Strengthening Neighborhoods	Ongoing

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Personnel Expenses	\$13,868,981	\$14,633,300	\$15,355,700	\$15,857,100
Materials & Supplies	\$2,047,449	\$2,286,800	\$2,453,000	\$2,625,200
Services	\$20,975,546	\$21,540,600	\$22,999,600	\$24,133,300
Other	\$535,000	\$610,300	\$610,300	\$655,900
Intrafund Credit	-\$59,200	\$0	\$0	\$0
Interfund Credit	-\$605,500	-\$610,300	-\$610,300	-\$655,900
<b>TOTAL</b>	<b>\$36,762,275</b>	<b>\$38,460,700</b>	<b>\$40,808,300</b>	<b>\$42,615,600</b>

## APPROPRIATION BY ACTIVITY - DIRECTOR'S OFFICE

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
DIRECTOR'S OFFICE	\$622,165	\$608,300	\$679,100	\$664,900
<b>TOTAL</b>	<b>\$622,165</b>	<b>\$608,300</b>	<b>\$679,100</b>	<b>\$664,900</b>

## APPROPRIATION BY ACTIVITY - SOLID WASTE DIVISION

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
SOLID WASTE ADMIN.	\$2,938,406	\$2,989,200	\$3,038,700	\$3,311,300
SOLID WASTE RESIDENTIAL	\$11,470,099	\$10,964,400	\$11,840,400	\$12,013,800
SOLID WASTE COMMERCIAL	\$2,111,054	\$2,080,900	\$2,141,400	\$2,253,000
SOLID WASTE RECYCLING	\$2,404,102	\$2,936,500	\$2,687,500	\$2,823,800
<b>TOTAL</b>	<b>\$18,923,662</b>	<b>\$18,971,000</b>	<b>\$19,708,000</b>	<b>\$20,401,900</b>

## APPROPRIATION BY ACTIVITY - SPECIAL SERVICES

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
SPECIAL SERVICES ADMIN.	\$2,477,447	\$2,381,400	\$2,631,000	\$2,679,700
ROAD SURFACE TREATMENT	\$1,008,619	\$1,036,100	\$1,157,600	\$1,227,800
SPECIAL PROJECTS	\$919,044	\$1,006,500	\$1,007,300	\$1,052,500
SERVICE TRUCK	\$120,439	\$116,100	\$125,600	\$121,700
DISPATCH	\$249,229	\$248,100	\$257,900	\$271,600
CENTER CITY CLEANING	\$193,139	\$230,100	\$275,600	\$289,300
LOTS YARDS CLEANING	\$1,016,260	\$1,116,000	\$1,188,000	\$1,314,500
SNOW AND ICE CONTROL	\$8,008,569	\$9,166,700	\$10,034,200	\$10,755,000
RESIDENTIAL /ARTERIAL SWEEPING	\$829,639	\$869,200	\$884,300	\$912,600
WORK ORDERS CIVIC EVENTS	\$889,029	\$958,300	\$1,045,500	\$1,035,300
LEAF COLLECTION	\$1,009,229	\$1,024,800	\$987,300	\$1,035,000
GATEWAY AND OPEN SPACES	\$145,782	\$229,700	\$188,000	\$194,600
CLEAN SWEEP	\$350,023	\$498,400	\$638,900	\$659,200
<b>TOTAL</b>	<b>\$17,216,448</b>	<b>\$18,881,400</b>	<b>\$20,421,200</b>	<b>\$21,548,800</b>

## YEAR TO YEAR COMPARISON

Unit	Change Detail	Change
Director's Office	Salary & Wage Adjustment	\$13,300
Director's Office	Inflation, Chargebacks, Miscellaneous	\$4,400

Unit	Change Detail	Change
Director's Office	On-call position for succession planning is eliminated	-\$31,900
Solid Waste Collection	Salary & Wage Adjustment	\$301,400
Solid Waste Collection	Inflation, Chargebacks, Miscellaneous	\$212,200
Solid Waste Collection	Professional services for Rubicon SmartCityDriver application and fleet optimization are added	\$195,600
Solid Waste Collection	Net increase from conversion of 3 part time to 3 full time code enforcement positions to focus on enforcement of litter, debris and snow violations	\$76,100
Solid Waste Collection	Part time dispatch position is added to assist with Rubicon SmartCity Driver tablet distribution	\$22,600
Solid Waste Collection	Two Graduate interns added to assist with public education campaign for mixed recycling and food waste compost program	\$20,500
Solid Waste Collection	Data plan expense for Rubicon tablets is added	\$14,900
Solid Waste Collection	Two vacant clerical positions are eliminated as an efficiency measure	-\$40,800
Solid Waste Collection	Net reduction in seasonal hours in Residential Collection services as an efficiency measure	-\$108,600
Special Services	Salary & Wage Adjustment	\$184,200
Special Services	Inflation, Chargebacks, Miscellaneous	\$893,400
Special Services	Funds added to provide pre-screening of leaves by Monroe County at landfill	\$46,400
Special Services	Increase in loading and hauling of snow contract expense above inflation	\$40,000
Special Services	Net increase in Special Services wages from converting seasonal labor to 3 full time Operations Workers and 1 Ground Equipment Operator	\$4,100
Special Services	Vacant on-call community garden liaison position is eliminated as an efficiency measure	-\$40,500
		<b>\$1,807,300</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Installation of RubiconSmartCity technology in Refuse solid waste and recycling vehicles will improve customer service by providing real time service verification. The driver will be able to capture photographic evidence of issues relating to service to allow follow-up. Full time Code Enforcement Inspector positions in Solid Waste will provide consistent oversight of daily solid waste management in an effort to decrease the accumulation of litter and blight in the community. Operations will increase customer service and provide education on solid waste management to the residents.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Operations - Director	Director of Operations	35	1.00	1.00
Operations - Director	Assistant Director of Operations	31	1.00	0.00
Operations - Director	Manager of Special Services	29	0.00	1.00
Operations - Director	Principal Staff Assistant	29	1.00	1.00
Operations - Director	Senior Administrative Analyst	24	1.00	1.00
Operations - Director	Senior GIS Analyst	23	1.00	1.00
Solid Waste - Administration	Manager of Solid Waste	29	1.00	1.00
Solid Waste - Administration	Assistant to Director of Operations	27	1.00	1.00
Solid Waste - Administration	Operations Assistant	23	1.00	1.00
Solid Waste - Administration	Assistant Commercial Accounts Rep.	16	1.00	1.00
Solid Waste - Administration	Fleet Maintenance Technician	16	1.00	1.00
Solid Waste - Administration	Senior Account Clerk	10	1.00	1.00
Solid Waste - Administration	Clerk III Typing	7	1.00	1.00
Solid Waste - Administration	Dispatcher	64	1.00	1.00
Solid Waste - Administration	Senior Code Inspector	63	1.00	1.00
Solid Waste - Administration	Code Enforcement Inspector	61	0.00	3.00
Solid Waste - Residential	Asst. Operations Superintendent	23	3.00	3.00
Solid Waste - Residential	Environmental Services Operator I	69	53.00	53.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Solid Waste - Commercial	Commercial Accounts Representative	25	1.00	1.00
Solid Waste - Commercial	Environmental Services Operator I	69	14.00	14.00
Solid Waste - Recycling	Recycling Coordinator	25	1.00	1.00
Solid Waste - Recycling	Asst. Operations Superintendent	23	1.00	1.00
Solid Waste - Recycling	Composting Coordinator	23	1.00	1.00
Solid Waste - Recycling	Environmental Services Operator I	69	9.00	9.00
Special Services Administration	Coordinator of Special Services	26	1.00	1.00
Special Services Administration	Operations Superintendent-St. Maint	25	1.00	1.00
Special Services Administration	Technology Applications Coordinator	25	1.00	1.00
Special Services Administration	Asst. Operations Superintendent	23	2.00	1.00
Special Services Administration	Supervising Engineering Technician	21	1.00	1.00
Special Services Administration	Executive Assistant	20	1.00	1.00
Special Services Administration	Fleet Maintenance Technician	16	1.00	2.00
Special Services Administration	Clerk II/Bilingual	9	1.00	1.00
Special Services Administration	Clerk III Typing	7	1.00	1.00
Special Services Administration	Ground Equipment Operator	56	1.00	1.00
Special Services - Roadway Surface	Asst. Operations Superintendent	23	0.65	1.30
Special Services - Roadway Surface	Op. Supervisor, St. Maintenance	19	0.65	0.00
Special Services - Roadway Surface	Special Equipment Operator	64	1.95	1.95
Special Services - Roadway Surface	Senior Operations Worker	62	1.55	1.55
Special Services - Roadway Surface	Operations Worker	41	7.95	7.95
Special Services - Special Projects	Asst. Operations Superintendent	19	0.00	0.35
Special Services - Special Projects	Op. Supervisor, St. Maintenance	19	0.35	0.00
Special Services - Special Projects	Special Equipment Operator	64	1.00	1.00
Special Services - Special Projects	Senior Operations Worker	62	3.85	3.85
Special Services - Special Projects	Operations Worker	41	5.55	5.55
Special Services - Service Truck	Operations Worker	41	1.00	1.00
Special Services - Dispatch	Senior Dispatcher	15	1.00	1.00
Special Services - Dispatch	Dispatcher	64	2.00	2.00
Special Services - Center City	Operations Worker	41	4.55	4.55
Special Services - Lots & Yards	Asst. Operations Superintendent	23	0.55	0.55
Special Services - Lots & Yards	Senior Operations Worker	62	3.30	3.30
Special Services - Lots & Yards	Ground Equipment Operator	56	0.55	1.10
Special Services - Lots & Yards	Operations Worker	41	2.75	3.75
Special Services - Sweeping	Asst. Operations Superintendent	23	1.10	1.10
Special Services - Sweeping	Senior Operations Worker	62	3.85	3.85
Special Services - Sweeping	Operations Worker	41	1.10	1.10
Special Services - Work Orders & Civic Events	Asst. Operations Superintendent	23	2.20	2.20
Special Services - Work Orders & Civic Events	Senior Operations Worker	62	4.95	4.95
Special Services - Work Orders & Civic Events	Operations Worker	41	5.15	5.15
Special Services - Leaf Collection	Asst. Operations Superintendent	23	0.70	0.70
Special Services - Leaf Collection	Senior Operations Worker	62	2.10	2.10
Special Services - Leaf Collection	Ground Equipment Operator	56	0.10	0.20
Special Services - Leaf Collection	Operations Worker	41	2.20	2.90
Special Services - Snow & Ice Control	Asst. Operations Superintendent	23	3.15	3.15
Special Services - Snow & Ice Control	Special Equipment Operator	64	1.05	1.05
Special Services - Snow & Ice Control	Senior Operations Worker	62	8.75	8.75
Special Services - Snow & Ice Control	Ground Equipment Operator	56	0.35	0.70
Special Services - Snow & Ice Control	Operations Worker	41	13.65	14.95
Special Services - Gateway & Open Spaces	Asst. Operations Superintendent	23	0.65	0.65
Special Services - Gateway & Open Spaces	Senior Operations Worker	62	0.65	0.65
Special Services - Gateway & Open Spaces	Operations Worker	41	1.10	1.10
			<b>200.00</b>	<b>207.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Admin. Solid Waste	Clean Sweep	Gateway	Leaf Coll.	Lots Yards	Recycling	Residential
<b>FTE</b>							
Assistant Operations Superintendent On-Call/Temporary	0.00	0.41	0.00	0.00	0.00	0.00	0.00
Clerk III/Typing/Part-Time	0.50	0.00	0.00	0.00	0.00	0.00	0.00
Code Enforcement Inspector/Part-Time	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Crew Chief/Seasonal	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dispatcher/Part-Time	0.50	0.00	0.00	0.00	0.00	0.00	0.00
Dispatcher/Seasonal	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Environmental Service Operator I	0.00	0.00	0.00	0.00	0.00	0.00	2.21
Graduate Intern	0.00	0.00	0.00	0.00	0.00	0.50	0.00
Grounds Equipment Operator/Seasonal	0.00	0.00	0.60	1.80	0.00	2.69	1.74
Laborer/Seasonal	0.00	3.61	0.00	2.03	0.00	0.00	3.59
Operations Worker/Seasonal	0.00	0.00	0.00	0.23	0.00	0.00	0.00
Operations Worker/Temporary	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Senior Maintenance Mechanic/Mason/Temporary	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Vending Inspector/Part-Time	0.00	0.00	0.00	0.00	0.88	0.00	0.00
<b>FTE</b>	<b>1.00</b>	<b>4.02</b>	<b>0.60</b>	<b>4.06</b>	<b>0.88</b>	<b>3.19</b>	<b>7.54</b>

Position Name	Roadway Surface	Service Truck	Snow & Ice	Special Projects	Spec. Svc Admin
<b>FTE</b>					
Assistant Operations Superintendent On-Call/Temporary	0.00	0.00	0.00	0.00	0.22
Clerk III/Typing/Part-Time	0.00	0.00	0.00	0.00	0.00
Code Enforcement Inspector/Part-Time	0.00	0.00	0.45	0.00	0.25
Crew Chief/Seasonal	0.18	0.00	0.00	0.00	0.00
Dispatcher/Part-Time	0.00	0.00	0.00	0.00	0.00
Dispatcher/Seasonal	0.00	0.00	1.50	0.00	0.00
Environmental Service Operator I	0.00	0.00	0.00	0.00	0.00
Graduate Intern	0.00	0.00	0.00	0.00	0.00
Grounds Equipment Operator/Seasonal	0.00	0.00	7.35	0.00	0.00
Laborer/Seasonal	2.00	0.00	0.35	0.65	1.88
Operations Worker/Seasonal	0.00	0.30	1.41	0.33	0.00
Operations Worker/Temporary	0.00	0.00	0.87	0.00	0.00
Senior Maintenance Mechanic/Mason/Temporary	0.00	0.00	0.00	0.65	0.00
Vending Inspector/Part-Time	0.00	0.00	0.00	0.00	0.00
<b>FTE</b>	<b>2.18</b>	<b>0.30</b>	<b>11.93</b>	<b>1.63</b>	<b>2.35</b>

# ENVIRONMENTAL SERVICES: BUILDINGS & PARKS

FY 2023-24 Proposed Budget

[Click here to return to Environmental Services Overview.](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision and Values through planning and maintenance of the City’s buildings and open spaces.

## ORGANIZATION



## CUSTOMERS AND CRITICAL PROCESSES

Customers:

- External: All who currently or potentially could live, work, visit or do business in the city of Rochester
- Internal: City of Rochester Departments

Critical Processes:

- Administration provides general oversight across all units within Building & Parks and acts as liaison to the two facilities operated independently by third parties: Blue Cross Arena at the War Memorial and the Joseph A. Floreano Rochester Riverside Convention Center. Further detail regarding these facilities can be found below.
- Building Operations, Construction and Repair, and Heating, Ventilating & Air Conditioning work collectively to ensure the proper functioning of city facilities for all uses through timely repairs and upgrades to internal and external structural components and day-to-day maintenance and cleaning.



- Parks Operations maintains grounds, facilities, and equipment located across the city's 900 acres of parks for general and passive recreation in all four seasons of the year.
- Forestry monitors, assesses, maintains, and enhances the urban forest, a major component of the city's infrastructure, through the pruning of existing trees, removal of those that have reached the end of their useful life or damaged irreparably, and planting of new trees.
- Downtown District maintains the areas within the Central Business District downtown. Work is performed on behalf of the Downtown Enhancement District, a special benefits district which provides a higher level of maintenance, landscaping, litter removal, bench repair, graffiti removal, seasonal banners, and holiday decorations.
- Cemeteries operates and maintains Mt. Hope Cemetery and Riverside Cemetery that offer several options to honor loved ones laid to rest.

## STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Buildings & Parks	Update Urban Forest Master Plan	44	NR-3 Protect and expand Rochester's urban forest.		Strengthening Neighborhoods		Fourth Quarter
Buildings & Parks	Continue to add new scattering gardens and memorialization in the cemeteries	42	HIS-1 Promote and preserve Rochester's rich history through preservation of its historic and cultural resources.	PR-5 Extend the reach of our parks and recreation system through innovative programming and strategic infrastructure investments.	Strengthening Neighborhoods		Ongoing
Buildings & Parks	Continue to implement the Mount Hope Cemetery Master Plan initiatives for the longevity of the Cemetery	42	PR-5 Extend the reach of our parks and recreation system through innovative programming and strategic infrastructure investments.		Strengthening Neighborhoods		Ongoing
Buildings & Parks	Monitor for the presence and develop strategies for managing a Spotted Lantern Fly infestation	42,44	NR-3 Protect and expand Rochester's urban forest.		Strengthening Neighborhoods	Public Safety	Ongoing
Buildings & Parks	Utilize newly introduced tree planting varieties in tree replacement program and in development projects for increased species diversity	44	NR-3 Protect and expand Rochester's urban forest.		Strengthening Neighborhoods		Ongoing
Buildings & Parks	Increase the city wide tree population with an emphasis on tree equity in all quadrants	44	NR-3 Protect and expand Rochester's urban forest.		Strengthening Neighborhoods	Promoting Equity, Inclusion & Social Justice	Ongoing
Buildings & Parks	Continue athletic field maintenance and improvements to support local youth and adult recreation	41, 42, 43	PR-3 Ensure high quality maintenance, operations, and safety of parks and trails.		Strengthening Neighborhoods		Ongoing
Buildings & Parks	Continue working with city programs such as ReJob and other employment programs to filter potential employees on a path to learn a skilled trade	8, 9, 10, 39	WRK-2 Work with partner organizations to build connections between workforce programs and employers to help bridge the gap between training and employment.		Economic Empowerment	Promoting Equity, Inclusion & Social Justice	Ongoing

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Buildings & Parks	Utilize maintenance records and system events to evaluate and contribute insight to optimize Mechanical, Electrical and Plumbing systems during new design projects	40, 41, 42, 43	PHS-2 Incorporate preventative public safety and active design principles into the built environment through development projects and infrastructure.		Building Towards a Prosperous Future		Ongoing

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$8,026,272	\$7,955,300	\$8,702,700	\$9,670,700
<b>Materials &amp; Supplies</b>	\$1,390,817	\$1,386,400	\$1,423,300	\$1,482,500
<b>Services</b>	\$7,883,749	\$7,068,500	\$7,412,400	\$7,740,700
<b>Other</b>	\$81,443	\$109,500	\$109,500	\$141,100
<b>Interfund Credit</b>	-\$30,400	-\$30,400	-\$30,400	-\$30,400
<b>TOTAL</b>	<b>\$17,351,882</b>	<b>\$16,489,300</b>	<b>\$17,617,500</b>	<b>\$19,004,600</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>BLDGS &amp; PARKS ADMIN.</b>	\$256,664	\$218,500	\$305,900	\$254,700
<b>BUILDING SERVICE ADMIN.</b>	\$613,628	\$602,300	\$654,600	\$684,900
<b>CONSTRUCTION</b>	\$1,652,725	\$1,673,900	\$2,021,500	\$2,088,800
<b>BLDG OPERATIONS</b>	\$4,260,981	\$4,033,200	\$4,110,500	\$4,402,800
<b>HVAC</b>	\$1,245,011	\$1,183,700	\$1,318,700	\$1,344,000
<b>ROCH RIV CONV CENTER</b>	\$2,191,500	\$1,456,200	\$1,456,200	\$1,499,900
<b>WAR MEMORIAL BLUE CROSS ARENA</b>	\$855,806	\$824,900	\$925,100	\$942,900
<b>HIGH FALLS</b>	\$15,386	\$49,200	\$49,800	\$51,200
<b>SOCCER STADIUM</b>	\$109,039	\$215,400	\$202,700	\$266,800
<b>PORT OF ROCHESTER MARINA</b>	\$4,000	\$69,700	\$69,700	\$71,800
<b>PARKS OPERATIONS</b>	\$2,445,211	\$2,430,600	\$2,608,700	\$2,996,400
<b>FORESTRY</b>	\$936,242	\$1,028,600	\$1,049,900	\$1,185,200
<b>DOWNTOWN DISTRICT</b>	\$711,634	\$784,100	\$726,500	\$764,000
<b>CEMETERY</b>	\$2,054,055	\$1,919,000	\$2,117,700	\$2,451,200
<b>TOTAL</b>	<b>\$17,351,882</b>	<b>\$16,489,300</b>	<b>\$17,617,500</b>	<b>\$19,004,600</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$383,700
Inflation, Chargebacks, Miscellaneous	\$439,100
Four full time and six seasonal Ground Equipment Operators added to Parks Operations as additional resources for clean-up in various parks and service areas	\$276,100
Personnel resources added to Cemetery include two full time Cemetery Workers, two full time and four seasonal Ground Equipment Operators to improve ground maintenance and service efficiency	\$250,400
Additional Parks Operations Supervisor added mid-year in 2022-23	\$54,700
Two part time clerical positions added to Cemetery to assist with documentation requirements and genealogy inquiries	\$41,300
Part time clerical position in Parks Operations converts to full time mid-year 2022-23	\$21,000
Vacant Senior Administrative Analyst in Administration eliminated as an efficiency measure	-\$79,200
	<b>\$1,387,100</b>

## PROGRAM AND SERVICE LEVEL CHANGES

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### Parks Operations:

Additional personnel resources have been added to Parks Operations in response to an increased level of programming and need to maintain city parks and other areas including but not limited to LaMarketa, Parcel 5, Skatepark, athletic fields and playground equipment.

Forestry: Forestry is in the process of updating the city's Urban Forest Master Plan which provides recommendations and challenges to sustaining the Urban Forest. Forestry will oversee the Tree Expansion Beautification Initiative which aims to provide tree equity across all four quadrants by planting additional trees.

Cemetery: An increased level of cremation and burial activity and backlog of foundation and monument installations at both Mt. Hope and Riverside Cemeteries also required the addition of full time and seasonal labor.

## BLUE CROSS ARENA AT THE WAR MEMORIAL

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The Arena is a multi-purpose event complex located in downtown Rochester that hosts a variety of events including professional and high school sports, including the Rochester Americans (AHL Hockey) and the Rochester Knighthawks (NLL indoor lacrosse), concerts, professional wrestling, and many more. The City partners with RA Sports to operate the facility. RA Sports reimburses the City for utility expense, remits ticket surcharge revenue based on ticket value sold, and shares in capital expenditures according to the terms of the operating agreement. Revenue is also received from the naming rights to the facility. The city budgets for capital expenditures through cash capital and debt service. Any expense beyond projected revenues is supported with a subsidy from property tax. Details can be found below:

## JOSEPH A. FLOREANO ROCHESTER RIVERSIDE CONVENTION CENTER

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The Joseph A. Floreano Rochester Riverside Convention Center includes over 100,000 square feet of adaptable meeting and exhibit space. It is managed by the Rochester Convention Center Management Corporation, a non-profit entity, whose purpose is to operate, promote, and maintain the Convention Center on behalf of the people of and visitors to the City of Rochester and County of Monroe. An annual budget is prepared and approved by the Center with an appropriation approved by City Council. The land, buildings, equipment, furniture and fixtures are owned by the City and recorded on the City's financial statements as fixed assets. The Center also operates the South Avenue Garage for the benefit of the City and therefore pays 15% of the gross receipts to the City. Details of the Center's budget and City's capital expenditures can be found below:

War Memorial/Blue Cross Arena Fund		
	2022-23 Budget	2023-24 Budget
<b>Revenues</b>		
War Memorial Revenue		
Facility Rental	\$ 60,000	\$ 60,000
Ticket Surcharge	150,000	500,000
Utilities	650,000	650,000
Name	195,000	195,000
Premium & Interest	30,000	9,000
Hotel/Motel Tax	905,000	905,000
<b>TOTAL REVENUES</b>	<b>\$ 1,990,000</b>	<b>\$ 2,319,000</b>
<b>Expenses*</b>		
Operating	\$ 925,100	\$ 942,900
Undistributed	195,000	35,000
Cash Capital	1,075,000	1,058,000
Debt Service	1,251,300	1,217,500
<b>TOTAL EXPENSES</b>	<b>\$ 3,446,400</b>	<b>\$ 3,253,400</b>
<b>City Subsidy (Property Tax)</b>	<b>\$ 1,456,400</b>	<b>\$ 934,400</b>

Rochester Riverside Convention Center*		
	2022-23 Budget	2023-24 Budget
<b>Revenues</b>		
Building & Equipment Rental	\$ 691,342	\$ 792,207
Service Fees	333,600	351,100
Commissions: Decorator/AV	50,000	80,000
Food & Beverage service	2,205,904	3,002,896
Riverside Parking	1,176,243	1,464,792
Convention Services	260,000	285,000
Interest	600	3,000
Monroe County Hotel/Motel Tax	875,000	912,500
<b>TOTAL REVENUES</b>	<b>\$ 5,592,689</b>	<b>\$ 6,891,495</b>
<b>Expenses*</b>		
Administration	\$ 925,798	\$ 894,506
Operations	2,255,165	2,614,434
Sales	466,491	634,492
Food and Beverage	1,843,376	2,386,993
Riverside Parking	1,261,989	1,363,118
Convention Services	260,000	285,000
Cash Capital	500,000	350,000
Debt Service	897,363	1,407,125
<b>TOTAL EXPENSES</b>	<b>\$ 8,410,182</b>	<b>\$ 9,935,668</b>
<b>City Subsidy</b>	<b>\$ 2,817,493</b>	<b>\$ 3,044,173</b>

\*Budget as approved by RRCC Board

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Buildings & Parks Administration	Director of Buildings & Parks	35	1.00	1.00
Buildings & Parks Administration	Manager of Building Services	31	1.00	1.00
Buildings & Parks Administration	Senior Administrative Analyst	24	1.00	0.00
Buildings & Parks Administration	Senior Management Analyst	23	0.00	1.00
Buildings & Parks Administration	Assistant to Manager of Building Services	20	1.00	0.00
Buildings & Parks Administration	Senior Supervising Stock Clerk	18	1.00	1.00
Buildings & Parks Administration	Billing Specialist	12	1.00	1.00
Buildings & Parks Administration	Secretary	11	1.00	1.00
Buildings & Parks Administration	Clerk III w/Typing	7	1.00	1.00
Buildings & Parks - Construction & Repair	Superintendent of Construction & Repair	24	1.00	1.00
Buildings & Parks - Construction & Repair	Asst. Operations Superintendent	23	2.00	2.00
Buildings & Parks - Construction & Repair	Supervisor of Electrical Trades	23	1.00	1.00
Buildings & Parks - Construction & Repair	Building Supervisor	18	1.00	1.00
Buildings & Parks - Construction & Repair	Sr. Maintenance Mechanic/Buildings	65	3.00	3.00
Buildings & Parks - Construction & Repair	Sr. Maintenance Mechanic/Carpentry	65	3.00	3.00
Buildings & Parks - Construction & Repair	Sr. Maintenance Mechanic/Mason	65	1.00	1.00
Buildings & Parks - Construction & Repair	Sr. Maintenance Mechanic/Pipefitter	65	2.00	2.00
Buildings & Parks - Construction & Repair	Locksmith	62	1.00	1.00
Buildings & Parks - Construction & Repair	Senior Maintenance Mechanic	62	2.00	2.00
Buildings & Parks - Construction & Repair	Maintenance Mechanic	60	4.00	4.00
Buildings & Parks - Building Operations	Superintendent Building Operations	23	2.00	2.00
Buildings & Parks - Building Operations	Building Supervisor	18	1.00	1.00
Buildings & Parks - Building Operations	Cleaner	1	7.00	7.00
Buildings & Parks - Building Operations	Sr. Maintenance Mechanic/Buildings	65	2.00	2.00
Buildings & Parks - Building Operations	Maintenance Worker	57	4.00	4.00
Buildings & Parks - Building Operations	Building Maintenance Helper	52	10.00	10.00
Buildings & Parks - HVAC	Mechanical Engineer	23	1.00	1.00
Buildings & Parks - HVAC	Supervising HVAC Engineer	153	1.00	1.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Buildings & Parks - HVAC	Lead HVAC Engineer	152	1.00	1.00
Buildings & Parks - HVAC	HVAC Engineer	151	2.00	2.00
Buildings & Parks - HVAC	Assistant HVAC Engineer	150	6.00	6.00
Buildings & Parks - HVAC	Assistant HVAC Engineer Trainee	149	1.00	1.00
Buildings & Parks - Parks Operations	Asst. Operations Superintendent	23	1.00	1.00
Buildings & Parks - Parks Operations	Parks Operations Supervisor	19	1.00	2.00
Buildings & Parks - Parks Operations	Clerk III Typing	7	0.00	1.00
Buildings & Parks - Parks Operations	Laborer 6 day	66	1.00	0.00
Buildings & Parks - Parks Operations	Sr. Maintenance Mechanic/Carpentry	65	1.00	1.00
Buildings & Parks - Parks Operations	Rosarian	61	1.00	1.00
Buildings & Parks - Parks Operations	Ground Equipment Operator	56	11.00	16.00
Buildings & Parks - Parks Operations	Operations Worker	41	1.00	0.00
Buildings & Parks - Parks Operations	Parks Operations Worker	41	2.00	3.00
Buildings & Parks - Forestry	City Forester	30	0.00	1.00
Buildings & Parks - Forestry	City Forester	28	1.00	0.00
Buildings & Parks - Forestry	GIS Analyst/Forestry	20	1.00	1.00
Buildings & Parks - Forestry	Forestry Operations Supervisor	19	1.00	1.00
Buildings & Parks - Forestry	Forestry Technician	17	3.00	3.00
Buildings & Parks - Forestry	Clerk III Typing	7	1.00	1.00
Buildings & Parks - Forestry	Sr. Forestry Worker	65	3.00	3.00
Buildings & Parks - Forestry	Forestry Worker	61	3.00	3.00
Buildings & Parks - Downtown District	Asst. Operations Superintendent	23	1.00	1.00
Buildings & Parks - Downtown District	Ground Equipment Operator	56	7.00	6.00
Buildings & Parks - Downtown District	Operations Worker	41	1.00	2.00
Buildings & Parks - Cemeteries	Cemetery Manager	30	1.00	1.00
Buildings & Parks - Cemeteries	Technology Applications Coordinator	25	1.00	1.00
Buildings & Parks - Cemeteries	Asst. Operations Superintendent	23	1.00	1.00
Buildings & Parks - Cemeteries	Cemetery Operations Supervisor	19	2.00	2.00
Buildings & Parks - Cemeteries	Administrative Assistant/Bilingual	16	1.00	1.00
Buildings & Parks - Cemeteries	Cemetery Sales Coordinator	16	1.00	1.00
Buildings & Parks - Cemeteries	Cemetery Service Representative	11	1.00	1.00
Buildings & Parks - Cemeteries	Cemetery Service Representative/Bilingual	11	1.00	1.00
Buildings & Parks - Cemeteries	Cemetery Worker	42	4.00	6.00
Buildings & Parks - Cemeteries	Ground Equipment Operator	56	0.00	2.00
			<b>121.00</b>	<b>130.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Admin.	Building Operations	Cemetery	Construction & Repair	Downtown District	Forestry	Heating, Vent. & Air Conditioning
<b>FTE</b>							
Clerk III/Typing/Part-Time	0.50	0.00	1.50	0.00	0.00	0.00	0.00
Laborer/Seasonal	0.00	0.00	0.00	0.48	0.00	0.00	0.00
Maintenance Mechanic/Part-Time	0.00	0.65	0.00	0.00	0.00	0.00	0.00
Grounds Worker/Seasonal	0.00	0.00	1.35	0.00	0.00	0.00	0.00
Operations Worker/Seasonal	0.00	0.00	0.00	0.00	0.00	1.35	0.00
Cleaner/Part-Time	0.00	17.96	1.00	0.00	0.00	0.00	0.00
Building Maintenance Worker/Part-Time	0.00	1.31	0.00	0.00	0.00	0.00	0.00
Cemetery Worker/Seasonal	0.00	0.00	4.04	0.00	0.00	0.00	0.00
Grounds Equipment Operator/Seasonal	0.00	0.00	10.62	0.00	1.80	1.60	0.00
Clerk III/Typing/Seasonal	0.00	0.00	0.64	0.00	0.00	0.00	0.00
Building Maintenance Helper/Seasonal	0.00	1.65	0.00	0.00	0.00	0.00	0.00
Forestry Worker/Temporary	0.00	0.00	0.00	0.00	0.00	0.67	0.00
Cemetery Manager/On-Call/Temporary	0.00	0.00	0.29	0.00	0.00	0.00	0.00
Engineering Intern	0.00	0.00	0.00	0.00	0.00	0.00	0.68
Building Maintenance Helper/Part-Time	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>FTE</b>	<b>0.50</b>	<b>21.57</b>	<b>19.44</b>	<b>0.48</b>	<b>1.80</b>	<b>3.62</b>	<b>0.68</b>

Position Name	Parks Operations	Sports Complex
<b>FTE</b>		
Clerk III/Typing/Part-Time	0.00	0.00
Laborer/Seasonal	0.00	0.00
Maintenance Mechanic/Part-Time	0.00	0.00
Grounds Worker/Seasonal	0.00	0.00
Operations Worker/Seasonal	0.00	0.00
Cleaner/Part-Time	0.00	0.00
Building Maintenance Worker/Part-Time	0.00	0.00
Cemetery Worker/Seasonal	0.00	0.00
Grounds Equipment Operator/Seasonal	12.66	0.00
Clerk III/Typing/Seasonal	0.00	0.00
Building Maintenance Helper/Seasonal	0.00	0.00
Forestry Worker/Temporary	0.00	0.00
Cemetery Manager/On-Call/Temporary	0.00	0.00
Engineering Intern	0.00	0.00
Building Maintenance Helper/Part-Time	0.00	0.67
<b>FTE</b>	<b>12.66</b>	<b>0.67</b>

# ENVIRONMENTAL SERVICES: EQUIPMENT SERVICES

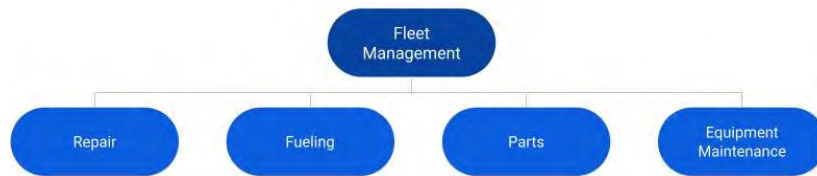
FY 2023-24 Budget

[Click here to return to Environmental Services Overview.](#)

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision and Values through the coordination of purchases and provision of exceptional predictive and preventative maintenance and repair services to the City's fleet at the most economical cost, while ensuring that customers receive the highest degree of professionalism.

## ORGANIZATION



## CUSTOMERS

Customers:

- External: All who currently or potentially could live, work, visit or do business in the city of Rochester
- Internal: City of Rochester Departments

## STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Equipment Services	Continue to identify and replace conventionally fueled vehicles with alternative fuel vehicles to reduce emissions footprint	6, 51	CC-1 Mitigate and adapt to climate change through coordinated planning, plan implementation, and performance monitoring.		Building Towards a Prosperous Future		Ongoing

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Equipment Services	Optimize fleet by performing preventative maintenance on time to prolong equipment useful life	47, 49, 50	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.		Building Towards a Prosperous Future		Ongoing
Equipment Services	Develop targeted training opportunities and specialized instruction for employees	48	BCC-3 Improve City Hall systems to make them more inclusive and accessible.		Building Towards a Prosperous Future		Ongoing

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Personnel Expenses	\$6,192,932	\$5,839,700	\$6,077,000	\$6,502,700
Materials & Supplies	\$6,122,778	\$6,487,700	\$6,531,000	\$6,623,400
Services	\$1,029,220	\$1,290,600	\$1,389,000	\$1,336,000
Intrafund Credit	-\$5,704,251	-\$6,033,800	-\$5,707,100	-\$6,046,700
Interfund Credit	-\$7,912,256	-\$7,584,200	-\$7,918,400	-\$8,029,800
<b>TOTAL</b>	<b>-\$271,576</b>	<b>\$0</b>	<b>\$371,500</b>	<b>\$385,600</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
FLEET MANAGEMENT	\$3,450,073	\$3,227,600	\$3,429,400	\$3,574,400
REPAIR	\$3,142,259	\$3,279,300	\$3,363,000	\$3,580,900
FUELING	\$3,834,320	\$3,796,000	\$3,796,000	\$3,950,500
PARTS	\$2,827,711	\$3,185,700	\$3,308,000	\$3,248,200
EQUIPMENT MAINTENANCE	\$90,569	\$129,400	\$100,600	\$108,100
INTER/INTRAFUND CREDIT	-\$13,616,507	-\$13,618,000	-\$13,625,500	-\$14,076,500
<b>TOTAL</b>	<b>-\$271,576</b>	<b>\$0</b>	<b>\$371,500</b>	<b>\$385,600</b>

## MOTOR EQUIPMENT CHARGEBACK BY DEPARTMENT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Administration: Mayor's Office	\$8,616	\$9,200	\$9,200	\$14,700
Administration: Human Resource Management	\$1,896	\$1,100	\$1,100	\$1,100
Administration: Communications	\$475	\$9,400	\$9,400	\$500
Information Technology	\$5,382	\$7,000	\$7,000	\$7,000
Finance	\$74,469	\$75,700	\$75,700	\$75,600
Neighborhood and Business Development	\$1,184	\$1,000	\$1,000	\$1,000
Environmental Services	\$9,435,950	\$9,111,200	\$9,459,000	\$9,690,500
Emergency Communications	\$13,942	\$13,000	\$10,200	\$16,000
Police	\$3,610,717	\$3,636,500	\$3,636,500	\$4,044,100
Fire	\$288,831	\$254,800	\$254,800	\$254,800
Library	\$18,686	\$14,300	\$14,300	\$15,100
Recreation and Human Services	\$169,390	\$171,100	\$171,100	\$164,900
<b>TOTAL</b>	<b>\$13,629,538</b>	<b>\$13,304,300</b>	<b>\$13,649,300</b>	<b>\$14,285,300</b>



## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$190,400
Inflation, Chargebacks, Miscellaneous	-\$189,800
Full time Automotive Parts Clerk added in Parts to assist with increased workload	\$42,700
On-call resource for equipment training is eliminated	-\$9,100
Vacant part time clerical position in Fleet Management eliminated as an efficiency measure	-\$20,100
	<b>\$14,100</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Equipment Services will reorganize the supervision of the Repair function so that each shift has a working supervisor that will provide on the floor oversight impacting the safety of employees and creating an opportunity for entry level training support. This should allow lower level technicians the ability to gain experience and opportunity for advancement in this career path.

## PERSONNEL SUMMARY: FULL TIME

Unit	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Fleet Management	Director of Equipment Services	35	1.00	0.00
Fleet Management	Director of Equipment Services	31	0.00	1.00
Fleet Management	Technology Application Coordinator	27	0.00	1.00
Fleet Management	Technology Application Coordinator	25	1.00	0.00
Fleet Management	Senior Administrative Analyst	24	0.00	1.00
Fleet Management	Assistant Service Manager	23	1.00	1.00
Fleet Management	Equipment Coordinator	23	0.00	1.00
Fleet Management	Administrative Analyst	20	1.00	0.00
Fleet Management	Equipment Trainer	18	1.00	0.00
Fleet Management	Fleet Technician	16	0.00	1.00
Fleet Management	Assistant Equipment Trainer	15	1.00	0.00
Fleet Management	Principal Account Clerk	15	1.00	1.00
Fleet Management	Clerk III	7	1.00	1.00
Repair	Service Manager	26	1.00	1.00
Repair	Assistant Service Manager	23	3.00	3.00
Repair	Mechanic Supervisor	19	0.00	3.00
Repair	Heavy Mechanic II	15	13.00	11.00
Repair	Sr. Auto Maintenance Mechanic	14	9.00	9.00
Repair	Fleet Service Writer	13	2.00	2.00
Repair	Master Truck Technician	71	8.00	8.00
Repair	Master Automotive Technician	70	6.00	5.00
Repair	Small Equipment Technician	65	2.00	2.00
Repair	Heavy Equipment Aide	59	1.00	1.00
Repair	Auto Aide	58	1.00	1.00
Parts	Automotive Parts & Materials Manager	24	1.00	1.00
Parts	Automotive Machinist	16	1.00	1.00
Parts	Senior Auto Parts Clerk	14	2.00	2.00
Parts	Auto Parts Clerk	11	2.00	3.00
Parts	Clerk III	7	1.00	1.00
Equipment Maintenance	Senior Equipment Mechanic	21	1.00	1.00
			<b>62.00</b>	<b>63.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Parts	Repair
<b>FTE</b>		
Automotive Parts and Materials Manager/On-Call/Temporary	0.14	0.00
Automotive Tech Co-ops	0.00	0.76
<b>FTE</b>	<b>0.14</b>	<b>0.76</b>

# ENVIRONMENTAL SERVICES: WATER

FY 2023-24 Budget

[Click here to return to Environmental Services Overview.](#)

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision and Values through the provision of an abundant supply of clean, potable water to City residents and wholesale customers, to provide reliable service at a modest price, and to provide an adequate supply of water for fire protection services.

## ORGANIZATION



## CUSTOMERS AND CRITICAL PROCESSES

Customers:

- External: All who currently or potentially could live, work, visit, or do business in the city of Rochester, wholesale customers, and New York State Department of Environmental Conservation
- Internal: City of Rochester departments

Critical Processes:

- Protecting the watershed to keep the water supply as clean (free from contaminants) as possible and monitor our operating agreement for maintenance of watershed area
- Filtering, disinfecting, and testing the potability of water before it is delivered to customers
- Maintaining the distribution and storage systems in good condition to provide reliable, high quality water

## STRATEGIC INITIATIVES

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Water	Replace or rehabilitate distribution system water mains to maintain system integrity (as measured by number of water main breaks and leaks per 100 miles of water main) and provide a corrosion inhibitive lining on 100% of mains to improve water quality and available flow for fire protection (maintain ISO Class 1 fire protection system)	52, 54	NR-2 Provide ongoing upgrades and modernization of water distribution, storage, and treatment systems and facilities.	NR-1 Invest in infrastructure, policy, and advocacy efforts that protect and enhance Rochester's water resources.	Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Water	Radio Read Meter Program Replace all meters in system with radio read meters to improve metering accuracy, reduce non-revenue water and increase meter reading efficiencies	58, 59	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.		Strengthening Neighborhoods	Building Towards a Prosperous Future	Ongoing
Water	Continue with Customer Satisfaction Callback Program, maintaining a high level (above 95%) of customer satisfaction	57	BCC-2 Continuously improve City Hall public outreach and communication of City services.		Promoting Equity, Inclusion & Social Justice		Ongoing
Water	Continue treatment plant operational performance that meets the standards of the AWWA's Partnership for Safe Water Director's Award. This award is given to plant who maintain filtered water turbidity below 0.1 NTU >95% of the time	55	NR-2 Provide ongoing upgrades and modernization of water distribution, storage, and treatment systems and facilities.		Public Safety	Building Towards a Prosperous Future	Ongoing
Water	Maximize production at Hemlock Filtration Plant Production resulting in operational efficiencies and optimized production costs	55	NR-1 Invest in infrastructure, policy, and advocacy efforts that protect and enhance Rochester's water resources.			Building Towards a Prosperous Future	Ongoing
Water	Reduce and maintain non-revenue water at an acceptable level	56	NR-1 Invest in infrastructure, policy, and advocacy efforts that protect and enhance Rochester's water resources.			Building Towards a Prosperous Future	Ongoing
Water	Continue infrastructure assessment of water appurtenances and features	52	NR-2 Provide ongoing upgrades and modernization of water distribution, storage, and treatment systems and facilities.	SC-1 Implement the Dig-Once/Right-of-way Management Program.		Building Towards a Prosperous Future	Ongoing

Unit	Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Water	Continue development of Comprehensive Lead Service Replacement Plan to remove all lead services from the water system by 2030	53	NR-2 Provide ongoing upgrades and modernization of water distribution, storage, and treatment systems and facilities.	PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.	Public Safety	Strengthening Neighborhoods	Ongoing
Water	Maintain ISO Class 1 fire protection system rating for Holly Fire Protection System	52	NR-2 Provide ongoing upgrades and modernization of water distribution, storage, and treatment systems and facilities.	ECN-4 Continue to support and attract job-generating economic development.	Public Safety	Building Towards a Prosperous Future	Ongoing
Water	Conduct comprehensive corrosion control treatment study to determine plan to best comply with State & Federal Regulations (current & future)	54	NR-2 Provide ongoing upgrades and modernization of water distribution, storage, and treatment systems and facilities.		Public Safety		Ongoing
Water	Maintain and protect Watershed & Water Facilities including Hemlock Lake, Canadice Lake, and the surrounding forest land as well as Cobbs Hill, Rush and Highland Reservoirs and Gatehouse Structures	54	NR-1 Invest in infrastructure, policy, and advocacy efforts that protect and enhance Rochester's water resources.		Public Safety		Ongoing

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$7,840,652	\$7,817,900	\$8,416,300	\$9,016,000
<b>Materials &amp; Supplies</b>	\$1,632,757	\$2,116,500	\$2,291,579	\$2,339,200
<b>Services</b>	\$5,715,819	\$5,657,700	\$5,682,210	\$6,090,700
<b>Other</b>	\$8,016,928	\$7,605,100	\$7,605,111	\$7,639,400
<b>TOTAL</b>	<b>\$23,206,157</b>	<b>\$23,197,200</b>	<b>\$23,995,200</b>	<b>\$25,085,300</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>DIRECTOR'S OFFICE</b>	\$2,084,952	\$2,047,100	\$2,300,200	\$2,137,500
<b>FIELD ENGINEERING</b>	\$168,661	\$170,700	\$102,900	\$105,800
<b>DESIGN ENGINEERING</b>	\$862,367	\$887,800	\$1,057,300	\$1,198,000
<b>MAPS &amp; RECORDS</b>	\$78,552	\$72,700	\$82,600	\$76,800
<b>SUPPLY &amp; MAINTENANCE</b>	\$954,767	\$847,300	\$902,700	\$1,001,900
<b>PRODUCTION &amp; TREATMENT</b>	\$5,049,523	\$5,318,400	\$5,502,300	\$6,184,500
<b>DISTRIBUTION ADMIN.</b>	\$725,825	\$694,200	\$666,100	\$817,100
<b>DISPATCH</b>	\$401,228	\$381,300	\$375,700	\$382,000
<b>TECHNICAL SUPPORT</b>	\$471,456	\$477,700	\$447,100	\$473,000
<b>GRID REPAIR</b>	\$1,723,899	\$1,922,300	\$2,002,500	\$2,094,200
<b>METER SERVICE</b>	\$535,321	\$619,900	\$770,700	\$814,600
<b>HYDRAULIC MAINTENANCE</b>	\$950,204	\$540,600	\$567,900	\$582,700
<b>FIXED CHARGES</b>	\$9,199,400	\$9,217,200	\$9,217,200	\$9,217,200
<b>TOTAL</b>	<b>\$23,206,157</b>	<b>\$23,197,200</b>	<b>\$23,995,200</b>	<b>\$25,085,300</b>

# YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$340,000
Inflation, Chargebacks, Miscellaneous	\$832,700
Full time Administrative Assistant added in Water Supply & Maintenance to assist with increased workload	\$46,300
Vacant part time parts position is eliminated as an efficiency measure	-\$22,600
Net reduction in materials and supplies to reflect historical expenditures	-\$106,300
	<b>\$1,090,100</b>

## PROGRAM AND SERVICE LEVEL CHANGES

The Water stockroom and Hemlock Operations Center will be impacted by the roll-out of a new city-wide Asset Management system which maintains a large inventory of water system assets and spare parts.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Unit	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Director's Office	Director's Office	Director of Water	35	1.00	1.00
Director's Office	Director's Office	Principal Staff Assistant	29	1.00	1.00
Director's Office	Director's Office	Materials, Equip & Facilities Coordinator	26	1.00	1.00
Director's Office	Director's Office	Senior Administrative Analyst	24	1.00	1.00
Director's Office	Director's Office	Executive Assistant	20	1.00	1.00
Director's Office	Director's Office	Water Materials Coordinator	19	0.00	1.00
Director's Office	Director's Office	Senior Supervising Stock Clerk	18	1.00	0.00
Director's Office	Director's Office	Fleet Maintenance Technician	16	1.00	0.00
Director's Office	Director's Office	Supervising Stock Clerk	13	1.00	1.00
Director's Office	Director's Office	Clerk II	9	2.00	2.00
Director's Office	Director's Office	Stock Clerk	6	1.00	1.00
Director's Office	Director's Office	Sr. Maintenance Mechanic-Welder	65	1.00	1.00
Engineering	Design Engineering	Managing Engineer Water Design	31	1.00	1.00
Engineering	Design Engineering	Senior Engineer Water Design	29	1.00	1.00
Engineering	Design Engineering	Engineer IV/Water	28	1.00	1.00
Engineering	Design Engineering	Engineer III/Water	26	1.00	1.00
Engineering	Design Engineering	Engineer II/Water	24	2.00	2.00
Engineering	Design Engineering	Senior GIS Analyst	23	1.00	1.00
Engineering	Design Engineering	Engineer I/Water	21	0.00	1.00
Engineering	Design Engineering	Supervising Engineering Technician	21	2.00	2.00
Engineering	Design Engineering	GIS Applications Specialist	20	1.00	1.00
Engineering	Design Engineering	Principal Engineering Technician-CADD	18	2.00	1.00
Engineering	Design Engineering	Sr. Engineering Technician	15	0.00	1.00
Engineering	Design Engineering	Engineering Technician	12	1.00	0.00
Engineering	Field Engineering	Principal Engineering Technician-CADD	18	1.00	1.00
Engineering	Maps & Records	Principal Engineering Technician	18	1.00	1.00
Upland	Supply & Maintenance	Supt. of Water Supply Maintenance	25	1.00	1.00
Upland	Supply & Maintenance	Spvr. Of Water Supply Maintenance	21	1.00	1.00
Upland	Supply & Maintenance	Water Operations Supervisor/Corrosion	20	1.00	1.00

SubBureau or Activity	Unit	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Upland	Supply & Maintenance	Water Operations Supervisor/Upland	18	1.00	1.00
Upland	Supply & Maintenance	Fleet Maintenance Technician	16	1.00	1.00
Upland	Supply & Maintenance	Administrative Assistant	16	0.00	1.00
Upland	Supply & Maintenance	Sr. Maintenance Mechanic Water Supply	65	2.00	2.00
Upland	Supply & Maintenance	Water Supply Maintenance Worker/Construction	63	2.00	2.00
Upland	Water Production & Treatment	Manager of Water Production	32	1.00	1.00
Upland	Water Production & Treatment	Chief of Water Quality Operations	30	1.00	0.00
Upland	Water Production & Treatment	Chief of Automation & Controls	29	0.00	1.00
Upland	Water Production & Treatment	Automated System Control Specialist	27	1.00	0.00
Upland	Water Production & Treatment	Supt. of Water Plant Maintenance	25	1.00	1.00
Upland	Water Production & Treatment	Water Quality Chemist	25	1.00	1.00
Upland	Water Production & Treatment	Engineer II/Water	24	0.00	1.00
Upland	Water Production & Treatment	Asst Auto System Control Specialist	23	1.00	1.00
Upland	Water Production & Treatment	Asst Superintendent Water Plant Maintenance	23	1.00	1.00
Upland	Water Production & Treatment	Assistant Water Quality Chemist	23	1.00	1.00
Upland	Water Production & Treatment	Senior Reservoir Operator	21	1.00	1.00
Upland	Water Production & Treatment	Master Electrician	21	0.00	1.00
Upland	Water Production & Treatment	Water Instrumentation Technician	21	0.00	1.00
Upland	Water Production & Treatment	Water Plant Mechanic	21	0.00	1.00
Upland	Water Production & Treatment	Executive Assistant	20	1.00	1.00
Upland	Water Production & Treatment	Master Electrician	20	1.00	0.00
Upland	Water Production & Treatment	Water Instrumentation Technician	20	1.00	0.00
Upland	Water Production & Treatment	Water Plant Mechanic	20	1.00	0.00
Upland	Water Production & Treatment	Water Quality Lab Technician	20	1.00	1.00
Upland	Water Production & Treatment	Reservoir Operator	18	1.00	1.00
Upland	Water Production & Treatment	Senior Water Plant Operator	18	3.00	3.00
Upland	Water Production & Treatment	Water Plant Operator	16	3.00	7.00
Upland	Water Production & Treatment	Sr. Maint. Mech./Water Treatment	15	1.00	1.00
Upland	Water Production & Treatment	Water Quality Lab Assistant	15	1.00	1.00
Upland	Water Production & Treatment	Sr. Maint. Mechanic/Instrumentation	65	1.00	0.00
Upland	Water Production & Treatment	Maint. Mechanic/Water Treatment	61	3.00	0.00
Distribution	Administration	Manager of Water Distribution	31	1.00	1.00
Distribution	Administration	Superintendent of Water Distribution	25	1.00	1.00
Distribution	Administration	Asst. Superintendent Water Distribution	23	1.00	1.00
Distribution	Administration	Fleet Maintenance Technician	16	0.00	1.00
Distribution	Administration	Principal Finance Clerk	15	1.00	1.00
Distribution	Dispatch	Supervising Dispatcher	18	1.00	1.00
Distribution	Dispatch	Dispatcher	64	5.00	5.00
Distribution	Technical Support	Supervising Water Distribution Technician	18	1.00	1.00
Distribution	Technical Support	Water Distribution Technician	64	6.00	6.00
Distribution	Technical Support	Water Maintenance Worker	62	1.00	1.00
Distribution	Grid Repair	Asst. Superintendent Water Distribution	23	1.00	1.00
Distribution	Grid Repair	Water Operations Supervisor	18	3.00	3.00
Distribution	Grid Repair	Sr. Maint. Mech./Water Grid	65	1.00	1.00
Distribution	Grid Repair	Water Maintenance Worker/Construction	63	15.00	15.00
Distribution	Grid Repair	Water Maintenance Worker	62	1.00	1.00
Distribution	Grid Repair	Water Service Trainee	52	1.00	1.00
Distribution	Meter Service	Asst. Superintendent Water Distribution	23	1.00	1.00
Distribution	Meter Service	Backflow Prevention Inspector	21	1.00	1.00

SubBureau or Activity	Unit	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Distribution	Meter Service	Supervising Water Distribution Technician	18	1.00	1.00
Distribution	Meter Service	Water Distribution Technician	64	8.00	8.00
Distribution	Meter Service	Senior Water Meter Repairer	62	1.00	1.00
Distribution	Meter Service	Meter Reader	61	3.00	3.00
Distribution	Hydraulic Maintenance	Asst. Superintendent Water Distribution	23	1.00	1.00
Distribution	Hydraulic Maintenance	Supervising Water Distribution Technician	18	1.00	1.00
Distribution	Hydraulic Maintenance	Water Distribution Technician	64	6.00	6.00
Distribution	Hydraulic Maintenance	Water Maintenance Worker/Construction	63	1.00	1.00
Distribution	Hydraulic Maintenance	Water Maintenance Worker	62	1.00	1.00
				<b>128.00</b>	<b>129.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Design Engineering	Director's Office	Grid Repair	Hydraulic Maintenance	Supply & Maintenance	Water Production
<b>FTE</b>						
Principal Engineering Technician/On-Call	0.16	0.00	0.00	0.00	0.00	0.00
Clerk III/Typing/Part-Time	0.00	1.00	0.00	0.00	0.00	0.00
Engineer IV/Water/On-Call	0.00	0.30	0.00	0.00	0.00	0.00
Superintendent of Water Plant Maintenance/On-Call	0.00	0.05	0.00	0.00	0.00	0.00
Water Maintenance Worker/Seasonal	0.00	0.00	0.77	0.38	0.00	0.00
Grounds Equipment Operator/Seasonal	0.00	0.00	0.00	0.00	0.38	0.00
College Junior Intern/Seasonal	0.00	0.00	0.00	0.00	0.00	0.50
Engineering Intern/Seasonal	4.50	0.00	0.00	0.00	0.00	0.00
<b>FTE</b>	<b>4.66</b>	<b>1.35</b>	<b>0.77</b>	<b>0.38</b>	<b>0.38</b>	<b>0.50</b>



# EMERGENCY COMMUNICATIONS

FY 2023-24 Budget

## MISSION STATEMENT

Emergency Communications (911):

To support the City of Rochester’s Mission, Vision, and Values by serving as the vital link between the citizens and public safety agencies of the City of Rochester and Monroe County. We strive to collect and disseminate all requests for service in a prompt, courteous, and efficient manner for all our customers. Through our actions, we help save lives, protect property, and assist the public in its time of need.

311/One Call to City Hall:

To support the City of Rochester’s Mission, Vision, and Values by:

- Being Accessible
  - The 311 Call Center provides our stakeholders with the highest level of customer service for fast and easy access to services and information provided by the City of Rochester.
- Being Accountable
  - The 311 Call Center helps City departments improve their service delivery by enabling them to focus on their core competencies and the efficient management of their workforce.
- Enabling Transparency
  - The 311 Call Center provides necessary data to departments for their analysis of requests that have come through the Call Center.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

### Emergency Communications (911):

The proposed budget for Administration and Operations is based on the funding level requested by Emergency Communications for the 2023 County Budget. There is a six-month overlap in fiscal years between the City and County. The budgets of the City and County will be closely monitored to ensure that County funding is sufficient for the entire fiscal year.

The Emergency Communications Department (ECD) continues to work with Monroe County and user agencies to build on the capabilities of the new Computer Aided Dispatch (CAD) system. During 2022, improvements were made to the mobile system as well as several interfaces to improve reliability.

In 2022, ECD, Monroe County, and American Medical Response (AMR) implemented the Nurse Navigator Program (NNP). The NNP assigns low acuity medical 911 calls to a licensed nurse and matches the patient's needs to appropriate resources. ECD, Monroe County, and AMR continue to work in collaboration to improve on an already successful implementation.

ECD continues to collaborate with the Department of Human Resource Management to develop and enhance recruitment strategies in an effort to improve hiring success. New hire classes are planned for the fall 2023 and spring 2024.

### 311/One Call to City Hall:

311 is collaborating with Information Technology (IT) to upgrade its service request software to the most current version. The upgrade will create a portal for our customers and constituents to enter service requests, view the status of service requests, and look up information in a new knowledgebase.

Live representatives will continue to be available seven days per week, Monday - Friday from 7:00 am to 9:00 pm and Saturday - Sunday from 9:00 am to 5:00 pm.



## EMERGENCY COMMUNICATIONS (911)

### Customers:

- External: Rochester and Monroe County residents, businesses, visitors, and travelers
- Internal: City of Rochester and Monroe County police, fire, and emergency medical service agencies, Person In Crisis (PIC) team, and Forensic Intervention Team (FIT)

The City operates the 911 Center under contract with Monroe County. The County funds Administration and Operations activities while the City funds Facility Maintenance and capital building improvements. The 911 Operating Practices Board (OPB), comprised of representatives from government, public safety, private sector, and citizens, provides advisory policy recommendations to the Center.

### Critical Processes:

- Answer, collect information, and document all calls to 911
- Provide processed 911 call data and event documentation services for all police, fire, and emergency medical service agencies in the city of Rochester and Monroe County
- Provide dispatch and communication services for participating agencies, including FIT and PIC
- Provide primary and in-service training for personnel
- Prepare and monitor the budget
- Perform planning, personnel, purchasing, and research functions
- Oversee facility maintenance and repair
- Provide NYS Discovery Law information to Monroe County District Attorney's Office

## 311/ONE CALL TO CITY HALL

### Customers:

- External: All those who currently or potentially could live, visit, or do business in Rochester
- Internal: City of Rochester departments

### Critical Processes:

- Answer and provide information for non-emergency calls
- Retrieve up-to-date information to respond to all City-related inquiries
- Provide appropriate avenues for public information and services
- Submit service requests to appropriate City departments
- Provide responses to case inquiries
- Report on Call Center performance

# STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Improve and build on current technology to better serve the city, residents, and stakeholders	1, 2, 3	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.		Public Safety	Building Towards a Prosperous Future	Ongoing
Maintain accreditation standards for ECD that allow it to do its best job and benefit the whole community	5, 6, 7	PHS-4 Maintain and seek out accreditations and standards for the RFD that allow it to best do its job, and benefit the whole community.		Public Safety	Promoting Equity, Inclusion & Social Justice	Ongoing
Work with DHRM to improve the 911 hiring process to maximize efficiency	8	PHS-3 Increase the capabilities of the RPD and RFD through collaboration, data analysis, technology, and new or improved resources.	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.	Public Safety		Ongoing
Upgrade Verint to enhance usage and technical performance for constituent online service requests and information	9, 10, 11	BCC-2 Continuously improve City Hall public outreach and communication of City services.	SC-4 Improve municipal technology to better serve the city, residents, stakeholders, and others.	Promoting Equity, Inclusion & Social Justice	Strengthening Neighborhoods	Ongoing
Enhance agents' workplace experience	10, 11	CNP-2 Continue to promote the City of Rochester as a premier place to live, work, and visit.	BCC-2 Continuously improve City Hall public outreach and communication of City services.	Promoting Equity, Inclusion & Social Justice	Strengthening Neighborhoods	Ongoing

# KEY PERFORMANCE INDICATORS (KPIs)

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
911	1. 911 calls (incoming & outgoing, excludes administrative calls)	1,151,234	1,116,000	1,160,000	1,165,000
911	2. Calls dispatched (including agency initiated calls)	1,117,789	1,111,215	1,145,000	1,140,000
911	2a. Calls dispatched (including agency initiated calls) - Police	874,863	862,836	900,000	890,000
911	2b. Calls dispatched (including agency initiated calls) - Fire	88,270	87,659	89,000	89,000
911	2c. Calls dispatched (including agency initiated calls) - EMS	133,716	137,262	135,000	138,250
911	2d. Calls dispatched (including agency initiated calls) - Other	20,940	22,750	21,000	22,750
911	3. Ring Time (average in seconds)	6	6	6	6
911	4. Operating cost per call (\$)	11.54	12.9	13.79	13.45
911	5. CALEA accreditation compliance (%)	100	100	100	100
911	6. NYSSA accreditation compliance (%)	100	100	100	100
911	7. Employee training (hours)	9,970	12,000	15,000	12,000
911	8. Trainees certified (%)	N/A	80	80	80
311	9. Total calls	312,000	310,000	320,000	310,000
311	10. Calls answered within 30 seconds (%)	70	70	70	70
311	11. Call abandon rate (%)	11.8	10	10	10
311	12. Operating cost per call (\$)	3.43	3.48	3.58	3.75

CALEA - Commission on Accreditation for Law Enforcement Agencies, Inc.  
 NYSSA - New York State Sheriffs' Association

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$13,477,340	\$14,518,400	\$15,066,500	\$15,771,500
<b>Materials &amp; Supplies</b>	\$72,004	\$95,200	\$125,600	\$127,900
<b>Services</b>	\$1,009,122	\$1,086,800	\$1,175,900	\$1,231,100
<b>TOTAL</b>	<b>\$14,558,466</b>	<b>\$15,700,400</b>	<b>\$16,368,000</b>	<b>\$17,130,500</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>ECD ADMINISTRATION</b>	\$970,731	\$1,055,400	\$1,131,000	\$1,289,900
<b>OPERATIONS</b>	\$12,311,375	\$13,337,500	\$13,823,000	\$14,424,600
<b>FACILITIES MAINTENANCE</b>	\$206,171	\$228,000	\$233,800	\$252,000
<b>311/ONE CALL TO CITY HALL</b>	\$1,070,189	\$1,079,500	\$1,180,200	\$1,164,000
<b>TOTAL</b>	<b>\$14,558,466</b>	<b>\$15,700,400</b>	<b>\$16,368,000</b>	<b>\$17,130,500</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$585,900
Inflation, Chargebacks, Miscellaneous	\$57,500
Funding added for background investigations	\$80,100
Funding added for Public Safety Intern/911 positions	\$39,000
	<b>\$762,500</b>

## PROGRAM AND SERVICE LEVEL CHANGES

The Emergency Communications Department will complete background checks for their own employees for a period of two years, per the Memorandum of Agreement (MOA) between the City of Rochester and the Rochester Police Locust Club.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	ECC Director	36	1.00	1.00
Administration	Deputy Director - ECD	33	1.00	1.00
Administration	Sr. Administrative Analyst	24	1.00	1.00
Administration	ECD Training Manager	22	1.00	1.00
Administration	Secretary to the Director	18	1.00	1.00
Administration	Administrative Assistant	16	1.00	1.00
Administration	Research Technician	10	1.00	1.00
Administration	Clerk III	7	1.00	1.00
Operations	Deputy Director - ECD	33	1.00	1.00
Operations	911 Operations Manager	29	3.00	3.00
Operations	Shift Supervisor	210	16.00	16.00
Operations	EMD Quality Improvement Coordinator II	190	1.00	1.00
Operations	Dispatcher II	170	31.00	31.00
Operations	Dispatcher I	150	90.00	90.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Operations	Dispatcher I/Bilingual	150	2.00	2.00
Operations	Telecommunicator	110	41.00	41.00
Operations	Telecommunicator/Bilingual	110	2.00	2.00
311/One Call to City Hall	311 Call Center Manager	29	1.00	1.00
311/One Call to City Hall	Knowledge Base Coordinator	25	1.00	1.00
311/One Call to City Hall	Supervising Service Representative	20	1.00	1.00
311/One Call to City Hall	Sr. Service Representative	16	1.00	1.00
311/One Call to City Hall	Sr. Service Representative/Bilingual	16	1.00	1.00
311/One Call to City Hall	Service Representative	12	6.00	6.00
311/One Call to City Hall	Service Representative/Bilingual	12	5.00	5.00
311/One Call to City Hall	Clerk III with Typing	7	1.00	1.00
			<b>212.00</b>	<b>212.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	311/One Call To City Hall	Administration	Operations
<b>FTE</b>			
Background Investigator/On-Call	0.00	1.08	0.00
EMD Quality Improvement Coordinator II/On-Call	0.00	0.00	0.50
Public Records Officer/On-Call	0.00	2.50	0.00
Public Safety Intern/911	0.00	1.15	0.00
Senior Background Investigator/On-Call	0.00	0.28	0.00
Service Representative/Bilingual/Part-Time	0.50	0.00	0.00
Service Representative/Part-Time	1.50	0.00	0.00
<b>FTE</b>	<b>2.00</b>	<b>5.01</b>	<b>0.50</b>



# POLICE

FY 2023-24 Budget

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision, and Values by maintaining law and order through crime reduction, customer service, and professionalism.

## ORGANIZATION



OFFICE OF THE CHIEF: [CLICK HERE](#)

OPERATIONS - PATROL: [CLICK HERE](#)



OPERATIONS -  
SPECIAL  
OPERATIONS: [CLICK  
HERE](#)



ADMINISTRATION:  
[CLICK HERE](#)



BUREAU OF  
COMMUNITY  
AFFAIRS: [CLICK HERE](#)



## DEPARTMENTAL HIGHLIGHTS

The U.S. Department of Justice (DOJ) has selected the Rochester Police Department (RPD) to participate in the National Public Safety Partnership (PSP) program. The DOJ will provide Rochester with intensive training and technical assistance in the areas of gun violence, criminal justice collaboration, investigations, constitutional policing, community engagement, federal partnerships, crime analysis, and technology to identify strategies that target firearm, drug, and gang violence. PSP has a proven track record of helping cities lower crime rates and improve the quality of life for community members. Over the next three years, RPD will develop a collaborative network to prepare comprehensive solutions to reduce violent crime. Our vision for this partnership is to gain better insight into the unique violent crime challenges in Rochester and determine system-wide approaches to implement crime reduction strategies and enhance public safety.

The Rochester City School District's Strategic and Community Partnerships and the Rochester Police Department partnered to form youth-focused programs to improve youth perception of police. These programs include Middle School Internship Initiative; Career and Technical Education Connection; Deputy Chief's Reading Challenge; and Youth Conversations and Policing (in Middle and High Schools).

The RPD will continue to work with Measures for Justice to pilot a public-facing portal (Commons) that focuses on the collection of a standard set of police performance metrics for tracking progress toward shared criminal justice goals. RPD will work to improve collection, standardization, and automation of data based on best practices and model legislation. RPD will also collaborate with the program's Community Advisory Board to prioritize datasets and establish policy and procedural goals that can be monitored through Commons.

In the interest of transparency and accountability, the RPD and United Christian Leadership Ministry (UCLM) entered into a Memorandum of Understanding (MOU) pertaining to the RPD Body-



Worn Camera Program. The MOU promises an expedited response to Freedom of Information Law requests for body-worn camera video and quarterly reports on use of force incidents. Quarterly, RPD's Community Affairs Bureau and UCLM meet to discuss the program, new technology, and fill any report requests as needed.

In a true community policing approach, RPD works with several bar and restaurant managers on the East End to improve and promote public safety. This initiative encourages RPD and stakeholders to work together to address and solve problems. For example, RPD collaborates with bar and restaurant management to examine and assess external design features that create public safety hazards, and internal designs to improve crowd control and ensure the safety of all.

## CUSTOMERS

- External: Individuals who live, work, visit, or do business in the city of Rochester
- Internal: City of Rochester departments, RPD employees (sworn and non-sworn)

## CRITICAL PROCESSES

- Provides public safety services
- Analyzes crime data and deployment of resources
- Collaborates with other law enforcement agencies at the local, state, and federal levels
- Conducts crime prevention initiatives
- Enhances communications strategies with the goal of improving police-community relations

## STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
The Rochester Police Department will grow and enrich our workforce through the recruitment, training, and professional development of our personnel.	1-6	WRK-1 Help Build the Capacity of workforce development programs and encourage collaborations to better serve program participants.	WRK-3 Focus workforce development efforts on vulnerable populations.	Public Safety	Promoting Equity, Inclusion & Social Justice	Ongoing
The Rochester Police Department will reduce violence through successful case investigation and data-driven policing to rid our neighborhoods of illegal firearms and narcotics.	7-24	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety		Ongoing
The Rochester Police Department will maintain transparency and compliance using best business practices through the adherence to applicable laws and standards.	25-29	Enhance the City's transparency, efficiency, and accountability.	PHS-3 Increase the capabilities of the RPD and RFD through collaboration, data analysis, technology, and new or improved resources.	Public Safety		Ongoing
The Rochester Police Department will work collaboratively with our community partners to identify problems and concerns, and improve public trust.	30-32	CNP-3 Work with the Rochester City School District to promote innovative school programming and successes.	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.	Public Safety	Strengthening Neighborhoods	Ongoing

# KEY PERFORMANCE INDICATORS (KPIs)

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Community Relations	1. # of attendees in Workforce Development Program	88	150	N/A	200
Community Relations	2. % of non-white attendees in Workforce Development Program	67	65	N/A	70
Community Relations	3. # of people that apply for Police Officer exam	1,068	798	N/A	1,000
Community Relations	4. % of non-white applicants for Police Officer exam	54	54	N/A	70
Professional Development	5. % of recruits that successfully complete FTO	90	90	N/A	90
Personnel	6. # of sworn employee separations	58	40	N/A	50
Central Investigations	7. % of murder cases closed within 30 days	34.33	39.09	N/A	33
Central Investigations	8. % of murder cases closed within 90 days	50	53.77	N/A	50
Central Investigations	9. % of murder cases closed within 365 days	65.87	81.71	N/A	70
Patrol Section Investigations	10. % of forcible sex offenses closed within 30 days	18.83	18.14	N/A	18
Patrol Section Investigations	11. % of forcible sex offenses closed within 90 days	26.3	26.34	N/A	25
Patrol Section Investigations	12. % of forcible sex offenses closed within 365 days	36.57	49.64	N/A	50
Patrol Section Investigations	13. % of robbery cases closed within 30 days	21.38	22.1	N/A	20
Patrol Section Investigations	14. % of robbery cases closed within 90 days	26.17	26.42	N/A	25
Patrol Section Investigations	15. % of robbery cases closed within 365 days	33.22	45.38	N/A	40
Patrol Section Investigations	16. % of aggravated assault cases closed within 30 days	38.79	39.88	N/A	40
Patrol Section Investigations	17. % of aggravated assault cases closed within 90 days	44.47	47.92	N/A	45
Patrol Section Investigations	18. % of aggravated assault cases closed within 365 days	54	69.13	N/A	60
Patrol Section Investigations	19. % of shooting cases closed within 30 days	16.31	15.94	N/A	15
Patrol Section Investigations	20. % of shooting cases closed within 90 days	23.63	26.74	N/A	25
Patrol Section Investigations	21. % of shooting cases closed within 365 days	33.86	50.36	N/A	50
Patrol	22. % of Tier I (Immediate) calls for service responding to in less than 10 minutes	68.2	63.6	N/A	65
Patrol	23. % of Tier II (Elevated) calls for service responding to in less than 20 minutes	53	50.2	N/A	50
Patrol	24. % of Tier III (Normal) calls for service responding to in less than 30 minutes	45.1	44.4	N/A	50
Office of Business Intelligence	25. All FOIL requests completed by RPD	N/A	3,423	N/A	3,350
Office of Business Intelligence	26. Average # of calendar days to complete FOIL requests	N/A	22	N/A	22
Office of Business Intelligence	27. FOIL requests completed for body-worn camera video	302	295	N/A	300
Office of Business Intelligence	28. Body-worn camera video files processed for FOIL requests	5,423	4,578	N/A	5,000
Office of Business Intelligence	29. Average # of calendar days to complete FOIL requests for body-worn camera video	54	41	N/A	35
Community Relations	30. # of community meetings led	500	525	N/A	525
Community Relations	31. # of outreach events	300	310	N/A	320


Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Community Relations	32. # of site assessments/security surveys	90	110	N/A	120

The Key Performance Indicators were revised to better assess Department effectiveness. For more information, please follow link to the Open Data Portal.

## THE ROCHESTER POLICE DEPARTMENT OPEN DATA PORTAL.






### What's New?

- Updated site navigation to help you find the data you're looking for. Click on this icon  in the table below to get an overview of any data set and see up-to-date statistics and charts using the data sources we provide.
- New expanded summary dashboards for the Homicide and Shooting data sets.
- Added/Updated the following General Orders and Training Bulletins:
  - G.O. 101 Organization
  - G.O. 105 Patrol Section & Beat Boundaries
  - G.O. 350 Uniform, Equipment and Personal Appearance



### Explore Open Data

Data	Start Here	Featured Maps	Explore and Download	Codebook
<b>Crime</b> Violent and Property Crime		Public Crime Map Neighborhood History Map		

**Assignment of Authorized Positions  
2014-15 to 2023-24**

Year	Office of the Chief & Administration			Operations			Department Total		
	Sworn	Non-Sworn	Total	Sworn	Non-Sworn	Total	Sworn	Non-Sworn	Total
2023-24	72	83	155	648	17	665	720	100	820
2022-23	75	81	156	647	17	664	722	98	820
2021-22	71	67.5	138.5	655	22	677	726	89.5	815.5
2020-21	69	63	132	659	55	714	728	118	846
2019-20	68	66	134	660	56	716	728	122	850
2018-19	63	69	132	665	55	720	728	124	852
2017-18	67	69	136	661	54	715	728	123	851
2016-17	62	67	129	665	56	721	727	123	850
2015-16	63	65	128	663	56	719	726	121	847
2014-15	45	67	112	681	56	737	726	123	849

**Authorized Sworn Positions  
2014-15 to 2023-24**

Positions	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
Chief	1	1	1	1	1	1	1	1	1	1
Executive Deputy Chief	1	1	0	0	0	0	0	1	1	0
Deputy Chief	2	2	2	2	2	2	2	2	2	3
DC of Communications	0	0	0	0	1	1	1	0	0	0
DC of Community Engagement	0	0	0	1	0	0	0	0	0	0
Commander	3	2	2	2	3	3	3	3	3	3
Captain	11	13	13	13	13	13	14	14	13	13
Lieutenant	34	32	32	32	31	31	31	31	32	32
Sergeant	89	95	95	95	95	95	95	96	94	94
Police Investigator	80	80	82	82	82	82	81	80	79	79
Police Officer	505	500	500	500	500	500	500	498	497	495
Total	726	726	727	728	728	728	728	726	722	720

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$90,831,508	\$100,350,300	\$98,357,900	\$97,994,300
<b>Materials &amp; Supplies</b>	\$1,169,685	\$1,364,400	\$1,425,800	\$1,645,700
<b>Services</b>	\$8,069,542	\$9,152,600	\$9,048,700	\$10,077,200
<b>Intrafund Credit</b>	-\$189,205	-\$183,100	-\$183,100	-\$183,100
<b>TOTAL</b>	<b>\$99,881,530</b>	<b>\$110,684,200</b>	<b>\$108,649,300</b>	<b>\$109,534,100</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>OPERATIONS</b>	\$71,913,271	\$81,959,100	\$81,336,100	\$81,370,500
<b>OFFICE OF THE CHIEF</b>	\$6,582,683	\$7,934,100	\$9,100,700	\$9,659,100
<b>ADMINISTRATION</b>	\$18,504,320	\$20,368,400	\$17,712,600	\$18,504,500
<b>COMMUNITY AFFAIRS</b>	\$2,881,256	\$422,600	\$499,900	\$0
<b>TOTAL</b>	<b>\$99,881,530</b>	<b>\$110,684,200</b>	<b>\$108,649,300</b>	<b>\$109,534,100</b>

## NOTE ON SALARY AND WAGE INCREASES

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The 2022-23 amended budget included one-time salary and wage expenses due to the Police Locust Club Arbitration Award. These expenses included one-time retroactive payments to eligible retirees and one-time lump sum payments for current employees. As a result the proposed 2023-24 year-to-year comparison may show negative salary and wage expense changes.

# POLICE: OFFICE OF THE CHIEF

FY 2023-24 Budget

[Click here to return to Police Department Overview](#)

## MISSION STATEMENT

To support the City of Rochester's Mission, Vision, and Values by providing overall departmental management and planning.

## ORGANIZATION



## CHIEF'S OFFICE

Critical Processes:

- Conducts strategic planning, policy development, and public relations
- Acts as liaison with community and other federal, state, and local law enforcement agencies
- Conducts labor relations
- Informs community and coordinates responses to inquiries from news media and public

## OFFICE OF BUSINESS INTELLIGENCE

Critical Processes:

- Coordinates the design, acquisition, use and disposition of data and information technology assets
- Maintains information systems applications, the Department's open data portal, records and digital evidence management and performance reporting
- Responsible for planning, developing, conducting and reviewing, strategic projects based on department initiatives related to resource allocation, operational effectiveness, and business intelligence
- Develops products to facilitate information and intelligence sharing, resource monitoring, planning, and decision making

- Evaluates business processes to ensure quality and accuracy of data used, methods, calculations, and report results
- Reviews body worn camera video for compliance
- Maintains proper records retention
- Develops, collects, collates, analyzes, and disseminates intelligence, crime and calls for service information
- Conducts spatial analysis of crimes and provides crime mapping support to the Department
- Provides timely and pertinent information relevant to assisting investigations, identifying crime series and patterns, reporting on trends in police data as well as providing analysis related to matters of public safety
- Uses information collected to develop problem solving and community policing strategies for crime prevention and reduction

## PROFESSIONAL STANDARDS

### Critical Processes:

- Investigates complaints of misconduct
- Provides administrative review of fleet vehicle accident investigations
- Conducts other investigations as directed by the Chief of Police
- Provides staff support for civilian complaint review and internal disciplinary processes
- Maintains department's official disciplinary records including administrative entries which involve inquiries by a citizen or agency
- Provides administrative review of police vehicle pursuits
- Provides administrative and investigative support for Corporation Counsel

## LONG TERM DISABILITY

### Critical Processes:

- Includes sworn employees with long term medical conditions precluding full duty status

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Personnel Expenses	\$5,448,874	\$6,524,100	\$7,650,600	\$8,068,900
Materials & Supplies	\$116,895	\$109,900	\$100,600	\$112,100
Services	\$1,016,914	\$1,300,100	\$1,349,500	\$1,478,100
<b>TOTAL</b>	<b>\$6,582,683</b>	<b>\$7,934,100</b>	<b>\$9,100,700</b>	<b>\$9,659,100</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
CHIEF'S OFFICE	\$3,481,899	\$3,498,000	\$3,765,100	\$4,182,600
RESEARCH AND EVALUATION	\$0	\$0	\$4,100	\$0
PROFESSIONAL STANDARDS	\$1,152,318	\$1,225,200	\$1,247,300	\$1,261,400
LONG TERM DISABILITY	\$1,359,091	\$1,813,600	\$2,137,600	\$2,148,200
OFFICE OF BUSINESS INTELLIGENCE	\$589,375	\$1,397,300	\$1,946,600	\$2,066,900
<b>TOTAL</b>	<b>\$6,582,683</b>	<b>\$7,934,100</b>	<b>\$9,100,700</b>	<b>\$9,659,100</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$141,900
Inflation, Chargebacks, Miscellaneous	\$77,000
One Police Captain is transferred from Patrol	\$161,700
One Information Services Analyst I is added	\$96,900
One Digital Media Specialist is added	\$89,000
Increased funding for professional services agreements	\$36,300
Funds for overtime for Body-Worn Camera program are added	\$29,300
Net change in supplies and services	\$17,500
College Junior Intern Program is transferred from Administration	\$14,800
One College Junior Intern is added	\$7,400
One vacant Police Officer position is eliminated	-\$113,400
	<b>\$558,400</b>

## PROGRAM AND SERVICE LEVEL CHANGES

A Digital Media Specialist is added to assist the Public Information Officer with dissemination of public information including the administration of social media platforms. A Police Captain is transferred from Patrol to interface with the Police Accountability Board.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Chief's Office	Chief of Police	98	1.00	1.00
Chief's Office	Executive Deputy Chief	197	1.00	0.00
Chief's Office	Deputy Chief of Police	97	2.00	3.00
Chief's Office	Police Commander	96	3.00	3.00
Chief's Office	Police Captain	95	0.00	1.00
Chief's Office	Police Lieutenant	94	2.00	2.00
Chief's Office	Police Sergeant	92	4.00	4.00
Chief's Office	Police Investigator	191	2.00	2.00
Chief's Office	Police Officer	90	2.00	1.00
Chief's Office	Digital Media Specialist	24	0.00	1.00
Chief's Office	Secretary to the Chief	18	1.00	1.00
Chief's Office	Clerk II	9	1.00	1.00
Chief's Office	Clerk III with Typing	7	1.00	1.00
Office of Business Intelligence	Information Services Analyst II	27	1.00	1.00
Office of Business Intelligence	Compliance Manager	26	1.00	1.00
Office of Business Intelligence	Data Analyst	26	5.00	2.00
Office of Business Intelligence	Information Services Analyst I	26	1.00	2.00
Office of Business Intelligence	Application Services Analyst I	25	4.00	4.00
Office of Business Intelligence	Crime Research Specialist	24	4.00	4.00
Office of Business Intelligence	Digital Media Specialist	24	2.00	2.00
Office of Business Intelligence	Assistant Data Analyst	23	0.00	2.00
Office of Business Intelligence	Business Analyst	23	0.00	1.00
Office of Business Intelligence	Communications Aide/Bilingual	16	1.00	1.00
Professional Standards	Police Lieutenant	94	1.00	1.00
Professional Standards	Police Sergeant	92	6.00	6.00
Professional Standards	Police Officer	90	1.00	1.00
Professional Standards	Police Steno	21	2.00	2.00
Long Term Disability	Police Officer	90	19.00	19.00
			<b>68.00</b>	<b>70.00</b>



# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Chief's Office
<b>FTE</b>	
Clerk II/Typing/On-Call	0.50
College Junior Intern	1.50
<b>FTE</b>	<b>2.00</b>

# POLICE: OPERATIONS - PATROL

FY 2023-24 Budget

[Click here to return to Police Department Overview](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values by managing the Patrol Sections

## ORGANIZATION



## PATROL SECTIONS

Critical Processes:

- Protects life and property
- Protects constitutional guarantees of all people
- Conducts preventive patrol
- Reduces opportunities for commission of crime, works to resolve conflicts and proactively address disputes, identifies criminal offenders and criminal activity, and apprehends offenders
- Conducts periodic reviews of patrol activities to analyze crime patterns, current disputes, and response strategies
- Works with neighborhood Police-Citizen Interaction Committees (PCIC) to develop targeted crime prevention and response programs
- Focuses on the well-being of the city's youth, working collaboratively with various department commands, school officials, and other agencies to prevent and reduce youth crime and victimization
- During summer months, works collaboratively with other departments and organizations involved in student programs
- Plans responses to unusual occurrences or emergency incidents

## PATROL SECTION INVESTIGATIONS

### Critical Processes:

- Investigates all categories of crime
- Conducts thorough preliminary and follow-up investigations
- Protects constitutional guarantees of all people
- Reduces opportunities for commission of crime, works to solve crime and proactively identify disputes, identifies criminal offenders and criminal activity, and apprehends offenders
- Conducts periodic reviews of investigative activities to analyze crime patterns, current disputes, and response strategies
- Focuses on the quality of investigations by aiming to reduce errors
- Orients investigations towards crime prevention as well as towards the solution of crime

## SPECIAL EVENTS

### Critical Processes:

- Coordinates all police activities at cultural and special events, including assessing logistical requirements, traffic and crowd control plans, contingency plans, and coordination of all intra- and inter-departmental personnel

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$49,101,819	\$54,268,500	\$55,806,900	\$54,809,300
<b>Materials &amp; Supplies</b>	\$181,838	\$363,400	\$248,100	\$368,300
<b>Services</b>	\$550,580	\$550,900	\$572,600	\$730,700
<b>Intrafund Credit</b>	-\$189,205	-\$183,100	-\$183,100	-\$183,100
<b>TOTAL</b>	<b>\$49,645,032</b>	<b>\$54,999,700</b>	<b>\$56,444,500</b>	<b>\$55,725,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>COMMAND</b>	\$467,487	\$504,800	\$580,000	\$419,700
<b>PATROL SECTIONS</b>	\$41,605,433	\$45,368,700	\$48,927,800	\$47,573,500
<b>SPECIAL EVENTS</b>	\$1,824,546	\$2,998,300	\$1,434,800	\$1,164,900
<b>PATROL SECTION INVESTIGATIONS</b>	\$5,747,566	\$6,127,900	\$5,501,900	\$6,567,100
<b>TOTAL</b>	<b>\$49,645,032</b>	<b>\$54,999,700</b>	<b>\$56,444,500</b>	<b>\$55,725,200</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	-\$1,485,500
Inflation, Chargebacks, Miscellaneous	\$17,000
Net change in Gun Involved Violence Elimination (GIVE) Initiative	\$1,238,500
Rent for Central Patrol (Downtown) Station is added	\$141,300
One Police Investigator is transferred from Administration	\$112,900
Non-Fatal Shooting Initiative grant does not recur	-\$92,900
One vacant Police Officer position is eliminated	-\$113,400

Change Detail	Change
Net change in overtime	-\$127,200
One Police Captain is transferred to the Office of the Chief	-\$161,700
Special event overtime or police services during arrival and dismissal time at certain City schools does not recur	-\$248,300
	<b>-\$719,300</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Command	Police Captain	95	3.00	2.00
Patrol Sections	Police Captain	95	5.00	5.00
Patrol Sections	Police Lieutenant	94	15.00	15.00
Patrol Sections	Police Sergeant	92	50.00	50.00
Patrol Sections	Police Officer	90	371.00	370.00
Patrol Sections	Clerk II	9	1.00	1.00
Patrol Sections	Clerk III	7	1.00	1.00
Patrol Sections	Clerk III with Typing	7	1.00	1.00
Patrol Section Investigations	Police Captain	95	1.00	1.00
Patrol Section Investigations	Police Lieutenant	94	2.00	2.00
Patrol Section Investigations	Police Sergeant	92	6.00	6.00
Patrol Section Investigations	Police Investigator	191	27.00	28.00
Patrol Section Investigations	Police Officer	90	1.00	1.00
Special Events	Police Lieutenant	94	1.00	1.00
Special Events	Police Officer	90	1.00	1.00
			<b>486.00</b>	<b>485.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Patrol Sections
<b>FTE</b>	
Clerk III/Typing/Part-Time	0.50
<b>FTE</b>	<b>0.50</b>

# POLICE: OPERATIONS - SPECIAL OPERATIONS

FY 2023-24 Budget

[Click here to return to Police Department overview](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values by managing the Special Operations Division.

## ORGANIZATION



## SPECIAL OPERATIONS COMMAND

Critical Processes:

- Provides investigative support and services necessary for effective operation of the department
- Provides specialized field support services

## CENTRAL INVESTIGATIONS SECTION

Critical Processes:

- Comprised of Major Crimes Unit, Special Victims Unit, Investigative Support Unit, and Technicians Unit Investigates suspicious and criminal deaths
- Investigates cold case murders
- Investigates physical and sexual child abuse cases
- Participates in Federal Task Force investigations to include bank robbery and cyber-criminal investigations
- Investigates arsons in conjunction with the Rochester Fire Department
- Processes licenses issued by the City of Rochester to include pistol permit applicants, alarm ordinances, taxi-cabs, and food trucks
- Processes all crime scenes and collects physical evidence throughout the City

## COMMUNITY RELATIONS UNIT

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### Critical Processes:

- Enhances current internal and external communications initiatives and develops a long-term communications strategy with the goal of improving police-community relations
- Partners with community leaders, civic organizations, block associations, and citizens to educate them on police policies and practices, and to develop solutions to challenges that arise within the city's many diverse communities
- Works closely with our communities and ensures that RPD's priorities mirror local priorities in an effort to build trust, confidence, and legitimacy within the communities we serve, creating additional opportunities for relationships to develop in a non-enforcement encounter with all segments of our community (youth & adults)
- Allows communities to have a voice at the local level in how they are policed and how they are engaged, thus establishing meaningful, structured, and sustained initiatives within the community, while at the same time working to reduce crime through police-community partnerships and improve perceptions of the police
- Informs community members and local businesses about crime trends, while working with them on preventative measures and security
- Provides valuable information about topics such as safeguarding businesses, homes, vehicles, and personal property
- Works to improve the perception of the Police Department via engagement opportunities and initiatives that are collaboratively community and department driven
- Manages the department's recruitment efforts to increase interest and participation in the Police Officer exam utilizing diversity, equity and inclusion strategies

## SPECIAL INVESTIGATIONS SECTION

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### Critical Processes:

- Investigates illegal narcotics activities, vice, illegal gambling, illegal weapons, trafficking, and organized crime
- Provides surveillance and intelligence services in support of investigations
- Participates in joint task forces with federal, state, and local law enforcement agencies
- Suppresses illegal drug trafficking activities from street level up to and including major criminal conspiracy efforts
- Provides and supports technical surveillance equipment used in investigative efforts
- Conducts activities such as Project Exile, weapon tracing, and weapon crime intelligence

## SPECIAL OPERATIONS SECTION

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### Critical Processes:

- Comprised of the Tactical Unit, K-9 Unit, Mounted Patrol Unit, and Traffic Enforcement Unit
- Provides directed patrol, crime-specific details, proactive investigative efforts, surveillance and apprehension details, and Honor Guard services
- Provides canine support services for building searches and tracking, as well as in nitrate and narcotic searches
- Provides highly visible patrol and crowd control presence Downtown, at special events, and elsewhere as needed
- Enforces vehicle and parking regulations
- Coordinates the School Traffic Officer program

- Conducts alcohol-related enforcement counter measures and proactive traffic direction and control throughout the city
- Handles complaints or suggestions concerning traffic-engineering deficiencies and transmits related data to Traffic Control Board

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$21,630,850	\$26,202,000	\$24,071,200	\$24,742,900
<b>Materials &amp; Supplies</b>	\$191,128	\$225,700	\$251,100	\$273,500
<b>Services</b>	\$446,260	\$531,700	\$569,400	\$628,900
<b>TOTAL</b>	<b>\$22,268,239</b>	<b>\$26,959,400</b>	<b>\$24,891,700</b>	<b>\$25,645,300</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>COMMAND</b>	\$1,446,836	\$1,600,400	\$1,328,200	\$1,363,800
<b>CENTRAL INVESTIGATIONS</b>	\$7,606,779	\$8,009,000	\$7,568,900	\$7,620,600
<b>SPECIAL INVESTIGATIONS</b>	\$5,935,151	\$6,203,100	\$5,542,300	\$5,505,400
<b>CRIME RESEARCH</b>	\$162,646	\$300	\$0	\$0
<b>SPECIAL OPERATIONS SECTION</b>	\$7,116,826	\$8,247,100	\$7,855,400	\$7,709,800
<b>COMMUNITY RELATIONS</b>	\$0	\$2,899,500	\$2,596,800	\$3,445,700
<b>FAMILY AND VICTIM SERVICES</b>	\$0	\$0	\$100	\$0
<b>TOTAL</b>	<b>\$22,268,239</b>	<b>\$26,959,400</b>	<b>\$24,891,700</b>	<b>\$25,645,300</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$458,200
Inflation, Chargebacks, Miscellaneous	\$2,200
Two Police Officers are transferred from Administration	\$226,800
Police Cadet Program is transferred from Administration	\$122,500
Net change in supplies and services	\$63,100
One Public Safety Aide is transferred from Administration	\$22,600
Funds for emergency pickup / interview out-of-area suspects are added	\$20,000
Funds for rents and storage	\$10,000
Net change in Improving Criminal Justice Response grant	-\$7,100
Net change in High Visibility Enforcement Campaign	-\$8,000
Net change in Motor Vehicle Theft and Insurance Fraud grant	-\$9,600
Net change in overtime for the Domestic Violence Response Team	-\$10,200
Net change in STOP DWI grant	-\$43,500
Pedestrian Safety grant ends	-\$93,400
	<b>\$753,600</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Two Police Officers and the supplies budget for the Recruitment Program are transferred from Administration.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Command	Police Captain	95	2.00	2.00
Command	Police Sergeant	92	2.00	2.00
Command	Clerk II	9	1.00	1.00
Central Investigations	Police Lieutenant	94	1.00	1.00
Central Investigations	Police Sergeant	92	7.00	7.00
Central Investigations	Police Investigator	191	25.00	25.00
Central Investigations	Police Officer	90	15.00	15.00
Central Investigations	Police Evidence Technician	16	9.00	9.00
Central Investigations	Senior Photo Lab Technician	11	1.00	1.00
Central Investigations	Clerk II	9	1.00	1.00
Central Investigations	Clerk III with Typing	7	1.00	1.00
Community Relations	Police Captain	95	1.00	1.00
Community Relations	Police Lieutenant	94	4.00	4.00
Community Relations	Police Officer	90	19.00	21.00
Special Investigations	Police Captain	95	1.00	1.00
Special Investigations	Police Lieutenant	94	2.00	2.00
Special Investigations	Police Sergeant	92	5.00	5.00
Special Investigations	Police Investigator	191	24.00	24.00
Special Investigations	Police Officer	90	4.00	4.00
Special Investigations	Clerk II	9	1.00	1.00
Special Operations Section	Police Lieutenant	94	1.00	1.00
Special Operations Section	Police Sergeant	92	5.00	5.00
Special Operations Section	Police Officer	90	46.00	46.00
			<b>178.00</b>	<b>180.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Central Investigations	Community Relations	Special Operations Section
<b>FTE</b>			
Lead Coordinator of School Traffic Officer	0.00	0.00	0.40
Police Cadet/Part-Time	0.00	12.00	0.00
Public Safety Aide/On-Call	0.50	0.00	0.00
School Traffic Officer	0.00	0.00	49.00
School Traffic Officer II	0.00	0.00	3.50
School Traffic Officer/On-Call	0.00	0.00	11.50
<b>FTE</b>	<b>0.50</b>	<b>12.00</b>	<b>64.40</b>



# POLICE: ADMINISTRATION

FY 2023-24 Budget

[Click here to return to Police Department Overview](#)

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values by providing administrative support services necessary to Department operations, and by overseeing the Officer Assistance Program that provides crisis intervention and stress counseling services to members and their families.

## ORGANIZATION



## PROFESSIONAL DEVELOPMENT

Critical Processes:

- Administers the department's training programs, including roll call, recruit, civilian (pre-service) and in-service training
- Coordinates firearms training and maintains records on each departmental weapon and inventory, and firearms proficiency records
- Plans and develops training and special programs
- Coordinates recruit officers’ training and probationary officers’ field training and performance evaluations, as well as selection and certification of Field Training Officers (FTOs) assigned to the Patrol Division
- Coordinates, trains, and evaluates all newly appointed Sergeants and Lieutenants
- Works with the Department of Human Resource Management to conduct background research on candidates

## TECHNICAL SERVICES

### Critical Processes:

- Acts as liaison to Monroe County Public Safety Radio Center for maintenance and issuing of all police portable and car radios, and vehicle computers
- Coordinates fleet purchases and maintenance of fleet assets with the Department of Environmental Services
- Provides support to the Police Department and other law enforcement agencies regarding criminal history checks, wants and warrants, teletype requests, missing persons
- Conducts manual and automated record and warrant checks, using both local files and the statewide e-Justice system
- Processes all requests for crime, incident and motor vehicle accident reports, background check applications and fingerprint requests for the City
- Receives evidentiary items, recovered property, and impounded vehicles
- Responds to walk-up complaints and information requests at Headquarters
- Enters, reviews, and monitors the quality of information entered in the department's Records Management System
- Maintains juvenile records separately from adult records required for privacy and security of these records
- Administers the department's arrest warrant service, entering notices into regional, state and federal information systems
- Maintains contact with criminal and traffic courts for notification to police officers and civilian employees to appear in court for required proceedings
- Processes fingerprints, maintains manual and automated photograph and fingerprint files
- Maintains, oversees, and/or stores all DNA collection
- Assists sworn personnel in preparation of selected forms and reports for Grand Jury packages
- Reviews Grand Jury referrals and juvenile petitions before delivery to Family Court
- Addresses all eligible crime incidents and added information reports via phone for the City of Rochester
- Monitors suspicious activity through a series of surveillance cameras and other technology, using police radios and Computer Aided Dispatch (CAD) terminals allowing direct communications with police officers on the street

## BUDGET

### Critical Processes:

- Provides financial management for the department
- Coordinates department's annual budgets
- Manages department's professional services agreements
- Coordinates and processes purchases and payments
- Issues uniforms, equipment, and supplies

## PERSONNEL

### Critical Processes:

- Provides personnel management, job classification, hiring and promotions
- Coordinates and audits the department's payroll
- Provides medical management for on and off duty illnesses and injuries
- Maintains department's personnel and medical records

- Maintains department's scheduling system

## RESEARCH & EVALUATION

### Critical Processes:

- Develops department policies and procedures
- Monitors compliance with state accreditation standards
- Conducts on-site evaluations and audits
- Prepares department's annual report
- Researches and writes grant applications and submits grant-related operational and financial reports
- Serves as repository for all department and New York State reports
- Coordinates policy and procedure development for handling of emergency and acts as liaison to Monroe County Office of Emergency Preparedness
- Acts as liaison to Department of Human Resource Management in administration of department's health and safety program

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$11,793,976	\$12,933,200	\$10,329,300	\$10,373,200
<b>Materials &amp; Supplies</b>	\$663,523	\$665,400	\$826,000	\$891,800
<b>Services</b>	\$6,046,821	\$6,769,800	\$6,557,200	\$7,239,500
<b>TOTAL</b>	<b>\$18,504,320</b>	<b>\$20,368,400</b>	<b>\$17,712,500</b>	<b>\$18,504,500</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>RESEARCH AND EVALUATION</b>	\$1,294,891	\$1,584,700	\$1,547,700	\$1,815,400
<b>PROFESSIONAL DEVELOPMENT</b>	\$3,737,409	\$4,157,400	\$3,595,500	\$4,058,100
<b>TECHNICAL SERVICES</b>	\$11,809,418	\$12,479,100	\$10,575,800	\$10,560,500
<b>BUDGET</b>	\$482,959	\$538,600	\$675,600	\$776,100
<b>PERSONNEL</b>	\$1,179,643	\$1,608,600	\$1,317,900	\$1,294,400
<b>TOTAL</b>	<b>\$18,504,320</b>	<b>\$20,368,400</b>	<b>\$17,712,500</b>	<b>\$18,504,500</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$361,500
Inflation, Chargebacks, Miscellaneous (Change in Motor Equipment expense is \$407,500 of the total change)	\$476,100
Net change in Gun Involved Violence Elimination (GIVE) Initiative	\$323,900
Funds are added for Officer Early Intervention Program	\$100,000
One Office Wellness Mental Health Clinician is added	\$85,300
Increased funding for towing	\$43,500
Net change in supplies and services	\$10,200
Net change in GIVE grant	\$100
College Junior Intern Program is transferred to the Office of the Chief	-\$14,800
One Public Safety Aide is transferred to Special Operations	-\$22,600
One vacant Clerk II is eliminated	-\$49,200
Net change in overtime	-\$57,100

Change Detail	Change
One Police Investigator is transferred to Patrol	-\$112,900
Police Cadet Program is transferred to Special Operations	-\$125,200
Two Police Officers are transferred to Special Operations	-\$226,800
	<b>\$792,000</b>

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Professional Development	Police Lieutenant	94	1.00	1.00
Professional Development	Police Sergeant	92	3.00	3.00
Professional Development	Police Investigator	191	1.00	0.00
Professional Development	Police Officer	90	6.00	6.00
Professional Development	Officer Wellness Mental Health Clinician	23	0.00	1.00
Professional Development	Clerk II	9	1.00	1.00
Professional Development	Clerk III	7	1.00	1.00
Technical Services	Police Lieutenant	94	1.00	1.00
Technical Services	Police Sergeant	92	5.00	5.00
Technical Services	Police Officer	90	11.00	9.00
Technical Services	Manager of Police Property	26	1.00	1.00
Technical Services	Senior Police Identification Technician	20	0.00	1.00
Technical Services	Senior Police Identification Technician	18	1.00	0.00
Technical Services	Fleet Maintenance Technician	16	1.00	1.00
Technical Services	Police Identification Technician Trick	16	0.00	4.00
Technical Services	Senior Property Clerk	16	2.00	2.00
Technical Services	Police Paralegal	14	1.00	1.00
Technical Services	Police Paralegal/Bilingual	14	1.00	1.00
Technical Services	Lead Police Information Clerk	13	3.00	3.00
Technical Services	Police Identification Technician Trick	11	4.00	0.00
Technical Services	Police Information Clerk	11	14.00	14.00
Technical Services	Clerk II	9	6.00	5.00
Technical Services	Clerk II with Typing	9	1.00	1.00
Technical Services	Lot Attendant	9	5.00	5.00
Technical Services	Property Clerk	9	4.00	4.00
Technical Services	Clerk III	7	1.00	1.00
Technical Services	Clerk III	7	1.00	1.00
Technical Services	Clerk III with Typing	7	2.00	2.00
Personnel	Personnel Management Supervisor	25	1.00	1.00
Personnel	Payroll Associate	16	0.00	1.00
Personnel	Personnel Management Assistant	16	1.00	0.00
Personnel	Clerk II	9	1.00	1.00
Budget	Manager of Police Finance	30	1.00	1.00
Budget	Senior Property Clerk	16	1.00	1.00
Budget	Principal Finance Clerk	15	1.00	1.00
Research & Evaluation	Police Lieutenant	94	1.00	1.00
Research & Evaluation	Police Sergeant	92	1.00	1.00
Research & Evaluation	Police Officer	90	1.00	1.00
Research & Evaluation	Senior Crime Research Specialist	27	1.00	1.00
			<b>88.00</b>	<b>85.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Professional Development	Research & Evaluation	Technical Services
<b>FTE</b>			
Automotive Aide/Part-Time	0.00	0.00	0.50
Clerk III/Typing/Part-Time	0.00	0.00	1.00
Public Safety Aide/On-Call	3.50	0.00	10.00
Public Safety Aide/Part-Time	0.00	0.50	6.50
<b>FTE</b>	<b>3.50</b>	<b>0.50</b>	<b>18.00</b>

# POLICE: COMMUNITY AFFAIRS

FY 2023-24 Budget

[Click here to return to Police Department Overview](#)

## PROGRAM AND SERVICE LEVEL CHANGES

This bureau is being shown for comparison purposes only. The Bureau of Community Affairs was abolished in the 2022-23 budget and the community policing function is now in Special Operations. However, the Police Locust Club Arbitration Award included retroactive and one-time lump sum payments to employees who were assigned to this bureau prior to the transfer of function. The expense detail below shows these payments. For more information about the community policing activity, please visit the [Community Relations Unit section of the Special Operations page](#).

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$2,855,989	\$422,500	\$499,900	\$0
<b>Materials &amp; Supplies</b>	\$16,300	\$0	\$0	\$0
<b>Services</b>	\$8,966	\$100	\$0	\$0
<b>TOTAL</b>	<b>\$2,881,256</b>	<b>\$422,600</b>	<b>\$499,900</b>	<b>\$0</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>POLICE COMMUNITY AFFAIRS</b>	\$573,143	\$161,200	\$394,100	\$0
<b>CA COMMUNITY POLICING</b>	\$2,308,112	\$290,700	\$105,600	\$0
<b>CA YOUTH SERVICES</b>	\$0	-\$29,300	\$200	\$0
<b>TOTAL</b>	<b>\$2,881,256</b>	<b>\$422,600</b>	<b>\$499,900</b>	<b>\$0</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	-\$499,900
	<b>-\$499,900</b>

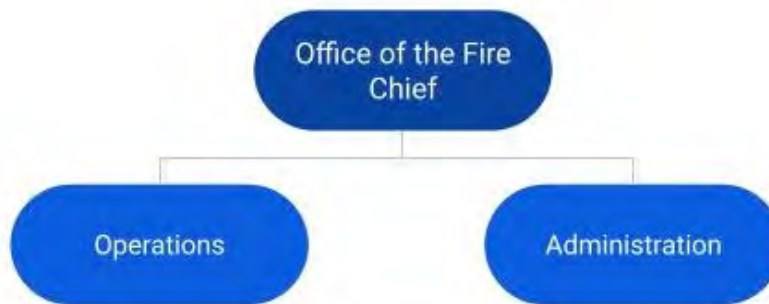
# FIRE

FY 2023-24 Budget

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values by providing professional services for life preservation, incident stabilization, and property conservation. We protect life and property through fire suppression, emergency medical services, technical rescue, fire prevention, disaster preparedness, and public education. The effective delivery of these services is achieved through a commitment to employees and the community.

## ORGANIZATION



## CUSTOMERS

- External: All who live, work, visit, or do business in the city of Rochester, Rochester City School Mutual Aid Program participants, Monroe County, RG&E, Kodak, Inc. and Eastman Business Park
- Internal: City of Rochester departments

## CRITICAL PROCESSES

- Fire suppression
- Medical response
- Emergency preparedness
- Education and fire prevention activities
- Training and appropriate staffing
- Equipment and supplies maintenance

## DEPARTMENTAL HIGHLIGHTS

The 2023-24 budget includes increased funding to reflect a larger recruit class to begin January 2024. The recruit class will provide an opportunity for continued efforts to increase diversity among uniform personnel. Portions of the 2019, 2020, 2021, and 2022 State Homeland Security Program (SHSP) grants continue in 2023-24. Training will be provided in the following areas during

2023-24: Citizen Emergency Response Team (CERT), Elevator Rescue training, Rescue Task Force (RTF), and Structural Collapse programs. Equipment will be purchased that will maintain and/or enhance special operations teams, including Urban Search and Rescue (USAR) and Hazardous Materials Teams.

The Fire Department will continue to integrate into the County's trunked radio system and make additional improvements in the department's use of the new Computer Aided Dispatch (CAD) system. The Fire Department will continue to engage with Monroe County in developing a radio overlay (additional radio frequencies) to provide for firefighter safety during emergency operations in environments immediately dangerous to life and health. This maintains safety for fire department members and compliance with the County Mutual Aid Plan. The overlay will be supported by improvements to station alerting systems, communications systems, wiring, and the deployment of upgraded trunked capability mobiles and portables.



## OFFICE OF THE FIRE CHIEF

Click [here](#) to view the Office of the Fire Chief budget.

## OPERATIONS

Click [here](#) to view the Operations budget.



## ADMINISTRATION

Click [here](#) to view the Administration budget.



# STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Projected Completion Date
Review results of the analysis of EMS service delivery and determine if any recommendations will be implemented	B. Field Operations	Enhance the City's transparency, efficiency, and accountability.	PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.	Public Safety	First Quarter
Work with DHRM to conduct candidate vetting process and hire recruit class	G. Training and Emergency Preparedness, H. Supply Depot	PHS-1f Continue to grow partnerships with local schools, community organizations, faith leaders, and other partners to recruit a diverse, high-quality workforce to the RFD.		Public Safety	Second Quarter
Work with DHRM to develop and implement a department-wide diversity, equity and inclusion training program	A. Chief's Office	PHS-1f Continue to grow partnerships with local schools, community organizations, faith leaders, and other partners to recruit a diverse, high-quality workforce to the RFD.		Public Safety	Third Quarter
Initiate officer development training with an emphasis on diversity, equity and inclusion	A. Chief's Office, F. Community Risk Reduction	PHS-1f Continue to grow partnerships with local schools, community organizations, faith leaders, and other partners to recruit a diverse, high-quality workforce to the RFD.		Public Safety	Third Quarter
Increase community engagement and engagement with at-risk populations through community risk reduction (CRR) activities	F. Community Risk Reduction	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.		Public Safety	Ongoing
Continue to evaluate the deployment model to ensure that response times align with Center for Public Safety Excellence (CPSE) Accreditation Standards of Cover and National Fire Protection Agency (NFPA) standards and to ensure that RFD is providing exceptional emergency fire and EMS and rescue service to the community	B. Field Operations, C. Health & Safety	PHS-4b Maintain RFD's Class 1 Insurance Services Office Rating from the Insurance Service Office and use to support economic development and business attraction efforts.		Public Safety	Ongoing
Continue to coordinate the Emergency Medical Services program, including training and testing for certifications	G. Training & Emergency Preparedness	Enhance the City's transparency, efficiency, and accountability.		Public Safety	Ongoing
Continue to find efficiencies	D. Medical Case Management, E. Fleet, H. Supply Depot	Enhance the City's transparency, efficiency, and accountability.		Public Safety	Ongoing

## KEY PERFORMANCE INDICATORS (KPIs)

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
A. Chief's Office	Percent of members participating in department-wide diversity, equity, and inclusion training program (%)	N/A	93	90	93
A. Chief's Office	Percent of new officers completing new officer development training with an emphasis on diversity, equity, and inclusion (%)	N/A	12	100	100
B. Field Operations	Structure fire	574	595	600	600
B. Field Operations	Outside fire	572	663	625	650
B. Field Operations	Overpressure, rupture	464	451	525	500
B. Field Operations	Rescue & EMS	21,827	20,810	19,100	19,600
B. Field Operations	Hazardous condition	2,545	2,392	2,700	2,600

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
B. Field Operations	Service call	3,131	2,808	2,800	2,875
B. Field Operations	Good intent call	4,618	4,134	3,600	3,850
B. Field Operations	False alarm & false call	4,579	4,210	4,225	4,275
B. Field Operations	Severe weather	27	20	20	20
B. Field Operations	Other	539	877	1,500	1,250
B. Field Operations	Total incidents	38,876	36,959	35,695	36,200
B. Field Operations	Vacant structure fires	45	54	40	40
B. Field Operations	Unit responses by fire station and unit:				
B. Field Operations	272 Allen Street (Engine 13, Truck 10)	4,578	4,630	4,250	4,408
B. Field Operations	185 N. Chestnut St (Engine 17, Rescue 11)	4,034	3,849	3,900	3,927
B. Field Operations	1207 N. Clinton Ave (Engine 2)	3,991	3,665	3,600	3,637
B. Field Operations	1477 Dewey Ave (Engine 10, Truck 2)	4,542	4,244	3,900	4,041
B. Field Operations	1051 Emerson St (Engine 3)	1,481	1,502	1,650	1,617
B. Field Operations	57 Gardiner Ave (Truck 5)	2,281	2,069	1,900	1,874
B. Field Operations	873 Genesee St (Engine 7)	2,809	2,816	2,850	2,879
B. Field Operations	740 N Goodman St (Engine 9)	3,008	2,926	2,900	2,901
B. Field Operations	704 Hudson Ave (Engine 16, Truck 6)	5,244	4,857	4,250	4,650
B. Field Operations	4090 Lake Ave (Engine 19)	1,132	1,051	1,000	1,043
B. Field Operations	450 Lyell Ave (Engine 5)	3,766	3,788	3,550	3,650
B. Field Operations	315 Monroe Ave (Engine 1)	3,288	2,952	2,900	2,936
B. Field Operations	1261 South Ave (Truck 3, Engine 33 formerly Engine 8)	1,896	2,011	2,300	1,723
B. Field Operations	977 University Ave (Truck 4)	2,215	1,963	1,900	1,946
B. Field Operations	160 Wisconsin St (Engine 12)	1,727	1,558	1,700	1,648
B. Field Operations	Battalion 1	1,458	1,333	1,250	1,299
B. Field Operations	Battalion 2	1,904	1,720	1,750	1,770
B. Field Operations	Total responses	49,354	46,934	45,550	47,225
B. Field Operations	Travel time compliance (%) first due on scene meeting the 4:00 minute benchmark compliance 90% of the time (based on 2019 Standard of Cover):	N/A	87.5	90	90
B. Field Operations	Planning Zone 1 (%)	N/A	82	90	90
B. Field Operations	Planning Zone 2 (%)	N/A	85.9	90	90
B. Field Operations	Planning Zone 3 (%)	N/A	86.2	90	90
B. Field Operations	Planning Zone 4 (%)	N/A	88.1	90	90
B. Field Operations	Planning Zone 5 (%)	N/A	81.3	90	90
B. Field Operations	Planning Zone 6 (%)	N/A	75.2	90	90
B. Field Operations	Planning Zone 7 (%)	N/A	90.5	90	90
B. Field Operations	Planning Zone 8 (%)	N/A	93.2	90	90
B. Field Operations	Planning Zone 9 (%)	N/A	94.1	90	90
B. Field Operations	Planning Zone 10 (%)	N/A	82.8	90	90
B. Field Operations	Planning Zone 11 (%)	N/A	94.2	90	90
B. Field Operations	Planning Zone 12 (%)	N/A	96.9	90	90
B. Field Operations	Planning Zone 13 (%)	N/A	88.5	90	90
B. Field Operations	Planning Zone 15 (%)	N/A	86.4	90	90
B. Field Operations	Planning Zone 16 (%)	N/A	70	90	90
B. Field Operations	Percent of vacant houses that we are assigned to inspect that we have inspected within 30 days	N/A	31	90	90
B. Field Operations	Percent of City of Rochester hydrant inspections that we are assigned to inspect that are completed annually	N/A	100	100	100

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
C. Health and Safety	Percent of reported firefighter injuries that are deemed preventable	N/A	95	98	95
C. Health and Safety	Percent of RFD sworn personnel that are FIT tested annually	N/A	93	88	93
D. Medical Case Management	Percent of annual expense saved over total annual billing	N/A	31	19	39
E. Fleet	Percent compliance with annual preventative maintenance schedule	N/A	75	95	80
E. Fleet	Percent of annual inspection completed and returned to service in compliance (pump, aerial ladder)	N/A	75	95	80
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of Fire Safety requests for non-life safety services or information addressed within 5 business days	N/A	100	100	100
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of elementary schools (K-6th grade) receiving a Community Risk Reduction presentation	N/A	30	75	75
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of City R-Centers receiving CRR presentations	N/A	46	90	90
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of smoke alarms for the deaf and hard of hearing installed within 3 business days of request	N/A	100	100	100
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of fire protection system permit applications receiving initial review within 60 days	N/A	90	100	100
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of Public Assembly permit inspections completed annually	N/A	100	90	90
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of license inspections reviewed within 30 days of request	N/A	100	100	100
F. Community Risk Reduction - Code Enforcement - Community Engagement	Percent of Code Enforcement Officials (CEOs) completing 24 hours annual in-service training	N/A	100	100	100
F. Community Risk Reduction - Fire Investigation - Community Engagement	Annual incident close rate for intentionally set fires (%)	N/A	24	35	32
F. Community Risk Reduction - Fire Investigation - Community Engagement	Percent of juvenile fire setter incidents that received follow up to intervention within 30-60 days after initial intervention	N/A	67	100	64
G. Training and Emergency Preparedness -Training	Percent of recruits successfully completing the firefighter recruit class	N/A	92	92	92
G. Training and Emergency Preparedness -Training	Percent of active line member compliance for the NYS mandated 101 training hours per year requirement	N/A	65	95	85
G. Training and Emergency Preparedness -Training	Percent of uniformed members who are Cardiopulmonary Resuscitation (CPR) certified	N/A	96	96	96
G. Training and Emergency Preparedness -Training	Percent of uniformed members who are Emergency Medical Technician (EMT) certified	N/A	95	96	96
H. Supply Depot	Percent of primary EMS supplies (gloves, surgical masks, AED pads) delivered within three business days of initial request	N/A	100	100	100
H. Supply Depot	Percent of request for replacement of second set of turnout gear filled within 72 hours of request	N/A	100	100	100

Assignment of Authorized Positions  
2019-20 to 2023-24

Year	Office of the Chief & Administration			Operations			Department Total		
	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>	<u>Uniform</u>	<u>Civilian</u>	<u>Total</u>
2023-24	42	15	57	441	11	452	483	26	509
2022-23	41	13	54	441	11	452	482	24	506
2021-22	39	20	59	443	2	445	482	22	504
2020-21	39	20	59	443	2	445	482	22	504
2019-20	39	20	59	443	2	445	482	22	504

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$53,139,152	\$54,565,100	\$54,426,000	\$56,841,800
<b>Materials &amp; Supplies</b>	\$540,594	\$636,300	\$710,300	\$731,500
<b>Services</b>	\$3,411,329	\$3,425,100	\$3,698,100	\$3,761,700
<b>TOTAL</b>	<b>\$57,091,075</b>	<b>\$58,626,500</b>	<b>\$58,834,400</b>	<b>\$61,335,000</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>FIRE CHIEFS OFFICE</b>	\$2,431,890	\$1,184,600	\$1,332,200	\$1,221,200
<b>FIRE OPERATIONS</b>	\$50,318,719	\$49,639,200	\$50,370,500	\$52,354,100
<b>ADMINISTRATION</b>	\$4,340,467	\$7,802,700	\$7,131,700	\$7,759,700
<b>TOTAL</b>	<b>\$57,091,075</b>	<b>\$58,626,500</b>	<b>\$58,834,400</b>	<b>\$61,335,000</b>

# FIRE: OFFICE OF THE FIRE CHIEF

FY 2023-24 Budget  
 Click [here](#) to return to the Fire overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values, the Office of the Fire Chief provides overall departmental leadership, management, and planning.

## ORGANIZATION



## CRITICAL PROCESSES

- Manages personnel and establishes personnel standards, policies and work schedules
- Controls general fiscal matters
- Conducts labor relations activities
- Conducts strategic planning, policy development, public relations

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$2,065,491	\$999,000	\$1,081,600	\$1,025,900
<b>Materials &amp; Supplies</b>	\$19,204	\$18,300	\$18,300	\$18,800
<b>Services</b>	\$347,195	\$167,300	\$232,300	\$176,500
<b>TOTAL</b>	<b>\$2,431,890</b>	<b>\$1,184,600</b>	<b>\$1,332,200</b>	<b>\$1,221,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>OFFICE OF THE CHIEF</b>	\$1,351,842	\$1,184,600	\$1,332,200	\$1,221,200
<b>PLANNING</b>	\$717,528	\$0	\$0	\$0
<b>SICK AND INJURED</b>	\$362,520	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$2,431,890</b>	<b>\$1,184,600</b>	<b>\$1,332,200</b>	<b>\$1,221,200</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$55,700
Inflation, Chargebacks, Miscellaneous	\$900
Productivity improvements result in efficiencies	-\$7,900
One time transfer of funding from Operations Bureau for temporary clerical support does not recur	-\$48,300
State Homeland Security Program grants	-\$111,400
	<b>-\$111,000</b>

## PROGRAM AND SERVICE LEVEL CHANGES

To support activities related to diversity, equity, and inclusion (DEI), the Department of Human Resource Management assisted the Fire Department in procuring a consultant to conduct a DEI organizational assessment. The selected consultant will identify intra-departmental climate issues to serve as a baseline in developing department-wide training. This will be funded out of the Undistributed budget.

## PERSONNEL SUMMARY: FULL TIME

Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Fire Chief	88	1.00	1.00
Executive Deputy Fire Chief - Administration	87	1.00	1.00
Executive Deputy Fire Chief - Operations	87	1.00	1.00
Fire Captain	84	1.00	1.00
Fire Lieutenant	82	1.00	1.00
Secretary to the Chief	18	1.00	1.00
		<b>6.00</b>	<b>6.00</b>

# FIRE: OPERATIONS

FY 2023-24 Budget

Click [here](#) to return to the Fire overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values, the Operations Bureau fights fires, provides emergency medical services, conducts technical rescue, and responds to other emergency and non-emergency incidents. The Bureau performs Health & Safety compliance activities; performs case management of sick and injured firefighters; and maintains fire apparatus and equipment. Operations also serves as the department liaison for annual compliance reporting to the Commission Fire Accreditation International (CFAI).

## ORGANIZATION



## CRITICAL PROCESSES

### Field Operations

- Responds to fire incidents and performs rescues
- Controls hazardous materials that threaten public safety with a specialized Hazardous Materials Response Team
- Conducts code enforcement inspections
- Attends community events as requested
- Conducts technical rescue

### Protectives

- Protectives, Inc. of Rochester, N.Y. is comprised of volunteers who respond to fire alarms to safeguard and salvage property using a City fire vehicle and other equipment

### Health & Safety

- Ensures compliance with all Public Employees Safety and Health (PEOSH) and Occupational and Safety Health Administration (OSHA) standards and other regulations



- Inspects facilities, apparatus, and equipment for compliance with federal, state, and local safety regulations
- Provides oversight at the scene of emergency incidents
- Recommends changes in procedures to reduce the risk of injury to firefighting personnel
- Monitors workplace health and safety requirements per National Fire Protection Association (NFPA) standards, including the following components: employee health and safety training, incident scene monitoring, maintenance and provision of protective equipment, investigation of improper practices, and continuous improvement program for enhanced safety procedures and practices

#### Medical Case Management

- Oversees case management of duty related injuries/illnesses and workers compensation claims for on-duty injury coverage

#### Fleet

- Repairs and maintains fire apparatus, support vehicles, and other motorized equipment
- Develops specifications for new apparatus and prepares for use
- Prepares surplus firefighting equipment for sale

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$47,207,519	\$47,200,000	\$47,664,400	\$49,565,200
<b>Materials &amp; Supplies</b>	\$203,093	\$462,000	\$521,000	\$536,700
<b>Services</b>	\$2,908,107	\$1,977,200	\$2,185,100	\$2,252,200
<b>TOTAL</b>	<b>\$50,318,719</b>	<b>\$49,639,200</b>	<b>\$50,370,500</b>	<b>\$52,354,100</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>FIELD OPERATIONS</b>	\$46,919,381	\$47,327,100	\$47,775,800	\$49,682,400
<b>PROTECTIVES</b>	\$58,000	\$59,000	\$59,000	\$60,000
<b>FIRE DEPARTMENT TRAINING</b>	\$2,284,830	\$0	\$0	\$0
<b>EMERGENCY MEDICAL SERVICES</b>	\$296,511	\$0	\$0	\$0
<b>HEALTH &amp; SAFETY</b>	\$758,717	\$841,100	\$780,100	\$800,100
<b>MEDICAL CASE MANAGEMENT</b>	\$0	\$528,600	\$692,300	\$720,900
<b>FLEET</b>	\$1,281	\$883,400	\$1,063,300	\$1,090,700
<b>TOTAL</b>	<b>\$50,318,719</b>	<b>\$49,639,200</b>	<b>\$50,370,500</b>	<b>\$52,354,100</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$1,619,800
Inflation, Chargebacks, Miscellaneous	\$31,100
Overtime increases for Fire Line Supervisor Training Program	\$173,300
Increase in Firefighter January class from 24 to 28 recruits	\$101,100
One time transfer of funding to Chief's Office for temporary clerical support does not recur	\$48,300
Overtime increases for Monroe County radio upgrade training	\$10,000
	<b>\$1,983,600</b>

# PROGRAM AND SERVICE LEVEL CHANGES

In 2023-24, the January Firefighter recruit class increases to better meet the Fire Department's minimum staffing levels. Additional funding for overtime in Field Operations is needed to support training related to New York State's annual supervisor certification requirements and the transition to the Monroe County radio communications system.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Field Operations	Deputy Fire Chief	86	4.00	4.00
Field Operations	Battalion Chief	85	9.00	9.00
Field Operations	Fire Captain	84	29.00	29.00
Field Operations	Fire Lieutenant	82	66.00	66.00
Field Operations	Firefighter	80	322.00	322.00
Fleet	Fire Equipment Maint. Supervisor	78	1.00	1.00
Fleet	Fire Apparatus Body Repairer	73	1.00	1.00
Fleet	Senior Fire Equipment Mechanic	73	5.00	5.00
Fleet	Supt. Fire Equipment Maintenance	28	1.00	1.00
Fleet	Clerk III with Typing	7	1.00	1.00
Medical Case Management	Fire Lieutenant	82	2.00	2.00
Medical Case Management	Firefighter	80	4.00	4.00
Medical Case Management	Case Manager	22	1.00	1.00
Health & Safety	Battalion Chief	85	1.00	1.00
Health & Safety	Fire Captain	84	4.00	4.00
Health & Safety	Clerk II with Typing	9	1.00	1.00
			<b>452.00</b>	<b>452.00</b>

# FIRE: ADMINISTRATION

FY 2023-24 Budget

Click [here](#) to return to the Fire overview

## MISSION STATEMENT

To support the City of Rochester’s Mission, Vision, and Values, the Bureau of Administration conducts community risk reduction educational programs, investigates all structure and other fires, and conducts code enforcement. The Bureau also trains new Firefighter recruits and coordinates the delivery of mandated Emergency Medical Services and specialty training. The Bureau provides administrative oversight for all financial, payroll, and technical support functions of the department.

## ORGANIZATION



## CRITICAL PROCESSES

### Community Risk Reduction – Community Engagement

- Conducts community risk reduction analyses to identify and develop programs and activities to address the key risk factors impacting the Rochester community
- Provides processes that facilitate the community's access to RFD's Fire Safety programs
- Provides continuous program review and quality assurance and identify areas for program change

### Community Risk Reduction – Fire Investigation

- Investigates all structure fires or other incidents including vehicle, trash, and false calls
- Surveys fire scenes to determine ignition sequence and fire development
- Conducts interviews with witnesses and victims
- Arson Task Force interrogates suspects and pursues criminal charges
- Provides intervention and follow-up to juvenile fire-setters and their caregivers
- Performs educational interventions with juveniles and primary caregivers

#### Community Risk Reduction – Code Enforcement

- Inspects residential, commercial, industrial, and institutional properties
- Cites violations of the Fire Prevention Code liable to cause fire and endanger life and property
- In conjunction with Neighborhood and Business Development, reviews new construction plans to ensure code compliance
- Inspects properties receiving Certificates of Occupancy and entertainment licenses
- Issues permits for maintaining, storing, handling, and transporting hazardous materials; inspects vehicles, buildings, and storage places
- Maintains information file on structures that records inspections, permit issuance, fire prevention measures
- Oversees Fire Code records management

#### Training & Emergency Preparedness - Training

- Provides initial training of recruits and ongoing training of firefighters and officers
- Conducts two days of in-service training annually for all fire companies
- Conducts annual service tests of firefighting apparatus
- Conducts Career Pathways to Public Safety program in conjunction with Rochester City School District and the Firefighter Trainee program
- Special Operations oversees eleven specialty teams: Confined Space Rescue, Foam, Gators, Hazardous Materials Response, High Rise Support, Ice Rescue, Rope Rescue, Structural Collapse Rescue, Trench Rescue, Vehicle Extrication, and Water Rescue
- Develops and maintains grant funding from the State Homeland Security Program
- Coordinates comprehensive safety education and disaster/emergency preparedness programs for the public
- Trains City employees regarding their Disaster/Emergency Service Worker roles and responsibilities (NIMS)
- Administers inter-agency coordination and collaborative activities that assist in the City's emergency management efforts through the facilitation of the development of the Comprehensive Emergency Management Plan (CEMP) and Continuity of Operations Plan (COOP)
- Prepares Incident Action Plans for planned special events
- Trains Emergency Medical Technicians
- Administers and coordinates grants

#### Training & Emergency Preparedness - Emergency Medical Services

- Coordinates delivery of Emergency Medical Services program, including training, certification, and testing for:
  - Emergency Medical Technician (EMT)
  - Cardiopulmonary Resuscitation (CPR)
  - Continuing Medical Education (CME)
- Purchases and maintains EMS equipment and supplies

#### Finance

- Coordinates department's annual budget request
- Oversees department's contract administration, including Emergency Medical Service (EMS) and Medical Director services
- Oversees administration of the Protectives contract
- Coordinates department's facilities maintenance and acts as liaison with Department of Environmental Services for building renovations

#### Supply Depot

- Orders, maintains, stocks, and distributes equipment and materials to fire stations
- Performs general maintenance, testing, and routine repairs on fire tools and appliances
- Responds to major fires to deliver additional air bottles and make repairs

## Project Management & Technical Support

- Analyzes operations and reporting systems
- Evaluates programs and develops recommendations for modifying procedures
- Assists in implementing new operating procedures, methods, and techniques
- Oversees information systems
- Acts as liaison with City's Information Technology Department, Emergency Communications Department, Monroe County Public Safety Communications, Rochester Police Department, and Neighborhood & Business Development
- Maintains Rochester's radio fire alarm system

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$3,866,143	\$6,366,100	\$5,680,000	\$6,250,700
<b>Materials &amp; Supplies</b>	\$318,297	\$156,000	\$171,000	\$176,000
<b>Services</b>	\$156,027	\$1,280,600	\$1,280,700	\$1,333,000
<b>TOTAL</b>	<b>\$4,340,467</b>	<b>\$7,802,700</b>	<b>\$7,131,700</b>	<b>\$7,759,700</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>COMMUNITY RISK REDUCTION</b>	\$0	\$3,106,600	\$3,183,000	\$3,215,500
<b>APPARATUS</b>	\$1,007,418	\$3,010,300	\$2,413,300	\$2,817,300
<b>HOSE AND SUPPLY DEPOT</b>	\$429,767	\$600,700	\$530,900	\$542,500
<b>FINANCE</b>	\$1,383,472	\$327,200	\$196,600	\$270,700
<b>CODE ENFORCEMENT</b>	\$1,519,810	\$0	\$0	\$0
<b>PROJ MGMT &amp; TECH SUPPORT</b>	\$0	\$757,900	\$807,900	\$913,700
<b>TOTAL</b>	<b>\$4,340,467</b>	<b>\$7,802,700</b>	<b>\$7,131,700</b>	<b>\$7,759,700</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$60,600
Inflation, Chargebacks, Miscellaneous	\$8,000
Increase in Firefighter Trainees from three to 10 recruits	\$178,300
One full time Deputy Fire Chief position added	\$143,600
Funding added for Public Safety Intern positions	\$70,300
One full time Payroll Management Supervisor position added	\$67,800
One full time Fire Communications Technician position added	\$52,800
Fire Station Alerting professional agreement extended	\$43,300
Funding added for alternate facility and equipment resources during Fire recruit training	\$5,000
Increase in Project Management & Technical Support communications line	\$2,200
Productivity improvements result in efficiencies	-\$3,900
	<b>\$628,000</b>

## PROGRAM AND SERVICE LEVEL CHANGES

In Training & Emergency Preparedness, Firefighter trainee wages are increased to support a larger cohort. Additional funding is added for facility and equipment resources needed for the increased Firefighter recruit class. RASE funding is included for a new public safety intern program. One full

time Deputy Fire Chief is added to support operational delivery of Emergency Medical Services and other activities in the Training division. One full time payroll supervisor position is added in Finance. In Project Management & Technical Support (PMTS), one full time Fire Communications Technician is added to support the existing radio technician.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Community Risk Reduction	Deputy Fire Chief	86	1.00	1.00
Community Risk Reduction	Fire Captain	84	1.00	2.00
Community Risk Reduction	Fire Lieutenant	82	3.00	2.00
Community Risk Reduction	Firefighter	80	18.00	18.00
Community Risk Reduction	Community Engagement Specialist	20	1.00	1.00
Community Risk Reduction	Senior Account Clerk	10	1.00	1.00
Community Risk Reduction	Clerk II with Typing	9	1.00	1.00
Training & Emergency Preparedness	Deputy Fire Chief	86	1.00	2.00
Training & Emergency Preparedness	Battalion Chief	85	1.00	1.00
Training & Emergency Preparedness	Fire Captain	84	3.00	3.00
Training & Emergency Preparedness	Fire Lieutenant	82	2.00	2.00
Training & Emergency Preparedness	Firefighter	80	1.00	1.00
Training & Emergency Preparedness	EMS Quality Assurance Specialist	20	1.00	1.00
Training & Emergency Preparedness	Clerk III with Typing	7	1.00	1.00
Finance	Principal Staff Assistant	29	1.00	1.00
Finance	Payroll Management Supervisor	24	0.00	1.00
Finance	Administrative Analyst	20	1.00	1.00
Finance	Senior Account Clerk	10	1.00	1.00
Supply Depot	Fire Lieutenant	82	2.00	2.00
Supply Depot	Firefighter	80	1.00	1.00
Project Management and Technical Support	Fire Captain	84	1.00	1.00
Project Management and Technical Support	Firefighter	80	1.00	1.00
Project Management and Technical Support	Fire Communications Technician	75	1.00	2.00
Project Management and Technical Support	Data Analyst	26	1.00	1.00
Project Management and Technical Support	Executive Assistant	20	1.00	1.00
Project Management and Technical Support	Clerk II	9	1.00	1.00
			<b>48.00</b>	<b>51.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Training
<b>FTE</b>	
Firefighter Trainee	3.00
Public Safety Intern/Fire	2.10
<b>FTE</b>	<b>5.10</b>

# PUBLIC LIBRARY

FY 2023-24 Budget

## MISSION STATEMENT

- To support the City of Rochester’s Mission, Vision, and Values by enriching the quality of life in Rochester and Monroe County by providing educational, recreational, aesthetic, and informational materials, services, and programs to help people follow their own lines of inquiry and enlightenment.
- The mission of the Rochester Public Library (the Library) is to engage the community in life-long learning for all through equal access to information, technology, gathering spaces, and expert staff. Its vision is that community members live rich and fulfilling lives through their relationships with the Library. The values that the Library supports are: Community; Learning and Knowledge; Imagination and Innovation; Diversity and Inclusiveness; and Engagement and Collaboration.
- In all its endeavors, the Library maintains and promotes the principles of intellectual freedom and equality of access.

## ORGANIZATION

The Library consists of the Central Library, which includes Monroe County Library System support services, and Community Library, which includes the branch libraries. In accordance with New York State Education Law, the Library is governed by an eleven-member Board of Trustees. The Mayor appoints trustees, with the approval of City Council, for five-year terms.



# DEPARTMENTAL HIGHLIGHTS

The Library continues to expand and diversify services and resources. The Library collaborates with organizations across the community and has over 30 partners programs at Central and Branch locations. In 2023, the partnership with Creating Assets, Savings, and Hope (CASH) resulted in 3,600 successful tax returns for participants. In 2023-24 the Library will expand outreach services through a partnership with Rochester Institute of Technology's College of Art and Design (RIT) to design and retrofit a van for mobile services based out of the Lyell Branch. These expanded services include additional storytimes at daycare centers, delivery of free library children's materials to community locations, new programs for adult day supervision sites, increased resources to support the school program at the Monroe County Jail, and attendance at community events to increase exposure and awareness of library services. The two positions initially created through Racial and Structural Equity (RASE) funding are now permanently funded in the 2023-24 Library budget.

A significant number of capital projects are either underway or in the planning process. Lincoln Branch renovations conclude in June 2023 and patrons will be able to enjoy the updated and improved facilities throughout 2023-24. Design and expansion planning efforts begin for the Maplewood Branch in response to the high usage of the branch. As part of the Rundel Memorial Library Masonry and Window Restoration project, restorations will begin thus ensuring the continued preservation and upkeep of this historic landmark.

Library Budget

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>CENTRAL LIBRARY</b>	\$7,462,527	\$7,940,300	\$8,242,000	\$8,265,000
<b>COMMUNITY LIBRARY</b>	\$4,476,974	\$4,777,900	\$4,947,500	\$5,186,300
<b>TOTAL</b>	<b>\$11,939,501</b>	<b>\$12,718,200</b>	<b>\$13,189,500</b>	<b>\$13,451,300</b>



## ROCHESTER PUBLIC LIBRARY

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### Customers:

- External: All users of library products, services, facilities; special populations; institutions, agencies, organizations; funding bodies; businesses; other libraries
- Internal: Neighborhood and Business Development including Neighborhood Service Centers, Department of Recreation and Human Services, and Financial Empowerment Centers

### Critical Processes:

- Our valued and culturally diverse staff provides convenient and reliable services and dynamic collections that anticipate the needs of our community
- Our attractive and inviting facilities enable us to meet the specific library service needs of neighborhoods
- We play a leadership role in facilitating independent learning in order to help people lead more productive and fulfilling lives
- We help bridge the digital divide by loaning MiFi hotspots for internet access at home

## CENTRAL LIBRARY

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### Critical Processes:

- Provide personnel, financial management, consulting, public relations, promotions, graphics, and duplicating services
- Provide support and outreach services to members of the Monroe County Library System
- Provide internet service to libraries county-wide

## COMMUNITY LIBRARY

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### Critical Processes:

- Acquire materials and schedule and deploy personnel to branch libraries
- Maintain and repair branch libraries
- Provide convenient access to library services through:
  - Loans of printed materials, audio recordings, compact discs, dvds, and electronic materials
  - Collections of popular interest for area residents
  - Reference services with access to the resources of the Monroe County Library System
  - Programs such as story hours, lectures, artistic performances, English language learning, and school tutoring
  - Referral services to community agencies
  - Facilities for meetings and programs sponsored by non-library groups
  - Access to the internet and personal computing needs



## STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Projected Completion Date
Central Library expands and deepens partner program services to support vulnerable populations and to reach new audiences.	Outreach & Community Benefit Services	BCC-1 Build the capacity of community organizations and associations.	AC-1 Support, grow, and sustain the creative economy.	Promoting Equity, Inclusion & Social Justice	First Quarter
New partnerships in areas of child and family services, particularly health services, with "train the trainer" initiatives for early literacy and engagement.	Education & Engagement	SCC-1 Improve conditions for students to ensure a healthy and nurturing environment for learning that is targeted at key success indicators.	BCC-5 Increase youth engagement and empowerment.	Youth Development	First Quarter
With the incorporation of County Historical Services, explore joint City/County regional history services and promote historical assets including Rochester Voices, Rochester History journal and Rochester Images.	Outreach & Community Benefit Services	HIS-1 Promote and preserve Rochester's rich history through preservation of its historic and cultural resources.	TOU-2 Enhance the visitor experience.	Building Towards a Prosperous Future	Second Quarter
Exploration of multilingual services including just-in-time translator subscription service and bilingual artists and entrepreneurs in residence.	Education & Engagement	ECN-5 Improve opportunities for historically disadvantaged businesses through business development programming and by providing access to contracting opportunities with the City of Rochester.	WRK-3 Focus workforce development efforts on vulnerable populations.	Economic Empowerment	Second Quarter
Begin construction of the Rundel Memorial Library exterior masonry and window restoration project.	Library Use & Efficiency	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	HIS-1 Promote and preserve Rochester's rich history through preservation of its historic and cultural resources.	Building Towards a Prosperous Future	Third Quarter
Central Local History Division continues development of Black History & Culture Archive, with the support of a community advisory board.	Education & Engagement	BCC-1 Build the capacity of community organizations and associations.	HIS-1 Promote and preserve Rochester's rich history through preservation of its historic and cultural resources.	Promoting Equity, Inclusion & Social Justice	Third Quarter
Mobile library van services are built out with the Lyell branch library as homebase service and collection location; van configuration and location schedule developed with community partners.	Outreach & Community Benefit Services	CC-4 Develop broad outreach campaigns and community programs that educate people and support them living more sustainable lives.	BCC-1 Build the capacity of community organizations and associations.	Strengthening Neighborhoods	Fourth Quarter
Begin construction for the expansion and renovation of the Maplewood Community Library.	Education & Engagement	PMP-6 Improve public parks, open spaces, public facilities, and waterfront access.	PMP-4 Protect the existing character of neighborhoods while allowing room for evolution into more vibrantly urban, inclusive, and resilient design and character.	Strengthening Neighborhoods	Fourth Quarter

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Projected Completion Date
Library administrative leadership conducts staffing analysis for public service scheduling improvements, resulting in multi-year plan for staffing equity and realignment to strengthen career pathways for staff.	Education & Engagement	BCC-3 Improve City Hall systems to make them more inclusive and accessible.	PMP-2 Foster growth in the City's population and business community in order to restore the critical mass needed to support local businesses, deconcentrate poverty, grow the tax base, and address housing affordability.	Youth Development	Fourth Quarter

## KEY PERFORMANCE INDICATORS (KPIs)

Activity or Function	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Library Use and Efficiency	Library visits	644,528	747,753	1,015,000	1,015,000
Library Use and Efficiency	Total circulation	826,934	862,491	1,120,000	1,120,000
Library Use and Efficiency	Citywide Library card holders	102,757	123,818	109,000	120,000
Library Use and Efficiency	Website visits	201,303	249,314	220,000	252,000
Education and Engagement	Programs offered to the community	9,851	13,348	4,500	13,500
Education and Engagement	Public computer sessions (hours)	57,420	74,214	67,000	75,000
Education and Engagement	Wi-Fi use in facilities	84,366	95,543	105,000	105,000
Education and Engagement	Reference questions answered	116,995	93,175	155,000	155,000
Education and Engagement	Program participation (total attendance)	66,791	75,893	76,000	80,000
Outreach and Community Benefit Services	Outreach visits for vulnerable populations	409	465	540	540
Outreach and Community Benefit Services	Notary Public services	3,206	3,760	1,400	3,800
Outreach and Community Benefit Services	Use of study, meeting and conference rooms	905	1,050	215	1,100
Outreach and Community Benefit Services	Community partner agencies working within Libraries	28	38	32	32
Outreach and Community Benefit Services	Exhibits offered to the community	15	20	7	12



## APPROPRIATION BY MAJOR OBJECT - CENTRAL LIBRARY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$5,932,056	\$6,159,600	\$6,367,600	\$6,417,200
<b>Materials &amp; Supplies</b>	\$83,856	\$94,900	\$100,500	\$102,600
<b>Services</b>	\$963,308	\$1,166,900	\$1,252,600	\$1,165,400
<b>Other</b>	\$483,306	\$518,900	\$521,300	\$579,800
<b>TOTAL</b>	<b>\$7,462,527</b>	<b>\$7,940,300</b>	<b>\$8,242,000</b>	<b>\$8,265,000</b>

## APPROPRIATION BY ACTIVITY - CENTRAL LIBRARY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>LIBRARY ADMINISTRATION</b>	\$2,270,032	\$2,415,950	\$2,530,800	\$2,667,800
<b>PUBLIC SERVICES</b>	\$3,556,739	\$3,859,050	\$3,951,200	\$3,889,200
<b>TECHNICAL AND SUPPORT SERVICES</b>	\$1,635,756	\$1,665,300	\$1,760,000	\$1,708,000
<b>TOTAL</b>	<b>\$7,462,527</b>	<b>\$7,940,300</b>	<b>\$8,242,000</b>	<b>\$8,265,000</b>

## YEAR TO YEAR COMPARISON - CENTRAL LIBRARY

Change Detail	Change
Salary & Wage Adjustment	\$101,800
Inflation, Chargebacks, Miscellaneous	-\$32,600
An Associate Director position is added to manage the Central Library Administration division	\$93,100
A full time Senior Accountant position is added to support the Finance Office in Administration	\$55,200
Funding is added for the Technology Services Specialist/Bilingual position initially funded by RASE	\$45,600
Funding is added for consulting services to evaluate County Historian services	\$38,000
An Executive Assistant On-Call position is added to provide support to the new Associate Director	\$29,900
A part time Librarian I position converts to a full time Librarian I position	\$29,100
A part time Librarian I position is eliminated to permanently fund the Business Support Specialist position initially funded by RASE	\$24,100
Two part time Clerk III positions are converted to one full time Clerk III position.	\$3,800
RASE funding for catalog corrections does not recur	-\$11,000
A vacant part time Security Guard position is eliminated	-\$16,600
A vacant full time Librarian II position is eliminated	-\$72,000
Funding for RASE positions does not recur	-\$79,500
A vacant full time Public Services Manager position is eliminated	-\$89,000
A full time Library Area Coordinator position is eliminated	-\$96,900
	<b>\$23,000</b>

## PROGRAM AND SERVICE LEVEL CHANGES

The 2023-24 budget includes the elimination of library fines, which will allow for more equitable access to learning through libraries. The Library will examine the feasibility of a City and County shared historian service. Additionally, the Library will prioritize upcoming capital projects by adding a temporary Manager of Library Projects position. Library personnel changes reflect the evolution of services libraries provide to the community.

# CENTRAL LIBRARY PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Supervising Security Guard	16	1.00	1.00
Administration	Principal Account Clerk	15	0.00	1.00
Administration	Graphic Assistant	14	1.00	1.00
Administration	Library Director	36	1.00	1.00
Administration	Manager of Library Finance	31	1.00	0.00
Administration	Manager of Library Administration	29	0.00	1.00
Administration	Principal Staff Assistant	29	0.00	1.00
Administration	Manager of Library Administration	28	1.00	0.00
Administration	Associate Accountant	24	1.00	0.00
Administration	Manager of Library Buildings	24	0.00	1.00
Administration	Supervisor Library Buildings	23	1.00	0.00
Administration	Senior Graphic Designer	21	1.00	1.00
Administration	Secretary to Library Director	20	0.00	1.00
Administration	Senior Accountant	20	0.00	1.00
Administration	Assistant to the Manager of Library Administration	18	1.00	1.00
Administration	Secretary to Library Director	18	1.00	0.00
Administration	Building Maintenance Foreman	13	1.00	1.00
Administration	Senior Maintenance Mechanic	13	1.00	1.00
Administration	Senior Account Clerk	10	1.00	0.00
Administration	Clerk II	9	1.00	1.00
Administration	Clerk III	7	0.00	0.50
Administration	Maintenance Worker - Library	7	1.00	1.00
Administration	Library Custodian	3	0.00	2.00
Administration	Cleaner	1	2.00	0.00
Administration	Security Guard	59	5.00	5.00
Public Services	Associate Library Director	31	0.00	1.00
Public Services	Children's Services Consultant	24	1.00	1.00
Public Services	Historical Services Consultant	24	1.00	1.00
Public Services	Public Services Manager	24	1.00	0.00
Public Services	Senior Historical Researcher	21	1.00	1.00
Public Services	Circulation Supervisor	20	1.00	1.00
Public Services	Family Services Coordinator	20	1.00	1.00
Public Services	Librarian II	20	6.00	5.00
Public Services	Library Outreach Coordinator	20	1.00	1.00
Public Services	Library Teen Services Coordinator	20	1.00	1.00
Public Services	Supervisor Audio Visual Services	20	1.00	1.00
Public Services	Youth Services Coordinator	20	1.00	1.00
Public Services	Librarian I	18	10.00	10.00
Public Services	Assistant Circulation Supervisor	16	0.00	1.00
Public Services	Business Support Specialist	14	1.00	1.00
Public Services	Digital Media Associate	14	1.00	1.00
Public Services	Library Assistant	14	1.00	2.00
Public Services	Technical Services Specialist/Bilingual	14	0.00	1.00
Public Services	Assistant to Circulation Supervisor	11	1.00	0.00
Public Services	Clerk III	7	0.00	0.50
Public Services	Library Circulation Specialist	7	1.00	1.00
Public Services	Youth Services Assistant	7	1.00	1.00
Public Services	Materials Processor	4	1.00	1.00
Public Services	Senior Library Page	2	1.00	1.00
Technical & Support Services	Associate Library Director	31	1.00	1.00
Technical & Support Services	Computer Operations Supervisor	28	1.00	1.00
Technical & Support Services	Library Area Coordinator	26	1.00	0.00
Technical & Support Services	Library Webmaster & Application Specialist	23	1.00	1.00
Technical & Support Services	Computer Communications Technician	21	3.00	3.00

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Technical & Support Services	Library Automation Specialist	21	2.00	2.00
Technical & Support Services	Librarian II	20	1.00	1.00
Technical & Support Services	Marketing Librarian	20	0.00	1.00
Technical & Support Services	Supervising Library Materials Handler	20	1.00	1.00
Technical & Support Services	Librarian I	18	2.00	1.00
Technical & Support Services	Administrative Assistant	16	1.00	1.00
Technical & Support Services	Library Assistant	14	1.00	1.00
Technical & Support Services	Library Catalog Clerk II	9	2.00	2.00
Technical & Support Services	Truck Driver	8	3.00	3.00
Technical & Support Services	Senior Library Page	2	1.00	1.00
			<b>77.00</b>	<b>78.00</b>

## CENTRAL LIBRARY PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Administration	Public Services	Technical & Support Services
<b>FTE</b>			
Building Maintenance Helper/Part-Time	0.51	0.00	0.00
Cleaner/Part-Time	1.03	0.00	0.00
Clerk III/Typing/Part-Time	0.00	6.67	2.05
Clerk Typist/Part-Time	0.00	7.18	0.00
Clerk/Typing/Part-Time	0.00	0.00	0.51
Duplicating Operator/Part-Time	0.51	0.00	0.00
Exec Assistant/On-Call	0.00	0.51	0.00
Librarian I/Part-Time	0.00	2.56	1.03
Library Assistant/Part-Time	0.00	3.59	0.00
Literacy Aide/Part-Time	0.00	1.03	0.00
Mail Room Clerk/Part-Time	0.00	0.00	0.52
Maintenance Worker/Part-Time	1.54	0.00	0.00
Manager Of Capital Projects-Temporary	1.00	0.00	0.00
Pages/Part-Time	0.00	6.77	0.00
Security Guard/Part-Time	1.05	0.00	0.00
Shipping Aide/Part-Time	0.00	0.00	2.56
Substitute Support Staff/On-Call	0.00	0.51	0.00
Truck Driver/Part-Time	0.00	0.00	0.51
Youth Services Assistant/Part-Time	0.00	0.51	0.00
<b>FTE</b>	<b>5.64</b>	<b>29.33</b>	<b>7.19</b>



## APPROPRIATION BY MAJOR OBJECT - COMMUNITY LIBRARY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$1,328,859	\$1,536,000	\$1,558,900	\$1,693,800
<b>Materials &amp; Supplies</b>	\$7,931	\$10,200	\$13,000	\$13,400
<b>Services</b>	\$1,632,414	\$1,646,800	\$1,714,000	\$1,723,000
<b>TOTAL</b>	<b>\$2,969,205</b>	<b>\$3,193,000</b>	<b>\$3,285,900</b>	<b>\$3,430,200</b>

## APPROPRIATION BY ACTIVITY - COMMUNITY LIBRARY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>BRANCH ADMINISTRATION</b>	\$1,329,956	\$1,353,500	\$1,374,501	\$955,300
<b>BRANCH LIBRARIES</b>	\$3,147,018	\$3,424,400	\$3,572,999	\$4,231,000
<b>TOTAL</b>	<b>\$4,476,974</b>	<b>\$4,777,900</b>	<b>\$4,947,500</b>	<b>\$5,186,300</b>

## YEAR TO YEAR COMPARISON - COMMUNITY LIBRARY

Change Detail	Change
Salary & Wage Adjustment	\$162,800
Inflation, Chargebacks, Miscellaneous	\$7,700
A part time Librarian I converts to full time at the Winton Branch	\$30,000
Part time Security Guard positions are added at the Arnett, Monroe, and Wheatley branches	\$54,000
Funding is added for materials at the Winton Branch based on increased material usage	\$4,000
A part time Librarian I position at the Maplewood Branch is eliminated as an efficiency measure	-\$19,700
	<b>\$238,800</b>

## PROGRAM AND SERVICE LEVEL CHANGES

Circulation and library visits continue to bounce back after a sharp drop during the pandemic. The Literacy Aide program continues in Summer 2023 with support from the Summer of Opportunity Program. The Lincoln Branch will re-open to the public in July 2023. Funding for security increases to ensure that libraries continue to be safe places for learning.

## COMMUNITY LIBRARY PERSONNEL SUMMARY: FULL TIME

Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Deputy Director of Community Libraries	31	1.00	1.00
Library Area Coordinator	26	1.00	1.00
Branch Manager	22	10.00	10.00
Librarian III	22	0.00	1.00
Librarian II	20	1.00	0.00
Building Supervisor	18	1.00	1.00
Librarian I	18	6.00	7.00
Early Learning Specialist	14	1.00	1.00
Library Assistant/Bilingual	14	1.00	1.00
Youth Services Assistant	7	2.00	2.00
Senior Library Clerk/Bilingual	6	1.00	1.00
		<b>25.00</b>	<b>26.00</b>

## COMMUNITY LIBRARY PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Branch Administration	Branch Libraries
<b>FTE</b>		
Cleaner/Part-Time	0.00	4.58
Clerk III/Typing/Part-Time	0.00	5.09
Clerk Typist/Part-Time	0.00	12.98
Comm Youth Svcs Spclst/Part-Time	0.00	0.52
Computer Aide/Part-Time	0.00	0.52
Librarian I/Part-Time	0.77	6.79
Library Assistant/Part-Time	0.51	2.61
Literacy Aide/Part-Time	0.00	5.74
Maintenance Worker/Part-Time	0.00	0.63
Pages/Part-Time	0.00	11.10
Security Guard/Part-Time	0.00	3.66
Youth Services Assistant/Part-Time	0.00	0.52
<b>FTE</b>	<b>1.28</b>	<b>54.75</b>





# RECREATION & HUMAN SERVICES

FY 2023-24 Budget

## MISSION STATEMENT

The Department of Recreation and Human Services (DRHS) supports the City of Rochester’s Mission, Vision, and Values by nurturing and inspiring the inner potential of all citizens of Rochester through the provision of first-rate programs and services, supports for citizens who are confronting complex challenges, and investments in the vibrancy of our neighborhoods. We recognize that youth are in particular need of support during their formative years, and as such, we have a special focus on youth programming thereby supporting the development of a healthy, educated, productive, and self-sustaining community.

## ORGANIZATION



## DEPARTMENTAL HIGHLIGHTS

The Department of Recreation and Human Services 2023-24 Budget provides funding for direct supports for residents while also valuing the employees who deliver those services. Through concerted effort, a number of part time positions are converted to full time positions throughout the department, allowing for the expansion of a career ladder. Staffing is added to Animal Services and Recreation Centers in particular to continue to provide quality services and programming to the community. With added seasonal staffing, all R-Centers will open for extended hours of operations during the summer. American Rescue Plan Act funding is also reflected in the Bureau of Recreation and Youth Services and the Bureau of Human Services with a focus on youth and adult employment and youth social-emotional wellness. Finally, the Crisis Intervention Services unit staffing model implemented in 2022-23 has allowed the Persons in Crisis team to focus on call quality, increase the types of calls to which they respond, and implement professional development across the team and for all shifts. In 2023-24, one full time position within the Crisis unit transitions to focus solely on the Homicide Response Team efforts.

## COMMISSIONER'S OFFICE



Click [here](#) to view the Commissioner's Office budget.

## RECREATION & YOUTH SERVICES



Click [here](#) to view the Recreation and Youth Services budget.

## HUMAN SERVICES



Click [here](#) to view the Human Services budget.

## STRATEGIC INITIATIVES

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Foster local entrepreneurship and economic development and provide access to fresh, nutritious, and affordable foods through the efficient operation of the Rochester Public Market and the International Plaza.	1, 2, 3, 4, 5, 6	ECN-2 Support existing and help/incentivize new neighborhood businesses.	PHS-6 Increase access to healthy foods and decrease the proliferation of establishments that only offer unhealthy, highly-processed, low-nutrient food.	Economic Empowerment	Strengthening Neighborhoods	Ongoing
Implement evidence-based best practices and creative approaches to keeping animals with families, in the community, and out of the shelter system addressing barriers in access to resources while also providing shelter and care for injured and homeless companion animals.	7, 8, 9, 10, 11, 12, 13, 14, 15	BCC-2 Continuously improve City Hall public outreach and communication of City services.	PHS-1 Continue building connections and partnerships with the community to enhance public safety efforts and impacts.	Strengthening Neighborhoods	Public Safety	Ongoing
Partner with community organizations to address food insecurity by providing free and healthy meals throughout the year to City youth at R-Centers and other youth focused service providers in Rochester.	18	PHS-6 Increase access to healthy foods and decrease the proliferation of establishments that only offer unhealthy, highly-processed, low-nutrient food.		Youth Development		Ongoing
Provide high-quality recreational opportunities for community members of all ages to learn, socialize, exercise, and play, while promoting healthy behaviors, with a focus on youth.	16, 17, 19, 20, 21, 22, 23, 24, 25, 26	PR-5 Extend the reach of our parks and recreation system through innovative programming and strategic infrastructure investments.	SCC-4 Provide educational facilities and programs of the highest quality, enriching the student experience through stronger connections to their community, the arts, and the natural environment.	Strengthening Neighborhoods	Youth Development	Ongoing

Description	KPIs	Rochester 2034 alignment Primary	Rochester 2034 alignment Secondary	Mayors Priorities Supported Primary	Mayors Priorities Supported Secondary	Projected Completion Date
Steward and champion the City's parks, greenspaces, and playgrounds through programming that activates these spaces and engages a wide diversity of City residents with a focus on youth and families.	27, 28, 29	NR-5 Protect natural resources and promote long-term sustainability through increased environmental awareness and education.	PR-1 Reclaim the Genesee River and the City parks and recreation system as foundational assets that help achieve cross-cutting community goals.	Strengthening Neighborhoods	Youth Development	Ongoing
Deliver comprehensive, evidence-based youth development and educational programming to ensure youth have the knowledge, skills, and supports that they need to make well-informed decisions.	30, 31, 32, 33	BCC-5 Increase youth engagement and empowerment.	SCC-1 Improve conditions for students to ensure a healthy and nurturing environment for learning that is targeted at key success indicators.	Youth Development		Ongoing
Identify and connect individuals in crisis and victims of violence with the appropriate level of services and support through the operation of a team of first responders and a network of community-based support services.	34, 35, 36	PHS-5 Improve understanding of community health conditions, needs, service provision and access in the city, and use to improve access and overall community health.	SCC-1 Improve conditions for students to ensure a healthy and nurturing environment for learning that is targeted at key success indicators.	Public Safety		Ongoing
Empower the City's residents to build their skills and experience to get on a path of financial self-sufficiency.	37, 39, 40, 41, 42	WRK-3 Focus workforce development efforts on vulnerable populations.	WRK-4 Provide support for individuals starting their own businesses.	Economic Empowerment	Building Towards a Prosperous Future	Ongoing
Engage the workforce development system to build capacity and better connect with economic development activities.	38	WRK-1 Help Build the Capacity of workforce development programs and encourage collaborations to better serve program participants.	WRK-2 Work with partner organizations to build connections between workforce programs and employers to help bridge the gap between training and employment.	Economic Empowerment	Building Towards a Prosperous Future	Ongoing

## KEY PERFORMANCE INDICATORS (KPIs)

Bureau	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Commissioner/Markets	1. Rochester Public Market Occupancy Rate (%)	90	85	88	87
Commissioner/Markets	2. Rochester Public Market Fees revenue (\$)	842,435	887,000	900,000	875,000
Commissioner/Markets	3. Rochester Public Market Special event days	53	58	58	65
Commissioner/Markets	4. International Plaza Occupancy Rate (%)	43	47	60	53
Commissioner/Markets	5. International Plaza - Number of new businesses or artisans recruited as vendors	17	39	35	40
Commissioner/Markets	6. International Plaza - Number of City/Ibero-sponsored community arts and cultural programs	22	35	30	32
Commissioner/Animal Services	7. Animal Services volunteer hours	12,247	15,600	15,000	16,800
Commissioner/Animal Services	8. Households/People supported by Animal Services	1,811	1,800	1,500	1,800
Commissioner/Animal Services	9. Pets supported by Animal Services	2,861	3,000	3,000	3,000
Commissioner/Animal Services	10. Return to Home Rate – Cats (%)	12	3	10	3
Commissioner/Animal Services	11. Return to Home Rate – Dogs (%)	61	46	60	50
Commissioner/Animal Services	12. Live Release Rate (%)	90	85	85	85

Bureau	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Commissioner/Animal Services	13. Animals in foster care (%)	43	40	35	35
Commissioner/Animal Services	14. Pets receiving veterinary care (#)	393	850	390	500
Commissioner/Animal Services	15. Owned pet sterilizations provided/supported (#)	649	500	660	750
Commissioner/Admin & Finance	16. Permits (R-Centers, lodges, gyms, community rooms)	1,229	1,000	N/A	1,000
Commissioner/Admin & Finance	17. Permits (parks, fields, trails, rinks, and outdoor spaces)	1,874	1,000	N/A	1,500
Recreation and Youth Services	18. Meals & Snacks Served	153,175	80,000	103,000	80,000
Recreation and Youth Services	19. R-Center - Registered Members	12,661	17,500	14,500	19,000
Recreation and Youth Services	20. R-Center - Attendance	246,005	250,000	250,000	260,000
Recreation and Youth Services	21. Ice Rink - Attendance (MLK & GVP)	114,916	152,385	154,500	154,500
Recreation and Youth Services	22. Aquatics - Attendance	129,366	113,539	180,000	154,000
Recreation and Youth Services	23. Rochester Community Sports Complex - Attendance	75,690	90,000	74,950	90,000
Recreation and Youth Services	24. Youth participants in City-sponsored athletic programs (sports leagues, clinics, camps)	3,575	7,455	1,400	7,000
Recreation and Youth Services	25. Adult participants in athletic programs	2,525	7,781	2,500	7,500
Recreation and Youth Services	26. Partnerships with community based service providers to offer a specialized program catalog for youth and families	21	10	10	10
Recreation and Youth Services	27. Youth participants in Environmental Education programs	1,835	1,600	1,800	1,600
Recreation and Youth Services	28. Rec on the Move Attendance	3,255	2,000	3,000	3,500
Recreation and Youth Services	29. Play Streets ROC Events	4	2	8	10
Recreation and Youth Services	30. Youth employed or engaged in internships	279	280	355	355
Recreation and Youth Services	31. Youth participants involved in educational programs	N/A	N/A	N/A	1,700
Recreation and Youth Services	32. Youth participants engaged in growth and leadership development programs	N/A	N/A	N/A	565
Recreation and Youth Services	33. Youth participants engaged in youth training programs	N/A	N/A	N/A	365
Human Services	34. Number of calls responded to by the Person in Crisis team without law enforcement and/or emergency medical services	2,093	3,688	3,500	3,500
Human Services	35. Number of calls responded to by the Person in Crisis team with law enforcement and/or emergency medical services	3,488	6,000	5,500	5,500
Human Services	36. Number of victims served by the Community Support Team (duplicated)	5,301	5,000	1,000	5,500
Human Services	37. Number of Adult Workforce Development community facing events	N/A	N/A	N/A	20
Human Services	38. Number of unduplicated employers who participate in Adult Workforce Development community facing events	N/A	N/A	N/A	25
Human Services	39. Number of residents engaged in contracted, external Adult Workforce Development activities	N/A	N/A	N/A	505
Human Services	40. Number of adult employment seekers who receive workforce development services	N/A	N/A	N/A	250
Human Services	41. Number of Flower City AmeriCorps & Public Health Corps members enrolled	24	65	31	79

Bureau	Key Performance Indicator	2021-22 Actual	2022-23 Estimated	2022-23 Budget	2023-24 Budget
Human Services	42. Number of Non-City AmeriCorps Host Sites	10	30	13	39

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$9,717,913	\$10,280,400	\$12,017,200	\$12,974,000
<b>Materials &amp; Supplies</b>	\$618,832	\$537,400	\$597,400	\$495,600
<b>Services</b>	\$4,852,862	\$10,640,300	\$11,248,800	\$12,007,700
<b>Other</b>	\$8,657	\$8,500	\$8,500	\$8,500
<b>TOTAL</b>	<b>\$15,198,262</b>	<b>\$21,466,600</b>	<b>\$23,871,900</b>	<b>\$25,485,800</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>COMMISSIONER'S OFFICE</b>	\$4,282,293	\$4,072,000	\$4,328,000	\$4,572,200
<b>RECREATION &amp; YOUTH SERVICES</b>	\$8,410,687	\$9,661,200	\$11,033,000	\$12,027,500
<b>HUMAN SERVICES</b>	\$2,505,283	\$7,733,400	\$8,510,900	\$8,886,100
<b>TOTAL</b>	<b>\$15,198,262</b>	<b>\$21,466,600</b>	<b>\$23,871,900</b>	<b>\$25,485,800</b>

# RECREATION AND HUMAN SERVICES: COMMISSIONER'S OFFICE

FY 2023-24 Budget

Click [here](#) to return to the Recreation and Human Services overview

## MISSION STATEMENT

The Commissioner's Office supports the City of Rochester's Mission, Vision, and Values by setting management policy, goals, and performance standards. It coordinates the Department's annual budget and capital planning processes; maintains emergency response operations for the department, marketing services, staffing and payroll matters; coordinates the purchasing of supplies; and manages the City Council submission process. The Bureau manages and operates the Rochester Public Market and the International Plaza in a manner that ensures financial viability, fosters local economic development, promotes and sustains farmers and vendors, and provides consumers with access to a fresh, nutritious, and affordable food. The Bureau also includes the Animal Services division. Animal Services' mission is to serve the people and animals of Rochester to create safe neighborhoods, support the human-animal bond, and enhance lives of pets and their owners. Animal Services provides critical services necessary to keep animals with families, in the community, and out of the shelter system.

## ORGANIZATION



## ADMINISTRATION AND FINANCE

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### Customers:

- External: Grant makers, human services, youth-focused agencies
- Internal: DRHS staff, City Council, City of Rochester departments

### Critical Processes:

- Coordinate and manage the Department's annual budget, grant operations, capital planning and project management, human resources, emergency response, marketing, and purchasing processes
- Process and manage permits for lodges, community rooms, Sports Complex, parks, and fields
- Manage the Department's City Council submission process
- Collaborate with other human services organizations to share data and analyze trends to better understand youth usage of services and related outcomes
- Focus on staff development and program quality
- Provide opportunities for growth, development, and career advancement

## ANIMAL SERVICES

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### Customers:

- External: local, state, and federal government, city residents, businesses, neighborhood groups, community service providers, nonprofits
- Internal: City of Rochester departments, employees, volunteers, City Council, Friends of Animal Services

### Critical Processes:

- Provide shelter, foster homes, and daily husbandry for injured, abandoned, lost, displaced, and at-risk companion animals
- Make available unclaimed companion animals for adoption
- Maintain foster care program as preferred pet housing forum
- Respond to concerns regarding companion animals
- Seek to resolve concerns with support
- Provide door-to-door outreach and pet support services to address barriers in access to resources
- Provide veterinary care and spay/neuter for intakes and fostered animals and for pet guardians facing barriers
- Provide triage and case management for pet guardians in crisis
- Support lost pet reunification, self-rehoming, and pet retention
- Engage volunteer participation

## PUBLIC MARKET & INTERNATIONAL PLAZA

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### Customers:

- External: Residents and visitors of all ages, vendors, and customers
- Internal: City Council, City of Rochester departments

### Critical Processes:

- Operate a year-round Public Market which provides access to healthy food, opportunities for entrepreneurs, and a venue for community special events
- Operate the International Plaza event and market place

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$2,582,048	\$2,420,800	\$2,673,300	\$2,962,500
<b>Materials &amp; Supplies</b>	\$184,221	\$95,800	\$106,400	\$91,500
<b>Services</b>	\$1,507,368	\$1,546,900	\$1,539,800	\$1,509,700
<b>Other</b>	\$8,657	\$8,500	\$8,500	\$8,500
<b>TOTAL</b>	<b>\$4,282,293</b>	<b>\$4,072,000</b>	<b>\$4,328,000</b>	<b>\$4,572,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Administration &amp; Finance</b>	\$1,446,013	\$1,220,000	\$1,304,900	\$1,444,500
<b>Animal Services</b>	\$1,614,167	\$1,647,200	\$1,775,000	\$1,811,500
<b>Public Market &amp; International Plaza</b>	\$1,222,113	\$1,204,800	\$1,248,100	\$1,316,200
<b>TOTAL</b>	<b>\$4,282,293</b>	<b>\$4,072,000</b>	<b>\$4,328,000</b>	<b>\$4,572,200</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$93,200
Inflation, Chargebacks, Miscellaneous	\$77,300
Emergency Operations Coordinator transfers from Human Services to Commissioner's Office	\$85,800
One full time Animal Services position is added to support lost pet reunification and supported re-homing initiatives to mitigate unnecessary shelter entry of lost and surrendered pets.	\$41,000
Five full time Animal Services staff added to support operations, partially off-set by abolishment of eight part time positions	\$35,100
Full time Project Assistant created for department marketing needs, partially offset by abolishment of part time position	\$12,200
Non-personnel funding is reduced due to budget constraints and efficiencies	-\$19,900
Several one-time Animal Services grants do not recur	-\$80,500
	<b>\$244,200</b>

## PROGRAM AND SERVICE LEVEL CHANGES

In order to expand the employee career ladder and support employee retention, the 2023-24 Budget of the Commissioner's Office proposes the conversion of nine part time into seven full time positions. One full time position is added in the Commissioner's Office Administration and Finance unit to plan and execute marketing initiatives to reach new community members, promote and monitor content across multiple platforms, and conduct market research and identify opportunities for innovation. Six full time positions are added within the Animal Services unit. Five positions will support daily operations including animal care and client support in a full time capacity. One position is added to grow the unit's lost pet reunification and self-rehoming initiatives to avoid unnecessary shelter entry. In 2023-24, the Animal Services unit will also continue to offer reduced fees first instituted in 2022-23 for certain services and sales of animals in order to lower barriers to ownership and support pets' return to homes.



## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration & Finance	Commissioner of Recreation and Human Services	36	1.00	1.00
Administration & Finance	Senior Budget and Policy Analyst	30	0.00	0.50
Administration & Finance	Principal Staff Assistant	29	0.50	0.00
Administration & Finance	Manager of Administration and Marketing/Bilingual	26	0.00	1.00
Administration & Finance	Manager of Administrative Support/Bilingual	26	1.00	0.00
Administration & Finance	Emergency Operations Coordinator	23	0.00	1.00
Administration & Finance	Project Manager	23	1.00	1.00
Administration & Finance	Administrative Analyst/Bilingual	20	1.00	0.00
Administration & Finance	Executive Assistant	20	1.00	2.00
Administration & Finance	Assistant Personnel and Marketing Coordinator	18	1.00	0.00
Administration & Finance	Assistant to the Manager of Administration	18	0.00	1.00
Administration & Finance	Secretary to the Commissioner	18	1.00	0.00
Administration & Finance	Project Assistant	12	1.00	2.00
Administration & Finance	Project Assistant/Bilingual	12	0.00	1.00
Administration & Finance	Clerk II	9	1.00	1.00
Administration & Finance	Receptionist/Bilingual	6	1.00	1.00
Animal Services	Director of Animal Services	30	1.00	1.00
Animal Services	Shelter Veterinarian	28	1.00	1.00
Animal Services	Community Relations and Engagement Coordinator	18	1.00	1.00
Animal Services	Shelter Manager	18	1.00	1.00
Animal Services	Supervisor of Animal Control	18	1.00	1.00
Animal Services	Foster Care and Transfer Coordinator	16	1.00	1.00
Animal Services	Assistant Supervisor of Animal Control	14	1.00	1.00
Animal Services	Animal Control Officer	12	5.00	5.00
Animal Services	Animal Services Client Specialist	11	2.00	4.00
Animal Services	Animal Services Program Specialist	11	0.00	1.00
Animal Services	Community Outreach and Support Specialist	10	1.00	1.00
Animal Services	Veterinary Technician	10	2.00	2.00
Animal Services	Animal Care Technician II	6	5.00	8.00
Public Market & International Plaza	Crew Chief	61	1.00	1.00
Public Market & International Plaza	Grounds Equipment Operator	56	1.00	1.00
Public Market & International Plaza	Director of Public Market	30	1.00	1.00
Public Market & International Plaza	Supervisor of Markets	23	1.00	1.00
Public Market & International Plaza	Assistant Supervisor of Markets	18	1.00	1.00
Public Market & International Plaza	Public Market Event Specialist	16	1.00	0.00
Public Market & International Plaza	Project Assistant	12	0.00	1.00
			<b>38.50</b>	<b>46.50</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Administration and Finance	Public Market and International Plaza
<b>FTE</b>		
College Junior Intern	0.68	0.00
Graduate Intern	0.28	0.00
Grounds Equipment Operator/Part-Time	0.00	0.21
Grounds Equipment Operator/Seasonal	0.00	0.59
<b>FTE</b>	<b>0.96</b>	<b>0.80</b>

# RECREATION AND HUMAN SERVICES: RECREATION AND YOUTH SERVICES

FY 2023-24 Budget

Click [here](#) to return to the Recreation and Human Services overview

## MISSION STATEMENT

The Bureau of Recreation and Youth Services supports the City of Rochester’s Mission, Vision, and Values by providing opportunities for the community to learn, socialize, exercise, and play, while promoting healthy behaviors. With the changing demands of society, it is important we meet the demands of youth by providing social emotional supports, health, wellness, and nutrition opportunities for youth and their families. In addition, the Bureau supports youth in their development into successful, contributing adult community members through the provision of career exploration and work readiness programs and services. This is accomplished using a positive youth development philosophy with a focus on competence, usefulness, belonging, and power of influence. The Bureau also acts as a steward and champion of our city’s R-Centers, parks, playgrounds, aquatics, green spaces, and other facilities.

## ORGANIZATION



## CUSTOMERS

External: Rochester's youth and their families, residents and visitors of all ages, park patrons, Rochester City School District, non-public and charter schools, community partners, and collaborators

Internal: City of Rochester departments

## CRITICAL PROCESSES

- Conduct structured after-school programming to support out-of-school educational opportunities
- Develop and implement initiatives to provide enhanced youth development programming with youth and families to increase asset attainment in students
- Organize a variety of community special events to promote youth development, leadership and social skills
- Act as stewards of Rochester parks including management of amenities as well as activation of parks through provision of programs, events, and workshops focused on horticulture, the environment, and community wellness
- Conduct programs, events, and workshops focused on arts, culture, and individual expression
- Conduct community recreation and youth development at R-Centers and fee-based camps
- Conduct community aquatics programs at pools and spray parks
- Use a program management system to provide quality management of existing and new programs, which includes marketing, staff development, and community input
- Operate year-round Rochester Community Sports Complex
- Provide employment readiness training and year-round employment and internship opportunities for youth
- Provide youth development workshops and training on social-emotional, restorative practices, and trauma-informed care



## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$5,319,567	\$5,825,400	\$6,566,900	\$7,273,500
<b>Materials &amp; Supplies</b>	\$411,935	\$374,700	\$412,600	\$312,600
<b>Services</b>	\$2,679,185	\$3,461,100	\$4,053,500	\$4,441,400
<b>TOTAL</b>	<b>\$8,410,687</b>	<b>\$9,661,200</b>	<b>\$11,033,000</b>	<b>\$12,027,500</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Administration</b>	\$863,774	\$1,119,600	\$1,241,800	\$1,205,000
<b>Athletics &amp; Aquatics</b>	\$1,614,118	\$1,793,000	\$2,033,700	\$2,048,900
<b>Camps &amp; Special Programs</b>	\$801,337	\$743,700	\$1,013,400	\$995,600
<b>Recreation Centers</b>	\$3,153,382	\$3,806,800	\$4,101,100	\$5,250,200
<b>Youth Services</b>	\$1,978,076	\$2,198,100	\$2,643,000	\$2,527,800
<b>TOTAL</b>	<b>\$8,410,687</b>	<b>\$9,661,200</b>	<b>\$11,033,000</b>	<b>\$12,027,500</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$205,400
Inflation, Chargebacks, Miscellaneous	\$31,800
ARPA funding increased to reflect the R-Centers Health, Wellness, & Social Emotional Programming & Supports grant budget	\$666,700
ARPA funding increased to reflect the Workforce Development (youth) grant budget	\$380,300
Seasonal staffing is added to allow for extended R-Center summer hours of operation, enhanced summer programming, and a consistent front desk presence year-round.	\$240,900
Restructuring of R-Center field supervision results in two new Sr. Recreation Specialists, partially offset by abolishment of part time/seasonal positions	\$49,600
Second summerLEAP site added	\$19,400
Seasonal Ground Equipment Operator added to support R-Center gardening program	\$9,000
Full time Mobile Recreation Specialist added, partially offset by abolishment of part time positions	\$5,400
Camp part time/seasonal staffing adjusted to support a third site	\$1,800
One-time Erie Canalway Heritage Fund grant ends	-\$2,000
One-time Drum Corps sponsorship ends	-\$18,400
Reduction in funding for professional fees as an efficiency measure	-\$46,000
Summer Food grant is reduced to reflect typical summer food distribution program	-\$57,200
One-time Summer Jobs Connect Youth Banking grant completed	-\$70,000
My Brother's Keeper RCSD grant ends, pending competitive application for next cycle of funding	-\$83,500
ARPA Youth Employment project completed	-\$150,000
Comprehensive Adolescent Pregnancy Prevention grant ends, pending competitive application for next cycle of funding	-\$188,700
	<b>\$994,500</b>

## PROGRAM AND SERVICE LEVEL CHANGES

The 2023-24 budget reflects an investment in full-time positions at the R-Centers and mobile programming. The Bureau will convert eight part time positions into three full time positions. These new full time positions, including a full time Rec on the Move Mobile Recreation Specialist and two Senior Recreation Specialists for the R-Centers, are critical to offering the highest-quality programming for youth year round as well as creating career ladders for staff. The Mobile Recreation Specialist will enable Rec on the Move to provide programming for youth and other events year-round. The new Senior Recreation Specialists will ensure that there is adequate senior-level staff at all R-Centers. These new positions also contribute to the development of career ladders within the R-Centers from the entry-level Youth Worker position to Community Center Manager.

The City and DRHS continue to emphasize the importance of youth staying busy in the summer by ensuring that all R-Centers have adequate staffing and programming to remain open until 7:30 pm throughout the summer of 2023. This includes increasing the number of seasonal staff equipped to manage an increase in youth participation during the summer months. Additionally, DRHS has added staffing capacity for the front desk in all the R-Centers to maintain consistency in personnel

when youth and their families enter every R-Center. These increases in staffing and hours of operation help the R-Centers to remain the safe places youth and families expect them to be over the summer months.

The R-Center Health, Wellness, and Social-Emotional Supports collaboration with the Center for Youth Services continues in 2023-24. This American Rescue Plan Act (ARPA) funded project seeks to provide youth in the R-Centers with in-house support to cope with various trauma in a culturally-responsive way. The first year of programming will focus on four R-Centers, with the hope of expanding to all R-Centers throughout the life of the project.

The Bureau's budget also includes additional ARPA funding for youth employment expansion efforts in 2023-24. This program is a collaboration with external partners and includes stipends, wages, and incentives for youth and youth workers who participate. These funds will also continue the important work of the Rochester My Brother's Keeper (MBK) initiative following the completion of the federal grant received by the Rochester City School District that initially supported the program. In 2023-24, the City of Rochester's MBK initiative will focus on preparing 12- to 14-year-olds for work by offering year-round programming and workshops related to growth and development.



# PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Project Assistant	12	1.00	1.00
Athletics & Aquatics	Director of Community Athletics	30	1.00	1.00
Athletics & Aquatics	Coordinator of Athletics and Aquatics	24	0.00	1.00
Athletics & Aquatics	Coordinator of Athletics and Aquatics	23	1.00	0.00
Athletics & Aquatics	Community Athletics Associate	18	3.00	3.00
Camps & Special Programs	Director of Programs and Parks Stewardship	30	1.00	1.00
Camps & Special Programs	Environmental Educator	15	0.00	2.00
Camps & Special Programs	Youth Camp Supervisor	15	1.00	1.00
Camps & Special Programs	Environmental Education Specialist	12	2.00	0.00
Camps & Special Programs	Mobile Recreation Specialist	12	0.00	1.00
Recreation Centers	Director of Recreation Center Operations	30	1.00	1.00
Recreation Centers	Community Center Manager	24	6.00	6.00
Recreation Centers	ROCmusic Artistic Executive	23	0.00	1.00
Recreation Centers	ROCmusic Program Coordinator	23	1.00	0.00
Recreation Centers	Training and Quality Coordinator	18	1.00	1.00
Recreation Centers	Senior Education Specialist	15	1.00	0.00
Recreation Centers	Senior Education Specialist/Bilingual	15	1.00	0.00
Recreation Centers	Senior Recreation Specialist	15	0.00	7.00
Recreation Centers	Senior Recreation Specialist/Bilingual	15	0.00	1.00
Recreation Centers	Senior Sports and Fitness Specialist	15	2.00	0.00
Recreation Centers	Education Specialist	12	7.00	0.00
Recreation Centers	Recreation Specialist	12	0.00	20.00
Recreation Centers	Senior Youth Services Associate	12	1.00	0.00
Recreation Centers	Sports and Fitness Specialist	12	7.00	0.00
Recreation Centers	Youth Development Specialist	12	7.00	0.00
Recreation Centers	Education Enrichment Associate	11	1.00	1.00
Recreation Centers	ROCmusic Associate	11	1.00	1.00
Youth Services	Manager of Youth Services	26	1.00	1.00
Youth Services	Coordinator of Roc MBK Initiatives	23	1.00	1.00
Youth Services	Coordinator of Youth Workforce Development	23	1.00	0.00
Youth Services	Youth Employment and Training Coordinator	23	0.00	1.00
Youth Services	Youth Leadership Coordinator	23	0.00	1.00
Youth Services	CAPP Supervisor	20	1.00	0.00
Youth Services	Employment and Training Coordinator	18	2.00	0.00
Youth Services	Operations Associate	18	1.00	0.00
Youth Services	Youth Employment and Training Advisor	18	0.00	2.00
Youth Services	Sexual Risk Avoidance Education Coordinator	16	1.00	1.00
Youth Services	Grant Support Associate	13	3.00	0.00
Youth Services	Youth Development Specialist	12	1.00	1.00
Youth Services	Youth Services Associate	11	0.00	1.00
Youth Services	Education Enrichment Associate	11	1.00	1.00
			<b>60.00</b>	<b>60.00</b>

# PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Athletics and Aquatics	Camps and Special Programs	Recreation Centers	Youth Services
<b>FTE</b>				
Assistant Beach Manager/Seasonal	0.27	0.00	0.00	0.00
Assistant Pool Manager/Part-Time	0.76	0.00	0.00	0.00
Assistant Pool Manager/Seasonal	1.36	0.00	0.00	0.00
Asst. Summer Program Coordinator/Seasonal	0.00	0.66	0.00	0.00
Beach Lifeguard Captain/Seasonal	0.48	0.00	0.00	0.00
Beach Lifeguard Lieutenant/Seasonal	0.48	0.00	0.00	0.00
Beach Lifeguard/Seasonal	2.70	0.00	0.00	0.00
Beach Manager/Seasonal	0.33	0.00	0.00	0.00
Day Camp Supervisor/Part-Time	0.00	0.44	0.00	0.00
Day Camp Supervisor/Seasonal	0.00	0.63	0.00	0.00
Grounds Equipment Operator/Part-Time	0.31	0.00	0.00	0.00
Grounds Equipment Operator/Seasonal	0.94	0.27	0.00	0.00
Laborer/Seasonal	0.31	0.00	0.00	0.00
LEAP Teacher/Seasonal	0.00	0.00	0.00	0.58
Lifeguard Captain/Part-Time	0.77	0.00	0.00	0.00
Lifeguard Captain/Seasonal	1.89	0.00	0.00	0.00
Lifeguard Lieutenant/Seasonal	0.79	0.00	0.00	0.00
Lifeguard/Part-Time	3.26	0.00	0.00	0.00
Lifeguard/Seasonal	7.19	0.00	0.00	0.00
Locker Room Attendant/Part-Time	0.24	0.00	0.00	0.00
Locker Room Attendant/Seasonal	0.38	0.00	0.00	0.00
Pool Attendant/Seasonal	0.45	0.00	0.00	0.00
Public Art Coordinator/Part-Time	0.00	0.37	0.00	0.00
Public Art Coordinator/Seasonal	0.00	0.73	0.00	0.00
Recreation Assistant/Part-Time	0.38	1.89	11.64	1.71
Recreation Assistant/Seasonal	0.33	3.24	6.35	0.00
Rink Aide/Part-Time	1.96	0.00	0.00	0.00
Rink Aide/Seasonal	1.74	0.00	0.00	0.00
Rink Manager/Part-Time	1.51	0.00	0.00	0.00
Rink Manager/Seasonal	1.58	0.00	0.00	0.00
Senior Recreation Assistant /Part-Time	0.93	0.00	0.00	0.00
Senior Recreation Assistant/Front Desk/Part-Time	0.00	0.00	1.87	0.00
Senior Recreation Assistant/Front Desk/Seasonal	0.00	0.00	7.69	0.00
Senior Recreation Assistant/Part-Time	1.93	2.90	15.82	0.19
Senior Recreation Assistant/Seasonal	0.96	2.00	7.52	0.96
Summer Program Clerk/Seasonal	0.00	0.22	0.00	0.00
Summer Program Coordinator/Seasonal	0.00	0.34	0.00	0.00
Youth Services Associate/Part-Time	0.00	0.34	0.00	0.50
Youth Services Associate/Seasonal	0.00	0.40	0.00	0.00
Youth Worker/Part-Time	0.00	0.00	0.00	17.97
Youth Worker/Seasonal	0.00	0.00	0.00	11.69
<b>FTE</b>	<b>34.25</b>	<b>14.45</b>	<b>50.88</b>	<b>33.60</b>

# RECREATION AND HUMAN SERVICES: HUMAN SERVICES

FY 2023-24 Budget

Click [here](#) to return to the Recreation and Human Services overview

## MISSION STATEMENT

The Bureau of Human Services supports the City of Rochester's Mission, Vision, and Values by holistically supporting residents in their development into successful, contributing members of the community through the provision of career exploration, work readiness, and crisis intervention programs and services. The Bureau includes Flower City AmeriCorps Programs (AmeriCorps and Public Health Corps) that offer a year-long apprenticeship designed to inspire and prepare the next wave of human service and public health professionals, with a focus on alleviating poverty and local public health crises. Additionally, the Bureau includes the Crisis Intervention Services unit that supports residents by providing trained professionals for community members in crisis by addressing their immediate needs as well as providing support to victims and families impacted by violence. With teams acting as first responders and offering connections to community-based supports, residents have improved opportunities for long-term recovery and stability. Recently, the Bureau expanded programming to include workforce development services for adults with the goal of organizing and facilitating the City's adult workforce development initiatives. This effort includes job fairs, pre-employment skills workshops, and workforce connection summits. This work also manages the City's workforce development grants given to external workforce development agencies.

## ORGANIZATION







## AMERICORPS

### Customers:

- External: Vulnerable populations such as veterans, youth, seniors, returning citizens, those with food insecurity, and the nonprofit organizations that serve them
- Internal: City of Rochester departments

### Critical Processes:

- Recruit, train, and prepare human service and public health professionals to leverage and manage community members
- Create pathways to alleviate poverty and public health crises by offering training and education to employment opportunities for members and the community
- Pursue grants to help underwrite unit costs

## WORKFORCE DEVELOPMENT

### Customers:

- External: Workforce development organizations and efforts, economic development organizations and efforts, Rochester residents actively looking for employment
- Internal: City of Rochester departments

### Critical Processes:

- Maintain understanding of local economic development activities and local labor market data to align workforce development programs to any emerging industries
- Provide career exploration, workforce training and employment opportunities throughout the City
- Organize and facilitate the City's adult workforce development activities, including job fairs, soft skills trainings, workforce connections summits, and future initiatives

## CRISIS INTERVENTION SERVICES

### Customers:

- External: Youth, adults, and families in crisis, victims of crimes or violence, community service providers, the community at large
- Internal: City of Rochester departments

### Critical Processes:

- Provide holistic, person-centered services through the Crisis Intervention Services unit, which includes the Person in Crisis team of first responders to crises, the Homicide Response Team, and Community Support Team for victims of crime
- Connect those in crisis, victims of crime, and family members of homicide victims to long-term resources
- Pursue grants to help underwrite unit costs

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$1,816,298	\$2,034,200	\$2,777,000	\$2,738,000
<b>Materials &amp; Supplies</b>	\$22,676	\$66,900	\$78,400	\$91,500
<b>Services</b>	\$666,309	\$5,632,300	\$5,655,500	\$6,056,600
<b>TOTAL</b>	<b>\$2,505,283</b>	<b>\$7,733,400</b>	<b>\$8,510,900</b>	<b>\$8,886,100</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>HUMAN SERVICES ADMINISTRATION</b>	\$363,100	\$5,897,600	\$5,968,600	\$821,100
<b>CRISIS INTERVENTION SERVICES</b>	\$1,450,830	\$1,835,800	\$2,542,300	\$2,575,900
<b>VIOLENCE PREVENTION</b>	\$691,353	\$0	\$0	\$0
<b>WORKFORCE DEVELOPMENT</b>	\$0	\$0	\$0	\$5,489,100
<b>TOTAL</b>	<b>\$2,505,283</b>	<b>\$7,733,400</b>	<b>\$8,510,900</b>	<b>\$8,886,100</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Salary & Wage Adjustment	\$56,600
Inflation, Chargebacks, Miscellaneous	\$22,600
ARPA funding increased to reflect the Workforce Development (adult) grant budget	\$356,800
Flower City AmeriCorps grant funding increased to reflect new grant cycle budget	\$25,200
Public Health Corps budget increased to reflect a full year of funding	\$19,600
Monroe County subgrant ends, pending new competitive grant application	-\$19,800
Emergency Operations Coordinator transfers from Human Services to Commissioner's Office	-\$85,800
	<b>\$375,200</b>

## PROGRAM AND SERVICE LEVEL CHANGES

The work of the Bureau of Human Services will continue to expand in 2023-24 by growing the Bureau's direct support and programming in the adult workforce development space as well as working with an outside consultant to better understand the needs and gaps in the workforce development system and the City's role in addressing those needs and gaps. The unit will continue to closely monitor the American Rescue Plan Act-funded adult workforce development subrecipient organizations to ensure that they are meeting the employment and entrepreneurial needs of City residents as they complete their first full year of programming.

In 2022-23, the Bureau successfully launched the first year of the Flower City Public Health Corps program, which pairs public health professionals-in-training with various public health initiatives and programs throughout Monroe County. The program also offers support and public health training for the members in that program. The program will graduate its first cohort of members in 2023-24 and launch a second year of service opportunities.

Finally, the new staffing model for the Person in Crisis (PIC) Team introduced in 2022-23 has allowed the PIC team to focus on call quality, increase the types of calls to which they respond, and implement professional development across the team and for all shifts. The PIC team and the entire Crisis Intervention Services unit will focus on outreach and engagement, service quality, and

using data to drive programmatic decisions in 2023-24. One position will transition to focus solely on the Homicide Response team efforts.

## PERSONNEL SUMMARY: FULL TIME

SubBureau or Activity	Position Name	Bracket	2022-23 Budgeted	2023-24 Approved
Administration	Deputy Commissioner	32	1.00	1.00
Administration	Emergency Operations Coordinator	23	1.00	0.00
Administration	Secretary to the Deputy Commissioner	12	0.00	1.00
Administration	COVID Response Associate	11	1.00	0.00
Administration	Secretary to the Deputy Commissioner	11	1.00	0.00
Crisis Intervention Services	Manager of Crisis Services	26	1.00	1.00
Crisis Intervention Services	Clinical Supervisor	24	1.00	1.00
Crisis Intervention Services	Emergency Response Social Worker Supervisor	24	2.00	2.00
Crisis Intervention Services	Community Support Counselor Supervisor	23	1.00	1.00
Crisis Intervention Services	Crisis Response Program Coordinator	23	0.00	1.00
Crisis Intervention Services	Emergency Response Social Worker	23	13.00	10.00
Crisis Intervention Services	Emergency Response Social Worker/Bilingual	23	0.00	2.00
Crisis Intervention Services	Community Support Counselor	18	6.00	6.00
Crisis Intervention Services	Community Support Counselor/Bilingual	18	1.00	2.00
Crisis Intervention Services	Peer Navigator	13	1.00	2.00
Crisis Intervention Services	Project Assistant	12	1.00	1.00
Workforce Development & AmeriCorps	Public Services Coordinator	23	0.00	1.00
Workforce Development & AmeriCorps	Workforce Development Coordinator	23	1.00	1.00
Workforce Development & AmeriCorps	AmeriCorps Program Director	20	1.00	0.00
Workforce Development & AmeriCorps	Senior Member Development Specialist	15	0.00	1.00
Workforce Development & AmeriCorps	Member Development Specialist	12	1.00	1.00
Workforce Development & AmeriCorps	Community Engagement Associate	11	0.00	1.00
			<b>34.00</b>	<b>36.00</b>

## PERSONNEL SUMMARY: OTHER THAN FULL TIME

Position Name	Crisis Intervention Services
<b>FTE</b>	
Community Support Counselor/Part-Time	0.14
Emergency Response Social Worker/On-Call	2.50
Emergency Response Social Worker/Part-Time	2.50
Peer Navigator/Part-Time	0.50
<b>FTE</b>	<b>5.64</b>



# UNDISTRIBUTED

FY 2023-24 Budget

## PURPOSE

The Undistributed Expenses budget records allocations associated with, but not included in, departmental budgets or those that cannot reasonably be distributed to departmental budgets. This budget includes costs for both current and non-current (including retiree) employee benefits, general risk management, payments to other agencies, and other miscellaneous expenditures.

## ORGANIZATION



## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$150,492,134	\$156,297,100	\$159,037,700	\$164,858,600
<b>Services</b>	\$3,116,994	\$3,721,800	\$4,184,300	\$4,075,400
<b>Other</b>	\$12,013,833	\$7,926,900	\$8,135,200	\$2,481,100
<b>Intrafund Credit</b>	-\$126,765	-\$105,900	-\$158,900	-\$105,900
<b>Interfund Credit</b>	-\$259,800	-\$244,000	-\$256,000	-\$244,000
<b>TOTAL</b>	<b>\$165,236,396</b>	<b>\$167,595,900</b>	<b>\$170,942,300</b>	<b>\$171,065,200</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>CURRENT EMPLOYEES</b>	\$119,979,688	\$123,610,700	\$124,752,600	\$129,648,500
<b>NON CURRENT EMPLOYEES</b>	\$32,578,872	\$34,219,500	\$35,836,800	\$36,817,000
<b>GENERAL RISK</b>	\$11,757,650	\$7,463,500	\$7,472,900	\$1,823,200
<b>OTHER EXPENSES</b>	\$920,185	\$2,302,200	\$2,880,000	\$2,776,500
<b>TOTAL</b>	<b>\$165,236,396</b>	<b>\$167,595,900</b>	<b>\$170,942,300</b>	<b>\$171,065,200</b>

# CURRENT EMPLOYEES

## NEW YORK STATE RETIREMENT SYSTEM

The City makes annual payments to the New York State Retirement System, which in turn is responsible for making pension payments to eligible retirees. The New York State Comptroller oversees the System. The City participates in multiple program tiers based on an employee's date of hire. Each tier provides a different level of benefits.

### Non-Uniformed Employees: Employee Retirement System

#### Tier Hire Date

- 1 Before July 1, 1973
- 2 July 1, 1973 - July 26, 1976
- 3 July 27, 1976 - August 31, 1983
- 4 September 1, 1983 - December 31, 2009
- 5 January 1, 2010 - March 31, 2012
- 6 April 1, 2012 or later

### Uniformed Employees: Police/Fire Retirement System

#### Tier Hire Date

- 1 Before July 31, 1973
- 2 August 1, 1973 to June 30, 2009
- 3 July 1, 2009 to January 8, 2010
- 4 Does not apply
- 5 January 9, 2010 to March 31, 2012
- 6 April 1, 2012 or later

The City's pension payment to the state for fiscal year 2023-24 is the product of the estimated state fiscal year 2022-23 City wage base and the state contribution rate for each tier. The 2022-23 wage base is calculated by the Comptroller based upon wages and salaries earned during the period April 1, 2022 to March 31, 2023. The Comptroller sets the contribution rates which vary from year to year. The retirement bill also includes the annual repayment amount of a prior year amortization. The City amortized a portion of the pension bill in fiscal year 2013-14 and the repayment amount is \$1,359,100 annually through fiscal year 2023-24. A Voluntary Defined Contribution (VDC) option is available as an alternative to joining the New York State Retirement System to all unrepresented employees hired on or after July 1, 2013 who earn more than \$75,000. The plan is administered by the State University of New York (SUNY).

**SOCIAL SECURITY:** Under a provision of federal law the City contributes to the Social Security and Medicare Trust Funds 7.65 percent of the first \$160,200 (calendar year 2023 maximum) then 1.45 percent (Medicare portion only) after that for salaries and wages earned by each eligible employee. Certain earnings and deductions are not subject to these rates, such as flexible spending and payments to disabled employees.

**HOSPITAL & MEDICAL COVERAGE:** The City offers hospital and medical coverage to employees. Agreements with labor unions determine specific coverage and the dollar amount contributed by the City. The joint Labor/Management Health Care Committee works to address future cost increases.

**WORKERS' COMPENSATION:** Under a self-insurance program, the City directly pays the medical costs and the indemnity compensation payments to civilian employees injured on the job. A private insurance firm responsible for investigating claims, making payments, and estimating future reserve requirements administers the program.

**DENTAL COVERAGE:** The City offers dental coverage to employees. Agreements with labor unions determine specific coverage and the dollar amount contributed by the City.

**LIFE INSURANCE:** The City provides term life insurance for all active full time employees.

**DISABILITY INSURANCE:** The City provides disability insurance coverage to Administrative, Professional, and Technical employees and Confidential employees.

**AMERICORPS:** The Flower City AmeriCorps state grant provides stipends for program members.

## CURRENT EMPLOYEES APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$120,366,253	\$123,960,600	\$125,176,500	\$129,998,400
<b>Intrafund Credit</b>	-\$126,765	-\$105,900	-\$158,900	-\$105,900
<b>Interfund Credit</b>	-\$259,800	-\$244,000	-\$265,000	-\$244,000
<b>TOTAL</b>	<b>\$119,979,688</b>	<b>\$123,610,700</b>	<b>\$124,752,600</b>	<b>\$129,648,500</b>

## CURRENT EMPLOYEES APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>NEW YORK STATE RETIREMENT</b>	\$51,548,781	\$50,167,800	\$50,261,300	\$52,372,700
<b>SOCIAL SECURITY</b>	\$18,288,664	\$21,034,200	\$21,287,600	\$22,498,100
<b>HOSPITAL MEDICAL</b>	\$43,537,768	\$44,725,700	\$45,103,500	\$46,503,000
<b>WORKERS' COMPENSATION</b>	\$4,438,736	\$5,293,700	\$5,423,300	\$5,349,300
<b>DENTAL</b>	\$2,121,540	\$2,128,000	\$2,142,500	\$2,195,500
<b>LIFE INSURANCE</b>	\$34,532	\$59,900	\$31,900	\$37,000
<b>DISABILITY INSURANCE</b>	\$39,925	\$45,000	\$45,000	\$50,300
<b>AMERICORPS GRANT</b>	\$356,307	\$506,300	\$881,400	\$992,500
<b>WORKERS COMP INTER and INTRAFUND CREDITS</b>	-\$386,565	-\$349,900	-\$423,900	-\$349,900
<b>TOTAL</b>	<b>\$119,979,688</b>	<b>\$123,610,700</b>	<b>\$124,752,600</b>	<b>\$129,648,500</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
NYS Retirement contribution increases due to salary and wage changes	\$2,111,400
Social Security expenses increase due to salary and wage changes	\$1,210,500
Hospital and medical expenses increase based on the terms of the Memorandum of Agreement with labor unions	\$1,399,500
AmeriCorps grant adjustment based on planned expenses	\$111,100
Dental expenses increase based on the terms of the Memorandum of Agreement with labor unions	\$53,000
Disability insurance is adjusted based on recent expenses	\$5,300
Life insurance is adjusted based on recent expenses	\$5,100
	<b>\$4,895,900</b>

# NON-CURRENT EMPLOYEES

**HOSPITAL & MEDICAL:** The City provides hospital and medical benefits to eligible retirees.

**DISABLED RETIRED FIREFIGHTERS:** This activity includes the cost of pension payments to permanently disabled firefighters who are entitled to collect the difference between the amount they receive from the New York State Retirement System and pay for the bracket and step that they held with the Fire Department at the time they separated from City employment.

**UNEMPLOYMENT COMPENSATION:** Individuals terminated from City employment under qualifying circumstances are eligible for unemployment benefits according to federal guidelines. Quarterly payments are made to New York State based on actual claim experience.

**DENTAL:** Coverage is provided to eligible firefighter retirees.

**LIFE INSURANCE:** Certain uniformed retirees are provided term life insurance benefits.

## NON-CURRENT EMPLOYEES APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	\$32,578,872	\$34,219,500	\$35,836,800	\$36,817,000
<b>TOTAL</b>	<b>\$32,578,872</b>	<b>\$34,219,500</b>	<b>\$35,836,800</b>	<b>\$36,817,000</b>

## NON-CURRENT EMPLOYEES APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>HOSPITAL/MEDICAL RETIREES</b>	\$29,929,742	\$31,758,900	\$32,406,800	\$33,746,900
<b>DISABLED RETIRED FIREFIGHTERS</b>	\$2,241,422	\$1,780,000	\$2,400,000	\$2,000,000
<b>UNEMPLOYMENT COMPENSATION</b>	\$189,747	\$434,700	\$800,000	\$800,000
<b>DENTAL - RETIREES</b>	\$123,275	\$126,500	\$130,000	\$130,000
<b>LIFE INSURANCE - RETIREES</b>	\$94,686	\$119,400	\$100,000	\$140,100
<b>TOTAL</b>	<b>\$32,578,872</b>	<b>\$34,219,500</b>	<b>\$35,836,800</b>	<b>\$36,817,000</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Retiree hospital and medical expenses are assumed to increase 5% for calendar year 2024	\$1,340,100
Life insurance for retirees is adjusted based on recent expenses	\$40,100
Disabled retired Firefighter expenses are decreased based on current headcount	-\$400,000
	<b>\$980,200</b>

# GENERAL RISK MANAGEMENT

GENERAL INSURANCE: This category includes:

- General and automobile liability for which the City is self-insured. A private firm administers the total insurance program and handles claims.
- A planned contribution to the Insurance Reserve.
- Reimbursement to the General Fund for actual Enterprise Fund claims made two years prior (fiscal year 2021-22).

JUDGMENTS AND CLAIMS: Funds to cover the City's liability for minor judgment-based obligations that may occur outside of the normal tort litigation covered by the City's general insurance.

## GENERAL RISK MANAGEMENT APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Services	\$97,500	\$100,000	\$100,000	\$105,000
Other	\$11,660,150	\$7,363,500	\$7,372,900	\$1,718,200
<b>TOTAL</b>	<b>\$11,757,650</b>	<b>\$7,463,500</b>	<b>\$7,472,900</b>	<b>\$1,823,200</b>

## GENERAL RISK MANAGEMENT APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>GENERAL INSURANCE</b>	\$11,757,650	\$7,455,100	\$7,464,500	\$1,823,200
<b>JUDGMENTS CLAIMS</b>	\$0	\$8,400	\$8,400	\$0
<b>TOTAL</b>	<b>\$11,757,650</b>	<b>\$7,463,500</b>	<b>\$7,472,900</b>	<b>\$1,823,200</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
General Insurance is slightly increased to reflect recent expenses	\$5,000
Insurance Reserve reimbursement decreases based on actual prior year expenses	-\$1,654,700
Adjust planned contribution to Insurance Reserve	-\$4,000,000
	<b>-\$5,649,700</b>



# OTHER EXPENSES

**PAYMENTS TO OTHER GOVERNMENTS:** This activity provides for payments to Monroe County and other governments for charges and services. Monroe County Pure Waters Agency charges the City for waste water removal at City-owned properties. The charge is based on both assessed property value and water consumption. Taxes of certain city residents whose children attend suburban schools are remitted to those suburban school districts as required by state law. Payments are also made to Monroe County for services provided to City Court facilities.

**EMPLOYEE DEVELOPMENT:** This activity provides for the professional development of City employees through various training programs and tuition reimbursement.

**CITY CHANNEL 12 OPERATION:** The City has an agreement with WXXI-TV to operate City 12 as the government access channel providing programming to inform and entertain city residents.

**LONG TERM LIABILITY ADJUSTMENTS:** At the end of each fiscal year the Accounting Bureau calculates changes from the prior year for short and long-term liabilities including workers' compensation, pension, and vacation accruals. Prior year actual expenses for this category often reflect increases or decreases in the short and long-term workers' compensation liability for certain Enterprise Funds. These changes are made in accordance with Generally Accepted Accounting Principles (GAAP) and do not represent budgetary transactions.

**TITLE REPORTS:** Includes agreements with companies that search titles of properties in foreclosure actions and issue title reports.

**EFFICIENCY & EFFECTIVENESS INITIATIVES:** This activity supports initiatives seeking greater efficiency and enhanced effectiveness in City operations.

**MOTOR EQUIPMENT BENEFITS CREDIT:** This credit to Undistributed represents the estimated benefits costs for active and retired employees in the Department of Environmental Services, Bureau of Equipment Services. These benefits expenses are allocated directly to the Bureau of Equipment Services so that these costs are part of the unit's operational expense, and the full costs are then recovered via the motor equipment chargeback imposed on each department (i.e., this credit eliminates double counting this expense citywide).

**MISCELLANEOUS:** This category includes:

- **RASE Commission recommendation implementation:** The RASE Commission released a report on its findings and recommendations for change in March 2021, and Undistributed has included dedicated City funding for this work since 2021-22.
- **Employer Assisted Housing Initiative (EAHI):** The EAHI program provides City employees with \$6,000 in assistance for down payment and closing costs for homes in the city of Rochester.
- **Credit Card Fees:** The City pays credit card fees to banks for online or in-person credit card transactions.
- **Parking expenses for City Court Judges.**
- **Other Employee Benefits:** The City incurs expense for certain pre-employment medical expenses, as well as for the Employee Assistance Program, Flexible Spending program, and reduced rate bus passes for employees.

## OTHER EXPENSES APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Personnel Expenses</b>	-\$2,452,992	-\$1,883,000	-\$1,966,600	-\$1,956,800
<b>Services</b>	\$3,019,494	\$3,621,800	\$4,084,300	\$3,970,400
<b>Other</b>	\$353,683	\$563,400	\$762,300	\$762,900
<b>TOTAL</b>	<b>\$920,185</b>	<b>\$2,302,200</b>	<b>\$2,880,000</b>	<b>\$2,776,500</b>

## OTHER EXPENSES APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>PAYMENTS TO OTHER GOVERNMENTS</b>	\$1,006,003	\$1,001,600	\$1,200,500	\$1,201,100
<b>EMPLOYEE DEVELOPMENT</b>	\$194,011	\$214,400	\$323,100	\$333,300
<b>CHANNEL 12 OPERATION</b>	\$235,644	\$243,500	\$247,500	\$247,500
<b>LONG TERM LIABILITY ADJUSTMENTS</b>	-\$25,222	\$0	\$0	\$0
<b>TITLE REPORTS</b>	\$138,400	\$200,000	\$250,000	\$250,000
<b>EFFICIENCY &amp; EFFECTIVENESS</b>	\$99,608	\$100,000	\$200,000	\$200,000
<b>MOTOR EQUIPMENT BENEFIT CREDIT</b>	-\$2,431,200	-\$2,316,600	-\$2,316,600	-\$2,316,600
<b>MISCELLANEOUS</b>	\$2,189,060	\$2,859,300	\$2,975,500	\$2,861,200
<b>INTERFUND CHARGES</b>	-\$486,120	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$920,185</b>	<b>\$2,302,200</b>	<b>\$2,880,000</b>	<b>\$2,776,500</b>

## YEAR TO YEAR COMPARISON

Change Detail	Change
Professional services agreement expenses for Law Department and Mayor's Office increase	\$420,000
Employee development funding is adjusted based on recent expenses	\$10,200
Other employee benefits are adjusted based on recent expenses	\$7,800
Payments to other governments is adjusted based on recent expenses	\$600
As a result of funding several RASE initiatives directly within operating departments, new RASE Commission funding is reduced from \$1,000,000 to \$250,000 for 2023-24 and anticipated unspent funds carry forward	-\$542,100
	<b>-\$103,500</b>

# CONTINGENCY

FY 2023-24 Budget

Contingency provides funds for difficult to project or otherwise unforeseen expenditures. The City Council specifically authorizes each expenditure through a budget transfer to the department incurring the expense.

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Other</b>	\$0	\$266,100	\$266,300	\$100,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$266,100</b>	<b>\$266,300</b>	<b>\$100,000</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>CONTINGENCY</b>	\$0	\$266,100	\$266,300	\$100,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$266,100</b>	<b>\$266,300</b>	<b>\$100,000</b>

The amounts shown reflect remaining Contingency Budgets after amendments. The original 2022-23 Contingency was \$16,171,000. The original 2021-22 Contingency was \$8,452,200. To see legislation that transferred funds out of Contingency and into departments for expenditures during 2022-23, please see the Summary of 2022-23 Budget Amendments [here](#).

## YEAR TO YEAR COMPARISON

Change Detail	Change
Allocation is made for difficult to project or unforeseen expenditures.	-\$166,300
	<b>-\$166,300</b>

# CAPITAL EXPENSE

FY 2023-24 Budget

## EXPENDITURE SUMMARY

The Capital Expense budget finances the construction or reconstruction of facilities and services, the acquisition and replacement of vehicles and equipment, and certain other projects and improvements that provide benefits over a multi-year period. To be included in this budget, a project or item must be consistent with the definition of “capital object or purpose” included in Section 11 of New York State Local Finance Law.

The financing of these capital projects may occur principally through two means. First, a direct appropriation may be made; this type of appropriation is included in the Cash Capital section. Second, funds for the project may be obtained through the issuance of bonds and notes, two forms of borrowing. The subsequent repayment of these borrowed funds and the related interest costs are called “debt service.” Appropriations for these expenses are included in the Debt Service section.

To plan for capital expenditures over a period of years and to ensure that equipment replacement and building renovations are made when economically feasible and needed, a Capital Improvement Program (CIP) is prepared anticipating capital investments and their proposed sources of funding for a five-year period. The CIP follows this section as a separate document. The first year's program in each five-year CIP provides the basis for the Cash Capital appropriation and the annual Debt Authorization Plan.

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Services</b>	\$710	\$500	\$500	\$300
<b>Other</b>	\$65,914,436	\$77,908,700	\$77,908,700	\$94,144,100
<b>TOTAL</b>	<b>\$65,915,146</b>	<b>\$77,909,200</b>	<b>\$77,909,200</b>	<b>\$94,144,400</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>CASH CAPITAL</b>	\$28,688,000	\$37,578,100	\$37,578,100	\$50,741,000
<b>DEBT SERVICE</b>	\$37,227,146	\$40,331,100	\$40,331,100	\$43,403,400
<b>TOTAL</b>	<b>\$65,915,146</b>	<b>\$77,909,200</b>	<b>\$77,909,200</b>	<b>\$94,144,400</b>

# CASH CAPITAL

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
<b>Other</b>	\$28,688,000	\$37,578,100	\$37,578,100	\$50,741,000
<b>TOTAL</b>	<b>\$28,688,000</b>	<b>\$37,578,100</b>	<b>\$37,578,100</b>	<b>\$50,741,000</b>

## APPROPRIATION BY ACTIVITY

Please note that the 2024-28 Capital Improvement Program introduces a reorganized categorization of projects including the elimination of the Business Equipment, Municipal Facilities, Non-Public Safety Fleet, Public Facilities, and Public Waterfront categories and the creation of Equipment and Technology and Facilities categories. Further information is provided in the Year to Year comparison below and the 2024-28 Capital Improvement Program document.

Category	2021-22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Arts and Culture	\$236,000	\$236,000	\$236,000	\$171,000
Business Equipment	\$4,077,000	\$3,165,000	\$3,165,000	\$0
Economic Development	\$2,679,000	\$3,191,000	\$3,191,000	\$2,914,000
Equipment and Technology	\$0	\$0	\$0	\$9,887,000
Facilities	\$0	\$0	\$0	\$10,636,000
Municipal Facilities	\$6,297,000	\$5,808,000	\$5,808,000	\$0
Non-Public Safety Fleet	\$1,999,000	\$1,621,000	\$1,621,000	\$0
Parks and Open Space	\$3,534,000	\$3,656,000	\$3,656,000	\$4,532,000
Public Facilities	\$185,000	\$2,087,000	\$2,087,000	\$0
Public Safety	\$2,353,000	\$7,216,000	\$7,216,000	\$7,086,000
Public Waterfront	\$15,000	\$1,316,000	\$1,316,000	\$0
Transportation Infrastructure	\$5,602,000	\$6,735,100	\$6,735,100	\$6,098,000
Water System	\$1,711,000	\$2,547,000	\$2,547,000	\$9,417,000
	<b>\$28,688,000</b>	<b>\$37,578,100</b>	<b>\$37,578,100</b>	<b>\$50,741,000</b>

## YEAR TO YEAR COMPARISON

Category	Change Type	Change Detail	Change
Arts and Culture	Cash Capital funding changes in existing projects from 2022-23	Overall Percent for Arts Installations and Enhancements project funding increases, however a portion of the funding is budgeted for in the operating budget	-\$65,000
Business Equipment	Category discontinued	Aggregate of projects completed and projects transferred into other categories	-\$3,165,000
Economic Development	New project	Main Street Commons - Downtown Revitalization Initiative	\$200,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Bull's Head cash capital funding is added	\$500,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Marketview Heights URDP funding is added	\$404,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Demolition funding increases	\$100,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Downtown Streetscape funding is added	\$70,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Tax Delinquent Environmental Review funding is added	\$40,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Home Rochester funding is reduced	-\$25,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Various changes as planned	-\$50,000

Category	Change Type	Change Detail	Change
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Project Phoenix is not funded in 2023-24 due to existing available funds	-\$50,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Acquisition/Economic Development funding is reduced	-\$175,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Affordable Housing Acquisition and Support funding is reduced	-\$200,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Home Ownership Program is not funded in 2023-24 due to existing available funds	-\$450,000
Economic Development	Cash Capital funding changes in existing projects from 2022-23	Investigation and Remediation is not funded in 2023-24 due to existing available funds	-\$641,000
Equipment and Technology	New project	Accounts Receivable Mainframe Replacement	\$1,400,000
Equipment and Technology	New project	City Council Legislation Management Software Solution	\$120,000
Equipment and Technology	New project	Solid Waste Technology Upgrade	\$20,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Environmental Services - Motor Equipment transfers in, funding increases	\$5,627,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Citywide Security Improvements and Video Surveillance Technology transfers in, funding increases	\$900,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Environmental Services - Small Equipment transfers in, funding increases	\$582,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Aggregate of projects transferred into Equipment and Technology and funded as planned	\$507,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Client Services and Revitalization project transfers in, funding increases	\$300,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Telephony Lifecycle project transfers in, funding increases	\$165,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Recreation & Human Services - Small Equipment transfers in, funding increases	\$70,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Library - Motor Equipment is accelerated	\$66,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Recreation & Human Services - Furnishings transfers in, funding increases	\$50,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Parking - Motor Equipment transfers in	\$40,000
Equipment and Technology	Cash Capital funding changes in existing projects from 2022-23	Recreation & Human Services - Motor Equipment transfers in, funding decreases	\$40,000
Facilities	New project	Lake Riley Lodge Structural Remediation	\$794,000
Facilities	New project	Blue Cross Arena Building System Upgrades Phase 2: Ice Plant Replacement	\$400,000
Facilities	New project	Convention Center Exhibit Hall Fire Detection System Replacement	\$100,000
Facilities	New project	City Hall Public Reception Area	\$85,000
Facilities	New project	CVMF CNG Dispenser	\$80,000
Facilities	New project	Cortland/Midtown Tunnel Annual Allocation	\$75,000
Facilities	New project	Roc the Riverway Standard Allocation	\$50,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Aggregate of projects transferred to Facilities and funded as planned	\$3,977,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	CVMF Complex Security Upgrades, Part II project transfers in, funding is accelerated	\$800,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	City Facilities General Rehabilitation project transfers in, funding increases	\$765,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Blue Cross Arena Mechanical Phase Upgrades Phase 3: Sewage Ejectors and Suite Air Handling Units transfers in and is funded	\$658,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Thomas P. Ryan R-Center Renovations project transfers in, funding increases	\$425,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Heat Pump Replacement project transfers in, funding increases	\$350,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Recreation and Human Services Facility Improvements project transfers in, funding increases	\$350,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Loretta Scott Center for Human Services Roof Repairs project transfers in, funding increases	\$267,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Convention Center Security Camera Replacement transfers in and is funded	\$250,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Parking Garage Improvement Program project transfers in, funding decreases	\$231,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	DES Mount Read & Colfax Facilities Annual Allocation project transfers in, funding increases	\$226,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	City Hall Annual Allocation project transfers in, funding increases	\$210,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Parking Lot Improvements project transfers in, funding decreases	\$150,000

Category	Change Type	Change Detail	Change
Facilities	Cash Capital funding changes in existing projects from 2022-23	Loretta Scott Center for Human Services Building Annual Allocation project transfers in, funding increases	\$125,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Asbestos Management project transfers in, funding decreases	\$75,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	City Hall A Building Window Replacement/Heat Pump & Envelope Improvements project transfers in and funding is added	\$73,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Rochester Community Sports Complex Annual Allocation	\$70,000
Facilities	Cash Capital funding changes in existing projects from 2022-23	Roof Improvement Allocation project transfers in, funding decreases	\$50,000
Municipal Facilities	Category discontinued	Aggregate of projects completed and projects transferred into other categories	-\$5,808,000
Non-Public Safety Fleet	Category discontinued	Aggregate of projects completed and projects transferred into other categories	-\$1,621,000
Parks and Open Space	New project	Tree Expansion Beautification Program	\$1,650,000
Parks and Open Space	New project	William A. Johnson Jr. Port Terminal Building Roof Restoration	\$261,000
Parks and Open Space	New project	William A. Johnson Jr. Port Terminal Building Main Entrance Sliding Door Replacement	\$87,000
Parks and Open Space	New project	Mount Hope and Riverside Cemeteries Archival Fire Suppression System Assessment	\$30,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Various changes as planned	\$240,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Tennis/Basketball Court General Rehab funding increases	\$190,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Cemeteries Development, Memorialization, and Site Improvements funding increases	\$105,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	William A. Johnson Jr. Port of Rochester Terminal Building Annual Allocation transfers in, funding is reduced	\$90,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Public Market General Rehab funding increases	\$57,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Aggregate of projects transferred into Parks and Open Space and funded as planned	\$55,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	High Falls District Right of Way transfers in, funding is reduced	\$40,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Martin Luther King Jr. Memorial Park Playground Renovation funding is added	\$22,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	International Plaza General Rehab transfers in, funding is reduced	\$5,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Statue & Monument Improvement is not funded	-\$50,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Mount Hope Cemetery Road Paving Improvements is not funded	-\$100,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Genesee Riverway Rehabilitation Annual Allocation funding is not funded due to available funding sources	-\$150,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Recreation and Human Services Facility Improvements funding moves to Facilities	-\$290,000
Parks and Open Space	Cash Capital funding changes in existing projects from 2022-23	Playground and Play Apparatus Renovation Annual Allocation is reduced	-\$700,000
Parks and Open Space	Project funding complete	Tennis Court/Field Lighting Controls and Upgrades Assessment	-\$50,000
Parks and Open Space	Project funding complete	Spray Park Rehab - Carter St. R-Center	-\$80,000
Parks and Open Space	Project funding complete	Maplewood Park Trail Improvements	-\$150,000
Parks and Open Space	Project funding complete	Cornerstone Park Fountain Restoration	-\$160,000
Parks and Open Space	Project funding complete	Park Shelters	-\$226,000
Public Facilities	Category discontinued	Aggregate of projects completed and projects transferred into other categories	-\$2,087,000
Public Safety	New project	Broad and Allen Firehouse renovation	\$725,000
Public Safety	New project	Goodman Firehouse Renovations	\$600,000
Public Safety	New project	Police Cash and Money Management Software Upgrades	\$350,000
Public Safety	New project	Fire Emergency Records Management	\$175,000
Public Safety	New project	RPD Genesee Lake section Office Site Fencing	\$104,000
Public Safety	New project	Fire Scheduling Technology Software Solution	\$70,000
Public Safety	Cash Capital funding changes in existing projects from 2022-23	Police motor equipment funding increases	\$413,000
Public Safety	Cash Capital funding changes in existing projects from 2022-23	Aggregate of projects transferred into Public Safety Category	\$305,000
Public Safety	Cash Capital funding changes in existing projects from 2022-23	Various changes as planned	-\$40,000

Category	Change Type	Change Detail	Change
Public Safety	Cash Capital funding changes in existing projects from 2022-23	Police equipment funding decreases	-\$101,000
Public Safety	Cash Capital funding changes in existing projects from 2022-23	Fire equipment funding decreases	-\$526,000
Public Safety	Cash Capital funding changes in existing projects from 2022-23	Fire Fighting apparatus funding shifts to debt	-\$1,180,000
Public Safety	Project funding complete	Police Bodyworn Camera project	-\$1,025,000
Public Waterfront	Category discontinued	Aggregate of projects completed and projects transferred into other categories	-\$1,316,000
Transportation Infrastructure	New project	Bull's Head Revitalization	\$276,000
Transportation Infrastructure	New project	Transportation Planning	\$55,000
Transportation Infrastructure	New project	Railroad Underpass Safety Improvements	\$50,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Street Treatment funding increases	\$915,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Dewey Avenue and Emerson Street Project funding added	\$505,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Various changes as planned	\$473,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Hazardous Sidewalk Remediation funding added	\$285,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Bridges - Standard Allocation funding increases	\$115,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Project Uplift funding increases	\$100,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	131k North Goodman funding is added	\$85,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Street Lighting Standard Allocation is reduced	-\$5,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Sidewalk Ramp Installation funding is reduced	-\$329,000
Transportation Infrastructure	Cash Capital funding changes in existing projects from 2022-23	Milling and Resurfacing cash funding is reduced	-\$1,222,000
Transportation Infrastructure	Project funding complete	Brown's Race project	-\$58,000
Transportation Infrastructure	Project funding complete	Seneca Avenue project	-\$107,000
Transportation Infrastructure	Project funding complete	Flint Street project	-\$155,000
Transportation Infrastructure	Project funding complete	South Avenue and Stone Street project	-\$785,000
Transportation Infrastructure	Project funding complete	NYS Pave our Pothole funding not assumed in 2023-24 budget	-\$835,100
Water System	New project	Hemlock Filtration Plant HVAC Upgrades	\$300,000
Water System	Cash Capital funding changes in existing projects from 2022-23	Various changes as planned	\$2,767,000
Water System	Cash Capital funding changes in existing projects from 2022-23	Highland Reservoir LT2 Compliance funding is added	\$2,000,000
Water System	Cash Capital funding changes in existing projects from 2022-23	Environmental Services - Water Motor Equipment funding increases	\$1,310,000
Water System	Cash Capital funding changes in existing projects from 2022-23	Water Treatment Plant Filter Rehabilitation funding is added	\$400,000
Water System	Cash Capital funding changes in existing projects from 2022-23	Aggregate of projects transferred into Water System Category	\$73,000
Water System	Cash Capital funding changes in existing projects from 2022-23	Holly Pump Station Related Renovations funding is accelerated	\$20,000
			<b>\$13,162,900</b>



# DEBT SERVICE

## APPROPRIATION BY MAJOR OBJECT

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
Services	\$710	\$500	\$500	\$300
Other	\$37,226,436	\$40,330,600	\$40,330,600	\$43,403,100
<b>TOTAL</b>	<b>\$37,227,146</b>	<b>\$40,331,100</b>	<b>\$40,331,100</b>	<b>\$43,403,400</b>

## APPROPRIATION BY ACTIVITY

	2021 - 22 Actual	2022-23 Estimated	2022-23 Amended	2023-24 Approved
BOND ANTICIPATION NOTES INTEREST PAYABLE	\$1,615,476	\$2,597,400	\$2,597,400	\$4,517,900
BOND ANTICIPATION NOTES PRINCIPAL	\$10,465,000	\$14,537,000	\$14,537,000	\$16,184,000
PROFESSIONAL SERVICES	\$710	\$500	\$500	\$300
SERIAL BONDS INTEREST PAYABLE	\$3,559,815	\$4,649,900	\$4,649,900	\$3,415,600
SERIAL BONDS PRINCIPAL	\$21,586,144	\$18,546,300	\$18,546,300	\$19,285,600
<b>TOTAL</b>	<b>\$37,227,146</b>	<b>\$40,331,100</b>	<b>\$40,331,100</b>	<b>\$43,403,400</b>

The following table illustrates the actual rates on borrowing contracted by the City during 2022-23. Rates vary with the type of borrowing, size of the issue, and general market conditions.

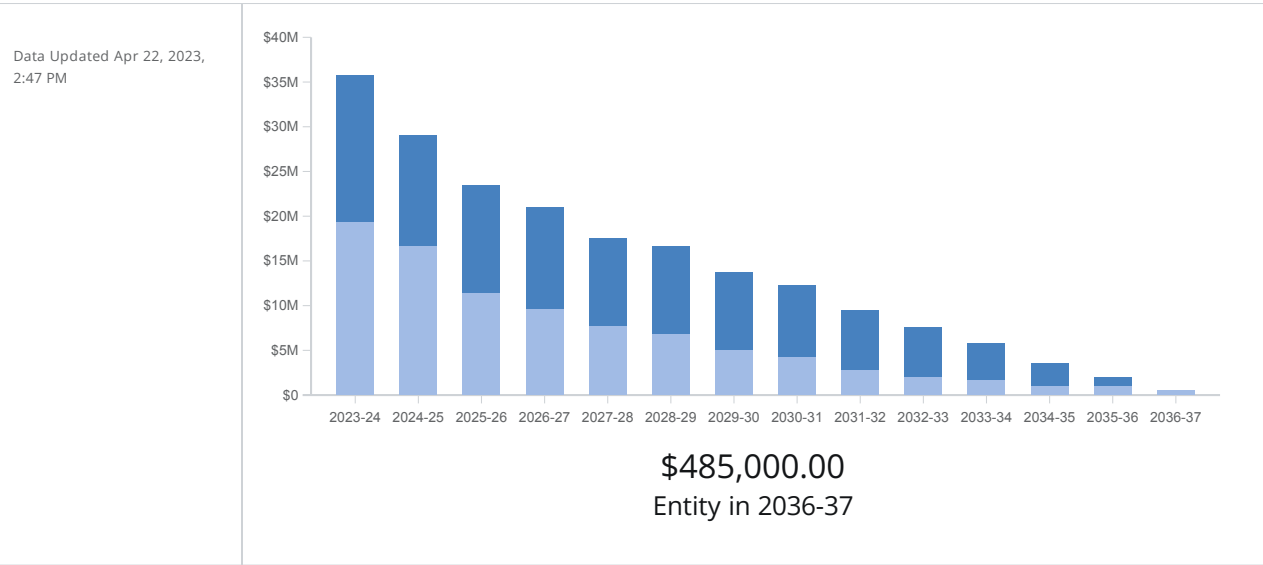
<u>Date</u>	<u>Type of Issue</u>	<u>Interest Rate</u>
August 2022	BAN	4.0
February 2023	BAN	4.5

## STATEMENT OF INDEBTEDNESS - JUNE 30, 2023

	<u>Bonds</u>	<u>Notes</u>	<u>Total</u>
General	\$ 53,489,432	\$ 89,973,000	\$ 143,462,432
Sewer	\$ -	\$ -	\$ -
Water	\$ 35,700,938	\$ 16,842,000	\$ 52,542,938
School	\$ 109,309,630	\$ 16,030,000	\$ 125,339,630
	<u>\$ 198,500,000</u>	<u>\$ 122,845,000</u>	<u>\$ 321,345,000</u>
Less items not subject to Constitutional Limit:			
-Sewer (partial)			\$ -
-Water			\$ 52,542,938
Constitutional Debt			\$ 268,802,062
Constitutional Debt Limit*			\$ 743,870,259
<b>Debt Contracting Margin</b>			<b>\$ 475,068,197</b>

\*Equal to 9% of the most recent five year average full assessed value-May 1, 2023

# BOND DEBT TO MATURITIES (PRINCIPAL, ALL FUNDS) - JUNE 30, 2023



Fiscal Year	City	School	Total
2023-24	19,285,539.00	16,564,461.00	35,850,000.00
2024-25	16,677,317.00	12,427,683.00	29,105,000.00
2025-26	11,374,672.00	12,100,328.00	23,475,000.00
2026-27	9,562,842.00	11,427,158.00	20,990,000.00
2027-28	7,715,000.00	9,855,000.00	17,570,000.00
2028-29	6,690,000.00	9,960,000.00	16,650,000.00
2029-30	4,945,000.00	8,720,000.00	13,665,000.00
2030-31	4,210,000.00	8,170,000.00	12,380,000.00
2031-32	2,815,000.00	6,590,000.00	9,405,000.00
2032-33	2,005,000.00	5,560,000.00	7,565,000.00
2033-34	1,625,000.00	4,205,000.00	5,830,000.00
2034-35	920,000.00	2,630,000.00	3,550,000.00
2035-36	880,000.00	1,100,000.00	1,980,000.00
2036-37	485,000.00	0.00	485,000.00
<b>Total</b>	<b>89,190,370.00</b>	<b>109,309,630.00</b>	<b>198,500,000.00</b>

## TAX RATE SUMMARY

This section provides a tax rate summary of the total expenditures proposed and the financial impact of the CIP on the City's outstanding debt and tax levy for debt and cash capital. Assessed values and the distribution between the Homestead and Non-Homestead property categories are held at 2023-24 levels throughout the five-year period.

## TAX RATES FOR CASH CAPITAL

	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>	<u>2026-27</u>	<u>2027-28</u>	<u>Total</u>
<b>Expense (\$)</b>						
General Cash Capital	28,585,000	54,653,000	41,487,000	40,284,000	36,965,000	201,974,000
Animal Cash Capital	100,000	232,000	152,000	62,000	62,000	608,000
Library Cash Capital	754,000	1,734,000	1,744,000	2,408,000	710,000	7,350,000
Local Works Cash Capital	3,527,000	3,940,000	3,695,000	2,685,000	3,783,000	17,630,000
Water Cash Capital	9,759,000	7,458,000	6,775,000	7,917,000	7,795,000	39,704,000
War Memorial Cash Capital	1,058,000	928,000	1,150,000	1,239,000	966,000	5,341,000
Parking Cash Capital	3,092,000	2,218,000	1,954,000	1,782,000	2,145,000	11,191,000
Public Market Cash Capital	112,000	356,000	116,000	368,000	2,845,000	3,797,000
Cemetery Cash Capital	765,000	2,356,000	1,964,000	1,790,000	4,192,000	11,067,000
Refuse Cash Capital	<u>2,989,000</u>	<u>2,889,000</u>	<u>3,078,000</u>	<u>4,272,000</u>	<u>5,734,000</u>	<u>18,962,000</u>
	50,741,000	76,764,000	62,115,000	62,807,000	65,197,000	317,624,000
<b>Revenue (\$)</b>						
CHIPS	3,241,000	1,945,000	1,945,000	1,945,000	1,945,000	11,021,000
Traffic Shares	376,000	680,000	649,000	559,000	319,000	2,583,000
Miscellaneous	481,222	616,000	621,000	636,000	651,000	3,005,222
Enterprise Funds	<u>3,981,500</u>	<u>3,981,500</u>	<u>3,981,500</u>	<u>3,981,500</u>	<u>3,981,500</u>	<u>19,907,500</u>
	8,079,722	7,222,500	7,196,500	7,121,500	6,896,500	36,516,722
<b>Tax Revenue Required (\$)</b>	42,661,278	69,541,500	54,918,500	55,685,500	58,300,500	281,107,278
<b>Tax Reserve</b>	<u>2,010,217</u>	<u>3,276,825</u>	<u>2,587,783</u>	<u>2,623,924</u>	<u>2,747,144</u>	<u>13,245,893</u>
<b>Tax Levy Required</b>	44,671,495	72,818,325	57,506,283	58,309,424	61,047,644	294,353,171
<b>Tax Rate per \$1,000 Assessed Value</b>						
Homestead	4.25	6.93	5.47	5.55	5.81	
Non-Homestead	8.17	13.32	10.52	10.67	11.17	

## TAX RATES FOR DEBT SERVICE

	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>	<u>2026-27</u>	<u>2027-28</u>	<u>Total</u>
<b>Expense (\$)</b>						
Existing Debt	43,403,400	44,083,191	35,002,129	28,873,695	22,278,404	173,640,818
New Program	<u>0</u>	<u>7,814,450</u>	<u>26,292,211</u>	<u>40,104,861</u>	<u>53,829,854</u>	<u>128,041,377</u>
	43,403,400	51,897,641	61,294,340	68,978,556	76,108,258	301,682,195
<b>Revenue (\$)</b>						
Premium and Interest Fund	2,500,000	1,000,000	1,000,000	1,000,000	1,000,000	6,500,000
CHIPS	3,313,800	3,313,800	3,313,800	3,313,800	3,313,800	16,569,000
Fed. Transportation Reimb.	37,200	30,000	30,000	30,000	30,000	157,200
Fed. Interest Subsidy	6,000	-	-	-	-	6,000
Enterprise Funds	<u>15,272,300</u>	<u>17,607,270</u>	<u>21,272,120</u>	<u>24,043,240</u>	<u>25,803,389</u>	<u>103,998,319</u>
	21,129,300	21,951,070	25,615,920	28,387,040	30,147,189	127,230,519
<b>Tax Revenue Required (\$)</b>	22,274,100	29,946,571	35,678,420	40,591,516	45,961,069	174,451,676
<b>Tax Reserve</b>	<u>1,049,565</u>	<u>1,411,095</u>	<u>1,681,182</u>	<u>1,912,689</u>	<u>2,165,705</u>	<u>9,181,667</u>
<b>Tax Levy Required</b>	23,323,665	31,357,666	37,359,602	42,504,206	48,126,774	183,633,343
<b>Tax Rate per \$1,000 Assessed Value</b>						
Homestead	2.22	2.98	3.55	4.04	4.58	
Non-Homestead	4.27	5.74	6.84	7.78	8.81	

## ERRATA AND ADDENDUM

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An errata and addendum section makes adjustments to the 2024-28 Capital Improvement Program document subsequent to the date it was published as a result of updated information received.



CITY OF ROCHESTER

# CAPITAL IMPROVEMENT PROGRAM

2023-24 TO 2027-28



 Malik D. Evans, Mayor



City of Rochester, NY  
Rochester City Council

# CITY OFFICIALS

## **City Council**

Miguel A. Meléndez, Jr. (At-Large)  
President

Mary Lupien (East District)  
Vice President

Mitch Gruber (At-Large)  
LaShay D. Harris (South District)  
Willie J. Lightfoot (At-Large)  
Stanley Martin (At-Large)  
Michael A. Patterson (Northeast District)  
Jose Peo (Northwest District)  
Kim Smith (At-Large)

## **Mayor**

Malik D. Evans

## **Deputy Mayor**

Patrick Cunningham

## **Office of Management & Budget**

Michael T. Burns, Director  
Kristina Heiligenthaler, Principal Staff Assistant

# CAPITAL IMPROVEMENT PROGRAM

## ABOUT THE CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is a five-year plan for the construction or reconstruction of facilities, acquisition and replacement of vehicles and equipment, technology implementations, and certain other projects and improvements that provide benefits to Rochester residents over a multi-year period. To be included in the capital program, a project or item must be consistent with the definition of capital object or purpose included in Section 11 of the New York State Local Finance Law.

The financing of capital projects may occur through three means. First, a direct appropriation may be made; this type of appropriation is known as cash capital. Second, funds for projects may be obtained through the issuance of bonds and notes, two forms of debt. The subsequent repayment of this debt and related interest costs is called debt service. Funding for repayment of debt is included in the Debt Service allocation of the annual operating budget. Third, full or partial funding for some projects is obtained from outside agencies including the federal, state, or county governments or private sources. The first year's program in each five-year CIP provides the basis for the Cash Capital appropriation and the annual Debt Authorization Plan related to the budget for the fiscal year.

The CIP is organized in two parts. The first part is a financial summary of the recommend program. The second part represents the project detail organized into categories and sub-categories. Each category is prefaced by a narrative description, a listing of new programs, and program changes from Years 2-5 of the prior five-year CIP. Each project is described along with its cost and funding source for each year of the plan.



# TABLE OF CONTENTS

## FINANCIAL SUMMARY

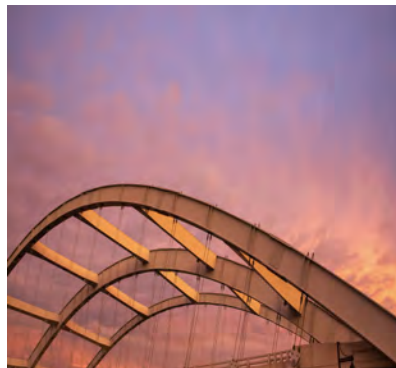
- 2024-28 Summary by Funding Source
- 2024-28 Summary by Category
- 2023-24 Summary by Funding Source and by Category

## CATEGORIES & PROJECTS

- Arts and Culture
- Economic Development
- Equipment and Technology
- Facilities
- Parks and Open Space
- Public Safety
- Transportation Infrastructure
- Water System

## ONLINE TOOLS

- Capital Project Map
- Alignment with Rochester 2034 Comprehensive Plan





# FINANCIAL SUMMARY

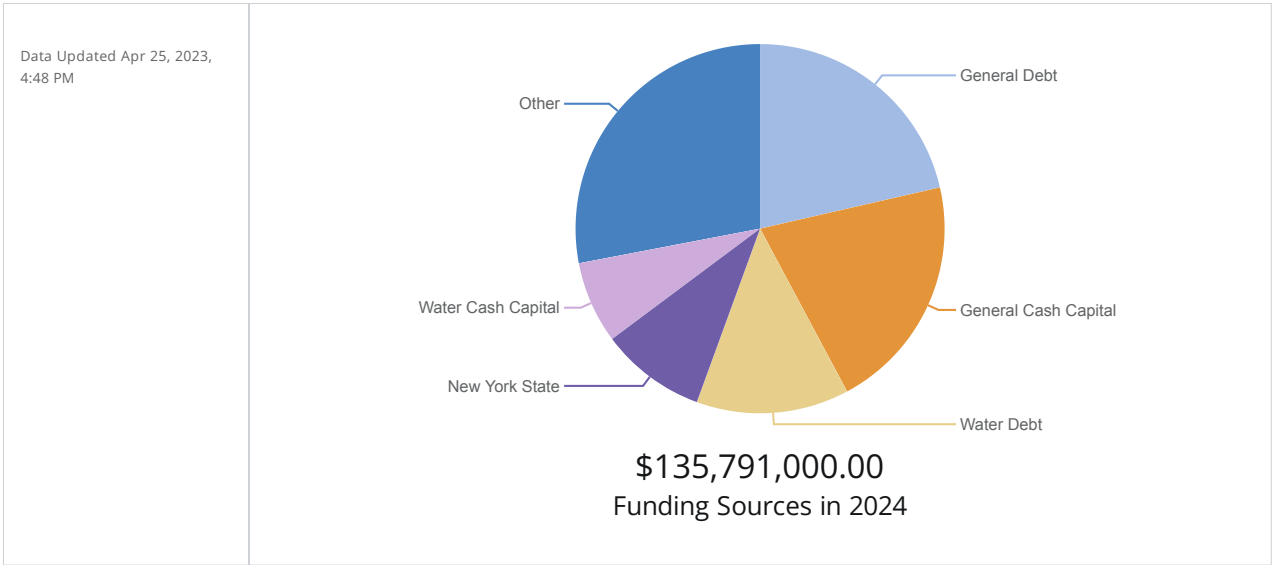
## SUMMARY OF 2024-28 CAPITAL IMPROVEMENT PROGRAM BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$100,000	\$232,000	\$152,000	\$62,000	\$62,000	\$608,000
Cemetery Cash Capital	\$765,000	\$2,356,000	\$1,964,000	\$1,790,000	\$4,192,000	\$11,067,000
Cemetery Debt	\$0	\$504,000	\$2,280,000	\$0	\$1,271,000	\$4,055,000
Community Development Block Grant	\$2,016,000	\$1,905,000	\$1,905,000	\$1,905,000	\$1,905,000	\$9,636,000
Federal	\$9,028,000	\$8,666,000	\$16,016,000	\$98,842,000	\$4,550,000	\$137,102,000
General Cash Capital	\$28,209,000	\$53,973,000	\$40,838,000	\$39,725,000	\$36,646,000	\$199,391,000
General Debt	\$29,079,000	\$60,363,000	\$76,983,000	\$49,622,000	\$59,829,000	\$275,876,000
Library Cash Capital	\$754,000	\$1,734,000	\$1,744,000	\$2,408,000	\$710,000	\$7,350,000
Library Debt	\$633,000	\$0	\$0	\$8,500,000	\$2,000,000	\$11,133,000
Local Works Cash Capital	\$3,527,000	\$3,940,000	\$3,695,000	\$2,685,000	\$3,783,000	\$17,630,000
Local Works Debt	\$5,940,000	\$3,440,000	\$3,545,000	\$3,650,000	\$3,760,000	\$20,335,000
Monroe County	\$2,085,000	\$0	\$0	\$4,250,000	\$0	\$6,335,000
Monroe County Traffic	\$376,000	\$680,000	\$649,000	\$559,000	\$319,000	\$2,583,000
New York State	\$12,540,000	\$6,912,000	\$0	\$0	\$0	\$19,452,000
Parking Cash Capital	\$3,092,000	\$2,218,000	\$1,954,000	\$1,782,000	\$2,145,000	\$11,191,000
Parking Debt	\$542,000	\$1,500,000	\$1,750,000	\$2,082,000	\$377,000	\$6,251,000
Private	\$65,000	\$435,000	\$0	\$0	\$0	\$500,000
Public Market Cash Capital	\$112,000	\$356,000	\$116,000	\$368,000	\$2,845,000	\$3,797,000
Refuse Cash Capital	\$2,989,000	\$2,889,000	\$3,078,000	\$4,272,000	\$5,734,000	\$18,962,000
Refuse Debt	\$4,100,000	\$0	\$0	\$0	\$7,800,000	\$11,900,000
War Memorial Cash Capital	\$1,058,000	\$928,000	\$1,150,000	\$1,239,000	\$966,000	\$5,341,000
War Memorial Debt	\$850,000	\$6,650,000	\$3,400,000	\$900,000	\$0	\$11,800,000
Water Cash Capital	\$9,759,000	\$7,458,000	\$6,775,000	\$7,917,000	\$7,795,000	\$39,704,000
Water Debt	\$18,172,000	\$14,153,000	\$32,032,000	\$11,845,000	\$12,205,000	\$88,407,000
<b>TOTAL</b>	<b>\$135,791,000</b>	<b>\$181,292,000</b>	<b>\$200,026,000</b>	<b>\$244,403,000</b>	<b>\$158,894,000</b>	<b>\$920,406,000</b>

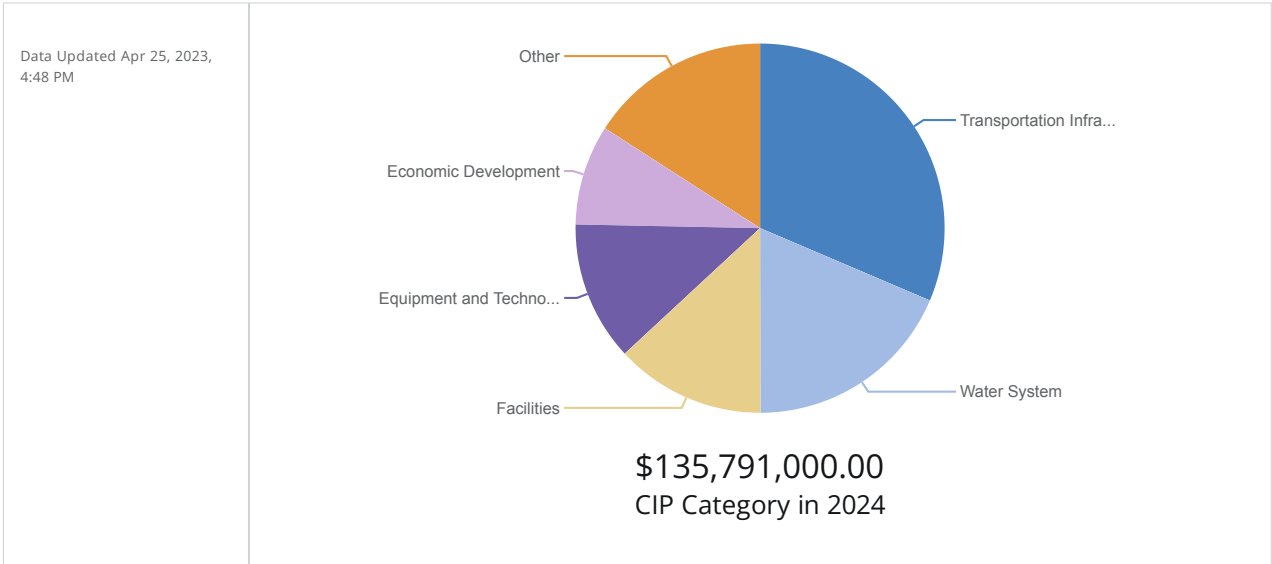
## SUMMARY OF CAPITAL IMPROVEMENT PROGRAM BY CATEGORY

CIP Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Arts and Culture	\$171,000	\$271,000	\$1,371,000	\$271,000	\$271,000	\$2,355,000
Economic Development	\$11,925,000	\$17,888,000	\$10,518,000	\$7,064,000	\$6,946,000	\$54,341,000
Equipment and Technology	\$16,587,000	\$18,408,000	\$11,581,000	\$9,769,000	\$11,888,000	\$68,233,000
Facilities	\$17,817,000	\$27,337,000	\$22,106,000	\$39,513,000	\$44,714,000	\$151,487,000
Parks and Open Space	\$9,510,000	\$21,615,000	\$44,364,000	\$10,904,000	\$18,421,000	\$104,814,000
Public Safety	\$11,911,000	\$16,363,000	\$20,171,000	\$13,343,000	\$16,003,000	\$77,791,000
Transportation Infrastructure	\$42,651,000	\$61,986,000	\$53,937,000	\$148,073,000	\$42,764,000	\$349,411,000
Water System	\$25,219,000	\$17,424,000	\$35,978,000	\$15,466,000	\$17,887,000	\$111,974,000
<b>TOTAL</b>	<b>\$135,791,000</b>	<b>\$181,292,000</b>	<b>\$200,026,000</b>	<b>\$244,403,000</b>	<b>\$158,894,000</b>	<b>\$920,406,000</b>

# SUMMARY OF 2023-24 CAPITAL IMPROVEMENT PROGRAM BY FUNDING SOURCE

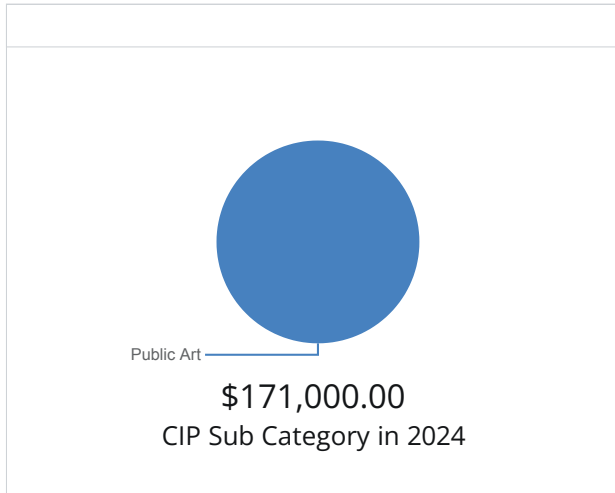


# SUMMARY OF 2023-24 CAPITAL IMPROVEMENT PROGRAM BY CATEGORY



# CAPITAL IMPROVEMENT PROGRAM BY CATEGORY

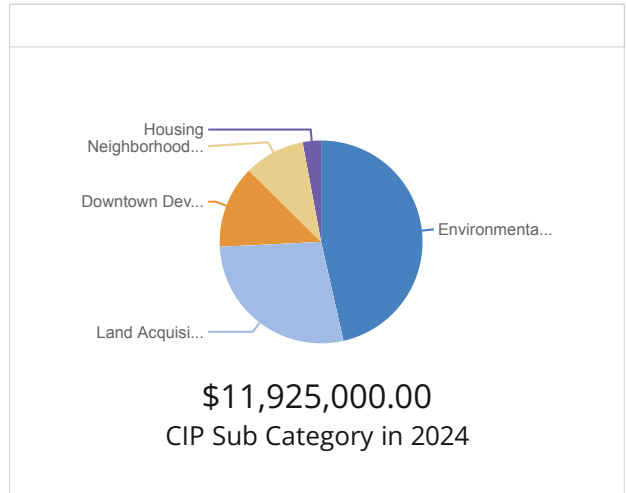
## ARTS AND CULTURE



- [Public Art](#)



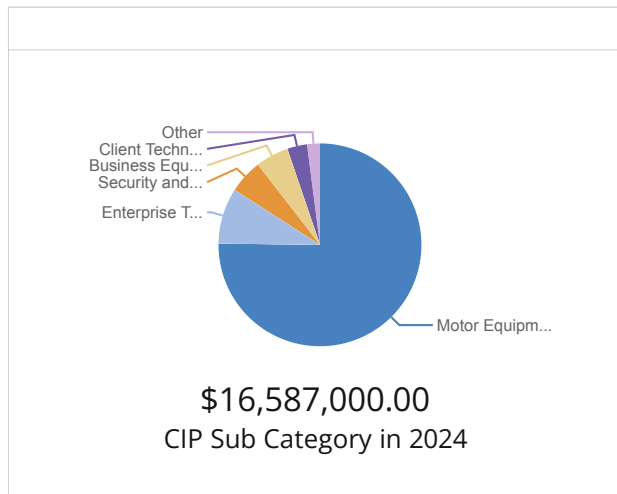
## ECONOMIC DEVELOPMENT



- [Downtown Development](#)
- [Environmental Compliance and Remediation](#)
- [Housing](#)
- [Land Acquisition](#)
- [Neighborhood Development](#)

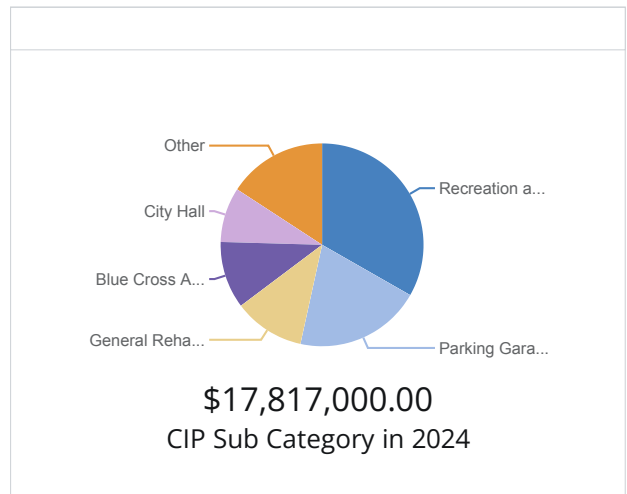


## EQUIPMENT AND TECHNOLOGY



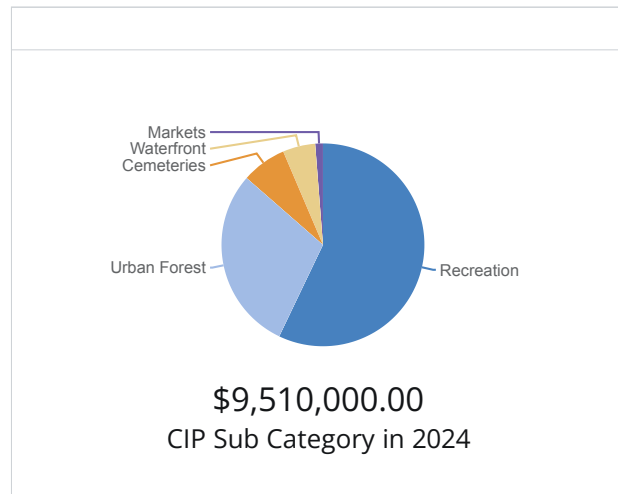
- Business Equipment
- Client Technology Solutions
- Enterprise Technology Solutions
- Motor Equipment
- Network Telecommunications and Security
- Security and Surveillance

## FACILITIES



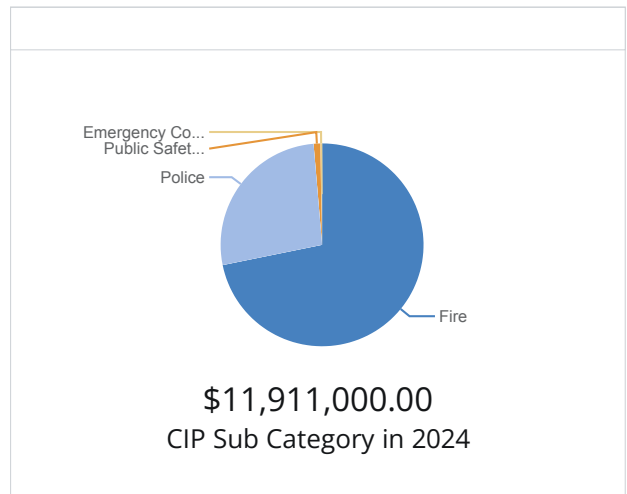
- Blue Cross Arena at the Rochester War Memorial
- City Hall
- General Rehabilitation
- Joseph A. Floreano Rochester Riverside Convention Center
- Library Facilities
- Operations Center Complex
- Parking Garages
- Recreation and Parks Facilities
- Rochester Community Sports Complex

## PARKS AND OPEN SPACE



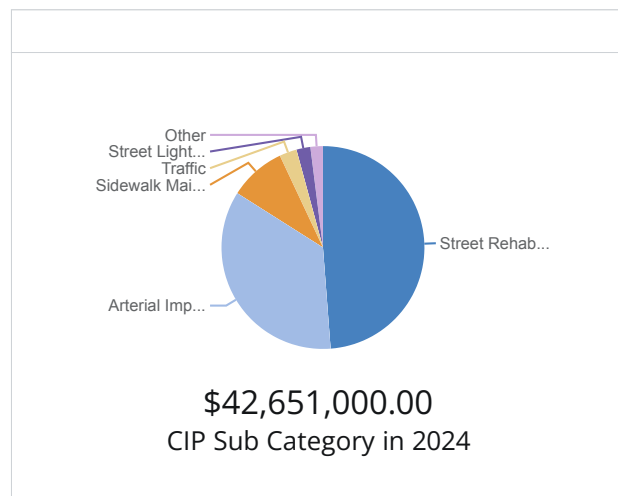
- Cemeteries
- Markets
- Recreation
- Trail System
- Urban Forest
- Waterfront

## PUBLIC SAFETY



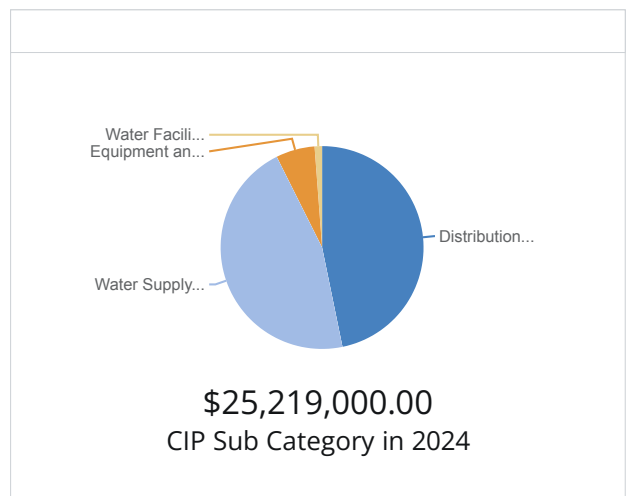
- Emergency Communications
- Fire
- Police
- Public Safety Building

## TRANSPORTATION INFRASTRUCTURE



- Arterial Improvements
- Bridges and Structures
- Sidewalk Maintenance
- Street Lighting System
- Street Rehabilitation
- Traffic

## WATER SYSTEM



- Distribution System
- Equipment and Technology
- Water Facilities
- Water Supply Structures

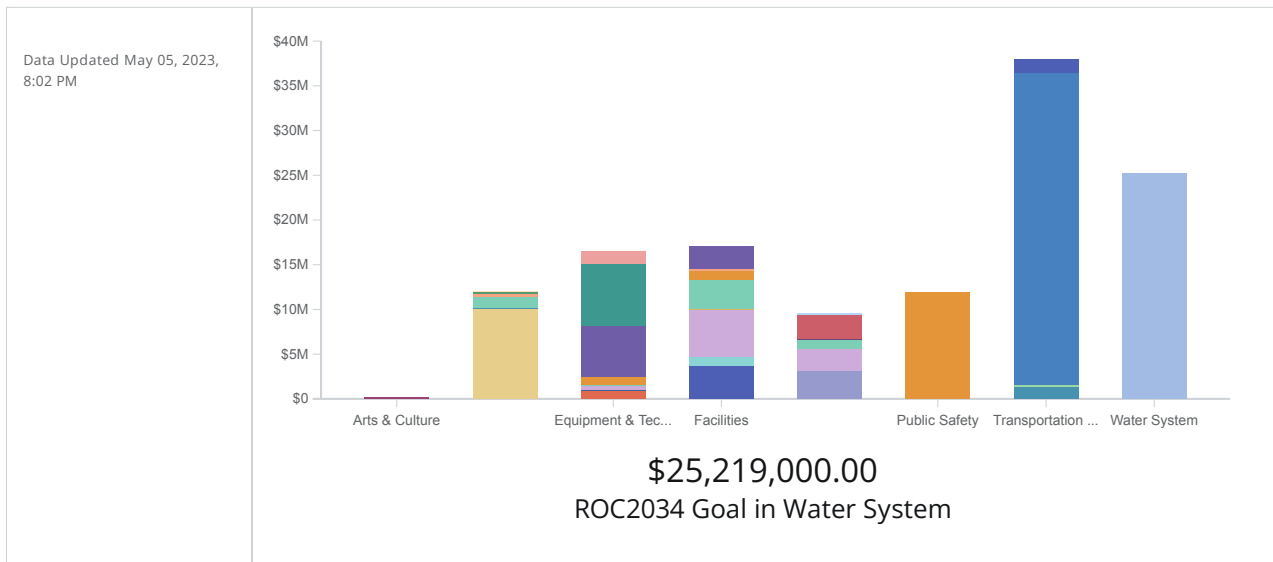
# CAPITAL IMPROVEMENT PROGRAM & ROCHESTER 2034

FY 2024-28 Capital Improvement Program



Rochester 2034 is a 15-year comprehensive plan adopted by the City of Rochester in November 2019 to improve our community leading up to our 200th birthday. The Plan covers a wide variety of topics, from housing and transportation to economic growth and historic preservation. Each topic includes Goals and Strategies that are aligned with an overarching community Vision and set of Guiding Principles. Overall, the Plan presents a blueprint for growth and development.

Approximately \$130 million of the Capital Improvement Program proposed for 2023-24 (all funding sources) aligns directly with a goal identified in the Rochester 2034 Comprehensive Plan. Use the interactive chart below to explore the Rochester 2034 goals supported by the CIP. Hover over any color and the corresponding Rochester 2034 goal will be shown under the chart, including the total amount of money allocated to address that goal and the percentage of funds in a given CIP category dedicated to that goal. More information on the Rochester 2034 Comprehensive Plan can be found [here](#).



# ARTS AND CULTURE

FY 2024-28 Capital Improvement Program

## DESCRIPTION

The Arts and Culture category includes funds for cultural improvements throughout Rochester.



## SUB-CATEGORY

- Public Art



## SUMMARY OF ARTS AND CULTURE BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$171,000	\$271,000	\$1,371,000	\$271,000	\$271,000	\$2,355,000
<b>TOTAL</b>	<b>\$171,000</b>	<b>\$271,000</b>	<b>\$1,371,000</b>	<b>\$271,000</b>	<b>\$271,000</b>	<b>\$2,355,000</b>

## SUMMARY OF ARTS AND CULTURE BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Public Art	\$171,000	\$271,000	\$1,371,000	\$271,000	\$271,000	\$2,355,000
<b>TOTAL</b>	<b>\$171,000</b>	<b>\$271,000</b>	<b>\$1,371,000</b>	<b>\$271,000</b>	<b>\$271,000</b>	<b>\$2,355,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

The following section provides a comparison of the 2023-27 Capital Improvement Program to the 2024-28 Capital Improvement Program by subcategory and a review of fiscal years represented in each plan. Funding amounts and sources remain unchanged for all other projects not listed below.

### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Roc the Riverway Public Art is added in 2025-26
- Rochester Riverside Convention Center Terrace Public Art is added in 2025-26

### PROJECT CHANGES:

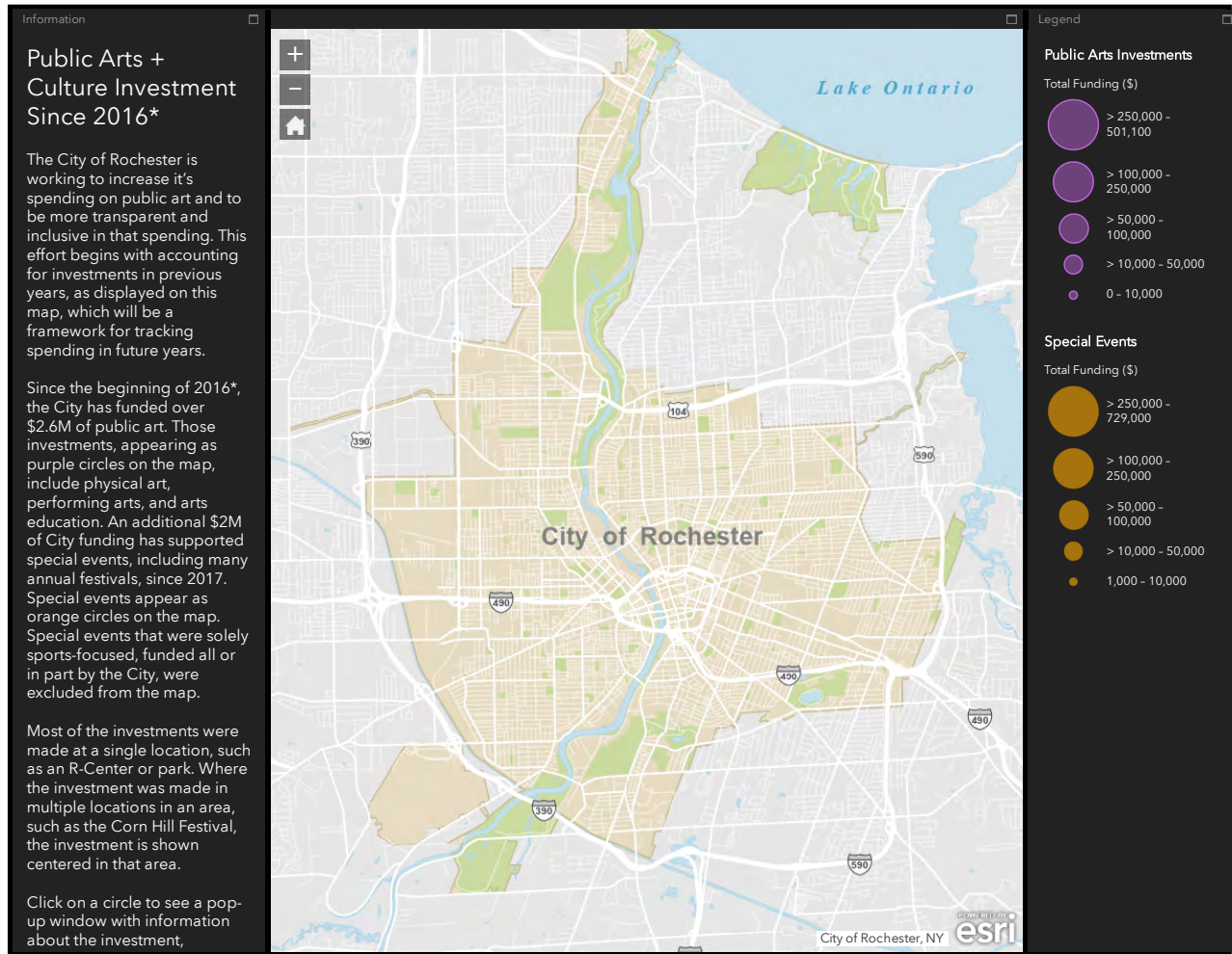
The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

	2023-24	2024-25	2025-26	2026-27	2027-28
<b>% for Arts Installations and Enhancements</b>					
<b>2023-27 Plan</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	n/a
General Cash Capital	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	
<b>2024-28 Plan</b>	\$ 171,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000
General Cash Capital	\$ 171,000	\$ 271,000	\$ 271,000	\$ 271,000	\$ 271,000



# ARTS AND CULTURE INVESTMENT MAP

Rochester has demonstrated a commitment to strengthening arts and culture. From 2016 to June 2022, the City funded over \$2.6 million of public art and arts education using operating funds, capital allocations, Community Development Block Grant and other grant funding, and Library-specific funding. An additional \$2 million of City funding has supported special events, including many annual festivals, since 2017. For more information about these investments, see the Arts and Culture Investment map below or visit the City's [Arts Initiatives and Public Art webpage](#).



# ARTS AND CULTURE: PUBLIC ART

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE ARTS AND CULTURE CATEGORY

## SUMMARY OF ARTS AND CULTURE: PUBLIC ART BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$171,000	\$271,000	\$1,371,000	\$271,000	\$271,000	\$2,355,000
TOTAL	\$171,000	\$271,000	\$1,371,000	\$271,000	\$271,000	\$2,355,000

## PERCENT FOR ARTS INSTALLATIONS AND ENHANCEMENTS

The City's Percent for Arts Policy sets aside an amount equal to 1% of qualifying capital project funding each fiscal year for public arts initiatives. In 2023-24, the Percent for Arts allocation is \$271,000. The allocation is split between the City's cash capital budget (\$171,000) for capital art installations and enhancements at public spaces and the operating budget (\$100,000) for use on non-capital arts initiatives including exhibits, performances, and arts education.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$171,000	\$271,000	\$271,000	\$271,000	\$271,000	\$1,255,000
TOTAL	\$171,000	\$271,000	\$271,000	\$271,000	\$271,000	\$1,255,000

## ROC THE RIVERWAY PUBLIC ART INSTALLATIONS

Small installations of art supporting the Roc the Riverway initiative.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$600,000	\$0	\$0	\$600,000
TOTAL	\$0	\$0	\$600,000	\$0	\$0	\$600,000

## ROCHESTER RIVERSIDE CONVENTION CENTER TERRACE PUBLIC ART

Installation of public art at the Joseph A. Floreano Rochester Riverside Convention Center.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$500,000	\$0	\$0	\$500,000
TOTAL	\$0	\$0	\$500,000	\$0	\$0	\$500,000

# ECONOMIC DEVELOPMENT

## FY 2024-28 Capital Improvement Program

### DESCRIPTION

The Economic Development category consists of projects to preserve and enhance the employment, economy, and tax base of Rochester including neighborhood physical improvements, infrastructure to support industrial and commercial development, and remediation of contaminated sites.

### SUB-CATEGORIES

- [Downtown Development](#)
- [Environmental Compliance and Remediation](#)
- [Housing](#)
- [Land Acquisition](#)
- [Neighborhood Development](#)



### SUMMARY OF ECONOMIC DEVELOPMENT BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$1,961,000	\$1,850,000	\$1,850,000	\$1,850,000	\$1,850,000	\$9,361,000
General Cash Capital	\$2,914,000	\$5,878,000	\$5,405,000	\$5,214,000	\$5,096,000	\$24,507,000
General Debt	\$5,750,000	\$10,160,000	\$3,263,000	\$0	\$0	\$19,173,000
New York State	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
<b>TOTAL</b>	<b>\$11,925,000</b>	<b>\$17,888,000</b>	<b>\$10,518,000</b>	<b>\$7,064,000</b>	<b>\$6,946,000</b>	<b>\$54,341,000</b>

### SUMMARY OF ECONOMIC DEVELOPMENT BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Downtown Development	\$1,570,000	\$72,000	\$74,000	\$76,000	\$78,000	\$1,870,000
Environmental Compliance and Remediation	\$5,540,000	\$10,878,000	\$681,000	\$713,000	\$668,000	\$18,480,000
Housing	\$350,000	\$1,925,000	\$2,550,000	\$2,425,000	\$2,550,000	\$9,800,000
Land Acquisition	\$3,311,000	\$3,300,000	\$3,300,000	\$3,300,000	\$3,300,000	\$16,511,000
Neighborhood Development	\$1,154,000	\$1,713,000	\$3,913,000	\$550,000	\$350,000	\$7,680,000
<b>TOTAL</b>	<b>\$11,925,000</b>	<b>\$17,888,000</b>	<b>\$10,518,000</b>	<b>\$7,064,000</b>	<b>\$6,946,000</b>	<b>\$54,341,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

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The following section provides a comparison of the 2023-27 Capital Improvement Program to the 2024-28 Capital Improvement Program by subcategory and a review of fiscal years represented in each plan. Funding amounts and sources remain unchanged for all other projects not listed below.

## DOWNTOWN DEVELOPMENT

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### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Main Street Commons Downtown Revitalization Initiative is added in 2023-24 and 2024-25

### PROJECT CHANGES:

none

# ENVIRONMENTAL COMPLIANCE AND REMEDIATION

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- 430 Andrews Street environmental remediation is added in 2024-25
- High Falls State Park is added in 2024-25
- Roc the Riverway West River Wall/Former Vacuum Oil Brownfield is added in 2023-24 and 2024-25

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

ENVIRONMENTAL COMPLIANCE AND REMEDIATION	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Investigation and Remediation</b>					
<b>2023-27 Plan</b>	\$ 623,000	\$ 628,000	\$ 641,000	\$ 623,000	n/a
General Cash Capital	\$ 623,000	\$ 628,000	\$ 641,000	\$ 623,000	
<b>2024-28 Plan</b>	\$ -	\$ 628,000	\$ 641,000	\$ 623,000	\$ 628,000
General Cash Capital	\$ -	\$ 628,000	\$ 641,000	\$ 623,000	\$ 628,000
<b>Investigation and Remediation - Site Management Periodic Review Reports</b>					
<b>2023-27 Plan</b>	\$ -	\$ 50,000	\$ -	\$ 50,000	n/a
General Cash Capital	\$ -	\$ 50,000	\$ -	\$ 50,000	
<b>2024-28 Plan</b>	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -
General Cash Capital	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -
<b>Vacuum Oil Refinery Cleanup</b>					
<b>2023-27 Plan</b>	\$ 7,000,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 7,000,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ 3,000,000	\$ 4,000,000	\$ -	\$ -	\$ -
General Debt	\$ 3,000,000	\$ 4,000,000	\$ -	\$ -	\$ -

# HOUSING

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

HOUSING	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Affordable Housing Acquisition and Support</b>					
2023-27 Plan	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	n/a
General Cash Capital	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	
2024-28 Plan	\$ 250,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
General Cash Capital	\$ 250,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
<b>Home Ownership Program</b>					
2023-27 Plan	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	n/a
General Cash Capital	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	
2024-28 Plan	\$ -	\$ 300,000	\$ 450,000	\$ 300,000	\$ 450,000
General Cash Capital	\$ -	\$ 300,000	\$ 450,000	\$ 300,000	\$ 450,000
<b>Home Rochester</b>					
2023-27 Plan	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	n/a
General Cash Capital	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	
2024-28 Plan	\$ 100,000	\$ 125,000	\$ 100,000	\$ 125,000	\$ 100,000
General Cash Capital	\$ 100,000	\$ 125,000	\$ 100,000	\$ 125,000	\$ 100,000
<b>Roofing Program</b>					
2023-27 Plan	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	n/a
General Cash Capital	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	
2024-28 Plan	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
General Cash Capital	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

# LAND ACQUISITION

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

LAND ACQUISITION	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Acquisition/Economic Development</b>					
<b>2023-27 Plan</b>	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	n/a
General Cash Capital	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	
<b>2024-28 Plan</b>	\$ 250,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
General Cash Capital	\$ 250,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
<b>Demolition</b>					
<b>2023-27 Plan</b>	\$ 2,300,000	\$ 2,300,000	\$ 2,300,000	\$ 2,300,000	n/a
Community Development Block Grant	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	
General Cash Capital	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	
<b>2024-28 Plan</b>	\$ 3,061,000	\$ 2,300,000	\$ 2,300,000	\$ 2,300,000	\$ 2,300,000
Community Development Block Grant	\$ 1,961,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000
General Cash Capital	\$ 1,100,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

# NEIGHBORHOOD DEVELOPMENT

## NEW PROJECTS:

The following project is new to the City's 2024-28 Capital Improvement Program:

- Olean-Kennedy Residential Development Preparation is added in 2024-25 and 2025-26

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

NEIGHBORHOOD DEVELOPMENT	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Bull's Head</b>					
<b>2023-27 Plan</b>	\$ 2,300,000	\$ 2,000,000	\$ 500,000	\$ 500,000	n/a
General Debt	\$ 2,300,000	\$ 2,000,000	\$ 500,000	\$ 500,000	
<b>2024-28 Plan</b>	\$ 750,000	\$ -	\$ -	\$ -	\$ -
General Cash Capital	\$ 500,000	\$ -	\$ -	\$ -	\$ -
General Debt	\$ 250,000	\$ -	\$ -	\$ -	\$ -
<b>Marketview Heights URDP</b>					
<b>2023-27 Plan</b>	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	n/a
General Cash Capital	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	
<b>2024-28 Plan</b>	\$ 404,000	\$ 900,000	\$ 500,000	\$ 400,000	\$ 200,000
General Cash Capital	\$ 404,000	\$ 900,000	\$ 500,000	\$ 400,000	\$ 200,000
<b>Project Phoenix</b>					
<b>2023-27 Plan</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	n/a
Community Development Block Grant	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>2024-28 Plan</b>	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Community Development Block Grant	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
General Cash Capital	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000



# ECONOMIC DEVELOPMENT: DOWNTOWN DEVELOPMENT

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE ECONOMIC DEVELOPMENT CATEGORY

## SUMMARY OF ECONOMIC DEVELOPMENT: DOWNTOWN DEVELOPMENT BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$270,000	\$72,000	\$74,000	\$76,000	\$78,000	\$570,000
New York State	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
<b>TOTAL</b>	<b>\$1,570,000</b>	<b>\$72,000</b>	<b>\$74,000</b>	<b>\$76,000</b>	<b>\$78,000</b>	<b>\$1,870,000</b>

## DOWNTOWN STREETScape

Installation of trees, grates, benches, pavement, lights, and other enhancements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$70,000	\$72,000	\$74,000	\$76,000	\$78,000	\$370,000
<b>TOTAL</b>	<b>\$70,000</b>	<b>\$72,000</b>	<b>\$74,000</b>	<b>\$76,000</b>	<b>\$78,000</b>	<b>\$370,000</b>

## MAIN STREET COMMONS - DOWNTOWN REVITALIZATION INITIATIVE

Design and construction of a public plaza connecting East Main Street and Division Street.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$200,000	\$0	\$0	\$0	\$0	\$200,000
New York State	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
<b>TOTAL</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>

# ECONOMIC DEVELOPMENT: ENVIRONMENTAL COMPLIANCE AND REMEDIATION

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE ECONOMIC DEVELOPMENT CATEGORY

## SUMMARY OF ECONOMIC DEVELOPMENT: ENVIRONMENTAL COMPLIANCE AND REMEDIATION BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$40,000	\$718,000	\$681,000	\$713,000	\$668,000	\$2,820,000
General Debt	\$5,500,000	\$10,160,000	\$0	\$0	\$0	\$15,660,000
<b>TOTAL</b>	<b>\$5,540,000</b>	<b>\$10,878,000</b>	<b>\$681,000</b>	<b>\$713,000</b>	<b>\$668,000</b>	<b>\$18,480,000</b>

### 430 ANDREWS STREET

Demolition of former gas station, removal of underground storage tanks, and cleanup of petroleum contamination.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$160,000	\$0	\$0	\$0	\$160,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$160,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$160,000</b>

### HIGH FALLS STATE PARK - 52 AND 96 FALLS STREET

Investigation and remediation of former municipal incinerator properties prior to incorporation into proposed High Falls State Park.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$1,900,000	\$0	\$0	\$0	\$1,900,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,900,000</b>

## INVESTIGATION AND REMEDIATION

Investigation and remediation of contaminated sites within the City's jurisdiction, environmental compliance, energy and sustainability projects, storm water permit and inspection services, waste management, asbestos project oversight, laboratory analytical testing, and federal and state grant matches. Funding is also included for Site Management Periodic Review Reports required for contaminated sites that have undergone environmental cleanup and received a Certificate of Completion from the New York State Department of Environmental Conservation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$678,000	\$641,000	\$673,000	\$628,000	\$2,620,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$678,000</b>	<b>\$641,000</b>	<b>\$673,000</b>	<b>\$628,000</b>	<b>\$2,620,000</b>

## TAX DELINQUENT ENVIRONMENTAL REVIEW

Screening and ranking assessment of tax delinquent brownfield properties.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
<b>TOTAL</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$200,000</b>

## VACUUM OIL REFINERY BROWNFIELD CLEANUP

Investigation and remediation of contamination related to oil refinery operations associated with the former Vacuum Oil Refinery prior to redevelopment and planned public improvements. The project will be completed under the City's existing New York State Department of Environmental Conservation Brownfield Cleanup Program Vacuum Oil project.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$3,000,000	\$4,000,000	\$0	\$0	\$0	\$7,000,000
<b>TOTAL</b>	<b>\$3,000,000</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,000,000</b>

## WEST RIVER WALL/FORMER VACUUM OIL REFINERY BROWNFIELD CLEANUP

Investigation and remediation of contamination related to oil refinery operations associated with the former Vacuum Oil Refinery prior to redevelopment or planned public improvements. The project is anticipated to be completed under a formal Brownfield Cleanup Program (BCP) agreement with the New York State Department of Environmental Conservation in conjunction with the City's existing BCP Vacuum Oil Brownfield Opportunity Area projects currently underway.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$2,500,000	\$4,100,000	\$0	\$0	\$0	\$6,600,000
<b>TOTAL</b>	<b>\$2,500,000</b>	<b>\$4,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,600,000</b>

# ECONOMIC DEVELOPMENT: HOUSING

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE ECONOMIC DEVELOPMENT CATEGORY

## SUMMARY OF ECONOMIC DEVELOPMENT: HOUSING BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$350,000	\$1,925,000	\$2,550,000	\$2,425,000	\$2,550,000	\$9,800,000
<b>TOTAL</b>	<b>\$350,000</b>	<b>\$1,925,000</b>	<b>\$2,550,000</b>	<b>\$2,425,000</b>	<b>\$2,550,000</b>	<b>\$9,800,000</b>

## AFFORDABLE HOUSING ACQUISITION AND SUPPORT

Support for the development of affordable housing city-wide.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$250,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$3,750,000
<b>TOTAL</b>	<b>\$250,000</b>	<b>\$500,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$3,750,000</b>

## HOME OWNERSHIP PROGRAM

Closing cost and down payment assistance for qualifying participants in the City's homeownership programs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$300,000	\$450,000	\$300,000	\$450,000	\$1,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$450,000</b>	<b>\$300,000</b>	<b>\$450,000</b>	<b>\$1,500,000</b>

## HOME ROCHESTER

Funding for income-eligible homebuyers of up to 120% area median income (AMI) through Home Rochester and projects through Rochester Land Bank Corporation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$100,000	\$125,000	\$100,000	\$125,000	\$100,000	\$550,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$125,000</b>	<b>\$100,000</b>	<b>\$125,000</b>	<b>\$100,000</b>	<b>\$550,000</b>

# ROOFING PROGRAM

Replacement of roofs, skylights, roof drains, gutters and roofing masonry structure/decking, and parapet reconstruction for income-eligible homeowners.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000
TOTAL	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,000,000

# ECONOMIC DEVELOPMENT: LAND ACQUISITION

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE ECONOMIC DEVELOPMENT CATEGORY

## SUMMARY OF ECONOMIC DEVELOPMENT: LAND ACQUISITION BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$1,961,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$9,161,000
General Cash Capital	\$1,350,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$7,350,000
<b>TOTAL</b>	<b>\$3,311,000</b>	<b>\$3,300,000</b>	<b>\$3,300,000</b>	<b>\$3,300,000</b>	<b>\$3,300,000</b>	<b>\$16,511,000</b>

## ACQUISITION/ECONOMIC DEVELOPMENT

Purchase of land/sites for development or other purposes that support the economic health and vitality of Rochester.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$250,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,250,000
<b>TOTAL</b>	<b>\$250,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$4,250,000</b>

## DEMOLITION

Demolition of buildings that are untenable, unneeded, or to enable reuse of the parcel.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$1,961,000	\$1,800,000	\$1,800,000	\$1,800,000	\$1,800,000	\$9,161,000
General Cash Capital	\$1,100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,100,000
<b>TOTAL</b>	<b>\$3,061,000</b>	<b>\$2,300,000</b>	<b>\$2,300,000</b>	<b>\$2,300,000</b>	<b>\$2,300,000</b>	<b>\$12,261,000</b>

# ECONOMIC DEVELOPMENT: NEIGHBORHOOD DEVELOPMENT

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE ECONOMIC DEVELOPMENT CATEGORY

## SUMMARY OF ECONOMIC DEVELOPMENT: NEIGHBORHOOD DEVELOPMENT BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
General Cash Capital	\$904,000	\$1,663,000	\$600,000	\$500,000	\$300,000	\$3,967,000
General Debt	\$250,000	\$0	\$3,263,000	\$0	\$0	\$3,513,000
<b>TOTAL</b>	<b>\$1,154,000</b>	<b>\$1,713,000</b>	<b>\$3,913,000</b>	<b>\$550,000</b>	<b>\$350,000</b>	<b>\$7,680,000</b>

## BULL'S HEAD

Major redevelopment at Bull's Head through environmental investigation and remediation, strategic property acquisition and related relocation, and abatement and demolition.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$500,000	\$0	\$0	\$0	\$0	\$500,000
General Debt	\$250,000	\$0	\$0	\$0	\$0	\$250,000
<b>TOTAL</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>

## MARKETVIEW HEIGHTS URBAN RENEWAL DISTRICT

Implementation of the Marketview Heights Urban Renewal District Plan including but not limited to acquisition and demolition activities for redevelopment purposes.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$404,000	\$900,000	\$500,000	\$400,000	\$200,000	\$2,404,000
<b>TOTAL</b>	<b>\$404,000</b>	<b>\$900,000</b>	<b>\$500,000</b>	<b>\$400,000</b>	<b>\$200,000</b>	<b>\$2,404,000</b>

# OLEAN-KENNEDY RESIDENTIAL DEVELOPMENT PREPARATION (REMEDIATION) - CENTRAL BLOCK

Complete environmental remediation at the Olean-Kennedy development site to prepare these properties for development of new affordable, owner-occupied housing.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$663,000	\$0	\$0	\$0	\$663,000
General Debt	\$0	\$0	\$3,263,000	\$0	\$0	\$3,263,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$663,000</b>	<b>\$3,263,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,926,000</b>

# PROJECT PHOENIX

Rehab assistance program in partnership with workforce development program and the Rochester Land Bank Corporation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
General Cash Capital	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$600,000</b>



# EQUIPMENT AND TECHNOLOGY

## FY 2024-28 Capital Improvement Program

### DESCRIPTION

The Equipment and Technology category consists of the ongoing replacement programs for general office equipment, field equipment, and motor equipment as well as information technology equipment and software solutions.

Capital equipment and technology needs for Emergency Communications, Fire, and Police are included in the Public Safety category.

Capital equipment and technology needs for the Water System are included in the Water System category.

### SUB-CATEGORIES

- [Business Equipment](#)
- [Client Technology Solutions](#)
- [Enterprise Technology Solutions](#)
- [Motor Equipment](#)
- [Network Telecommunications and Security](#)
- [Security and Surveillance](#)

### SUMMARY OF EQUIPMENT AND TECHNOLOGY BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$50,000	\$180,000	\$100,000	\$10,000	\$10,000	\$350,000
Cemetery Cash Capital	\$45,000	\$739,000	\$315,000	\$123,000	\$111,000	\$1,333,000
General Cash Capital	\$4,226,000	\$11,742,000	\$5,622,000	\$4,794,000	\$2,993,000	\$29,377,000
Library Cash Capital	\$98,000	\$34,000	\$74,000	\$151,000	\$36,000	\$393,000
Local Works Cash Capital	\$2,924,000	\$2,555,000	\$2,741,000	\$2,052,000	\$2,962,000	\$13,234,000
Local Works Debt	\$2,600,000	\$0	\$0	\$0	\$0	\$2,600,000
Parking Cash Capital	\$40,000	\$190,000	\$80,000	\$0	\$0	\$310,000
Public Market Cash Capital	\$0	\$67,000	\$0	\$0	\$0	\$67,000
Refuse Cash Capital	\$2,338,000	\$2,798,000	\$2,649,000	\$2,575,000	\$5,460,000	\$15,820,000
Refuse Debt	\$4,100,000	\$0	\$0	\$0	\$0	\$4,100,000
War Memorial Cash Capital	\$0	\$103,000	\$0	\$64,000	\$316,000	\$483,000
Water Cash Capital	\$166,000	\$0	\$0	\$0	\$0	\$166,000
<b>TOTAL</b>	<b>\$16,587,000</b>	<b>\$18,408,000</b>	<b>\$11,581,000</b>	<b>\$9,769,000</b>	<b>\$11,888,000</b>	<b>\$68,233,000</b>

## SUMMARY OF EQUIPMENT AND TECHNOLOGY BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Business Equipment</b>	\$874,000	\$1,093,000	\$1,156,000	\$1,141,000	\$1,021,000	\$5,285,000
<b>Client Technology Solutions</b>	\$525,000	\$533,000	\$561,000	\$564,000	\$567,000	\$2,750,000
<b>Enterprise Technology Solutions</b>	\$1,475,000	\$1,125,000	\$225,000	\$125,000	\$75,000	\$3,025,000
<b>Motor Equipment</b>	\$12,473,000	\$14,257,000	\$8,264,000	\$7,014,000	\$9,625,000	\$51,633,000
<b>Network Telecommunications and Security</b>	\$340,000	\$325,000	\$375,000	\$500,000	\$225,000	\$1,765,000
<b>Security and Surveillance</b>	\$900,000	\$1,075,000	\$1,000,000	\$425,000	\$375,000	\$3,775,000
<b>TOTAL</b>	<b>\$16,587,000</b>	<b>\$18,408,000</b>	<b>\$11,581,000</b>	<b>\$9,769,000</b>	<b>\$11,888,000</b>	<b>\$68,233,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

The following section provides a comparison of the project funding levels and sources as reflected in the 2023-27 Capital Improvement Program versus the 2024-28 Capital Improvement Program. The comparison is organized by subcategory below, identifies new projects, and includes changes to projects the fiscal years presented in both plans - 2023-24, 2024-25, 2025-26, and 2026-27. Funding amounts and sources remain unchanged for all other projects not listed below.

## BUSINESS EQUIPMENT

### NEW PROJECTS:

The following project is new to the City's 2024-28 Capital Improvement Program:

- Solid Waste Technology Upgrade is added in 2023-24, 2024-25, 2025-26, 2026-27, and 2027-28

### PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>BUSINESS EQUIPMENT</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>Branch Libraries - Technology</b>					
2023-27 Plan	\$ 10,000	\$ 10,000	\$ 50,000	\$ 50,000	n/a
Library Cash Capital	\$ 10,000	\$ 10,000	\$ 50,000	\$ 50,000	
2024-28 Plan	\$ 10,000	\$ 10,000	\$ 50,000	\$ 125,000	\$ 10,000
Library Cash Capital	\$ 10,000	\$ 10,000	\$ 50,000	\$ 125,000	\$ 10,000
<b>Data Center Improvements</b>					
2023-27 Plan	\$ 200,000	\$ 400,000	\$ 200,000	\$ 450,000	n/a
General Cash Capital	\$ 200,000	\$ 400,000	\$ 200,000	\$ 450,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Data Centers Modernization - PSB and UofR</b>					
2023-27 Plan	\$ 125,000	\$ -	\$ 25,000	\$ 50,000	n/a
General Cash Capital	\$ 125,000	\$ -	\$ 25,000	\$ 50,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Enhancing PAB Investigator IT Capabilities</b>					
2023-27 Plan	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000	n/a
General Cash Capital	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Environmental Services - Furnishings</b>					
2023-27 Plan	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	n/a
General Cash Capital	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
Local Works Cash Capital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
Refuse Cash Capital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
2024-28 Plan	\$ 15,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
General Cash Capital	\$ 5,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Local Works Cash Capital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Refuse Cash Capital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
<b>Environmental Services - Small Equipment</b>					
2023-27 Plan	\$ 482,000	\$ 489,000	\$ 497,000	\$ 505,000	n/a
Cemetery Cash Capital	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	
General Cash Capital	\$ 67,000	\$ 68,000	\$ 69,000	\$ 70,000	
Local Works Cash Capital	\$ 23,000	\$ 23,000	\$ 24,000	\$ 25,000	
Refuse Cash Capital	\$ 347,000	\$ 353,000	\$ 359,000	\$ 365,000	
2024-28 Plan	\$ 582,000	\$ 539,000	\$ 597,000	\$ 555,000	\$ 570,000
Cemetery Cash Capital	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
General Cash Capital	\$ 117,000	\$ 68,000	\$ 119,000	\$ 70,000	\$ 72,000
Local Works Cash Capital	\$ 23,000	\$ 23,000	\$ 24,000	\$ 25,000	\$ 26,000
Refuse Cash Capital	\$ 397,000	\$ 403,000	\$ 409,000	\$ 415,000	\$ 427,000
<b>Printer Replacement and Consolidation</b>					
2023-27 Plan	\$ 100,000	\$ 200,000	\$ 200,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 200,000	\$ 200,000	\$ 100,000	
2024-28 Plan	\$ 100,000	\$ 200,000	\$ 150,000	\$ 100,000	\$ 75,000
General Cash Capital	\$ 100,000	\$ 200,000	\$ 150,000	\$ 100,000	\$ 75,000
<b>Recreation &amp; Human Services - Furnishings</b>					
2023-27 Plan	\$ 22,000	\$ 23,000	\$ 24,000	\$ 25,000	n/a
General Cash Capital	\$ 22,000	\$ 23,000	\$ 24,000	\$ 25,000	
2024-28 Plan	\$ 50,000	\$ 200,000	\$ 210,000	\$ 210,000	\$ 210,000
General Cash Capital	\$ 50,000	\$ 200,000	\$ 210,000	\$ 210,000	\$ 210,000
<b>Recreation &amp; Human Services - Small Equipment</b>					
2023-27 Plan	\$ 48,000	\$ 49,000	\$ 50,000	\$ 51,000	n/a
Animal Control Cash Capital	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
General Cash Capital	\$ 38,000	\$ 39,000	\$ 40,000	\$ 41,000	
2024-28 Plan	\$ 70,000	\$ 70,000	\$ 75,000	\$ 75,000	\$ 80,000
Animal Control Cash Capital	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
General Cash Capital	\$ 60,000	\$ 60,000	\$ 65,000	\$ 65,000	\$ 70,000

# CLIENT TECHNOLOGY SOLUTIONS

## NEW PROJECTS:

The following project is new to the City's 2024-28 Capital Improvement Program:

- City Council Legislation Management Software Solution is added in 2023-24

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

CLIENT TECHNOLOGY SOLUTIONS	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Client Services and Revitalization</b>					
2023-27 Plan	\$ 400,000	\$ 400,000	\$ 450,000	\$ 400,000	n/a
General Cash Capital	\$ 400,000	\$ 400,000	\$ 450,000	\$ 400,000	
2024-28 Plan	\$ 300,000	\$ 425,000	\$ 450,000	\$ 450,000	\$ 450,000
General Cash Capital	\$ 300,000	\$ 425,000	\$ 450,000	\$ 450,000	\$ 450,000
<b>IT Lab development</b>					
2023-27 Plan	\$ 50,000	\$ 25,000	\$ -	\$ 50,000	n/a
General Cash Capital	\$ 50,000	\$ 25,000	\$ -	\$ 50,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -

# ENTERPRISE TECHNOLOGY SOLUTIONS

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Accounts Receivable Mainframe Replacement is added in 2023-24
- Constituent Relationship Management Software Solution Implementation is added in 2024-25, 2025-26, and 2026-27
- Mainframe Replacement Projects Funding Reserve is added in 2024-25
- Master Keying System is added in 2024-25

## PROJECT CHANGES:

none

# MOTOR EQUIPMENT

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

MOTOR EQUIPMENT	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Environmental Services - Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ 7,075,000	\$ 7,941,000	\$ 8,376,000	\$ 7,719,000	n/a
Cemetery Cash Capital	\$ 331,000	\$ 139,000	\$ 161,000	\$ 202,000	
General Cash Capital	\$ 3,048,000	\$ 2,489,000	\$ 2,863,000	\$ 2,761,000	
Local Works Cash Capital	\$ 2,535,000	\$ 2,708,000	\$ 2,788,000	\$ 2,340,000	
Refuse Cash Capital	\$ 1,161,000	\$ 2,515,000	\$ 2,564,000	\$ 2,352,000	
Refuse Debt	\$ -	\$ -	\$ -	\$ -	
War Memorial Cash Capital	\$ -	\$ 90,000	\$ -	\$ 64,000	
<b>2024-28 Plan</b>	\$ 12,327,000	\$ 13,143,000	\$ 7,982,000	\$ 6,769,000	\$ 9,575,000
Cemetery Cash Capital	\$ -	\$ 694,000	\$ 270,000	\$ 78,000	\$ 66,000
General Cash Capital	\$ 925,000	\$ 7,449,000	\$ 2,785,000	\$ 2,470,000	\$ 1,254,000
Local Works Cash Capital	\$ 2,896,000	\$ 2,527,000	\$ 2,712,000	\$ 2,022,000	\$ 2,931,000
Local Works Debt	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -
Refuse Cash Capital	\$ 1,806,000	\$ 2,370,000	\$ 2,215,000	\$ 2,135,000	\$ 5,008,000
Refuse Debt	\$ 4,100,000	\$ -	\$ -	\$ -	\$ -
War Memorial Cash Capital	\$ -	\$ 103,000	\$ -	\$ 64,000	\$ 316,000
<b>Human Resources - Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ 32,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 32,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ 32,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 32,000	\$ -	\$ -	\$ -
<b>Information Technology - Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ -	\$ 25,000	\$ 32,000	\$ -	n/a
General Cash Capital	\$ -	\$ 25,000	\$ 32,000	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ 60,000	\$ 32,000	\$ -	\$ -
General Cash Capital	\$ -	\$ 60,000	\$ 32,000	\$ -	\$ -
<b>Library - Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ -	\$ 30,000	\$ -	\$ -	n/a
Library Cash Capital	\$ -	\$ 30,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ 66,000	\$ -	\$ -	\$ -	\$ -
Library Cash Capital	\$ 66,000	\$ -	\$ -	\$ -	\$ -
<b>Parking - Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ 80,000	\$ 35,000	\$ 80,000	\$ 43,000	n/a
Parking Cash Capital	\$ 80,000	\$ 35,000	\$ 80,000	\$ 43,000	
<b>2024-28 Plan</b>	\$ 40,000	\$ 190,000	\$ 80,000	\$ -	\$ -
Parking Cash Capital	\$ 40,000	\$ 190,000	\$ 80,000	\$ -	\$ -
<b>Police Accountability Board - Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ 195,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 195,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ 195,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 195,000	\$ -	\$ -	\$ -
<b>Recreation &amp; Human Services - Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ 143,000	\$ 75,000	\$ -	\$ 120,000	n/a
Animal Control Cash Capital	\$ 60,000	\$ -	\$ -	\$ 120,000	
General Cash Capital	\$ 65,000	\$ 40,000	\$ -	\$ -	
Public Market Cash Capital	\$ 18,000	\$ 35,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ 40,000	\$ 637,000	\$ 140,000	\$ 170,000	\$ 50,000
Animal Control Cash Capital	\$ 40,000	\$ 170,000	\$ 90,000	\$ -	\$ -
General Cash Capital	\$ -	\$ 400,000	\$ 50,000	\$ 170,000	\$ 50,000
Public Market Cash Capital	\$ -	\$ 67,000	\$ -	\$ -	\$ -

# NETWORK TELECOMMUNICATIONS AND SECURITY

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

NETWORK TELECOMMUNICATIONS AND SECURITY	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Disaster Recovery</b>					
2023-27 Plan	\$ 150,000	\$ 300,000	\$ 50,000	\$ 200,000	n/a
General Cash Capital	\$ 150,000	\$ 300,000	\$ 50,000	\$ 200,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Information Security Improvements</b>					
2023-27 Plan	\$ 200,000	\$ 200,000	\$ 250,000	\$ 300,000	n/a
General Cash Capital	\$ 200,000	\$ 200,000	\$ 250,000	\$ 300,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Telephony Lifecycle</b>					
2023-27 Plan	\$ 75,000	\$ 50,000	\$ 50,000	\$ 75,000	n/a
General Cash Capital	\$ 75,000	\$ 50,000	\$ 50,000	\$ 75,000	
2024-28 Plan	\$ 165,000	\$ 50,000	\$ 50,000	\$ 75,000	\$ 25,000
General Cash Capital	\$ 165,000	\$ 50,000	\$ 50,000	\$ 75,000	\$ 25,000



# SECURITY AND SURVEILLANCE

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>SECURITY AND SURVEILLANCE</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>Citywide Security Improvements and Video Surveillance Technology</b>					
<b>2023-27 Plan</b>	\$ 1,200,000	\$ 550,000	\$ 450,000	\$ 400,000	n/a
General Cash Capital	\$ 1,200,000	\$ 550,000	\$ 450,000	\$ 400,000	
<b>2024-28 Plan</b>	\$ 900,000	\$ 1,075,000	\$ 1,000,000	\$ 425,000	\$ 375,000
General Cash Capital	\$ 900,000	\$ 1,075,000	\$ 1,000,000	\$ 425,000	\$ 375,000
<b>Police Body Worn Camera Infrastructure</b>					
<b>2023-27 Plan</b>	\$ 100,000	\$ 25,000	\$ 50,000	\$ 25,000	n/a
General Cash Capital	\$ 100,000	\$ 25,000	\$ 50,000	\$ 25,000	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Replace Blue Light Camera Infrastructure</b>					
<b>2023-27 Plan</b>	\$ 600,000	\$ 600,000	\$ 500,000	\$ 500,000	n/a
General Cash Capital	\$ 600,000	\$ 600,000	\$ 500,000	\$ 500,000	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ -	\$ -

# EQUIPMENT AND TECHNOLOGY: BUSINESS EQUIPMENT

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE EQUIPMENT AND TECHNOLOGY CATEGORY

## SUMMARY OF EQUIPMENT AND TECHNOLOGY: BUSINESS EQUIPMENT BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Cemetery Cash Capital	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000
General Cash Capital	\$337,000	\$548,000	\$564,000	\$465,000	\$447,000	\$2,361,000
Library Cash Capital	\$32,000	\$34,000	\$74,000	\$151,000	\$36,000	\$327,000
Local Works Cash Capital	\$28,000	\$28,000	\$29,000	\$30,000	\$31,000	\$146,000
Refuse Cash Capital	\$422,000	\$428,000	\$434,000	\$440,000	\$452,000	\$2,176,000
<b>TOTAL</b>	<b>\$874,000</b>	<b>\$1,093,000</b>	<b>\$1,156,000</b>	<b>\$1,141,000</b>	<b>\$1,021,000</b>	<b>\$5,285,000</b>

## COMMUNICATIONS VIDEO EQUIPMENT

Replacement of equipment for Communications graphic design, photography, and video production needs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>TOTAL</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>

## ENVIRONMENTAL SERVICES FURNISHINGS

Routine replacement of office furnishings in Environmental Services operations including Operations and Refus.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$5,000	\$15,000	\$15,000	\$15,000	\$15,000	\$65,000
Local Works Cash Capital	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Refuse Cash Capital	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>TOTAL</b>	<b>\$15,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$115,000</b>

## ENVIRONMENTAL SERVICES SMALL EQUIPMENT

Routine replacement of small equipment and refuse containers in Environmental Services operations including Cemeteries, Operations, and Refuse.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000
General Cash Capital	\$117,000	\$68,000	\$119,000	\$70,000	\$72,000	\$446,000
Local Works Cash Capital	\$23,000	\$23,000	\$24,000	\$25,000	\$26,000	\$121,000
Refuse Cash Capital	\$397,000	\$403,000	\$409,000	\$415,000	\$427,000	\$2,051,000
<b>TOTAL</b>	<b>\$582,000</b>	<b>\$539,000</b>	<b>\$597,000</b>	<b>\$555,000</b>	<b>\$570,000</b>	<b>\$2,843,000</b>

## LIBRARY FURNISHINGS

Cyclical replacement of furnishings at branch libraries.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$22,000	\$24,000	\$24,000	\$26,000	\$26,000	\$122,000
<b>TOTAL</b>	<b>\$22,000</b>	<b>\$24,000</b>	<b>\$24,000</b>	<b>\$26,000</b>	<b>\$26,000</b>	<b>\$122,000</b>

## LIBRARY TECHNOLOGY

Cyclical replacement of information technology equipment at branch libraries.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$10,000	\$10,000	\$50,000	\$125,000	\$10,000	\$205,000
<b>TOTAL</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>	<b>\$125,000</b>	<b>\$10,000</b>	<b>\$205,000</b>

## PRINTER REPLACEMENT AND CONSOLIDATION

Cyclical replacement of printers with allowance for new demand.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$100,000	\$200,000	\$150,000	\$100,000	\$75,000	\$625,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$200,000</b>	<b>\$150,000</b>	<b>\$100,000</b>	<b>\$75,000</b>	<b>\$625,000</b>

## RECREATION AND HUMAN SERVICES FURNISHINGS

Routine replacement of furnishings at Recreation and Human Services facilities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$50,000	\$200,000	\$210,000	\$210,000	\$210,000	\$880,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$200,000</b>	<b>\$210,000</b>	<b>\$210,000</b>	<b>\$210,000</b>	<b>\$880,000</b>

# RECREATION AND HUMAN SERVICES SMALL EQUIPMENT

Routine replacement of Recreation and Human Services equipment, including Animal Services equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
General Cash Capital	\$60,000	\$60,000	\$65,000	\$65,000	\$70,000	\$320,000
<b>TOTAL</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$80,000</b>	<b>\$370,000</b>

# SOLID WASTE TECHNOLOGY UPGRADE

Purchase of tablets and equipment for the smart city application for the City's solid waste and recycling vehicles.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Refuse Cash Capital	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
<b>TOTAL</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$100,000</b>

# EQUIPMENT AND TECHNOLOGY: CLIENT TECHNOLOGY SOLUTIONS

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE EQUIPMENT AND TECHNOLOGY CATEGORY

## SUMMARY OF EQUIPMENT AND TECHNOLOGY: CLIENT TECHNOLOGY SOLUTIONS BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$525,000	\$533,000	\$561,000	\$564,000	\$567,000	\$2,750,000
<b>TOTAL</b>	<b>\$525,000</b>	<b>\$533,000</b>	<b>\$561,000</b>	<b>\$564,000</b>	<b>\$567,000</b>	<b>\$2,750,000</b>

## CITY COUNCIL LEGISLATION MANAGEMENT SOFTWARE SOLUTION

Implementation of software to manage the legislative cycle including the referral process, agenda review, agenda drafting, and public hearing comments, agenda, minutes, voting, and proceedings documents.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$120,000	\$0	\$0	\$0	\$0	\$120,000
<b>TOTAL</b>	<b>\$120,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>

## CLIENT SERVICES AND REVITALIZATION

Cyclical replacement of computers including accessories, client virtualization, cloud technologies, and automated deployments.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$300,000	\$425,000	\$450,000	\$450,000	\$450,000	\$2,075,000
<b>TOTAL</b>	<b>\$300,000</b>	<b>\$425,000</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$2,075,000</b>

## STREET PAVEMENT MANAGEMENT SYSTEM

Inventory, assessment, and management of the street network and related capital improvement programming.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$105,000	\$108,000	\$111,000	\$114,000	\$117,000	\$555,000
<b>TOTAL</b>	<b>\$105,000</b>	<b>\$108,000</b>	<b>\$111,000</b>	<b>\$114,000</b>	<b>\$117,000</b>	<b>\$555,000</b>

# EQUIPMENT AND TECHNOLOGY: ENTERPRISE TECHNOLOGY SOLUTIONS

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE EQUIPMENT AND TECHNOLOGY CATEGORY

## SUMMARY OF EQUIPMENT AND TECHONOLOGY: ENTERPRISE TECHNOLOGY SOLUTIONS BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$1,199,000	\$1,125,000	\$225,000	\$125,000	\$75,000	\$2,749,000
Refuse Cash Capital	\$110,000	\$0	\$0	\$0	\$0	\$110,000
Water Cash Capital	\$166,000	\$0	\$0	\$0	\$0	\$166,000
<b>TOTAL</b>	<b>\$1,475,000</b>	<b>\$1,125,000</b>	<b>\$225,000</b>	<b>\$125,000</b>	<b>\$75,000</b>	<b>\$3,025,000</b>

## ACCOUNTS RECEIVABLE MAINFRAME REPLACEMENT

Implementation of an updated billing solution for current Tax, Water, Refuse, and Loan/PILOT Receivables with an online customer portal and payment options to offer a better constituent experience.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$1,124,000	\$0	\$0	\$0	\$0	\$1,124,000
Refuse Cash Capital	\$110,000	\$0	\$0	\$0	\$0	\$110,000
Water Cash Capital	\$166,000	\$0	\$0	\$0	\$0	\$166,000
<b>TOTAL</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>

## APPLICATION UPGRADES

Annual allocation for required business application enhancements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
<b>TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>

# CONSTITUENT RELATIONSHIP MANAGEMENT SOLUTION IMPLEMENTATION

Implementation of Constituent Relationship Management software to integrate with the City's revamped website and serve as a central hub for data about departmental interactions with the public as well as organizations such as non-profits, businesses, and other government offices.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$300,000	\$150,000	\$50,000	\$0	\$500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$150,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$500,000</b>

# MAINFRAME REPLACEMENT PROJECTS FUNDING RESERVE

Contingency funding for software implementation projects to replace the City's Mainframe.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$500,000	\$0	\$0	\$0	\$500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>

# MASTER KEYING SYSTEM

Implementation of a high security, comprehensive record-keeping system utilizing software to track keys in circulation for all buildings owned or operated under the City.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$250,000	\$0	\$0	\$0	\$250,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>

# EQUIPMENT AND TECHNOLOGY: MOTOR EQUIPMENT

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE EQUIPMENT AND TECHNOLOGY CATEGORY

## SUMMARY OF EQUIPMENT AND TECHNOLOGY: MOTOR EQUIPMENT BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$40,000	\$170,000	\$90,000	\$0	\$0	\$300,000
Cemetery Cash Capital	\$0	\$694,000	\$270,000	\$78,000	\$66,000	\$1,108,000
General Cash Capital	\$925,000	\$8,136,000	\$2,897,000	\$2,715,000	\$1,304,000	\$15,977,000
Library Cash Capital	\$66,000	\$0	\$0	\$0	\$0	\$66,000
Local Works Cash Capital	\$2,896,000	\$2,527,000	\$2,712,000	\$2,022,000	\$2,931,000	\$13,088,000
Local Works Debt	\$2,600,000	\$0	\$0	\$0	\$0	\$2,600,000
Parking Cash Capital	\$40,000	\$190,000	\$80,000	\$0	\$0	\$310,000
Public Market Cash Capital	\$0	\$67,000	\$0	\$0	\$0	\$67,000
Refuse Cash Capital	\$1,806,000	\$2,370,000	\$2,215,000	\$2,135,000	\$5,008,000	\$13,534,000
Refuse Debt	\$4,100,000	\$0	\$0	\$0	\$0	\$4,100,000
War Memorial Cash Capital	\$0	\$103,000	\$0	\$64,000	\$316,000	\$483,000
<b>TOTAL</b>	<b>\$12,473,000</b>	<b>\$14,257,000</b>	<b>\$8,264,000</b>	<b>\$7,014,000</b>	<b>\$9,625,000</b>	<b>\$51,633,000</b>

## ENVIRONMENTAL SERVICES MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$0	\$694,000	\$270,000	\$78,000	\$66,000	\$1,108,000
General Cash Capital	\$925,000	\$7,449,000	\$2,785,000	\$2,470,000	\$1,254,000	\$14,883,000
Local Works Cash Capital	\$2,896,000	\$2,527,000	\$2,712,000	\$2,022,000	\$2,931,000	\$13,088,000
Local Works Debt	\$2,600,000	\$0	\$0	\$0	\$0	\$2,600,000
Refuse Cash Capital	\$1,806,000	\$2,370,000	\$2,215,000	\$2,135,000	\$5,008,000	\$13,534,000
Refuse Debt	\$4,100,000	\$0	\$0	\$0	\$0	\$4,100,000
War Memorial Cash Capital	\$0	\$103,000	\$0	\$64,000	\$316,000	\$483,000
<b>TOTAL</b>	<b>\$12,327,000</b>	<b>\$13,143,000</b>	<b>\$7,982,000</b>	<b>\$6,769,000</b>	<b>\$9,575,000</b>	<b>\$49,796,000</b>



## HUMAN RESOURCES MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$32,000	\$0	\$0	\$0	\$32,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$32,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$32,000</b>

## INFORMATION TECHNOLOGY MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$60,000	\$32,000	\$0	\$0	\$92,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$32,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$92,000</b>

## LIBRARY MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$66,000	\$0	\$0	\$0	\$0	\$66,000
<b>TOTAL</b>	<b>\$66,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$66,000</b>

## MAYOR'S OFFICE MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$75,000	\$0	\$75,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$75,000</b>

## NEIGHBORHOOD AND BUSINESS DEVELOPMENT MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$30,000	\$0	\$0	\$30,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>

## PARKING MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Parking Cash Capital	\$40,000	\$190,000	\$80,000	\$0	\$0	\$310,000
<b>TOTAL</b>	<b>\$40,000</b>	<b>\$190,000</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$310,000</b>

## POLICE ACCOUNTABILITY BOARD MOTOR EQUIPMENT

Addition of motor equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$195,000	\$0	\$0	\$0	\$195,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$195,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$195,000</b>

## RECREATION AND HUMAN SERVICES MOTOR EQUIPMENT

Motor equipment fleet replacement, including the Public Market and Animal Services.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$40,000	\$170,000	\$90,000	\$0	\$0	\$300,000
General Cash Capital	\$0	\$400,000	\$50,000	\$170,000	\$50,000	\$670,000
Public Market Cash Capital	\$0	\$67,000	\$0	\$0	\$0	\$67,000
<b>TOTAL</b>	<b>\$40,000</b>	<b>\$637,000</b>	<b>\$140,000</b>	<b>\$170,000</b>	<b>\$50,000</b>	<b>\$1,037,000</b>

# EQUIPMENT AND TECHNOLOGY: NETWORK TELECOMMUNICATIONS AND SECURITY

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE EQUIPMENT AND TECHNOLOGY CATEGORY

## SUMMARY OF EQUIPMENT AND TECHONOLOGY: NETWORK TELECOMMUNICATIONS AND SECURITY BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$340,000	\$325,000	\$375,000	\$500,000	\$225,000	\$1,765,000
<b>TOTAL</b>	<b>\$340,000</b>	<b>\$325,000</b>	<b>\$375,000</b>	<b>\$500,000</b>	<b>\$225,000</b>	<b>\$1,765,000</b>

## NETWORK REVITALIZATION

Assessment, revitalization, and expansion of the City's network infrastructure.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$175,000	\$275,000	\$325,000	\$425,000	\$200,000	\$1,400,000
<b>TOTAL</b>	<b>\$175,000</b>	<b>\$275,000</b>	<b>\$325,000</b>	<b>\$425,000</b>	<b>\$200,000</b>	<b>\$1,400,000</b>

## TELEPHONY LIFECYCLE

Maintenance and re-engineering of current telephony system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$165,000	\$50,000	\$50,000	\$75,000	\$25,000	\$365,000
<b>TOTAL</b>	<b>\$165,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$75,000</b>	<b>\$25,000</b>	<b>\$365,000</b>

# EQUIPMENT AND TECHNOLOGY: SECURITY AND SURVEILLANCE

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE EQUIPMENT AND TECHNOLOGY CATEGORY

## SUMMARY OF EQUIPMENT AND TECHONOLOGY: SECURITY AND SURVEILLANCE BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$900,000	\$1,075,000	\$1,000,000	\$425,000	\$375,000	\$3,775,000
<b>TOTAL</b>	<b>\$900,000</b>	<b>\$1,075,000</b>	<b>\$1,000,000</b>	<b>\$425,000</b>	<b>\$375,000</b>	<b>\$3,775,000</b>

## CITY-WIDE SECURITY IMPROVEMENTS AND VIDEO SURVEILLANCE TECHNOLOGY

Funding for the cyclical replacement and addition of new surveillance cameras, access control equipment, and related technology infrastructure to enhance security measures at City facilities and support the blue light camera network.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$900,000	\$1,075,000	\$1,000,000	\$425,000	\$375,000	\$3,775,000
<b>TOTAL</b>	<b>\$900,000</b>	<b>\$1,075,000</b>	<b>\$1,000,000</b>	<b>\$425,000</b>	<b>\$375,000</b>	<b>\$3,775,000</b>

# FACILITIES

## FY 2024-28 Capital Improvement Program

### DESCRIPTION

The Facilities category provides for City facilities to be maintained through annual renovation programs for roofs, windows, electrical and mechanical systems, safety features, fuel stations, parking areas, and general structures. Specific improvements are scheduled in each program; in addition, separate allocations are provided for unique facilities.

Public Safety and Water facilities are presented in separate categories.

### SUB-CATEGORIES

- Blue Cross Arena at the Rochester War Memorial
- City Hall
- General Rehabilitation
- Joseph A. Floreano Rochester Riverside Convention Center
- Library Facilities
- Operations Center Complex
- Parking Garages
- Recreation and Parks Facilities
- Rochester Community Sports Complex



### SUMMARY OF FACILITIES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$50,000	\$52,000	\$52,000	\$52,000	\$52,000	\$258,000
General Cash Capital	\$5,061,000	\$7,902,000	\$4,973,000	\$7,403,000	\$5,151,000	\$30,490,000
General Debt	\$4,656,000	\$5,181,000	\$6,359,000	\$13,548,000	\$25,297,000	\$55,041,000
Library Cash Capital	\$656,000	\$1,700,000	\$1,670,000	\$2,257,000	\$674,000	\$6,957,000
Library Debt	\$633,000	\$0	\$0	\$8,500,000	\$2,000,000	\$11,133,000
Local Works Cash Capital	\$100,000	\$871,000	\$429,000	\$97,000	\$274,000	\$1,771,000
New York State	\$500,000	\$342,000	\$0	\$0	\$0	\$842,000
Parking Cash Capital	\$3,052,000	\$2,028,000	\$1,874,000	\$1,782,000	\$2,145,000	\$10,881,000
Parking Debt	\$542,000	\$1,500,000	\$1,750,000	\$2,082,000	\$377,000	\$6,251,000
Public Market Cash Capital	\$0	\$175,000	\$0	\$0	\$0	\$175,000
Refuse Cash Capital	\$651,000	\$91,000	\$429,000	\$1,697,000	\$274,000	\$3,142,000
Refuse Debt	\$0	\$0	\$0	\$0	\$7,800,000	\$7,800,000
War Memorial Cash Capital	\$1,058,000	\$825,000	\$1,150,000	\$1,175,000	\$650,000	\$4,858,000
War Memorial Debt	\$850,000	\$6,650,000	\$3,400,000	\$900,000	\$0	\$11,800,000

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$8,000	\$20,000	\$20,000	\$20,000	\$20,000	\$88,000
<b>TOTAL</b>	<b>\$17,817,000</b>	<b>\$27,337,000</b>	<b>\$22,106,000</b>	<b>\$39,513,000</b>	<b>\$44,714,000</b>	<b>\$151,487,000</b>

## SUMMARY OF FACILITIES BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Blue Cross Arena at the Rochester War Memorial	\$1,908,000	\$7,475,000	\$4,550,000	\$2,075,000	\$650,000	\$16,658,000
City Hall	\$1,559,000	\$598,000	\$1,444,000	\$4,654,000	\$5,533,000	\$13,788,000
General Rehab	\$2,015,000	\$3,022,000	\$5,699,000	\$2,476,000	\$2,976,000	\$16,188,000
Joseph A. Floreano Riverside Convention Center	\$350,000	\$2,145,000	\$570,000	\$2,405,000	\$523,000	\$5,993,000
Library Facilities	\$1,289,000	\$1,700,000	\$1,670,000	\$10,757,000	\$2,674,000	\$18,090,000
Operations Center Complex	\$1,106,000	\$1,112,000	\$1,293,000	\$1,955,000	\$8,654,000	\$14,120,000
Parking Garages	\$3,594,000	\$3,528,000	\$3,624,000	\$3,864,000	\$2,522,000	\$17,132,000
Recreation and Parks Facilities	\$5,926,000	\$6,771,000	\$3,156,000	\$10,536,000	\$20,217,000	\$46,606,000
Rochester Community Sports Complex	\$70,000	\$986,000	\$100,000	\$791,000	\$965,000	\$2,912,000
<b>TOTAL</b>	<b>\$17,817,000</b>	<b>\$27,337,000</b>	<b>\$22,106,000</b>	<b>\$39,513,000</b>	<b>\$44,714,000</b>	<b>\$151,487,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

The following section provides a comparison of the project funding levels and sources as reflected in the 2023-27 Capital Improvement Program versus the 2024-28 Capital Improvement Program. The comparison is organized by subcategory below, identifies new projects, and includes changes to projects the fiscal years presented in both plans - 2023-24, 2024-25, 2025-26, and 2026-27. Funding amounts and sources remain unchanged for all other projects not listed below.

## BLUE CROSS AT THE ROCHESTER WAR MEMORIAL

### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Blue Cross Arena Arc Flash Circuit/Busduct Modification Study is added in 2027-28
- Blue Cross Arena Bowl Seating Phased Replacement is added in 2023-24, 2024-25, and 2025-26
- Blue Cross Arena Building System Upgrades Phase 2: Ice Plant Replacement is added in 2023-24
- Blue Cross Arena Electrical Panelboard Replacement and Vault Investigation is added in 2026-27
- Blue Cross Arena Generator Modernization is added in 2025-26
- Blue Cross Arena HVAC Modifications is added in 2025-26
- Blue Cross Arena Riverside Addition is added in 2024-25
- Blue Cross Arena Sprinkler System is added in 2026-27

### PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

BLUE CROSS ARENA AT THE ROCHESTER WAR MEMORIAL	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Blue Cross Arena Facility Improvements</b>					
2023-27 Plan	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	n/a
War Memorial Cash Capital	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
2024-28 Plan	\$ -	\$ 325,000	\$ 350,000	\$ 375,000	\$ 400,000
War Memorial Cash Capital	\$ -	\$ 325,000	\$ 350,000	\$ 375,000	\$ 400,000
<b>Blue Cross Arena Facility Improvements - Capital Reserve</b>					
2023-27 Plan	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	n/a
War Memorial Cash Capital	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Blue Cross Arena Mechanical Upgrades Phase III: Sewage Ejectors and Suite Air Handling Units</b>					
2023-27 Plan	\$ 521,000	\$ -	\$ -	\$ -	n/a
War Memorial Cash Capital	\$ 521,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ 658,000	\$ -	\$ -	\$ -	\$ -
War Memorial Cash Capital	\$ 658,000	\$ -	\$ -	\$ -	\$ -

# CITY HALL

## NEW PROJECTS:

The following project is new to the City's 2024-28 Capital Improvement Program:

- City Hall Public Reception Area is added in 2023-24

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>CITY HALL</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>City Hall Annual Allocation</b>					
<b>2023-27 Plan</b>					
General Cash Capital	\$ 105,000	\$ 107,000	\$ 110,000	\$ 110,000	n/a
General Debt	\$ 105,000	\$ 107,000	\$ 110,000	\$ 110,000	
<b>2024-28 Plan</b>	\$ 210,000	\$ 234,000	\$ 244,000	\$ 254,000	\$ 265,000
General Cash Capital	\$ 210,000	\$ 234,000	\$ 244,000	\$ 254,000	\$ 265,000
<b>City Hall A Building Window Replacement/ Heat Pump &amp; Envelope Improvements</b>					
<b>2023-27 Plan</b>	\$ 364,000	\$ 364,000	\$ 2,217,000	\$ 1,536,000	n/a
General Debt	\$ 364,000	\$ 364,000	\$ 2,217,000	\$ 1,536,000	
<b>2024-28 Plan</b>	\$ 414,000	\$ 364,000	\$ 400,000	\$ 400,000	\$ 400,000
General Cash Capital	\$ 73,000	\$ 64,000	\$ 80,000	\$ 80,000	\$ 80,000
General Debt	\$ 341,000	\$ 300,000	\$ 320,000	\$ 320,000	\$ 320,000
<b>City Hall Mechanical Upgrades</b>					
<b>2023-27 Plan</b>	\$ 1,000,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 500,000	\$ -	\$ -	\$ -	
General Debt	\$ 500,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ 850,000	\$ -	\$ 800,000	\$ 4,000,000	\$ 4,868,000
General Cash Capital	\$ -	\$ -	\$ 800,000	\$ -	\$ -
General Debt	\$ 850,000	\$ -	\$ -	\$ 4,000,000	\$ 4,868,000



# GENERAL REHABILITATION

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Bull's Head Plaza Annual Allocation is added in 2024-25, 2025-26, 2026-27, and 2027-28
- Cortland/Midtown Tunnel Annual Allocation is added in 2023-24, 2024-25, 2025-26, 2026-27, and 2027-28
- Roc the Riverway Allocation is added in 2023-24, 2024-25, 2025-26, 2026-27, and 2027-28
- South Avenue Garage Commercial Space Renovation is added in 2024-25 and 2025-26

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>GENERAL REHABILITATION</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>414 Andrews Street Various Improvements</b>					
2023-27 Plan	\$ -	\$ -	\$ -	\$ 450,000	n/a
General Cash Capital	\$ -	\$ -	\$ -	\$ 450,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 450,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 450,000
<b>ADA Upgrades for All Facilities</b>					
2023-27 Plan	\$ 100,000	\$ 100,000	\$ -	\$ -	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Asbestos Management</b>					
2023-27 Plan	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	n/a
General Cash Capital	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	
2024-28 Plan	\$ 75,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
General Cash Capital	\$ 75,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
<b>City Elevator Modernization Assessment</b>					
2023-27 Plan	\$ 250,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 250,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ 250,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 250,000	\$ -	\$ -	\$ -
<b>City Facilities General Rehabilitation</b>					
2023-27 Plan	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	n/a
General Cash Capital	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	
2024-28 Plan	\$ 765,000	\$ 832,000	\$ 866,000	\$ 902,000	\$ 940,000
General Cash Capital	\$ 765,000	\$ 832,000	\$ 866,000	\$ 902,000	\$ 940,000
<b>Heat Pump Replacement</b>					
2023-27 Plan	\$ 50,000	\$ 50,000	\$ 52,000	\$ 4,082,000	n/a
General Cash Capital	\$ 50,000	\$ 50,000	\$ 52,000	\$ 4,082,000	
2024-28 Plan	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
General Cash Capital	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
<b>Parking Lot Improvements</b>					
<b>2023-27 Plan (Large Parking Lot Program)</b>					
General Cash Capital	\$ 680,000	\$ -	\$ -	\$ -	n/a
Public Market Cash Capital	\$ 505,000	\$ -	\$ -	\$ -	
Public Market Cash Capital	\$ 175,000	\$ -	\$ -	\$ -	
<b>2023-27 Plan (Site Program)</b>					
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
2024-28 Plan	\$ 150,000	\$ 481,000	\$ 313,000	\$ 320,000	\$ 327,000
General Cash Capital	\$ 150,000	\$ 306,000	\$ 313,000	\$ 320,000	\$ 327,000
Public Market Cash Capital	\$ -	\$ 175,000	\$ -	\$ -	\$ -
<b>Roof Improvement Annual Allocation</b>					
2023-27 Plan	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
2024-28 Plan	\$ 50,000	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000
General Cash Capital	\$ 50,000	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000

# JOSEPH A. FLOREANO RIVERSIDE CONVENTION CENTER

## NEW PROJECTS:

The following project is new to the City's 2024-28 Capital Improvement Program:

- Convention Center Exhibit Hall Fire Detection System Replacement is added in 2023-24

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

JOSEPH A. FLOREANO ROCHESTER RIVERSIDE CONVENTION CENTER	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Convention Center Building Needs Annual Allocation</b>					
2023-27 Plan	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	n/a
General Cash Capital	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	
2024-28 Plan	\$ -	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
General Cash Capital	\$ -	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
<b>Convention Center Elevator Modernization</b>					
2023-27 Plan	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	n/a
General Cash Capital	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	
2024-28 Plan	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
General Cash Capital	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
General Debt	\$ -	\$ 400,000	\$ 400,000	\$ 400,000	\$ -
<b>Convention Center Mechanical Phase 3 - HVAC</b>					
2023-27 Plan	\$ 1,332,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 1,332,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 1,332,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ 1,332,000	\$ -
<b>Convention Center Mechanical Phase 4 - Lighting</b>					
2023-27 Plan	\$ 503,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 503,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 503,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 503,000	\$ -
<b>Convention Center Mechanical Phase 5 - Emergency Generator Replacement</b>					
2023-27 Plan	\$ -	\$ -	\$ -	\$ 453,000	n/a
General Cash Capital	\$ -	\$ -	\$ -	\$ 453,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 453,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 91,000
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 362,000
<b>Convention Center Security Camera Replacement</b>					
2023-27 Plan	\$ 362,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 362,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
General Cash Capital	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

# LIBRARY FACILITIES

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Arnett Branch Library High Roof is added in 2026-27
- Maplewood Community Library Renovation is added in 2023-24

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

LIBRARY FACILITIES	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Bausch &amp; Lomb Library Elevator Modernization/ Replacement</b>					
2023-27 Plan	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	n/a
Library Cash Capital	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	
2024-28 Plan	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000
Library Cash Capital	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000
<b>Bausch &amp; Lomb Library Heat Pump Replacement</b>					
2023-27 Plan	\$ 530,000	\$ -	\$ -	\$ -	n/a
Library Cash Capital	\$ 530,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ 530,000	\$ -	\$ -	\$ -
Library Cash Capital	\$ -	\$ 530,000	\$ -	\$ -	\$ -
<b>Rundel Library East Terrace Repairs</b>					
2023-27 Plan	\$ 5,500,000	\$ -	\$ -	\$ -	n/a
Library Debt	\$ 5,500,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 5,500,000	\$ -
Library Debt	\$ -	\$ -	\$ -	\$ 5,500,000	\$ -
<b>Rundel Library Filtration &amp; Intake Air Upgrades</b>					
2023-27 Plan	\$ 500,000	\$ 500,000	\$ -	\$ -	n/a
Library Cash Capital	\$ 500,000	\$ -	\$ -	\$ -	
Private	\$ -	\$ 500,000	\$ -	\$ -	
2024-28 Plan	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -
Library Cash Capital	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -
<b>Rundel Library Roof Replacement</b>					
2023-27 Plan	\$ -	\$ 500,000	\$ 3,000,000	\$ -	n/a
Library Cash Capital	\$ -	\$ 500,000	\$ -	\$ -	
Library Debt	\$ -	\$ -	\$ 3,000,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 500,000	\$ 3,000,000	\$ -
Library Cash Capital	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Library Debt	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -
<b>Winton Branch Library</b>					
2023-27 Plan	\$ -	\$ -	\$ 1,256,000	\$ -	n/a
Library Cash Capital	\$ -	\$ -	\$ 210,000	\$ -	
Library Debt	\$ -	\$ -	\$ 1,046,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,000,000
Library Cash Capital	\$ -	\$ -	\$ -	\$ 500,000	\$ -
Library Debt	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

# OPERATIONS CENTER COMPLEX

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Compressed Natural Gas Fuel Dispenser Replacement is added in 2023-24
- Salt Shed Roof and Deck reconstruction is added in 2024-25

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

OPERATIONS CENTER COMPLEX	2023-24	2024-25	2025-26	2026-27	2027-28
<b>CVMF Building 100 Restroom</b>					
2023-27 Plan	\$ -	\$ -	\$ 487,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 121,000	\$ -	
Local Works Cash Capital	\$ -	\$ -	\$ 183,000	\$ -	
Refuse Cash Capital	\$ -	\$ -	\$ 183,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 487,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 139,000
Local Works Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 174,000
Refuse Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 174,000
<b>Complex Facilities Annual Allocation</b>					
2023-27 Plan	\$ 256,000	\$ 262,000	\$ 270,000	\$ 270,000	n/a
General Cash Capital	\$ 120,000	\$ 124,000	\$ 126,000	\$ 126,000	
Local Works Cash Capital	\$ 68,000	\$ 69,000	\$ 72,000	\$ 72,000	
Refuse Cash Capital	\$ 68,000	\$ 69,000	\$ 72,000	\$ 72,000	
2024-28 Plan	\$ 226,000	\$ 267,000	\$ 278,000	\$ 290,000	\$ 302,000
General Cash Capital	\$ 90,000	\$ 125,000	\$ 130,000	\$ 136,000	\$ 142,000
Local Works Cash Capital	\$ 68,000	\$ 71,000	\$ 74,000	\$ 77,000	\$ 80,000
Refuse Cash Capital	\$ 68,000	\$ 71,000	\$ 74,000	\$ 77,000	\$ 80,000
<b>Lift Replacement</b>					
2023-27 Plan	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	n/a
General Cash Capital	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
Local Works Cash Capital	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	
Refuse Cash Capital	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	
Water Cash Capital	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	
2024-28 Plan	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
General Cash Capital	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Local Works Cash Capital	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Refuse Cash Capital	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Water Cash Capital	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
<b>Pavement Resurfacing</b>					
2023-27 Plan	\$ -	\$ 750,000	\$ -	\$ -	n/a
General Cash Capital	\$ -	\$ 214,000	\$ -	\$ -	
Local Works Cash Capital	\$ -	\$ 268,000	\$ -	\$ -	
Refuse Cash Capital	\$ -	\$ 268,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 750,000	\$ -	\$ -
General Cash Capital	\$ -	\$ -	\$ 214,000	\$ -	\$ -
Local Works Cash Capital	\$ -	\$ -	\$ 268,000	\$ -	\$ -
Refuse Cash Capital	\$ -	\$ -	\$ 268,000	\$ -	\$ -
<b>Security Upgrades</b>					
2023-27 Plan	\$ -	\$ 198,000	\$ -	\$ -	n/a
General Cash Capital	\$ -	\$ 198,000	\$ -	\$ -	
2024-28 Plan	\$ 800,000	\$ -	\$ -	\$ -	\$ -
General Cash Capital	\$ 225,000	\$ -	\$ -	\$ -	\$ -
Refuse Cash Capital	\$ 575,000	\$ -	\$ -	\$ -	\$ -
<b>Westside Garage Structural Renovation</b>					
2023-27 Plan	\$ -	\$ -	\$ -	\$ -	n/a
Refuse Debt	\$ -	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 1,600,000	\$ 7,800,000
Refuse Cash Capital	\$ -	\$ -	\$ -	\$ 1,600,000	\$ -
Refuse Debt	\$ -	\$ -	\$ -	\$ -	\$ 7,800,000

# PARKING GARAGES

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>PARKING GARAGES</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>Parking Access Revenue Control System and Parking Enforcement Software Solution</b>					
2023-27 Plan	\$ 1,150,000	\$ -	\$ -	\$ -	n/a
Parking Cash Capital	\$ 1,150,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Parking Garage Elevator Program</b>					
2023-27 Plan	\$ -	\$ -	\$ 750,000	\$ -	n/a
Parking Cash Capital	\$ -	\$ -	\$ 90,000	\$ -	
Parking Debt	\$ -	\$ -	\$ 660,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Parking Garage Improvement Program</b>					
2023-27 Plan	\$ 1,573,000	\$ 1,338,000	\$ 1,895,000	\$ 1,036,000	n/a
Parking Cash Capital	\$ 620,000	\$ 666,000	\$ 330,000	\$ 324,000	
Parking Debt	\$ 953,000	\$ 672,000	\$ 1,565,000	\$ 712,000	
2024-28 Plan	\$ 231,000	\$ 1,338,000	\$ 1,895,000	\$ 1,036,000	\$ 1,261,000
Parking Cash Capital	\$ 231,000	\$ 666,000	\$ 330,000	\$ 324,000	\$ 1,261,000
Parking Debt	\$ -	\$ 672,000	\$ 1,565,000	\$ 712,000	\$ -

# RECREATION AND PARKS FACILITIES

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Lake Riley Lodge Structural Remediation is added in 2023-24
- Maplewood Nature Center is added in 2024-25
- Willie W. Lightfoot R-Center Renovation is added in 2024-25

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

RECREATION AND PARKS FACILITIES	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Animal Services Renovation or New Build</b>					
2023-27 Plan	\$ -	\$ 200,000	\$ -	\$ -	n/a
Animal Control Cash Capital	\$ -	\$ 200,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Avenue D R-Center HVAC Replacement</b>					
2023-27 Plan	\$ -	\$ 500,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 500,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 500,000	\$ -	\$ -
General Cash Capital	\$ -	\$ -	\$ 100,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 400,000	\$ -	\$ -
<b>Avenue D R-Center Roof Restoration</b>					
2023-27 Plan	\$ -	\$ 450,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 450,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 450,000	\$ -	\$ -
General Cash Capital	\$ -	\$ -	\$ 90,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 360,000	\$ -	\$ -
<b>Carter Street R-Center</b>					
2023-27 Plan	\$ -	\$ -	\$ 110,000	\$ 590,000	n/a
General Cash Capital	\$ -	\$ -	\$ 110,000	\$ -	
General Debt	\$ -	\$ -	\$ -	\$ 590,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Carter Street R-Center Roof Replacement</b>					
2023-27 Plan	\$ 665,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 665,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ 765,000	\$ -	\$ -	\$ -	\$ -
General Debt	\$ 765,000	\$ -	\$ -	\$ -	\$ -
<b>Danforth R-Center</b>					
2023-27 Plan	\$ -	\$ 657,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 657,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 79,000	\$ 578,000
General Cash Capital	\$ -	\$ -	\$ -	\$ 79,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 578,000
<b>Edgerton R-Center Renovation</b>					
2023-27 Plan	\$ 3,650,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 3,650,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 1,450,000	\$ 15,225,000
General Cash Capital	\$ -	\$ -	\$ -	\$ 1,450,000	\$ 725,000
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 14,500,000
<b>Frederick Douglass R-Center Renovation</b>					
2023-27 Plan	\$ -	\$ -	\$ 290,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 290,000	\$ -	
2024-28 Plan	\$ -	\$ 50,000	\$ -	\$ 140,000	\$ -
General Cash Capital	\$ -	\$ 50,000	\$ -	\$ 140,000	\$ -
<b>GVP Pool &amp; Ice Rink Building Envelope Upgrades</b>					
2023-27 Plan	\$ -	\$ 2,671,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 2,671,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 2,671,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ 2,671,000	\$ -
<b>GVP Pool &amp; Ice Rink Building Ice Plant Retrofit and MEP Improvements</b>					
2023-27 Plan	\$ 804,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 804,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -
General Debt	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -
<b>Loretta C. Scott Center for Human Services Annual Allocation</b>					
2023-27 Plan	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
2024-28 Plan	\$ 125,000	\$ 130,000	\$ 136,000	\$ 142,000	\$ 148,000
General Cash Capital	\$ 125,000	\$ 130,000	\$ 136,000	\$ 142,000	\$ 148,000
<b>Loretta C. Scott Center for Human Services Basement/ Subbasement, Structural, Waterproofing and HVAC</b>					
2023-27 Plan	\$ 4,500,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 4,500,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ 4,500,000	\$ -
<b>Loretta C. Scott Center for Human Services Building Automation System Controls</b>					
2023-27 Plan	\$ 1,035,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 1,035,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ 1,035,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ 1,035,000	\$ -	\$ -	\$ -
<b>Loretta C. Scott Center for Human Services Code/Structural</b>					
2023-27 Plan	\$ 951,000	\$ 3,804,000	\$ -	\$ -	n/a
General Debt	\$ 951,000	\$ 3,804,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 854,000	\$ 3,804,000

2024-28 Plan	\$	-	\$	-	\$	-	\$	951,000	\$	3,804,000
General Cash Capital	\$	-	\$	-	\$	-	\$	951,000	\$	-
General Debt	\$	-	\$	-	\$	-	\$	-	\$	3,804,000
<b>Loretta C. Scott Center for Human Services Elevator Upgrades</b>										
2023-27 Plan	\$	440,000	\$	1,758,000	\$	-	\$	-		n/a
General Debt	\$	440,000	\$	1,758,000	\$	-	\$	-		
2024-28 Plan	\$	-	\$	2,198,000	\$	-	\$	-	\$	-
General Cash Capital	\$	-	\$	440,000	\$	-	\$	-	\$	-
General Debt	\$	-	\$	1,758,000	\$	-	\$	-	\$	-
<b>Loretta C. Scott Center for Human Services Envelope &amp; Exterior</b>										
2023-27 Plan	\$	402,000	\$	1,608,000	\$	-	\$	-		n/a
General Debt	\$	402,000	\$	1,608,000	\$	-	\$	-		
2024-28 Plan	\$	-	\$	402,000	\$	1,608,000	\$	-	\$	-
General Cash Capital	\$	-	\$	402,000	\$	-	\$	-	\$	-
General Debt	\$	-	\$	-	\$	1,608,000	\$	-	\$	-
<b>Loretta C. Scott Center for Human Services Roof Repairs</b>										
2023-27 Plan	\$	173,000	\$	-	\$	-	\$	-		n/a
General Cash Capital	\$	173,000	\$	-	\$	-	\$	-		
2024-28 Plan	\$	267,000	\$	-	\$	-	\$	-	\$	-
General Cash Capital	\$	267,000	\$	-	\$	-	\$	-	\$	-
<b>Marketview Lodge</b>										
2023-27 Plan	\$	-	\$	141,000	\$	-	\$	-		n/a
General Cash Capital	\$	-	\$	141,000	\$	-	\$	-		
2024-28 Plan	\$	-	\$	-	\$	-	\$	141,000	\$	-
General Cash Capital	\$	-	\$	-	\$	-	\$	141,000	\$	-
<b>Norton Village Lodge</b>										
2023-27 Plan	\$	550,000	\$	-	\$	-	\$	-		n/a
New York State	\$	550,000	\$	-	\$	-	\$	-		
2024-28 Plan	\$	500,000	\$	503,000	\$	-	\$	-	\$	-
General Cash Capital	\$	-	\$	503,000	\$	-	\$	-	\$	-
New York State	\$	500,000	\$	-	\$	-	\$	-	\$	-
<b>Recreation and Human Services Facility Improvements</b>										
2023-27 Plan	\$	650,000	\$	652,000	\$	662,000	\$	662,000		n/a
Animal Control Cash Capital	\$	50,000	\$	52,000	\$	52,000	\$	52,000		
General Cash Capital	\$	600,000	\$	600,000	\$	610,000	\$	610,000		
2024-28 Plan	\$	350,000	\$	452,000	\$	462,000	\$	462,000	\$	462,000
Animal Control Cash Capital	\$	50,000	\$	52,000	\$	52,000	\$	52,000	\$	52,000
General Cash Capital	\$	300,000	\$	400,000	\$	410,000	\$	410,000	\$	410,000
<b>Security Enhancements at DRHS facilities</b>										
2023-27 Plan	\$	100,000	\$	100,000	\$	100,000	\$	100,000		n/a
General Cash Capital	\$	100,000	\$	100,000	\$	100,000	\$	100,000		
2024-28 Plan	\$	-	\$	-	\$	-	\$	-	\$	-
<b>Thomas P. Ryan R-Center Renovations</b>										
2023-27 Plan	\$	375,000	\$	-	\$	-	\$	-		n/a
General Cash Capital	\$	375,000	\$	-	\$	-	\$	-		
2024-28 Plan	\$	425,000	\$	-	\$	-	\$	-	\$	-
General Cash Capital	\$	425,000	\$	-	\$	-	\$	-	\$	-

# ROCHESTER COMMUNITY SPORTS COMPLEX

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

ROCHESTER COMMUNITY SPORTS COMPLEX	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Rochester Community Sports Complex Annual Allocation</b>					
2023-27 Plan	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
2024-28 Plan	\$ 70,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
General Cash Capital	\$ 70,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
<b>Rochester Community Sports Complex Field Lighting Upgrades</b>					
2023-27 Plan	\$ 540,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 540,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 540,000
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 540,000
<b>Rochester Community Sports Complex Gravel Parking Lot Improvements</b>					
2023-27 Plan	\$ -	\$ -	\$ 316,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 316,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 316,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 316,000	\$ -
<b>Rochester Community Sports Complex HVAC Upgrades</b>					
2023-27 Plan	\$ 651,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 651,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 325,000	\$ 325,000
General Debt	\$ -	\$ -	\$ -	\$ 325,000	\$ 325,000
<b>Rochester Community Sports Complex Sprinkler System Assessment</b>					
2023-27 Plan	\$ 50,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 50,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 50,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 50,000	\$ -
<b>Rochester Community Sports Complex Training Facility Roof Replacement</b>					
2023-27 Plan	\$ 886,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 886,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ 886,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 133,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ 753,000	\$ -	\$ -	\$ -



# FACILITIES: BLUE CROSS ARENA AT THE ROCHESTER WAR MEMORIAL

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE FACILITIES CATEGORY

## SUMMARY OF FACILITIES: BLUE CROSS ARENA AT THE ROCHESTER WAR MEMORIAL BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$1,058,000	\$825,000	\$1,150,000	\$1,175,000	\$650,000	\$4,858,000
War Memorial Debt	\$850,000	\$6,650,000	\$3,400,000	\$900,000	\$0	\$11,800,000
<b>TOTAL</b>	<b>\$1,908,000</b>	<b>\$7,475,000</b>	<b>\$4,550,000</b>	<b>\$2,075,000</b>	<b>\$650,000</b>	<b>\$16,658,000</b>



## BLUE CROSS ARENA ARC FLASH CIRCUIT/BUSDUCT MODIFICATION STUDY

Assessment of electrical systems within the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$0	\$0	\$0	\$0	\$250,000	\$250,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$250,000</b>

## BLUE CROSS ARENA BOWL SEATING PHASED REPLACEMENT

Lower and upper-level bowl seating replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Debt	\$850,000	\$1,650,000	\$900,000	\$0	\$0	\$3,400,000
<b>TOTAL</b>	<b>\$850,000</b>	<b>\$1,650,000</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,400,000</b>

## BLUE CROSS ARENA BUILDING SYSTEM UPGRADES PHASE II: ICE PLANT REPLACEMENT

Replacement of the existing ice plant equipment with a new ice plant.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$400,000	\$0	\$0	\$0	\$0	\$400,000
<b>TOTAL</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>

## BLUE CROSS ARENA ELECTRICAL PANELBOARD REPLACEMENTS AND VAULT INVESTIGATION

Replacement of aging electrical distribution panels.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$0	\$0	\$0	\$300,000	\$0	\$300,000
War Memorial Debt	\$0	\$0	\$0	\$900,000	\$0	\$900,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>	<b>\$0</b>	<b>\$1,200,000</b>

## BLUE CROSS ARENA FACILITY IMPROVEMENTS

Annual allocation for improvements, rehabilitation, and renovation of the War Memorial and its building system components.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$0	\$325,000	\$350,000	\$375,000	\$400,000	\$1,450,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$325,000</b>	<b>\$350,000</b>	<b>\$375,000</b>	<b>\$400,000</b>	<b>\$1,450,000</b>

## BLUE CROSS ARENA GENERATOR MODERNIZATION

Modernization and expansion of generator capacity and overall facility coverage.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Debt	\$0	\$0	\$2,500,000	\$0	\$0	\$2,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>

## BLUE CROSS ARENA HVAC MODIFICATIONS

Replacement of fans and improvements to ventilation and humidity control.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$0	\$0	\$800,000	\$0	\$0	\$800,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>

# BLUE CROSS ARENA MECHANICAL UPGRADES PHASE III: SEWAGE EJECTORS AND SUITE AIR HANDLING UNITS

Replacement of sewage ejector pumps and scoping of sewer lines, and replacement of suite level air handling units.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$658,000	\$0	\$0	\$0	\$0	\$658,000
<b>TOTAL</b>	<b>\$658,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$658,000</b>

# BLUE CROSS ARENA RIVERSIDE ADDITION

Construction of addition including furniture, fixtures, and equipment for the new concessions area and club seating spaces.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$0	\$500,000	\$0	\$0	\$0	\$500,000
War Memorial Debt	\$0	\$5,000,000	\$0	\$0	\$0	\$5,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$5,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,500,000</b>

# BLUE CROSS ARENA SPRINKLER SYSTEM IMPROVEMENTS

Implementation of recommended improvements identified by a conditions assessment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
War Memorial Cash Capital	\$0	\$0	\$0	\$500,000	\$0	\$500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$500,000</b>

# FACILITIES: CITY HALL

FY 2024-28 Capital Improvement Program

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## SUMMARY OF FACILITIES: CITY HALL BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$368,000	\$298,000	\$1,124,000	\$334,000	\$345,000	\$2,469,000
General Debt	\$1,191,000	\$300,000	\$320,000	\$4,320,000	\$5,188,000	\$11,319,000
<b>TOTAL</b>	<b>\$1,559,000</b>	<b>\$598,000</b>	<b>\$1,444,000</b>	<b>\$4,654,000</b>	<b>\$5,533,000</b>	<b>\$13,788,000</b>



## CITY HALL ANNUAL ALLOCATION

Annual allocation for improvements to the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$210,000	\$234,000	\$244,000	\$254,000	\$265,000	\$1,207,000
<b>TOTAL</b>	<b>\$210,000</b>	<b>\$234,000</b>	<b>\$244,000</b>	<b>\$254,000</b>	<b>\$265,000</b>	<b>\$1,207,000</b>

## CITY HALL BUILDING A WINDOW REPLACEMENT/HEAT PUMP AND ENVELOPE IMPROVEMENTS

Phased historic window and perimeter heat pump replacements throughout the City Hall A Building.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$73,000	\$64,000	\$80,000	\$80,000	\$80,000	\$377,000

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$341,000	\$300,000	\$320,000	\$320,000	\$320,000	\$1,601,000
<b>TOTAL</b>	<b>\$414,000</b>	<b>\$364,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$1,978,000</b>

## CITY HALL MECHANICAL UPGRADES

Phased mechanical replacements including cooling tower replacement and heat pump, piping, and control replacements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$800,000	\$0	\$0	\$800,000
General Debt	\$850,000	\$0	\$0	\$4,000,000	\$4,868,000	\$9,718,000
<b>TOTAL</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$4,000,000</b>	<b>\$4,868,000</b>	<b>\$10,518,000</b>

## CITY HALL PUBLIC RECEPTION AREA

The project will fund a public reception space at the City Hall Church Street entrance. This space will allow the public to access pertinent information and directly interact with City staff in a welcoming environment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$85,000	\$0	\$0	\$0	\$0	\$85,000
<b>TOTAL</b>	<b>\$85,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$85,000</b>

# FACILITIES: GENERAL REHABILITATION

FY 2024-28 Capital Improvement Program

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## SUMMARY OF FACILITIES: GENERAL REHABILITATION BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$2,015,000	\$2,847,000	\$2,428,000	\$2,476,000	\$2,976,000	\$12,742,000
General Debt	\$0	\$0	\$3,271,000	\$0	\$0	\$3,271,000
Public Market Cash Capital	\$0	\$175,000	\$0	\$0	\$0	\$175,000
<b>TOTAL</b>	<b>\$2,015,000</b>	<b>\$3,022,000</b>	<b>\$5,699,000</b>	<b>\$2,476,000</b>	<b>\$2,976,000</b>	<b>\$16,188,000</b>

## 414 ANDREWS STREET VARIOUS IMPROVEMENTS

Window, masonry, and interior improvements at the facility that currently houses divisions of Environmental Services and Information Technology.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$450,000	\$450,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	<b>\$450,000</b>

## ASBESTOS MANAGEMENT

Asbestos remediation for various City facilities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$75,000	\$90,000	\$90,000	\$90,000	\$90,000	\$435,000
<b>TOTAL</b>	<b>\$75,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$435,000</b>

## BULLS HEAD PLAZA ANNUAL ALLOCATION

Repair, maintenance, and improvements of Bull's Head Plaza.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$200,000</b>

## CITY ELEVATOR MODERNIZATION ASSESSMENT

Elevator assessment for all general City facilities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$250,000	\$0	\$0	\$0	\$250,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>

## CITY FACILITIES GENERAL REHABILITATION

Renovation, rehabilitation, and replacement of buildings systems and components at City facilities as prioritized in an annual review.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$765,000	\$832,000	\$866,000	\$902,000	\$940,000	\$4,305,000
<b>TOTAL</b>	<b>\$765,000</b>	<b>\$832,000</b>	<b>\$866,000</b>	<b>\$902,000</b>	<b>\$940,000</b>	<b>\$4,305,000</b>

## CORTLAND/MIDTOWN TUNNEL ANNUAL ALLOCATION

Improvements and rehabilitation of the Cortland/Midtown tunnel

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
<b>TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>

## HEAT PUMP REPLACEMENT PROGRAM

Annual allocation for cyclical replacement of heat pumps at City Hall and the Public Safety Building.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
<b>TOTAL</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$1,750,000</b>

## HVAC REPLACEMENT AND REFRIGERANT MODERNIZATION PROGRAM

Annual allocation for phased replacement of mechanical equipment in City facilities that currently utilize R-22 refrigerant.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,500,000</b>

## PARKING LOT IMPROVEMENTS

Annual allocation for parking lot repairs and replacements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$150,000	\$306,000	\$313,000	\$320,000	\$327,000	\$1,416,000
Public Market Cash Capital	\$0	\$175,000	\$0	\$0	\$0	\$175,000
<b>TOTAL</b>	<b>\$150,000</b>	<b>\$481,000</b>	<b>\$313,000</b>	<b>\$320,000</b>	<b>\$327,000</b>	<b>\$1,591,000</b>

## ROC THE RIVERWAY ANNUAL ALLOCATION

Annual allocation for activities in support of the Roc the Riverway initiative including but not limited to site investigations, planning studies, and other capital needs not included in a specific project.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$50,000	\$75,000	\$75,000	\$75,000	\$75,000	\$350,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$350,000</b>

## ROOF IMPROVEMENT ANNUAL ALLOCATION

Annual allocation for maintenance and repair of roofs for City facilities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$50,000	\$104,000	\$109,000	\$114,000	\$119,000	\$496,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$104,000</b>	<b>\$109,000</b>	<b>\$114,000</b>	<b>\$119,000</b>	<b>\$496,000</b>

## SOUTH AVENUE GARAGE COMMERCIAL SPACE RENOVATION

Renovation of the vacant storefront along South Avenue for use by a new tenant.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$215,000	\$0	\$0	\$0	\$215,000
General Debt	\$0	\$0	\$3,271,000	\$0	\$0	\$3,271,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$215,000</b>	<b>\$3,271,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,486,000</b>



# FACILITIES: JOSEPH A. FLOREANO ROCHESTER RIVERSIDE CONVENTION CENTER

FY 2024-28 Capital Improvement Program

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## SUMMARY OF FACILITIES: ROCHESTER RIVERSIDE CONVENTION CENTER BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$350,000	\$810,000	\$170,000	\$673,000	\$161,000	\$2,164,000
General Debt	\$0	\$1,335,000	\$400,000	\$1,732,000	\$362,000	\$3,829,000
<b>TOTAL</b>	<b>\$350,000</b>	<b>\$2,145,000</b>	<b>\$570,000</b>	<b>\$2,405,000</b>	<b>\$523,000</b>	<b>\$5,993,000</b>



## CONVENTION CENTER ANNUAL ALLOCATION

Improvements and renovations of the Rochester Riverside Convention Center.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$280,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$280,000</b>

## CONVENTION CENTER ELEVATOR MODERNIZATION

Modernization of conveying system equipment for all elevators in the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$100,000	\$100,000	\$100,000	\$0	\$300,000
General Debt	\$0	\$400,000	\$400,000	\$400,000	\$0	\$1,200,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$1,500,000</b>

## CONVENTION CENTER EXHIBIT HALL FIRE DETECTION SYSTEM REPLACEMENT

Removal of existing systems and installation and connections of new fire detection systems in the Exhibit Hall.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>

## CONVENTION CENTER FURNITURE REPLACEMENT

Replacement of banquet table and chairs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$935,000	\$0	\$0	\$0	\$935,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$935,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$935,000</b>

## CONVENTION CENTER MECHANICAL PHASE 3 - HVAC

Replacement of boiler and hot water pump system and other HVAC upgrades.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$0	\$1,332,000	\$0	\$1,332,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,332,000</b>	<b>\$0</b>	<b>\$1,332,000</b>

## CONVENTION CENTER MECHANICAL PHASE 4 - LIGHTING

Replacement of lighting control system and domestic hot water heating system equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$503,000	\$0	\$503,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$503,000</b>	<b>\$0</b>	<b>\$503,000</b>

## CONVENTION CENTER MECHANICAL PHASE 5 - EMERGENCY GENERATOR REPLACEMENT

Modernization and expansion of generator capacity and overall facility coverage.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$91,000	\$91,000
General Debt	\$0	\$0	\$0	\$0	\$362,000	\$362,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$453,000</b>	<b>\$453,000</b>

# CONVENTION CENTER SECURITY CAMERA REPLACEMENT

Replacement of antiquated cameras with modernized security camera system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$250,000	\$250,000	\$0	\$0	\$0	\$500,000
<b>TOTAL</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>

# CONVENTION CENTER STAGE SYSTEM REPLACEMENT

Complete replacement of portable stage system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$390,000	\$0	\$0	\$0	\$390,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$390,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$390,000</b>

# FACILITIES: LIBRARIES

FY 2024-28 Capital Improvement Program

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## SUMMARY OF FACILITIES: LIBRARIES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$656,000	\$1,700,000	\$1,670,000	\$2,257,000	\$674,000	\$6,957,000
Library Debt	\$633,000	\$0	\$0	\$8,500,000	\$2,000,000	\$11,133,000
<b>TOTAL</b>	<b>\$1,289,000</b>	<b>\$1,700,000</b>	<b>\$1,670,000</b>	<b>\$10,757,000</b>	<b>\$2,674,000</b>	<b>\$18,090,000</b>

## CENTRAL LIBRARY

### BAUSCH AND LOMB LIBRARY ELEVATOR MODERNIZATION

Modernization of conveying system equipment for all elevators in the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$0	\$0	\$500,000	\$500,000	\$500,000	\$1,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$1,500,000</b>

### BAUSCH AND LOMB LIBRARY HEAT PUMP REPLACEMENT

Replacement of heat pumps throughout the facility for heating and cooling.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$0	\$530,000	\$0	\$0	\$0	\$530,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$530,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$530,000</b>

## CENTRAL LIBRARY MAINTENANCE

Annual allocation for emergency capital repairs and general maintenance of the Central Library buildings.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$92,000	\$94,000	\$94,000	\$96,000	\$96,000	\$472,000
<b>TOTAL</b>	<b>\$92,000</b>	<b>\$94,000</b>	<b>\$94,000</b>	<b>\$96,000</b>	<b>\$96,000</b>	<b>\$472,000</b>

## RUNDEL LIBRARY EAST TERRACE REPAIRS

Structural repairs and improvements to the elevated east terrace that serves as the Library main entrance.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Debt	\$0	\$0	\$0	\$5,500,000	\$0	\$5,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,500,000</b>	<b>\$0</b>	<b>\$5,500,000</b>

## RUNDEL LIBRARY ELEVATOR MODERNIZATION

Modernization of conveying system equipment for all elevators in the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$0	\$500,000	\$500,000	\$500,000	\$0	\$1,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$1,500,000</b>

## RUNDEL LIBRARY FILTRATION AND INTAKE AIR UPGRADES

Improvements to the existing mechanical system to provide better air quality for patrons and staff.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$500,000	\$500,000	\$0	\$0	\$0	\$1,000,000
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>

## RUNDEL LIBRARY ROOF REPLACEMENT

Replacement of antiquated roof system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$0	\$0	\$500,000	\$0	\$0	\$500,000
Library Debt	\$0	\$0	\$0	\$3,000,000	\$0	\$3,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$3,500,000</b>

## RUNDEL LIBRARY TERRACE ANNUAL INSPECTION PROGRAM

Annual structural inspection of the Rundel Terrace.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$10,000	\$20,000	\$20,000	\$20,000	\$20,000	\$90,000
<b>TOTAL</b>	<b>\$10,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$90,000</b>

## ARNETT BRANCH LIBRARY HIGH ROOF REPAIRS

Removal and replacement of antiquated roof system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$0	\$0	\$0	\$583,000	\$0	\$583,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$583,000</b>	<b>\$0</b>	<b>\$583,000</b>

## BRANCH LIBRARIES MAINTENANCE

Finish replacements and capital repairs to building systems, envelopes, and parking lots.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$54,000	\$56,000	\$56,000	\$58,000	\$58,000	\$282,000
<b>TOTAL</b>	<b>\$54,000</b>	<b>\$56,000</b>	<b>\$56,000</b>	<b>\$58,000</b>	<b>\$58,000</b>	<b>\$282,000</b>

## MAPLEWOOD COMMUNITY LIBRARY RENOVATION

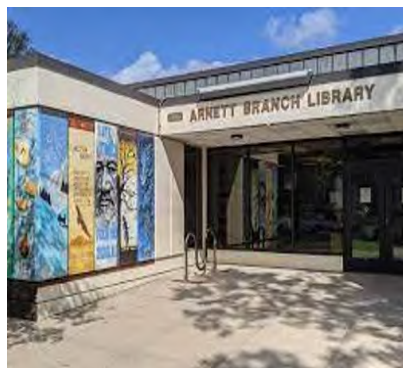
Code-compliant roof replacement in conjunction with American Rescue Plan Act-funded library renovation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Debt	\$633,000	\$0	\$0	\$0	\$0	\$633,000
<b>TOTAL</b>	<b>\$633,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$633,000</b>

## WINTON BRANCH LIBRARY RENOVATION

Various interior and exterior improvements throughout the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Library Cash Capital	\$0	\$0	\$0	\$500,000	\$0	\$500,000
Library Debt	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$2,000,000</b>	<b>\$2,500,000</b>



# FACILITIES: OPERATIONS CENTER COMPLEX

FY 2024-28 Capital Improvement Program

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## SUMMARY OF FACILITIES: OPERATIONS CENTER COMPLEX BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$347,000	\$130,000	\$415,000	\$141,000	\$286,000	\$1,319,000
Local Works Cash Capital	\$100,000	\$871,000	\$429,000	\$97,000	\$274,000	\$1,771,000
Refuse Cash Capital	\$651,000	\$91,000	\$429,000	\$1,697,000	\$274,000	\$3,142,000
Refuse Debt	\$0	\$0	\$0	\$0	\$7,800,000	\$7,800,000
Water Cash Capital	\$8,000	\$20,000	\$20,000	\$20,000	\$20,000	\$88,000
<b>TOTAL</b>	<b>\$1,106,000</b>	<b>\$1,112,000</b>	<b>\$1,293,000</b>	<b>\$1,955,000</b>	<b>\$8,654,000</b>	<b>\$14,120,000</b>

## BUILDING 100 RESTROOM RENOVATION

Renovation of the Central Vehicle Maintenance Facility restroom facilities including replacement of all plumbing fixtures and related components.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$139,000	\$139,000
Local Works Cash Capital	\$0	\$0	\$0	\$0	\$174,000	\$174,000
Refuse Cash Capital	\$0	\$0	\$0	\$0	\$174,000	\$174,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$487,000</b>	<b>\$487,000</b>

## BUILDING 100 AND 200 ROOFTOP UNIT REPLACEMENT

Rooftop unit replacements at the Central Vehicle Maintenance Facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$66,000	\$0	\$0	\$66,000
Local Works Cash Capital	\$0	\$0	\$67,000	\$0	\$0	\$67,000
Refuse Cash Capital	\$0	\$0	\$67,000	\$0	\$0	\$67,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>

## CENTRAL VEHICLE MAINTENANCE FACILITY ANNUAL ALLOCATION

Annual allocation for the upkeep of the facilities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$90,000	\$125,000	\$130,000	\$136,000	\$142,000	\$623,000
Local Works Cash Capital	\$68,000	\$71,000	\$74,000	\$77,000	\$80,000	\$370,000
Refuse Cash Capital	\$68,000	\$71,000	\$74,000	\$77,000	\$80,000	\$370,000
<b>TOTAL</b>	<b>\$226,000</b>	<b>\$267,000</b>	<b>\$278,000</b>	<b>\$290,000</b>	<b>\$302,000</b>	<b>\$1,363,000</b>

## COMPRESSED NATURAL GAS FUEL DISPENSER REPLACEMENT

Replacement of the Compressed Natural Gas (CNG) fuel dispenser at the Central Vehicle Maintenance Facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$32,000	\$0	\$0	\$0	\$0	\$32,000
Local Works Cash Capital	\$32,000	\$0	\$0	\$0	\$0	\$32,000
Refuse Cash Capital	\$8,000	\$0	\$0	\$0	\$0	\$8,000
Water Cash Capital	\$8,000	\$0	\$0	\$0	\$0	\$8,000
<b>TOTAL</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>

## LIFT REPLACEMENT

Systematic replacement of various lifts at the Central Vehicle Maintenance Facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
Local Works Cash Capital	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
Refuse Cash Capital	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
Water Cash Capital	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$260,000</b>

## PAVEMENT RESURFACING

Pavement resurfacing throughout the Central Vehicle Maintenance Facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$214,000	\$0	\$0	\$214,000
Local Works Cash Capital	\$0	\$0	\$268,000	\$0	\$0	\$268,000
Refuse Cash Capital	\$0	\$0	\$268,000	\$0	\$0	\$268,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>

## SALT SHED ROOF AND DECK RECONSTRUCTION

Removal and replacement of the salt shed roof system at the Central Vehicle Maintenance Facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Local Works Cash Capital	\$0	\$780,000	\$0	\$0	\$0	\$780,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$780,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$780,000</b>



## SECURITY UPGRADES

Security upgrades throughout the Central Vehicle Maintenance Facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$225,000	\$0	\$0	\$0	\$0	\$225,000
Refuse Cash Capital	\$575,000	\$0	\$0	\$0	\$0	\$575,000
<b>TOTAL</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>

## WESTSIDE GARAGE RENOVATION

Westside Garage truck bay and office renovations and site improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Refuse Cash Capital	\$0	\$0	\$0	\$1,600,000	\$0	\$1,600,000
Refuse Debt	\$0	\$0	\$0	\$0	\$7,800,000	\$7,800,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,600,000</b>	<b>\$7,800,000</b>	<b>\$9,400,000</b>

# FACILITIES: PARKING GARAGES

FY 2024-28 Capital Improvement Program

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## SUMMARY OF FACILITIES: PARKING GARAGES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Parking Cash Capital	\$3,052,000	\$2,028,000	\$1,874,000	\$1,782,000	\$2,145,000	\$10,881,000
Parking Debt	\$542,000	\$1,500,000	\$1,750,000	\$2,082,000	\$377,000	\$6,251,000
<b>TOTAL</b>	<b>\$3,594,000</b>	<b>\$3,528,000</b>	<b>\$3,624,000</b>	<b>\$3,864,000</b>	<b>\$2,522,000</b>	<b>\$17,132,000</b>

## PARKING GARAGE IMPROVEMENT PROGRAM

Parking garage repairs as a part of the City annual garage repair program.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Parking Cash Capital	\$231,000	\$666,000	\$330,000	\$324,000	\$1,261,000	\$2,812,000
Parking Debt	\$0	\$672,000	\$1,565,000	\$712,000	\$0	\$2,949,000
<b>TOTAL</b>	<b>\$231,000</b>	<b>\$1,338,000</b>	<b>\$1,895,000</b>	<b>\$1,036,000</b>	<b>\$1,261,000</b>	<b>\$5,761,000</b>

## SOUTH AVENUE GARAGE UPGRADES

Parking garage repairs as a part of the City annual garage repair program at the South Avenue Garage, including funding for projects in the Stone Street wing.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Parking Cash Capital	\$2,821,000	\$1,362,000	\$1,544,000	\$1,458,000	\$884,000	\$8,069,000
Parking Debt	\$542,000	\$828,000	\$185,000	\$1,370,000	\$377,000	\$3,302,000
<b>TOTAL</b>	<b>\$3,363,000</b>	<b>\$2,190,000</b>	<b>\$1,729,000</b>	<b>\$2,828,000</b>	<b>\$1,261,000</b>	<b>\$11,371,000</b>



# FACILITIES: RECREATION FACILITIES

FY 2024-28 Capital Improvement Program

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## SUMMARY OF FACILITIES: RECREATION FACILITIES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$50,000	\$52,000	\$52,000	\$52,000	\$52,000	\$258,000
General Cash Capital	\$1,911,000	\$3,584,000	\$736,000	\$3,313,000	\$1,283,000	\$10,827,000
General Debt	\$3,465,000	\$2,793,000	\$2,368,000	\$7,171,000	\$18,882,000	\$34,679,000
New York State	\$500,000	\$342,000	\$0	\$0	\$0	\$842,000
<b>TOTAL</b>	<b>\$5,926,000</b>	<b>\$6,771,000</b>	<b>\$3,156,000</b>	<b>\$10,536,000</b>	<b>\$20,217,000</b>	<b>\$46,606,000</b>

## AVENUE D R-CENTER HVAC REPLACEMENT

Removal and replacement of rooftop mechanical units and addition of central air conditioning for the entire facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$100,000	\$0	\$0	\$100,000
General Debt	\$0	\$0	\$400,000	\$0	\$0	\$400,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>

## AVENUE D R-CENTER ROOF RESTORATION

Partial roof restoration with localized full replacements as needed.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$90,000	\$0	\$0	\$90,000
General Debt	\$0	\$0	\$360,000	\$0	\$0	\$360,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>

## CARTER STREET R-CENTER ROOF REPLACEMENT

Replacement of the gymnasium and R-Center roofs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$765,000	\$0	\$0	\$0	\$0	\$765,000
<b>TOTAL</b>	<b>\$765,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$765,000</b>

## DANFORTH R-CENTER RENOVATION

Improvements including window replacements, gym stage lighting, and ceiling replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$79,000	\$0	\$79,000
General Debt	\$0	\$0	\$0	\$0	\$578,000	\$578,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$79,000</b>	<b>\$578,000</b>	<b>\$657,000</b>

## EDGERTON R-CENTER RENOVATION

Interior and exterior improvements throughout the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$1,450,000	\$725,000	\$2,175,000
General Debt	\$0	\$0	\$0	\$0	\$14,500,000	\$14,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,450,000</b>	<b>\$15,225,000</b>	<b>\$16,675,000</b>

## FREDERICK DOUGLASS R-CENTER RENOVATION

Resident Project Representation services for the R-Center renovation in conjunction with the Rochester City School District.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$50,000	\$0	\$140,000	\$0	\$190,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$0</b>	<b>\$190,000</b>

## GENESEE VALLEY PARK SPORTS COMPLEX BUILDING ENVELOPE UPGRADES

Improvements to the building envelope including roof and wall coatings and insulation upgrades.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$0	\$2,671,000	\$0	\$2,671,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,671,000</b>	<b>\$0</b>	<b>\$2,671,000</b>

## GENESEE VALLEY PARK SPORTS COMPLEX ICE PLANT RETROFIT AND MEP IMPROVEMENTS

Ice plant retrofit and related mechanical, electrical, and plumbing improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$2,700,000	\$0	\$0	\$0	\$0	\$2,700,000
<b>TOTAL</b>	<b>\$2,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,700,000</b>

## LAKE RILEY LODGE STRUCTURAL REMEDIATION

Structural repairs to the building foundation and floor system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$794,000	\$0	\$0	\$0	\$0	\$794,000
<b>TOTAL</b>	<b>\$794,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$794,000</b>

## LORETTA C. SCOTT CENTER FOR HUMAN SERVICES ANNUAL ALLOCATION

Annual allocation for repairs and maintenance of the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$125,000	\$130,000	\$136,000	\$142,000	\$148,000	\$681,000
<b>TOTAL</b>	<b>\$125,000</b>	<b>\$130,000</b>	<b>\$136,000</b>	<b>\$142,000</b>	<b>\$148,000</b>	<b>\$681,000</b>

## LORETTA C. SCOTT CENTER FOR HUMAN SERVICES BASEMENT IMPROVEMENTS

Structural, waterproofing, and mechanical improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$0	\$4,500,000	\$0	\$4,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,500,000</b>	<b>\$0</b>	<b>\$4,500,000</b>

## LORETTA C. SCOTT CENTER FOR HUMAN SERVICES BUILDING AUTOMATION SYSTEMS CONTROLS

Upgrade of the existing building automation system control system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$1,035,000	\$0	\$0	\$0	\$1,035,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,035,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,035,000</b>

## LORETTA C. SCOTT CENTER FOR HUMAN SERVICES CODE AND STRUCTURAL IMPROVEMENTS

Improvements to egress lighting, ADA accessibility, fire alarm systems, and other general upgrades.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$951,000	\$0	\$951,000
General Debt	\$0	\$0	\$0	\$0	\$3,804,000	\$3,804,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$951,000</b>	<b>\$3,804,000</b>	<b>\$4,755,000</b>

## LORETTA C. SCOTT CENTER FOR HUMAN SERVICES ELEVATOR UPGRADES

Modernization of conveying system equipment for all elevators in the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$440,000	\$0	\$0	\$0	\$440,000
General Debt	\$0	\$1,758,000	\$0	\$0	\$0	\$1,758,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,198,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,198,000</b>

## LORETTA C. SCOTT CENTER FOR HUMAN SERVICES ENVELOPE AND EXTERIOR IMPROVEMENTS

Masonry repairs and window modernization throughout the exterior envelope.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$402,000	\$0	\$0	\$0	\$402,000
General Debt	\$0	\$0	\$1,608,000	\$0	\$0	\$1,608,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$402,000</b>	<b>\$1,608,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,010,000</b>

## LORETTA C. SCOTT CENTER FOR HUMAN SERVICES ROOF IMPROVEMENTS

Repair of the roof, roof top items, and roof parapet masonry.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$267,000	\$0	\$0	\$0	\$0	\$267,000
<b>TOTAL</b>	<b>\$267,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$267,000</b>

## MAPLEWOOD NATURE CENTER RENOVATION

Partial funding for upgrades to achieve net zero carbon emissions.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$1,334,000	\$0	\$0	\$0	\$1,334,000
New York State	\$0	\$342,000	\$0	\$0	\$0	\$342,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,676,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,676,000</b>

## MARKETVIEW LODGE RENOVATION

Renovation including window and door replacement, ADA and restroom upgrades, and kitchen modifications.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$141,000	\$0	\$141,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$141,000</b>	<b>\$0</b>	<b>\$141,000</b>

## NORTON VILLAGE LODGE RENOVATION

Replacement of HVAC and electrical components.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$503,000	\$0	\$0	\$0	\$503,000
New York State	\$500,000	\$0	\$0	\$0	\$0	\$500,000
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$503,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,003,000</b>

## RECREATION AND HUMAN SERVICES FACILITY IMPROVEMENT ANNUAL ALLOCATION

Renovation of recreation facilities, including Animal Services, based on operational and programmatic needs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Animal Control Cash Capital	\$50,000	\$52,000	\$52,000	\$52,000	\$52,000	\$258,000
General Cash Capital	\$300,000	\$400,000	\$410,000	\$410,000	\$410,000	\$1,930,000
<b>TOTAL</b>	<b>\$350,000</b>	<b>\$452,000</b>	<b>\$462,000</b>	<b>\$462,000</b>	<b>\$462,000</b>	<b>\$2,188,000</b>

## THOMAS P. RYAN R-CENTER RENOVATION

Resident Project Representation services, furniture, fixtures, and equipment for the R-Center renovation in conjunction with the Rochester City School District.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$425,000	\$0	\$0	\$0	\$0	\$425,000
<b>TOTAL</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$425,000</b>

## WILLIE W. LIGHTFOOT R-CENTER RENOVATION

Resident Project Representation services, furniture, fixtures, and equipment for the R-Center renovation in conjunction with Rochester City School District.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$325,000	\$0	\$0	\$0	\$325,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$325,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$325,000</b>

# FACILITIES: ROCHESTER COMMUNITY SPORTS COMPLEX

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE FACILITIES CATEGORY

## SUMMARY OF FACILITIES: ROCHESTER COMMUNITY SPORTS COMPLEX BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$70,000	\$233,000	\$100,000	\$466,000	\$100,000	\$969,000
General Debt	\$0	\$753,000	\$0	\$325,000	\$865,000	\$1,943,000
<b>TOTAL</b>	<b>\$70,000</b>	<b>\$986,000</b>	<b>\$100,000</b>	<b>\$791,000</b>	<b>\$965,000</b>	<b>\$2,912,000</b>



## ROCHESTER COMMUNITY SPORTS COMPLEX ANNUAL ALLOCATION

Annual allocation for structural and building improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$70,000	\$100,000	\$100,000	\$100,000	\$100,000	\$470,000
<b>TOTAL</b>	<b>\$70,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$470,000</b>



# ROCHESTER COMMUNITY SPORTS COMPLEX FIELD LIGHTING UPGRADES

Energy efficiency upgrades to the stadium field lighting.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$0	\$0	\$540,000	\$540,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$540,000</b>	<b>\$540,000</b>

# ROCHESTER COMMUNITY SPORTS COMPLEX GRAVEL PARKING LOT IMPROVEMENTS

Improvements to existing gravel parking lot.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$316,000	\$0	\$316,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$316,000</b>	<b>\$0</b>	<b>\$316,000</b>

# ROCHESTER COMMUNITY SPORTS COMPLEX HVAC UPGRADES

Mechanical equipment replacement in various locations throughout the complex.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$0	\$325,000	\$325,000	\$650,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$325,000</b>	<b>\$325,000</b>	<b>\$650,000</b>

# ROCHESTER COMMUNITY SPORTS COMPLEX SPRINKLER SYSTEM ASSESSMENT

Assessment of building fire suppression system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$50,000	\$0	\$50,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>

# ROCHESTER COMMUNITY SPORTS COMPLEX TRAINING FACILITY ROOF REPLACEMENT

Replacement of the Sports Training Facility roof.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$133,000	\$0	\$0	\$0	\$133,000
General Debt	\$0	\$753,000	\$0	\$0	\$0	\$753,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$886,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$886,000</b>

# PARKS AND OPEN SPACE

FY 2024-28 Capital Improvement Program

## DESCRIPTION

The Parks and Open Space category contains projects that preserve and enhance some of Rochester’s most treasured public spaces. These spaces throughout the community are complimented by an abundance of natural resources, which include miles of coastline along our waterways and an urban forest that is integrated throughout the city landscape. Parks and Open Space projects will preserve historic cemetery resources, maintain the public markets, improve the trail system, expand the urban forest, increase public access to the waterfront, and enhance parks, playgrounds, and recreational opportunities throughout the city.

## SUB-CATEGORIES

- Cemeteries
- Markets
- Recreation
- Trail System
- Urban Forest
- Waterfront



## SUMMARY OF PARKS AND OPEN SPACE BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Cemetery Cash Capital</b>	\$720,000	\$1,617,000	\$1,649,000	\$1,667,000	\$4,081,000	\$9,734,000
<b>Cemetery Debt</b>	\$0	\$504,000	\$2,280,000	\$0	\$1,271,000	\$4,055,000
<b>General Cash Capital</b>	\$3,700,000	\$6,013,000	\$3,883,000	\$2,775,000	\$4,187,000	\$20,558,000
<b>General Debt</b>	\$1,978,000	\$11,367,000	\$36,436,000	\$6,094,000	\$6,037,000	\$61,912,000
<b>New York State</b>	\$3,000,000	\$2,000,000	\$0	\$0	\$0	\$5,000,000

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Public Market Cash Capital	\$112,000	\$114,000	\$116,000	\$368,000	\$2,845,000	\$3,555,000
<b>TOTAL</b>	<b>\$9,510,000</b>	<b>\$21,615,000</b>	<b>\$44,364,000</b>	<b>\$10,904,000</b>	<b>\$18,421,000</b>	<b>\$104,814,000</b>

## SUMMARY OF PARKS AND OPEN SPACE BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemeteries	\$680,000	\$2,076,000	\$3,879,000	\$1,612,000	\$5,292,000	\$13,539,000
Markets	\$117,000	\$125,000	\$127,000	\$379,000	\$2,856,000	\$3,604,000
Recreation	\$5,430,000	\$5,221,000	\$16,847,000	\$5,083,000	\$4,634,000	\$37,215,000
Trail System	\$0	\$2,705,000	\$160,000	\$495,000	\$3,905,000	\$7,265,000
Urban Forest	\$2,790,000	\$3,029,000	\$1,366,000	\$1,242,000	\$1,283,000	\$9,710,000
Waterfront	\$493,000	\$8,459,000	\$21,985,000	\$2,093,000	\$451,000	\$33,481,000
<b>TOTAL</b>	<b>\$9,510,000</b>	<b>\$21,615,000</b>	<b>\$44,364,000</b>	<b>\$10,904,000</b>	<b>\$18,421,000</b>	<b>\$104,814,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

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The following section provides a comparison of the project funding levels and sources as reflected in the 2023-27 Capital Improvement Program versus the 2024-28 Capital Improvement Program. The comparison is organized by subcategory below, identifies new projects, and includes changes to projects the fiscal years presented in both plans - 2023-24, 2024-25, 2025-26, and 2026-27. Funding amounts and sources remain unchanged for all other projects not listed below.

## CEMETERIES

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### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Mount Hope and Riverside Cemeteries Archival Fire Suppression System Assessment is added in 2023-24

### PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>CEMETERIES</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>Cemeteries - Development</b>					
<b>2023-27 Plan</b>	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	n/a
Cemetery Cash Capital	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	
<b>2024-28 Plan</b>	\$ 250,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
Cemetery Cash Capital	\$ 250,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
<b>Cemeteries - Memorialization</b>					
<b>2023-27 Plan</b>	\$ 180,000	\$ 190,000	\$ 190,000	\$ 200,000	n/a
Cemetery Cash Capital	\$ 180,000	\$ 190,000	\$ 190,000	\$ 200,000	
<b>2024-28 Plan</b>	\$ 100,000	\$ 190,000	\$ 190,000	\$ 200,000	\$ 210,000
Cemetery Cash Capital	\$ 100,000	\$ 190,000	\$ 190,000	\$ 200,000	\$ 210,000
<b>Cemeteries - Site Improvements</b>					
<b>2023-27 Plan</b>	\$ 400,000	\$ 410,000	\$ 410,000	\$ 500,000	n/a
Cemetery Cash Capital	\$ 400,000	\$ 410,000	\$ 410,000	\$ 500,000	
<b>2024-28 Plan</b>	\$ 200,000	\$ 570,000	\$ 580,000	\$ 590,000	\$ 600,000
Cemetery Cash Capital	\$ 200,000	\$ 570,000	\$ 580,000	\$ 590,000	\$ 600,000
<b>Mount Hope Cemetery Domestic Water Service Upgrades</b>					
<b>2023-27 Plan</b>	\$ -	\$ -	\$ 1,786,000	\$ -	n/a
Cemetery Cash Capital	\$ -	\$ -	\$ 1,786,000	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,786,000
Cemetery Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 1,786,000
<b>Mount Hope Cemetery Fencing Replacement</b>					
<b>2023-27 Plan</b>	\$ 618,000	\$ 574,000	\$ -	\$ -	n/a
Cemetery Cash Capital	\$ 618,000	\$ 574,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ 510,000	\$ 1,000,000	\$ -	\$ -
Cemetery Cash Capital	\$ -	\$ 6,000	\$ 15,000	\$ -	\$ -
Cemetery Debt	\$ -	\$ 504,000	\$ 985,000	\$ -	\$ -
<b>Mount Hope Cemetery Road Paving Improvements</b>					
<b>2023-27 Plan</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
Cemetery Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>2024-28 Plan</b>	\$ -	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000
Cemetery Cash Capital	\$ -	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000
<b>Mount Hope Office &amp; Crematory Windows and HVAC Upgrades</b>					
<b>2023-27 Plan</b>	\$ -	\$ -	\$ 595,000	\$ -	n/a
Cemetery Cash Capital	\$ -	\$ -	\$ 595,000	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ -	\$ 595,000
Cemetery Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 595,000
<b>Mount Hope Cemetery 1862 Chapel Restoration</b>					
<b>2023-27 Plan</b>	\$ 868,000	\$ -	\$ 607,000	\$ -	n/a
Cemetery Debt	\$ 868,000	\$ -	\$ 607,000	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ 868,000	\$ -	\$ 607,000
Cemetery Debt	\$ -	\$ -	\$ 868,000	\$ -	\$ 607,000
<b>Mount Hope Cemetery 1912 Chapel Restoration</b>					
<b>2023-27 Plan</b>	\$ -	\$ 427,000	\$ -	\$ 664,000	n/a
Cemetery Debt	\$ -	\$ 427,000	\$ -	\$ 664,000	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ 427,000	\$ -	\$ 664,000
Cemetery Debt	\$ -	\$ -	\$ 427,000	\$ -	\$ 664,000

# MARKETS

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

MARKETS	2023-24	2024-25	2025-26	2026-27	2027-28
<b>International Plaza General Rehab</b>					
2023-27 Plan	\$ 10,000	\$ 11,000	\$ 11,000	\$ 11,000	n/a
General Cash Capital	\$ 10,000	\$ 11,000	\$ 11,000	\$ 11,000	
2024-28 Plan	\$ 5,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
General Cash Capital	\$ 5,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
<b>Public Market General Rehab</b>					
2023-27 Plan	\$ 56,000	\$ 58,000	\$ 59,000	\$ 60,000	n/a
Public Market Cash Capital	\$ 56,000	\$ 58,000	\$ 59,000	\$ 60,000	
2024-28 Plan	\$ 112,000	\$ 114,000	\$ 116,000	\$ 118,000	\$ 120,000
Public Market Cash Capital	\$ 112,000	\$ 114,000	\$ 116,000	\$ 118,000	\$ 120,000
<b>Public Market Pavement Restoration</b>					
2023-27 Plan	\$ 250,000	\$ 2,750,000	\$ -	\$ -	n/a
Public Market Cash Capital	\$ 250,000	\$ 2,750,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,725,000
Public Market Cash Capital	\$ -	\$ -	\$ -	\$ 250,000	\$ 2,725,000

# RECREATION

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Brown's Square Park Renovations is added in 2027-28
- Edgerton Park Renovations is added in 2024-25 and 2025-26
- Lagrange Park Renovations is added in 2025-26 and 2026-27
- Roc City Skate Park Phases II & III are added in 2023-24 and 2024-25

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

RECREATION	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Fitness Court</b>					
2023-27 Plan	\$ 255,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 255,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 255,000	\$ -	\$ -
General Cash Capital	\$ -	\$ -	\$ 255,000	\$ -	\$ -
<b>Genesee Valley Park West Improvements</b>					
2023-27 Plan	\$ -	\$ 360,000	\$ 3,960,000	\$ -	n/a
General Cash Capital	\$ -	\$ 360,000	\$ -	\$ -	
General Debt	\$ -	\$ -	\$ 3,960,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 4,000,000	\$ -	\$ -
General Cash Capital	\$ -	\$ -	\$ 40,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 3,960,000	\$ -	\$ -
<b>High Falls District Right of Way</b>					
2023-27 Plan	\$ 80,000	\$ 81,000	\$ 82,000	\$ 83,000	n/a
General Cash Capital	\$ 80,000	\$ 81,000	\$ 82,000	\$ 83,000	
2024-28 Plan	\$ 40,000	\$ 81,000	\$ 82,000	\$ 83,000	\$ 84,000
General Cash Capital	\$ 40,000	\$ 81,000	\$ 82,000	\$ 83,000	\$ 84,000
<b>Willie W. Lightfoot R-Center Park Renovations</b>					
2023-27 Plan	\$ -	\$ 350,000	\$ 1,900,000	\$ -	n/a
General Cash Capital	\$ -	\$ 350,000	\$ -	\$ -	
General Debt	\$ -	\$ -	\$ 1,900,000	\$ -	
2024-28 Plan	\$ -	\$ 220,000	\$ 2,280,000	\$ -	\$ -
General Cash Capital	\$ -	\$ 220,000	\$ 25,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 2,255,000	\$ -	\$ -
<b>Martin Luther King Jr. Memorial Park Phase IV</b>					
2023-27 Plan	\$ 300,000	\$ 2,100,000	\$ -	\$ -	n/a
General Cash Capital	\$ 300,000	\$ -	\$ -	\$ -	
General Debt	\$ -	\$ 2,100,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ 250,000	\$ 2,250,000	\$ -	\$ -
General Cash Capital	\$ -	\$ 250,000	\$ 74,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 2,176,000	\$ -	\$ -
<b>Martin Luther King Jr. Memorial Park Playground Renovation</b>					
2023-27 Plan	\$ 2,000,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 2,000,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
General Cash Capital	\$ 22,000	\$ -	\$ -	\$ -	\$ -
General Debt	\$ 1,978,000	\$ -	\$ -	\$ -	\$ -
<b>Playground and Play Apparatus Renovation Annual Allocation</b>					
2023-27 Plan	\$ 1,850,000	\$ 850,000	\$ 1,000,000	\$ 1,000,000	n/a
General Cash Capital	\$ 850,000	\$ 300,000	\$ 300,000	\$ 300,000	
General Debt	\$ 1,000,000	\$ 550,000	\$ 700,000	\$ 700,000	
2024-28 Plan	\$ 100,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
General Cash Capital	\$ 100,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
General Debt	\$ -	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
<b>Pulaski Park Improvements</b>					
2023-27 Plan	\$ -	\$ 900,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 900,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 900,000
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 900,000

<b>Spray Park Rehab - Carter St. R-Center</b>								
<b>2023-27 Plan</b>	\$	420,000	\$	-	\$	-	n/a	
General Debt	\$	420,000	\$	-	\$	-		
<b>2024-28 Plan</b>	\$	-	\$	800,000	\$	-	\$ -	
General Cash Capital	\$	-	\$	9,000	\$	-	\$ -	
General Debt	\$	-	\$	791,000	\$	-	\$ -	
<b>Spray Park Rehab - Thomas P Ryan R-Center</b>								
<b>2023-27 Plan</b>	\$	-	\$	70,000	\$	330,000	\$ -	n/a
General Cash Capital	\$	-	\$	70,000	\$	-	\$ -	
General Debt	\$	-	\$	-	\$	330,000	\$ -	
<b>2024-28 Plan</b>	\$	-	\$	70,000	\$	333,000	\$ -	\$ -
General Cash Capital	\$	-	\$	70,000	\$	3,000	\$ -	\$ -
General Debt	\$	-	\$	-	\$	330,000	\$ -	\$ -
<b>Statue &amp; Monument Improvement</b>								
<b>2023-27 Plan</b>	\$	50,000	\$	50,000	\$	50,000	\$ 50,000	n/a
General Cash Capital	\$	50,000	\$	50,000	\$	50,000	\$ 50,000	
<b>2024-28 Plan</b>	\$	-	\$	-	\$	-	\$ -	\$ -
<b>Tennis/Basketball Court General Rehab</b>								
<b>2023-27 Plan</b>	\$	150,000	\$	150,000	\$	150,000	\$ 150,000	n/a
General Cash Capital	\$	150,000	\$	150,000	\$	150,000	\$ 150,000	
<b>2024-28 Plan</b>	\$	290,000	\$	300,000	\$	300,000	\$ 300,000	\$ 300,000
General Cash Capital	\$	290,000	\$	300,000	\$	300,000	\$ 300,000	\$ 300,000
<b>Wadsworth Square</b>								
<b>2023-27 Plan</b>	\$	-	\$	-	\$	300,000	\$ -	n/a
General Cash Capital	\$	-	\$	-	\$	300,000	\$ -	
<b>2024-28 Plan</b>	\$	-	\$	-	\$	-	\$ -	\$ 600,000
General Cash Capital	\$	-	\$	-	\$	-	\$ -	\$ 600,000



# TRAIL SYSTEM

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- CSX Corridor Acquisition is added in 2024-25
- St. Bernard's Trail Improvements is added in 2024-25

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

TRAIL SYSTEM	2023-24	2024-25	2025-26	2026-27	2027-28
<b>El Camino Trail Connection</b>					
2023-27 Plan	\$ -	\$ 70,000	\$ 330,000	\$ -	n/a
General Cash Capital	\$ -	\$ 70,000	\$ 330,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 65,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 65,000
<b>Genesee Riverway Rehabilitation Annual Allocation</b>					
2023-27 Plan	\$ 220,000	\$ 225,000	\$ 225,000	\$ 225,000	n/a
General Cash Capital	\$ 220,000	\$ 225,000	\$ 225,000	\$ 225,000	
2024-28 Plan	\$ -	\$ 155,000	\$ 160,000	\$ 165,000	\$ 170,000
General Cash Capital	\$ -	\$ 155,000	\$ 160,000	\$ 165,000	\$ 170,000
<b>Josana Trail</b>					
2023-27 Plan	\$ -	\$ 300,000	\$ 3,850,000	\$ -	n/a
General Cash Capital	\$ -	\$ 300,000	\$ -	\$ -	
General Debt	\$ -	\$ -	\$ 3,850,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 330,000	\$ 3,670,000
General Cash Capital	\$ -	\$ -	\$ -	\$ 330,000	\$ 33,000
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 3,637,000
<b>Maplewood Park Trail Improvements</b>					
2023-27 Plan	\$ 1,600,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 1,600,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 20,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ 1,780,000	\$ -	\$ -	\$ -

## URBAN FOREST

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### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Tree Expansion Beautification Program is added in 2023-24 and 2024-25

### PROJECT CHANGES:

none

# WATERFRONT

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Durand Eastman Park Beach Site Improvements is added in 2024-25
- Durand Eastman Park Beach Master Plan Implementation is added in 2024-25 and 2025-26
- William A. Johnson Jr. Port Terminal Building Roof Restoration is added in 2023-24, 2026-27, and 2027-28
- William A. Johnson Jr. Port Terminal Building Main Entrance Replacement is added in 2023-24

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

WATERFRONT	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Durand Eastman Beach House</b>					
<b>2023-27 Plan</b>	\$ 7,700,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 5,700,000	\$ -	\$ -	\$ -	
New York State	\$ 2,000,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ 7,700,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 85,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ 5,615,000	\$ -	\$ -	\$ -
New York State	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -
<b>Genesee Gateway Plan Implementation</b>					
<b>2023-27 Plan</b>	\$ -	\$ -	\$ 200,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 200,000	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Transient Marina Facilities Phase II</b>					
<b>2023-27 Plan</b>	\$ -	\$ -	\$ 472,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 472,000	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ -	\$ -
<b>West River Wall Phase III</b>					
<b>2023-27 Plan</b>	\$ -	\$ 20,000,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 20,000,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -
<b>William A. Johnson Jr. Port of Rochester Terminal Building Annual Allocation</b>					
<b>2023-27 Plan</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>2024-28 Plan</b>	\$ 90,000	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000
General Cash Capital	\$ 90,000	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000

# PARKS AND OPEN SPACE: CEMETERIES

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PARKS AND OPEN SPACE CATEGORY

## SUMMARY OF PARKS AND OPEN SPACE: CEMETERIES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$680,000	\$1,572,000	\$1,599,000	\$1,612,000	\$4,021,000	\$9,484,000
Cemetery Debt	\$0	\$504,000	\$2,280,000	\$0	\$1,271,000	\$4,055,000
<b>TOTAL</b>	<b>\$680,000</b>	<b>\$2,076,000</b>	<b>\$3,879,000</b>	<b>\$1,612,000</b>	<b>\$5,292,000</b>	<b>\$13,539,000</b>



## CEMETERIES ARCHIVAL FIRE SUPPRESSION SYSTEM ASSESSMENT

Evaluation for archival fire suppression system needs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$30,000	\$0	\$0	\$0	\$0	\$30,000
<b>TOTAL</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>

## CEMETERIES DEVELOPMENT

Allocation for the design and construction of new interment space.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$250,000	\$600,000	\$600,000	\$600,000	\$600,000	\$2,650,000
<b>TOTAL</b>	<b>\$250,000</b>	<b>\$600,000</b>	<b>\$600,000</b>	<b>\$600,000</b>	<b>\$600,000</b>	<b>\$2,650,000</b>

## CEMETERIES FACILITIES

Standard allocation for the general upkeep of cemetery buildings.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>

## CEMETERIES MEMORIALIZATION

Standard allocation for purchase and resale of cemetery memorials and markers, and installation of lettering on community mausoleum and columbarium crypt and niche fronts.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$100,000	\$190,000	\$190,000	\$200,000	\$210,000	\$890,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$190,000</b>	<b>\$190,000</b>	<b>\$200,000</b>	<b>\$210,000</b>	<b>\$890,000</b>

## CEMETERIES SITE IMPROVEMENTS

Standard allocation used for the upkeep of cemetery grounds, systems, and structures.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$200,000	\$570,000	\$580,000	\$590,000	\$600,000	\$2,540,000
<b>TOTAL</b>	<b>\$200,000</b>	<b>\$570,000</b>	<b>\$580,000</b>	<b>\$590,000</b>	<b>\$600,000</b>	<b>\$2,540,000</b>

## MOUNT HOPE CEMETERY 1862 CHAPEL RESTORATION

Phased repairs and restoration of the chapel.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Debt	\$0	\$0	\$868,000	\$0	\$607,000	\$1,475,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$868,000</b>	<b>\$0</b>	<b>\$607,000</b>	<b>\$1,475,000</b>

## MOUNT HOPE CEMETERY 1912 CHAPEL RESTORATION

Phased repairs and restoration of the chapel.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Debt	\$0	\$0	\$427,000	\$0	\$664,000	\$1,091,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$427,000</b>	<b>\$0</b>	<b>\$664,000</b>	<b>\$1,091,000</b>

## MOUNT HOPE CEMETERY DOMESTIC WATER SERVICE UPGRADES

Water service upgrades including distribution piping throughout cemetery.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$0	\$0	\$0	\$0	\$1,786,000	\$1,786,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,786,000</b>	<b>\$1,786,000</b>

# MOUNT HOPE CEMETERY FENCING REPLACEMENT

Phased replacement of perimeter, decorative, security fencing.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$0	\$6,000	\$15,000	\$0	\$0	\$21,000
Cemetery Debt	\$0	\$504,000	\$985,000	\$0	\$0	\$1,489,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$510,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,510,000</b>

# MOUNT HOPE CEMETERY OFFICE AND CREMATORY WINDOWS AND HVAC UPGRADES

Window replacement and mechanical system upgrades.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$0	\$0	\$0	\$0	\$595,000	\$595,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$595,000</b>	<b>\$595,000</b>

# MOUNT HOPE CEMETERY ROAD PAVING IMPROVEMENTS

Road paving improvements throughout the cemetery.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$0	\$104,000	\$109,000	\$114,000	\$119,000	\$446,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$104,000</b>	<b>\$109,000</b>	<b>\$114,000</b>	<b>\$119,000</b>	<b>\$446,000</b>

# RIVERSIDE CEMETERY ROAD PAVING IMPROVEMENTS

Road paving improvements throughout the cemetery.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$50,000	\$52,000	\$55,000	\$58,000	\$61,000	\$276,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$52,000</b>	<b>\$55,000</b>	<b>\$58,000</b>	<b>\$61,000</b>	<b>\$276,000</b>

# PARKS AND OPEN SPACE: MARKETS

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PARKS AND OPEN SPACE CATEGORY

## SUMMARY OF PARKS AND OPEN SPACE: MARKETS BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$5,000	\$11,000	\$11,000	\$11,000	\$11,000	\$49,000
Public Market Cash Capital	\$112,000	\$114,000	\$116,000	\$368,000	\$2,845,000	\$3,555,000
<b>TOTAL</b>	<b>\$117,000</b>	<b>\$125,000</b>	<b>\$127,000</b>	<b>\$379,000</b>	<b>\$2,856,000</b>	<b>\$3,604,000</b>



## INTERNATIONAL PLAZA ANNUAL ALLOCATION

Annual allocation for facility improvement needs at the International Plaza.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$5,000	\$11,000	\$11,000	\$11,000	\$11,000	\$49,000
<b>TOTAL</b>	<b>\$5,000</b>	<b>\$11,000</b>	<b>\$11,000</b>	<b>\$11,000</b>	<b>\$11,000</b>	<b>\$49,000</b>

## PUBLIC MARKET ANNUAL ALLOCATION

Annual allocation for facility improvement needs at the Public Market.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Public Market Cash Capital	\$112,000	\$114,000	\$116,000	\$118,000	\$120,000	\$580,000
<b>TOTAL</b>	<b>\$112,000</b>	<b>\$114,000</b>	<b>\$116,000</b>	<b>\$118,000</b>	<b>\$120,000</b>	<b>\$580,000</b>

# PUBLIC MARKET PAVEMENT RESTORATION

Pavement improvements throughout the Public Market site.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Public Market Cash Capital	\$0	\$0	\$0	\$250,000	\$2,725,000	\$2,975,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$2,725,000</b>	<b>\$2,975,000</b>



# PARKS AND OPEN SPACE: RECREATION

FY 2024-28 Capital Improvement Program

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## SUMMARY OF PARKS AND OPEN SPACE: RECREATION BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$452,000	\$1,930,000	\$2,191,000	\$913,000	\$2,234,000	\$7,720,000
General Debt	\$1,978,000	\$3,291,000	\$14,656,000	\$4,170,000	\$2,400,000	\$26,495,000
New York State	\$3,000,000	\$0	\$0	\$0	\$0	\$3,000,000
<b>TOTAL</b>	<b>\$5,430,000</b>	<b>\$5,221,000</b>	<b>\$16,847,000</b>	<b>\$5,083,000</b>	<b>\$4,634,000</b>	<b>\$37,215,000</b>



## BROWN'S SQUARE PARK

Park improvements including path removal and replacement, park lighting, park amenities, and vegetation management.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$750,000	\$750,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$750,000</b>

# EDGERTON PARK RENOVATIONS

Implementation of park masterplan recommendations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$500,000	\$65,000	\$0	\$0	\$565,000
General Debt	\$0	\$0	\$4,435,000	\$0	\$0	\$4,435,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$4,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000,000</b>



# FITNESS COURT

Installation of a second fitness court on the west side of the city.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$255,000	\$0	\$0	\$255,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$255,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$255,000</b>

# GENESEE VALLEY PARK WEST IMPROVEMENTS

Design and construction of a new park drive, parking, trail connections, picnic shelters, basketball and tennis courts, and landscape enhancements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$40,000	\$0	\$0	\$40,000
General Debt	\$0	\$0	\$3,960,000	\$0	\$0	\$3,960,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>

# HIGH FALLS DISTRICT RIGHT OF WAY

Replacement of public furnishings and streetscape features.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$40,000	\$81,000	\$82,000	\$83,000	\$84,000	\$370,000
<b>TOTAL</b>	<b>\$40,000</b>	<b>\$81,000</b>	<b>\$82,000</b>	<b>\$83,000</b>	<b>\$84,000</b>	<b>\$370,000</b>

# LAGRANGE PARK RENOVATIONS

Redesign and improvements to the outdoor spaces and concession stand for community use at the park.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$300,000	\$30,000	\$0	\$330,000
General Debt	\$0	\$0	\$0	\$2,670,000	\$0	\$2,670,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$2,700,000</b>	<b>\$0</b>	<b>\$3,000,000</b>

# LIBERTY POLE LIGHTING

Replacement of current lights to LED in order to provide enhanced technological lighting for themed use.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$547,000	\$0	\$0	\$547,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$547,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$547,000</b>



# MARTIN LUTHER KING JR. MEMORIAL PARK PHASE IV

Structural investigation of the space frame/sculpture, park streetscape improvements and park rehabilitation at the main entrance, the amphitheater, the lawn, and the berm area.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$250,000	\$74,000	\$0	\$0	\$324,000
General Debt	\$0	\$0	\$2,176,000	\$0	\$0	\$2,176,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$2,250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>

# MARTIN LUTHER KING JR. MEMORIAL PARK PLAYGROUND RENOVATION

Upgrades to the playground and surrounding park space to improve accessibility, visibility, and safety.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$22,000	\$0	\$0	\$0	\$0	\$22,000
General Debt	\$1,978,000	\$0	\$0	\$0	\$0	\$1,978,000
<b>TOTAL</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>

# PLAYGROUND AND PLAY APPARATUS RENOVATION ANNUAL ALLOCATION

Rehabilitation, renovation and replacement of recreation and parks facilities play apparatus.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$100,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,100,000
General Debt	\$0	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$6,000,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$8,100,000</b>

# PULASKI PARK IMPROVEMENTS

Design and construction of park improvements including park walkways, lighting, user amenities, and landscape enhancements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$0	\$0	\$900,000	\$900,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,000</b>	<b>\$900,000</b>

# ROC CITY SKATE PARK PHASE II AND III

The ROC City Skate Park is a 25,500 square foot skate park with entry features, event staging area, Genesee Riverway Trail enhancements, and a restroom/concession stand.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
New York State	\$3,000,000	\$0	\$0	\$0	\$0	\$3,000,000
<b>TOTAL</b>	<b>\$3,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>



## SPRAY PARK REHAB - CARTER ST. R-CENTER

Rehabilitation of existing facility spray park.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$9,000	\$0	\$0	\$0	\$9,000
General Debt	\$0	\$791,000	\$0	\$0	\$0	\$791,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>

## SPRAY PARK REHAB - THOMAS P. RYAN R-CENTER

Rehabilitation of existing facility spray park.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$70,000	\$3,000	\$0	\$0	\$73,000
General Debt	\$0	\$0	\$330,000	\$0	\$0	\$330,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$333,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$403,000</b>



## TENNIS AND BASKETBALL COURT IMPROVEMENTS

Annual allocation for maintenance and rehab needs at tennis and basketball courts throughout the City, prioritized based on an assessments conditions, use, and available funding.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$290,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,490,000
<b>TOTAL</b>	<b>\$290,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$1,490,000</b>

## WADSWORTH SQUARE

Design and construction of park improvements including walkways, lighting, general amenities, and landscape enhancements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$600,000	\$600,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$600,000</b>

## WILLIE W. LIGHTFOOT R-CENTER PARK IMPROVEMENTS

Park renovations to coordinate with the Rochester City School District project at the R-Center and the Parks Master Plan.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$220,000	\$25,000	\$0	\$0	\$245,000
General Debt	\$0	\$0	\$2,255,000	\$0	\$0	\$2,255,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$220,000</b>	<b>\$2,280,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>

# PARKS AND OPEN SPACE: TRAIL SYSTEM

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PARKS AND OPEN SPACE CATEGORY

## SUMMARY OF PARKS AND OPEN SPACE: TRAIL SYSTEM BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$244,000	\$160,000	\$495,000	\$268,000	\$1,167,000
General Debt	\$0	\$2,461,000	\$0	\$0	\$3,637,000	\$6,098,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,705,000</b>	<b>\$160,000</b>	<b>\$495,000</b>	<b>\$3,905,000</b>	<b>\$7,265,000</b>



## TRAIL DEVELOPMENT - CSX CORRIDOR ACQUISITION

The project proposes to acquire two inactive rail corridors from CSX for eventual conversion to trail. The JOSANA corridor runs between Oak Street and Hague Street, south of and parallel to Lyell Avenue. As envisioned in the 2010 JOSANA Neighborhood Master Plan and the 2015 JOSANA Rails-to-Trails Feasibility Study, this development project would include a new trail with facilities for recreation, fitness, community gardens, and open space. The Seneca corridor is located on the east side of and extends north along the Genesee River from Seneca Park at Seneca Park Avenue, north to Thomas Avenue. Upon conversion, the trail would be a northern extension of the El Camino Trail, providing greater connectivity between the El Camino neighborhood and the larger city and regional trail system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$500,000	\$0	\$0	\$0	\$500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>

## TRAIL DEVELOPMENT - JOSANA TRAIL

Construction of the first phase of the Josana Rails to Trails feasibility study.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$330,000	\$33,000	\$363,000
General Debt	\$0	\$0	\$0	\$0	\$3,637,000	\$3,637,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$330,000</b>	<b>\$3,670,000</b>	<b>\$4,000,000</b>

## TRAIL IMPROVEMENTS - EL CAMINO TRAIL

Construction of the trailhead and access improvements to link the North Clinton Avenue Corridor to the El Camino Trail.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$65,000	\$65,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$65,000</b>

## TRAIL IMPROVEMENTS - MAPLEWOOD PARK TRAIL

Trail improvements to enhance user safety and universal accessibility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$20,000	\$0	\$0	\$0	\$20,000
General Debt	\$0	\$1,780,000	\$0	\$0	\$0	\$1,780,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,800,000</b>

## TRAIL IMPROVEMENTS - ST. BERNARD'S TRAIL

Trail improvements including realignment, accessibility, and site improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$69,000	\$0	\$0	\$0	\$69,000
General Debt	\$0	\$181,000	\$0	\$0	\$0	\$181,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>

## TRAIL REHABILITATION - GENESEE RIVERWAY TRAIL ANNUAL ALLOCATION

Rehabilitation of trail and trail signage.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$155,000	\$160,000	\$165,000	\$170,000	\$650,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$155,000</b>	<b>\$160,000</b>	<b>\$165,000</b>	<b>\$170,000</b>	<b>\$650,000</b>



# PARKS AND OPEN SPACE: URBAN FOREST

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PARKS AND OPEN SPACE CATEGORY

## SUMMARY OF PARKS AND OPEN SPACE: URBAN FOREST BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$40,000	\$45,000	\$50,000	\$55,000	\$60,000	\$250,000
General Cash Capital	\$2,750,000	\$2,984,000	\$1,316,000	\$1,187,000	\$1,223,000	\$9,460,000
<b>TOTAL</b>	<b>\$2,790,000</b>	<b>\$3,029,000</b>	<b>\$1,366,000</b>	<b>\$1,242,000</b>	<b>\$1,283,000</b>	<b>\$9,710,000</b>

## ASH TREE PROGRAM

Annual allocation for treatment of more than 3,500 ash trees for protection against the Emerald Ash Borer invasive pest. Ash trees are treated on a three-year cycle, and trees that are no longer viable are removed and replaced.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$177,000	\$190,000	\$350,000	\$196,000	\$206,000	\$1,119,000
<b>TOTAL</b>	<b>\$177,000</b>	<b>\$190,000</b>	<b>\$350,000</b>	<b>\$196,000</b>	<b>\$206,000</b>	<b>\$1,119,000</b>

## FORESTRY PROGRAM

Annual allocation for the care and maintenance of approximately 64,000 public trees located along City streets, parks, and cemeteries.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Cemetery Cash Capital	\$40,000	\$45,000	\$50,000	\$55,000	\$60,000	\$250,000
General Cash Capital	\$923,000	\$944,000	\$966,000	\$991,000	\$1,017,000	\$4,841,000
<b>TOTAL</b>	<b>\$963,000</b>	<b>\$989,000</b>	<b>\$1,016,000</b>	<b>\$1,046,000</b>	<b>\$1,077,000</b>	<b>\$5,091,000</b>

# TREE EXPANSION BEAUTIFICATION PROGRAM

Trees are critical to a healthy and vibrant urban infrastructure and provide a myriad of environmental, social, and aesthetic benefits. This program will increase the city wide tree population from 64,000 to 70,000 by the end of 2025. The program is designed to eliminated disparities in the tree population by creating an equitable tree stocking percentage of 85% across all four quadrants.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$1,650,000	\$1,850,000	\$0	\$0	\$0	\$3,500,000
<b>TOTAL</b>	<b>\$1,650,000</b>	<b>\$1,850,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>

# PARKS AND OPEN SPACE: WATERFRONT

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PARKS AND OPEN SPACE CATEGORY

## SUMMARY OF PARKS AND OPEN SPACE: WATERFRONT BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$493,000	\$844,000	\$205,000	\$169,000	\$451,000	\$2,162,000
General Debt	\$0	\$5,615,000	\$21,780,000	\$1,924,000	\$0	\$29,319,000
New York State	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
<b>TOTAL</b>	<b>\$493,000</b>	<b>\$8,459,000</b>	<b>\$21,985,000</b>	<b>\$2,093,000</b>	<b>\$451,000</b>	<b>\$33,481,000</b>



## DURAND EASTMAN PARK BEACH HOUSE

Construction of a beach house at Durand Eastman Beach.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$85,000	\$0	\$0	\$0	\$85,000
General Debt	\$0	\$5,615,000	\$0	\$0	\$0	\$5,615,000
New York State	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$7,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,700,000</b>

## DURAND EASTMAN PARK BEACH MASTER PLAN

Phased implementation of an updated masterplan for the entire beach site.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$200,000	\$20,000	\$0	\$0	\$220,000
General Debt	\$0	\$0	\$1,780,000	\$0	\$0	\$1,780,000
TOTAL	\$0	\$200,000	\$1,800,000	\$0	\$0	\$2,000,000

## DURAND EASTMAN PARK BEACH SITE IMPROVEMENTS

Drainage and other site improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$400,000	\$0	\$0	\$0	\$400,000
TOTAL	\$0	\$400,000	\$0	\$0	\$0	\$400,000

## HARBOR MANAGEMENT PLAN

Dredging at the port along dock wall and marina entrance.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$21,000	\$0	\$0	\$21,000
TOTAL	\$0	\$0	\$21,000	\$0	\$0	\$21,000

## MARINA FACILITIES ANNUAL ALLOCATION

Annual allocation for improvements, rehabilitation, and renovation of marina facilities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
TOTAL	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000

## PORT INFRASTRUCTURE ROADS

Upkeep of public right-of-way in port area, includes trails and public space.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
TOTAL	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000

## RIVER STREET MARINA FACILITIES

Maintenance and infrastructure work around the Marina.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000
TOTAL	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000

## WEST RIVER WALL PHASE III

Restoring flood protection between Ford Street and Erie Lackawanna Bridge, restoration of park land and creation of development ready pad sites in conjunction with the Flint Street reconstruction project.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$20,000,000	\$0	\$0	\$20,000,000
TOTAL	\$0	\$0	\$20,000,000	\$0	\$0	\$20,000,000

## WILLIAM A. JOHNSON JR. PORT OF ROCHESTER TERMINAL BUILDING ANNUAL ALLOCATION

Annual allocation for general improvements, rehabilitation, and renovation at Port Terminal Building.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$90,000	\$104,000	\$109,000	\$114,000	\$119,000	\$536,000
TOTAL	\$90,000	\$104,000	\$109,000	\$114,000	\$119,000	\$536,000

## WILLIAM A. JOHNSON JR. PORT OF ROCHESTER TERMINAL BUILDING MAIN ENTRANCE SLIDING DOOR REPLACEMENT

Replacement of automatic sliding doors at main entrance.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$87,000	\$0	\$0	\$0	\$0	\$87,000
TOTAL	\$87,000	\$0	\$0	\$0	\$0	\$87,000

## WILLIAM A. JOHNSON JR. PORT OF ROCHESTER TERMINAL BUILDING ROOF RESTORATION

Phased roof replacements and restorations for the various roof types of the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$261,000	\$0	\$0	\$0	\$277,000	\$538,000
General Debt	\$0	\$0	\$0	\$1,924,000	\$0	\$1,924,000
TOTAL	\$261,000	\$0	\$0	\$1,924,000	\$277,000	\$2,462,000

# PUBLIC SAFETY

## FY 2024-28 Capital Improvement Program

### DESCRIPTION

The Public Safety category finances the capital needs of the City's public safety functions including Police, Fire, and Emergency Communications.

### SUB-CATEGORIES

- [Emergency Communications](#)
- [Fire](#)
- [Police](#)
- [Public Safety Building](#)



### SUMMARY OF PUBLIC SAFETY BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000
General Cash Capital	\$7,086,000	\$13,058,000	\$12,316,000	\$11,148,000	\$11,698,000	\$55,306,000
General Debt	\$4,770,000	\$3,250,000	\$7,800,000	\$2,140,000	\$4,250,000	\$22,210,000
<b>TOTAL</b>	<b>\$11,911,000</b>	<b>\$16,363,000</b>	<b>\$20,171,000</b>	<b>\$13,343,000</b>	<b>\$16,003,000</b>	<b>\$77,791,000</b>

### SUMMARY OF PUBLIC SAFETY BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Emergency Communications	\$35,000	\$35,000	\$350,000	\$510,000	\$258,000	\$1,188,000
Fire	\$8,552,000	\$8,380,000	\$15,397,000	\$6,679,000	\$7,092,000	\$46,100,000
Police	\$3,199,000	\$7,793,000	\$3,769,000	\$3,899,000	\$4,248,000	\$22,908,000
Public Safety Building	\$125,000	\$155,000	\$655,000	\$2,255,000	\$4,405,000	\$7,595,000
<b>TOTAL</b>	<b>\$11,911,000</b>	<b>\$16,363,000</b>	<b>\$20,171,000</b>	<b>\$13,343,000</b>	<b>\$16,003,000</b>	<b>\$77,791,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

The following section provides a comparison of the project funding levels and sources as reflected in the 2023-27 Capital Improvement Program versus the 2024-28 Capital Improvement Program. The comparison is organized by subcategory below, identifies new projects, and includes changes to projects the fiscal years presented in both plans - 2023-24, 2024-25, 2025-26, and 2026-27. Funding amounts and sources remain unchanged for all other projects not listed below.

## EMERGENCY COMMUNICATIONS

### NEW PROJECTS:

none

### PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

EMERGENCY COMMUNICATIONS	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Emergency Communications Facility Improvements</b>					
2023-27 Plan	\$ 255,000	\$ -	\$ -	\$ 188,000	n/a
General Cash Capital	\$ 255,000	\$ -	\$ -	\$ 188,000	
2024-28 Plan	\$ -	\$ -	\$ 255,000	\$ -	\$ 188,000
General Cash Capital	\$ -	\$ -	\$ 255,000	\$ -	\$ 188,000
<b>Emergency Communications Motor Equipment</b>					
2023-27 Plan	\$ -	\$ -	\$ -	\$ 40,000	n/a
General Cash Capital	\$ -	\$ -	\$ -	\$ 40,000	
2024-28 Plan	\$ -	\$ -	\$ 60,000	\$ -	\$ 35,000
General Cash Capital	\$ -	\$ -	\$ 60,000	\$ -	\$ 35,000
<b>Emergency Communications Roof Restoration</b>					
2023-27 Plan	\$ -	\$ -	\$ 475,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 45,000	\$ -	
General Debt	\$ -	\$ -	\$ 430,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 475,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 45,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ 430,000	\$ -

## FIRE

### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Broad and Allen Firehouse Renovation is added in 2023-24
- Clinton Avenue Firehouse Roof Replacement is added in 2025-26
- Dewey Avenue Firehouse Renovation is added in 2025-26
- Fire Emergency Records Management is added in 2023-24
- Fire Scheduling Technology Solution is added in 2023-24
- Fire Equipment - Training Equipment and Supplies is added ins 2023-24, 2024-25, 2025-26, 2026-27, and 2027-28
- Goodman Firehouse Renovation is added 2023-24
- Monroe Avenue Firehouse Roof Replacement is added in 2026-27
- Wisconsin Avenue Firehouse Exhaust Hood and Fire Suppression System is added in 2027-28

### PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.



<b>FIRE</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>Fire Communications Equipment</b>					
2023-27 Plan	\$ 69,000	\$ 71,000	\$ 73,000	\$ 75,000	n/a
General Cash Capital	\$ 69,000	\$ 71,000	\$ 73,000	\$ 75,000	
2024-28 Plan	\$ 99,000	\$ 106,000	\$ 113,000	\$ 121,000	\$ 130,000
General Cash Capital	\$ 99,000	\$ 106,000	\$ 113,000	\$ 121,000	\$ 130,000
<b>Fire Equipment - Firefighter Turnout Gear</b>					
2023-27 Plan	\$ 1,200,000	\$ 1,300,000	\$ 1,400,000	\$ 1,500,000	n/a
General Cash Capital	\$ 1,200,000	\$ 1,300,000	\$ 1,400,000	\$ 1,500,000	
2024-28 Plan	\$ 885,000	\$ 1,104,000	\$ 1,098,000	\$ 1,207,000	\$ 1,328,000
General Cash Capital	\$ 885,000	\$ 1,104,000	\$ 1,098,000	\$ 1,207,000	\$ 1,328,000
<b>Fire Equipment - Firehouse Equipment</b>					
2023-27 Plan	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
2024-28 Plan	\$ 50,000	\$ 135,000	\$ 145,000	\$ 150,000	\$ 160,000
General Cash Capital	\$ 50,000	\$ 135,000	\$ 145,000	\$ 150,000	\$ 160,000
<b>Fire Equipment - SCBA Replacement</b>					
2023-27 Plan	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
2024-28 Plan	\$ 161,000	\$ 3,613,000	\$ 120,000	\$ 126,000	\$ 133,000
General Cash Capital	\$ 161,000	\$ 3,613,000	\$ 120,000	\$ 126,000	\$ 133,000
<b>Fire Equipment - Suppression</b>					
2023-27 Plan	\$ 900,000	\$ 1,000,000	\$ 1,100,000	\$ 1,200,000	n/a
General Cash Capital	\$ 900,000	\$ 1,000,000	\$ 1,100,000	\$ 1,200,000	
2024-28 Plan	\$ 533,000	\$ 442,000	\$ 536,000	\$ 535,000	\$ 588,000
General Cash Capital	\$ 533,000	\$ 442,000	\$ 536,000	\$ 535,000	\$ 588,000
<b>Fire Fighting Apparatus</b>					
2023-27 Plan	\$ 2,120,000	\$ 2,285,000	\$ 3,316,000	\$ 3,278,000	n/a
General Cash Capital	\$ 2,120,000	\$ 2,285,000	\$ 3,316,000	\$ 3,278,000	
2024-28 Plan	\$ 2,370,000	\$ 2,438,000	\$ 3,516,000	\$ 2,393,000	\$ 3,572,000
General Cash Capital	\$ -	\$ 2,438,000	\$ 3,516,000	\$ 2,393,000	\$ 3,572,000
General Debt	\$ 2,370,000	\$ -	\$ -	\$ -	\$ -
<b>Fire Motor Equipment</b>					
2023-27 Plan	\$ 222,000	\$ 264,000	\$ 184,000	\$ 112,000	n/a
General Cash Capital	\$ 222,000	\$ 264,000	\$ 184,000	\$ 112,000	
2024-28 Plan	\$ 299,000	\$ 343,000	\$ 346,000	\$ 247,000	\$ 157,000
General Cash Capital	\$ 299,000	\$ 343,000	\$ 346,000	\$ 247,000	\$ 157,000
<b>Chestnut Firehouse</b>					
2023-27 Plan	\$ 350,000	\$ -	\$ -	\$ -	n/a
General Cash Capital	\$ 350,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Chestnut Firehouse Protectives Kitchen Upgrades</b>					
2023-27 Plan	\$ -	\$ 400,000	\$ -	\$ -	n/a
General Cash Capital	\$ -	\$ 400,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 400,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 400,000	\$ -
<b>Fire Facilities Annual Allocation</b>					
2023-27 Plan	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	n/a
General Cash Capital	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
2024-28 Plan	\$ 100,000	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000
General Cash Capital	\$ 100,000	\$ 104,000	\$ 109,000	\$ 114,000	\$ 119,000
<b>Lake Avenue Firehouse Kitchen Upgrades</b>					
2023-27 Plan	\$ -	\$ -	\$ -	\$ 310,000	n/a
General Cash Capital	\$ -	\$ -	\$ -	\$ 310,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 310,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 310,000
<b>Monroe Avenue Firehouse Mechanical Upgrades</b>					
2023-27 Plan	\$ -	\$ 683,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 683,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 683,000	\$ -	\$ -
General Cash Capital	\$ -	\$ -	\$ 683,000	\$ -	\$ -
<b>University Avenue Firehouse Renovations</b>					
2023-27 Plan	\$ 300,000	\$ 1,641,000	\$ -	\$ -	n/a
General Debt	\$ 300,000	\$ 1,641,000	\$ -	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 7,800,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 7,800,000	\$ -	\$ -

# POLICE

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Police Cash and Money Management Software Upgrade is added in 2023-24 and 2024-25
- Police Equipment - Dry Lab Printer is added in 2024-25
- Police Genesee and Lake Section Offices Fencing is added in 2023-24

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

POLICE	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Auto Impound Storage Building and Site Repairs</b>					
2023-27 Plan	\$ -	\$ -	\$ 209,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 209,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 209,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 209,000
<b>Police - Motor equipment</b>					
2023-27 Plan	\$ 2,575,000	\$ 2,575,000	\$ 2,575,000	\$ 2,575,000	n/a
General Cash Capital	\$ 2,575,000	\$ 2,575,000	\$ 2,575,000	\$ 2,575,000	
2024-28 Plan	\$ 2,213,000	\$ 3,891,000	\$ 3,237,000	\$ 3,367,000	\$ 3,502,000
General Cash Capital	\$ 2,213,000	\$ 3,891,000	\$ 3,237,000	\$ 3,367,000	\$ 3,502,000
<b>Police Equipment - Tasers</b>					
2023-27 Plan	\$ 81,000	\$ 81,000	\$ 81,000	\$ -	n/a
General Cash Capital	\$ 81,000	\$ 81,000	\$ 81,000	\$ -	
2024-28 Plan	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
General Cash Capital	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
<b>Police Small Equipment</b>					
2023-27 Plan	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	n/a
General Cash Capital	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	
2024-28 Plan	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
General Cash Capital	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

# PUBLIC SAFETY BUILDING

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Public Safety Building Heat Pump Replacement is added in 2025-26, 2026-27, and 2027-28

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>PUBLIC SAFETY BUILDING</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>Public Safety Building Annual Allocation</b>					
<b>2023-27 Plan</b>	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	n/a
General Cash Capital	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000	
<b>2024-28 Plan</b>	\$ 125,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000
General Cash Capital	\$ 125,000	\$ 155,000	\$ 155,000	\$ 155,000	\$ 155,000
<b>Public Safety Building Generator</b>					
<b>2023-27 Plan</b>	\$ -	\$ 2,450,000	\$ -	\$ -	n/a
General Debt	\$ -	\$ 2,450,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ 300,000	\$ 3,000,000
General Cash Capital	\$ -	\$ -	\$ -	\$ 300,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
<b>Public Safety Building Lobby Floor</b>					
<b>2023-27 Plan</b>	\$ 550,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 550,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ 550,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 90,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ 460,000	\$ -

# PUBLIC SAFETY: EMERGENCY COMMUNICATIONS

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE PUBLIC SAFETY CATEGORY

## SUMMARY OF PUBLIC SAFETY: EMERGENCY COMMUNICATIONS BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$35,000	\$35,000	\$350,000	\$80,000	\$258,000	\$758,000
General Debt	\$0	\$0	\$0	\$430,000	\$0	\$430,000
<b>TOTAL</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$350,000</b>	<b>\$510,000</b>	<b>\$258,000</b>	<b>\$1,188,000</b>



## EMERGENCY COMMUNICATIONS FACILITY IMPROVEMENTS

Phased facility improvements including replacement of heat pumps and furniture.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$255,000	\$0	\$188,000	\$443,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$255,000</b>	<b>\$0</b>	<b>\$188,000</b>	<b>\$443,000</b>

# EMERGENCY COMMUNICATIONS MOTOR EQUIPMENT

Motor equipment fleet replacement.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$60,000	\$0	\$35,000	\$95,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$95,000</b>

# EMERGENCY COMMUNICATIONS ROOF RESTORATION

Restoration of roof system for this facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$45,000	\$0	\$45,000
General Debt	\$0	\$0	\$0	\$430,000	\$0	\$430,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$475,000</b>	<b>\$0</b>	<b>\$475,000</b>

# EMERGENCY COMMUNICATIONS SMALL EQUIPMENT

Annual allocation for replacement of equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
<b>TOTAL</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$35,000</b>	<b>\$175,000</b>

# PUBLIC SAFETY: FIRE

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PUBLIC SAFETY CATEGORY

## SUMMARY OF PUBLIC SAFETY: FIRE BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000
General Cash Capital	\$3,727,000	\$8,325,000	\$7,542,000	\$6,624,000	\$7,037,000	\$33,255,000
General Debt	\$4,770,000	\$0	\$7,800,000	\$0	\$0	\$12,570,000
<b>TOTAL</b>	<b>\$8,552,000</b>	<b>\$8,380,000</b>	<b>\$15,397,000</b>	<b>\$6,679,000</b>	<b>\$7,092,000</b>	<b>\$46,100,000</b>

## EQUIPMENT

### FIRE COMMUNICATIONS EQUIPMENT

Routine replacement of radio receivers, mobile and portable radios, digital pagers, master boxes, and transmitters.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$99,000	\$106,000	\$113,000	\$121,000	\$130,000	\$569,000
<b>TOTAL</b>	<b>\$99,000</b>	<b>\$106,000</b>	<b>\$113,000</b>	<b>\$121,000</b>	<b>\$130,000</b>	<b>\$569,000</b>

### FIRE EQUIPMENT - FIREFIGHTER TURNOUT GEAR

Firefighting apparel and personal protective equipment for fire suppression.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$885,000	\$1,104,000	\$1,098,000	\$1,207,000	\$1,328,000	\$5,622,000
<b>TOTAL</b>	<b>\$885,000</b>	<b>\$1,104,000</b>	<b>\$1,098,000</b>	<b>\$1,207,000</b>	<b>\$1,328,000</b>	<b>\$5,622,000</b>

### FIRE EQUIPMENT - FIREHOUSE EQUIPMENT

Facility and equipment improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$50,000	\$135,000	\$145,000	\$150,000	\$160,000	\$640,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$135,000</b>	<b>\$145,000</b>	<b>\$150,000</b>	<b>\$160,000</b>	<b>\$640,000</b>

# FIRE EQUIPMENT - SELF-CONTAINED BREATHING APPARATUS REPLACEMENT

Replacement of firefighter personal protection equipment. SCBA has revolutionized firefighter safety and effectiveness, allowing firefighters to go deeper into dangerous environments while not breathing toxic fumes.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$161,000	\$3,613,000	\$120,000	\$126,000	\$133,000	\$4,153,000
<b>TOTAL</b>	<b>\$161,000</b>	<b>\$3,613,000</b>	<b>\$120,000</b>	<b>\$126,000</b>	<b>\$133,000</b>	<b>\$4,153,000</b>

# FIRE EQUIPMENT - SMOKE AND CARBON MONOXIDE DETECTOR PROGRAM

Smoke and carbon monoxide detector replacement program.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Community Development Block Grant	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$275,000
<b>TOTAL</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$55,000</b>	<b>\$275,000</b>

# FIRE EQUIPMENT - SUPPRESSION

Scheduled replacement and purchase of new fire suppression small equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$533,000	\$442,000	\$536,000	\$535,000	\$588,000	\$2,634,000
<b>TOTAL</b>	<b>\$533,000</b>	<b>\$442,000</b>	<b>\$536,000</b>	<b>\$535,000</b>	<b>\$588,000</b>	<b>\$2,634,000</b>

# FIRE EQUIPMENT - TRAINING EQUIPMENT AND SUPPLIES

Training equipment and supplies specific to water and land rescues.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$30,000	\$40,000	\$40,000	\$40,000	\$40,000	\$190,000
<b>TOTAL</b>	<b>\$30,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$190,000</b>



# FIRE FIGHTING APPARATUS

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$2,438,000	\$3,516,000	\$2,393,000	\$3,572,000	\$11,919,000
General Debt	\$2,370,000	\$0	\$0	\$0	\$0	\$2,370,000
<b>TOTAL</b>	<b>\$2,370,000</b>	<b>\$2,438,000</b>	<b>\$3,516,000</b>	<b>\$2,393,000</b>	<b>\$3,572,000</b>	<b>\$14,289,000</b>

# FIRE MOTOR EQUIPMENT

Scheduled replacement of the Rochester Fire Department’s emergency sedans and utility vehicles.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$299,000	\$343,000	\$346,000	\$247,000	\$157,000	\$1,392,000
<b>TOTAL</b>	<b>\$299,000</b>	<b>\$343,000</b>	<b>\$346,000</b>	<b>\$247,000</b>	<b>\$157,000</b>	<b>\$1,392,000</b>



# TECHNOLOGY

## FIRE EMERGENCY RECORDS MANAGEMENT REPLACEMENT

Transition the Rochester Fire Department to a more modernized National Fire Incident Reporting System (NFIRS) platform, with the key focus on Fire Investigation reporting.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$175,000	\$0	\$0	\$0	\$0	\$175,000
<b>TOTAL</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>

## FIRE SCHEDULING TECHNOLOGY SOLUTION

Replacement of current scheduling system with UKG Telestaff Enterprise in order to automate manual processes.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$70,000	\$0	\$0	\$0	\$0	\$70,000
<b>TOTAL</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>



## BROAD AND ALLEN FIREHOUSE RENOVATION

Firehouse renovation including gender neutral bathroom/bunkroom renovation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$725,000	\$0	\$0	\$0	\$0	\$725,000
General Debt	\$800,000	\$0	\$0	\$0	\$0	\$800,000
<b>TOTAL</b>	<b>\$1,525,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,525,000</b>

## CHESTNUT STREET FIREHOUSE PROTECTIVES KITCHEN UPGRADES

Kitchen upgrades, exhaust hood, and fire suppression installation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$400,000	\$0	\$400,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$400,000</b>

## CLINTON AVENUE FIREHOUSE ROOF REPLACEMENT

Removal and replacement of the facility's roof system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$438,000	\$0	\$0	\$438,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$438,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$438,000</b>

## DEWEY AVENUE FIREHOUSE KITCHEN UPGRADES

Replacement of flooring, kitchen cabinets, and countertops.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$435,000	\$0	\$435,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$435,000</b>	<b>\$0</b>	<b>\$435,000</b>

## DEWEY AVENUE FIREHOUSE ROOF RESTORATION

Roof system restoration for the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$398,000	\$0	\$0	\$398,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$398,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$398,000</b>

## FIRE FACILITIES ANNUAL ALLOCATION

General upkeep of buildings.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$100,000	\$104,000	\$109,000	\$114,000	\$119,000	\$546,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$104,000</b>	<b>\$109,000</b>	<b>\$114,000</b>	<b>\$119,000</b>	<b>\$546,000</b>

# GOODMAN FIREHOUSE RENOVATION

Firehouse renovation including gender neutral bathroom/bunkroom renovations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$600,000	\$0	\$0	\$0	\$0	\$600,000
General Debt	\$1,600,000	\$0	\$0	\$0	\$0	\$1,600,000
TOTAL	\$2,200,000	\$0	\$0	\$0	\$0	\$2,200,000

# LAKE AVENUE FIREHOUSE KITCHEN UPGRADES

Kitchen upgrades, exhaust hood, and fire suppression installation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$310,000	\$310,000
TOTAL	\$0	\$0	\$0	\$0	\$310,000	\$310,000

# MONROE AVENUE FIREHOUSE MECHANICAL UPGRADES

Replacement of boilers, heat exchanger, and rooftop unit.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$683,000	\$0	\$0	\$683,000
TOTAL	\$0	\$0	\$683,000	\$0	\$0	\$683,000

# MONROE AVENUE FIREHOUSE ROOF REPLACEMENT

Removal and replacement of antiquated roof system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$856,000	\$0	\$856,000
TOTAL	\$0	\$0	\$0	\$856,000	\$0	\$856,000

# UNIVERSITY AVENUE FIREHOUSE RENOVATION

Firehouse renovation including gender neutral bathroom/bunkroom renovations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$7,800,000	\$0	\$0	\$7,800,000
TOTAL	\$0	\$0	\$7,800,000	\$0	\$0	\$7,800,000

# WISCONSIN STREET FIREHOUSE EXHAUST HOOD AND FIRE SUPPRESSION SYSTEM

Kitchen exhaust hood replacement and fire suppression system installation.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$500,000	\$500,000
TOTAL	\$0	\$0	\$0	\$0	\$500,000	\$500,000

# PUBLIC SAFETY: POLICE

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PUBLIC SAFETY CATEGORY

## SUMMARY OF PUBLIC SAFETY: POLICE BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$3,199,000	\$4,543,000	\$3,769,000	\$3,899,000	\$4,248,000	\$19,658,000
General Debt	\$0	\$3,250,000	\$0	\$0	\$0	\$3,250,000
<b>TOTAL</b>	<b>\$3,199,000</b>	<b>\$7,793,000</b>	<b>\$3,769,000</b>	<b>\$3,899,000</b>	<b>\$4,248,000</b>	<b>\$22,908,000</b>



## EQUIPMENT

### POLICE EQUIPMENT - BODY ARMOR

Annual allocation for replacement of body armor.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$70,000	\$70,000	\$70,000	\$70,000	\$75,000	\$355,000
<b>TOTAL</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$75,000</b>	<b>\$355,000</b>

## POLICE EQUIPMENT - DRY LAB PRINTER

Replacement of Dry Lab Printer in Photo Lab.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$70,000	\$0	\$0	\$0	\$70,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>

## POLICE EQUIPMENT - PATROL RIFLES

Annual allocation for replacement of patrol rifles.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$35,000
<b>TOTAL</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$35,000</b>

## POLICE EQUIPMENT - TASERS

Annual allocation for replacement of tasers.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
<b>TOTAL</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$550,000</b>

## POLICE MOTOR EQUIPMENT

Scheduled replacement of marked and unmarked vehicles supporting patrol and investigation activities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$2,213,000	\$3,891,000	\$3,237,000	\$3,367,000	\$3,502,000	\$16,210,000
<b>TOTAL</b>	<b>\$2,213,000</b>	<b>\$3,891,000</b>	<b>\$3,237,000</b>	<b>\$3,367,000</b>	<b>\$3,502,000</b>	<b>\$16,210,000</b>

## POLICE SMALL EQUIPMENT

Annual allocation for the purchase of new and replacement of outdated or damaged equipment for all units and special teams within the Police Department.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
<b>TOTAL</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$1,500,000</b>

## POLICE EQUIPMENT - DRY LAB PRINTER

Replacement of Dry Lab Printer in Photo Lab.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$70,000	\$0	\$0	\$0	\$70,000
TOTAL	\$0	\$70,000	\$0	\$0	\$0	\$70,000

## POLICE EQUIPMENT - PATROL RIFLES

Annual allocation for replacement of patrol rifles.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$35,000
TOTAL	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$35,000

## POLICE EQUIPMENT - TASERS

Annual allocation for replacement of tasers.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
TOTAL	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000

## POLICE MOTOR EQUIPMENT

Scheduled replacement of marked and unmarked vehicles supporting patrol and investigation activities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$2,213,000	\$3,891,000	\$3,237,000	\$3,367,000	\$3,502,000	\$16,210,000
TOTAL	\$2,213,000	\$3,891,000	\$3,237,000	\$3,367,000	\$3,502,000	\$16,210,000

## POLICE SMALL EQUIPMENT

Annual allocation for the purchase of new and replacement of outdated or damaged equipment for all units and special teams within the Police Department.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000
TOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000

## POLICE CASH AND MONEY MANAGEMENT SOFTWARE SOLUTION

Replacement of end-of-life data application used for covert operations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$350,000	\$50,000	\$0	\$0	\$0	\$400,000
<b>TOTAL</b>	<b>\$350,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>

# FACILITIES

## POLICE AUTO IMPOUND STORAGE BUILDING AND SITE REPAIRS

Funding for site improvements, door replacements, new concrete floor slab, and various building envelope repairs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$209,000	\$209,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$209,000</b>	<b>\$209,000</b>

## POLICE FACILITIES ANNUAL ALLOCATION

Security improvements and office equipment needs.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000
<b>TOTAL</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$225,000</b>

## POLICE GENESEE AND LAKE SECTION OFFICES SITE FENCING

Installation of perimeter security fencing and gates.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$104,000	\$0	\$0	\$0	\$0	\$104,000
<b>TOTAL</b>	<b>\$104,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$104,000</b>

## POLICE SPECIAL OPERATIONS/K-9 TACTICAL UNIT RENOVATION

Interior and exterior improvements including mechanical system upgrades.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>

# POLICE SPECIAL OPERATIONS/K-9 TACTICAL UNIT STORAGE BUILDING

New building for storage for police motorcycles and equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$1,250,000	\$0	\$0	\$0	\$1,250,000
TOTAL	\$0	\$1,250,000	\$0	\$0	\$0	\$1,250,000

# PUBLIC SAFETY: PUBLIC SAFETY BUILDING

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE PUBLIC SAFETY CATEGORY

## SUMMARY OF PUBLIC SAFETY: PUBLIC SAFETY BUILDING BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$125,000	\$155,000	\$655,000	\$545,000	\$155,000	\$1,635,000
General Debt	\$0	\$0	\$0	\$1,710,000	\$4,250,000	\$5,960,000
<b>TOTAL</b>	<b>\$125,000</b>	<b>\$155,000</b>	<b>\$655,000</b>	<b>\$2,255,000</b>	<b>\$4,405,000</b>	<b>\$7,595,000</b>

## PUBLIC SAFETY BUILDING ANNUAL ALLOCATION

Annual allocation for improvements and replacements of building systems and components.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$125,000	\$155,000	\$155,000	\$155,000	\$155,000	\$745,000
<b>TOTAL</b>	<b>\$125,000</b>	<b>\$155,000</b>	<b>\$155,000</b>	<b>\$155,000</b>	<b>\$155,000</b>	<b>\$745,000</b>

## PUBLIC SAFETY BUILDING GENERATOR

Modernization and expansion of generator capacity and overall facility coverage.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$300,000	\$0	\$300,000
General Debt	\$0	\$0	\$0	\$0	\$3,000,000	\$3,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$3,000,000</b>	<b>\$3,300,000</b>

## PUBLIC SAFETY BUILDING HEAT PUMP REPLACEMENT

Replacement of heat pumps throughout the facility for heating and cooling.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$500,000	\$0	\$0	\$500,000
General Debt	\$0	\$0	\$0	\$1,250,000	\$1,250,000	\$2,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$3,000,000</b>



# PUBLIC SAFETY BUILDING LOBBY FLOOR

Replacement of the lobby flooring on the first and second floors.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$90,000	\$0	\$90,000
General Debt	\$0	\$0	\$0	\$460,000	\$0	\$460,000
TOTAL	\$0	\$0	\$0	\$550,000	\$0	\$550,000

# TRANSPORTATION INFRASTRUCTURE

FY 2024-28 Capital Improvement Program

## DESCRIPTION

The City is responsible for maintenance and upgrades to its transportation system, including more than 500 centerline miles of streets, 60 bridges, 35 railroad underpasses, over a thousand miles of sidewalks, a growing network of bicycle facilities, and more than 28,000 street lights. The City performs or oversees maintenance and repairs, including but not limited to, chip sealing, preventive maintenance of bridges, hazardous sidewalk replacements, design and construction of street and bridge resurfacing, rehabilitation and reconstruction projects, and multi-modal projects that make City streets safer and more accessible for all users.

## SUB-CATEGORIES

- Arterial Improvements
- Bridges and Structures
- Sidewalk Maintenance
- Street Lighting System
- Street Rehabilitation
- Traffic



## SUMMARY OF TRANSPORTATION INFRASTRUCTURE BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Federal</b>	\$9,028,000	\$8,666,000	\$16,016,000	\$98,842,000	\$4,550,000	\$137,102,000
<b>General Cash Capital</b>	\$5,051,000	\$9,109,000	\$7,268,000	\$8,120,000	\$7,250,000	\$36,798,000
<b>General Debt</b>	\$11,925,000	\$30,405,000	\$23,125,000	\$27,840,000	\$24,245,000	\$117,540,000
<b>Local Works Cash Capital</b>	\$503,000	\$514,000	\$525,000	\$536,000	\$547,000	\$2,625,000
<b>Local Works Debt</b>	\$3,340,000	\$3,440,000	\$3,545,000	\$3,650,000	\$3,760,000	\$17,735,000

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Monroe County	\$2,085,000	\$0	\$0	\$4,250,000	\$0	\$6,335,000
Monroe County Traffic	\$376,000	\$680,000	\$649,000	\$559,000	\$319,000	\$2,583,000
New York State	\$7,740,000	\$4,570,000	\$0	\$0	\$0	\$12,310,000
Private	\$65,000	\$435,000	\$0	\$0	\$0	\$500,000
Water Cash Capital	\$168,000	\$322,000	\$239,000	\$551,000	\$268,000	\$1,548,000
Water Debt	\$2,370,000	\$3,845,000	\$2,570,000	\$3,725,000	\$1,825,000	\$14,335,000
<b>TOTAL</b>	<b>\$42,651,000</b>	<b>\$61,986,000</b>	<b>\$53,937,000</b>	<b>\$148,073,000</b>	<b>\$42,764,000</b>	<b>\$349,411,000</b>

## SUMMARY OF TRANSPORTATION INFRASTRUCTURE BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Arterial Improvements	\$15,012,000	\$7,013,000	\$23,601,000	\$109,789,000	\$5,807,000	\$161,222,000
Bridges and Structures	\$850,000	\$15,470,000	\$840,000	\$865,000	\$890,000	\$18,915,000
Sidewalk Maintenance	\$3,847,000	\$3,958,000	\$4,074,000	\$4,190,000	\$4,311,000	\$20,380,000
Street Lighting System	\$950,000	\$1,725,000	\$1,740,000	\$1,755,000	\$1,770,000	\$7,940,000
Street Rehabilitation	\$20,812,000	\$31,610,000	\$23,197,000	\$30,974,000	\$29,471,000	\$136,064,000
Traffic	\$1,180,000	\$2,210,000	\$485,000	\$500,000	\$515,000	\$4,890,000
<b>TOTAL</b>	<b>\$42,651,000</b>	<b>\$61,986,000</b>	<b>\$53,937,000</b>	<b>\$148,073,000</b>	<b>\$42,764,000</b>	<b>\$349,411,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

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The following section provides a comparison of the project funding levels and sources as reflected in the 2023-27 Capital Improvement Program versus the 2024-28 Capital Improvement Program. The comparison is organized by subcategory below, identifies new projects, and includes changes to projects the fiscal years presented in both plans - 2023-24, 2024-25, 2025-26, and 2026-27. Funding amounts and sources remain unchanged for all other projects not listed below.

## ARTERIAL IMPROVEMENTS

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### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Bull's Head Revitalization is added in 2023-24, 2024-25, 2025-26, and 2026-27
- Main Street Streetscape and Pedestrian Wayfinding Phase III is added in 2024-25, 2025-26, and 2026-27

### PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

ARTERIAL IMPROVEMENTS	2023-24	2024-25	2025-26	2026-27	2027-28
<b>131K Broadway</b>					
2023-27 Plan	\$ 1,140,000	\$ -	\$ 8,665,000	\$ -	n/a
General Cash Capital	\$ 1,000,000	\$ -	\$ -	\$ -	
General Debt	\$ -	\$ -	\$ 3,520,000	\$ -	
Monroe County	\$ -	\$ -	\$ 4,000,000	\$ -	
Water Cash Capital	\$ 140,000	\$ -	\$ -	\$ -	
Water Debt	\$ -	\$ -	\$ 1,145,000	\$ -	
2024-28 Plan	\$ -	\$ 1,081,000	\$ 33,000	\$ 8,665,000	\$ -
Federal	\$ -	\$ 706,000	\$ 25,000	\$ -	\$ -
General Cash Capital	\$ -	\$ 305,000	\$ 8,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ -	\$ 3,270,000	\$ -
Monroe County	\$ -	\$ -	\$ -	\$ 4,250,000	\$ -
Water Cash Capital	\$ -	\$ 70,000	\$ -	\$ -	\$ -
Water Debt	\$ -	\$ -	\$ -	\$ 1,145,000	\$ -
<b>131K North Goodman Street</b>					
2023-27 Plan	\$ 4,890,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 2,000,000	\$ -	\$ -	\$ -	
Monroe County	\$ 2,085,000	\$ -	\$ -	\$ -	
Water Debt	\$ 805,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ 5,600,000	\$ -	\$ -	\$ -	\$ -
General Cash Capital	\$ 85,000	\$ -	\$ -	\$ -	\$ -
General Debt	\$ 2,625,000	\$ -	\$ -	\$ -	\$ -
Monroe County	\$ 2,085,000	\$ -	\$ -	\$ -	\$ -
Water Debt	\$ 805,000	\$ -	\$ -	\$ -	\$ -
<b>Dewey Avenue and Emerson Street</b>					
2023-27 Plan	\$ 1,095,000	\$ 9,040,000	\$ -	\$ -	n/a
General Cash Capital	\$ 1,050,000	\$ -	\$ -	\$ -	
General Debt	\$ -	\$ 7,760,000	\$ -	\$ -	
Monroe County Traffic	\$ 15,000	\$ 700,000	\$ -	\$ -	
Water Cash Capital	\$ 30,000	\$ -	\$ -	\$ -	
Water Debt	\$ -	\$ 580,000	\$ -	\$ -	
2024-28 Plan	\$ 858,000	\$ 440,000	\$ 9,711,000	\$ -	\$ -
Federal	\$ 353,000	\$ 352,000	\$ 3,956,000	\$ -	\$ -
General Cash Capital	\$ 480,000	\$ 88,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 4,700,000	\$ -	\$ -
Monroe County Traffic	\$ -	\$ -	\$ 215,000	\$ -	\$ -
Water Cash Capital	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Water Debt	\$ -	\$ -	\$ 840,000	\$ -	\$ -
<b>East Henrietta Road &amp; Westfall Road</b>					
2023-27 Plan	\$ -	\$ 680,000	\$ -	\$ 5,155,000	n/a
General Cash Capital	\$ -	\$ 535,000	\$ -	\$ -	
General Debt	\$ -	\$ -	\$ -	\$ 3,965,000	
Monroe County Traffic	\$ -	\$ 55,000	\$ -	\$ 455,000	
Water Cash Capital	\$ -	\$ 90,000	\$ -	\$ -	
Water Debt	\$ -	\$ -	\$ -	\$ 735,000	
2024-28 Plan	\$ -	\$ -	\$ -	\$ 680,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 535,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Monroe County Traffic	\$ -	\$ -	\$ -	\$ 55,000	\$ -
Water Cash Capital	\$ -	\$ -	\$ -	\$ 90,000	\$ -
Water Debt	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Genesee Street</b>					
2023-27 Plan	\$ 6,076,000	\$ -	\$ -	\$ -	n/a
Federal	\$ 3,706,000	\$ -	\$ -	\$ -	
General Debt	\$ 1,375,000	\$ -	\$ -	\$ -	
Monroe County Traffic	\$ 270,000	\$ -	\$ -	\$ -	
Water Debt	\$ 725,000	\$ -	\$ -	\$ -	
2024-28 Plan	\$ 7,201,000	\$ -	\$ -	\$ -	\$ -
Federal	\$ 3,706,000	\$ -	\$ -	\$ -	\$ -
General Debt	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Monroe County Traffic	\$ 270,000	\$ -	\$ -	\$ -	\$ -
New York State	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
Water Debt	\$ 725,000	\$ -	\$ -	\$ -	\$ -
<b>South Goodman Street</b>					
2023-27 Plan	\$ 710,000	\$ -	\$ 5,335,000	\$ -	n/a
General Cash Capital	\$ 700,000	\$ -	\$ -	\$ -	
General Debt	\$ -	\$ -	\$ 5,230,000	\$ -	
Monroe County Traffic	\$ 10,000	\$ -	\$ 95,000	\$ -	
Water Cash Capital	\$ -	\$ -	\$ 10,000	\$ -	
2024-28 Plan	\$ -	\$ -	\$ 710,000	\$ -	\$ 5,530,000
General Cash Capital	\$ -	\$ -	\$ 700,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ -	\$ -	\$ 5,400,000
Monroe County Traffic	\$ -	\$ -	\$ 10,000	\$ -	\$ 95,000
Water Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 35,000

# BRIDGES AND STRUCTURES

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Railroad Underpass Safety Improvements is added in 2023-24 and 2024-25

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

BRIDGES AND STRUCTURES	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Bridges - Standard Allocation</b>					
2023-27 Plan	\$ 790,000	\$ 815,000	\$ 840,000	\$ 865,000	n/a
General Cash Capital	\$ 790,000	\$ 815,000	\$ 840,000	\$ 865,000	
2024-28 Plan	\$ 615,000	\$ 815,000	\$ 840,000	\$ 865,000	\$ 890,000
General Cash Capital	\$ 615,000	\$ 815,000	\$ 840,000	\$ 865,000	\$ 890,000
<b>Running Track Bridge Pedestrian Conversion</b>					
2023-27 Plan	\$ -	\$ 2,500,000	\$ 12,040,000	\$ -	n/a
Federal	\$ -	\$ -	\$ 3,000,000	\$ -	
General Cash Capital	\$ -	\$ 2,500,000	\$ -	\$ -	
General Debt	\$ -	\$ -	\$ 9,040,000	\$ -	
2024-28 Plan	\$ -	\$ 13,240,000	\$ -	\$ -	\$ -
Federal	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ 9,040,000	\$ -	\$ -	\$ -

# STREET LIGHTING SYSTEM

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Steel and Wood Pole Replacement is added in 2024-25, 2025-26, 2026-27, and 2027-28

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

STREET LIGHTING SYSTEM	2023-24	2024-25	2025-26	2026-27	2027-28
<b>LED Installation and Pole Replacement</b>					
2023-27 Plan	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	n/a
General Debt	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	
2024-28 Plan	\$ 500,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
General Debt	\$ 500,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
<b>Project Uplift</b>					
2023-27 Plan	\$ 93,000	\$ 96,000	\$ 99,000	\$ 102,000	n/a
General Cash Capital	\$ 93,000	\$ 96,000	\$ 99,000	\$ 102,000	
2024-28 Plan	\$ 100,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000
General Cash Capital	\$ 100,000	\$ 105,000	\$ 110,000	\$ 115,000	\$ 120,000
<b>Street Lighting - Standard Allocation</b>					
2023-27 Plan	\$ 160,000	\$ 170,000	\$ 180,000	\$ 190,000	n/a
General Cash Capital	\$ 160,000	\$ 170,000	\$ 180,000	\$ 190,000	
2024-28 Plan	\$ 150,000	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000
General Cash Capital	\$ 150,000	\$ 170,000	\$ 180,000	\$ 190,000	\$ 200,000

## SIDEWALK MAINTENANCE

### NEW PROJECTS:

none

### PROJECT CHANGES:

none



# STREET REHABILITATION

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Bull's Head Revitalization is added in 2023-24, 2024-25, 2025-26, and 2026-27
- Main Street Streetscape and Pedestrian Wayfinding Phase III is added in 2024-25, 2025-26, and 2026-27

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

STREET REHABILITATION	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Arnett Boulevard</b>					
2023-27 Plan	\$ 2,870,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 2,380,000	\$ -	\$ -	\$ -	-
Monroe County Traffic	\$ 5,000	\$ -	\$ -	\$ -	-
Water Debt	\$ 485,000	\$ -	\$ -	\$ -	-
2024-28 Plan	\$ -	\$ 2,870,000	\$ -	\$ -	\$ -
General Cash Capital	\$ -	\$ 40,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ 2,340,000	\$ -	\$ -	\$ -
Monroe County Traffic	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Water Debt	\$ -	\$ 485,000	\$ -	\$ -	\$ -
<b>Atlantic Avenue</b>					
2023-27 Plan	\$ -	\$ -	\$ 755,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 525,000	\$ -	-
Monroe County Traffic	\$ -	\$ -	\$ 10,000	\$ -	-
Water Cash Capital	\$ -	\$ -	\$ 220,000	\$ -	-
2024-28 Plan	\$ -	\$ -	\$ -	\$ 755,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 525,000	\$ -
Monroe County Traffic	\$ -	\$ -	\$ -	\$ 10,000	\$ -
Water Cash Capital	\$ -	\$ -	\$ -	\$ 220,000	\$ -
<b>Bay Street/Joseph Ave/Norton Street</b>					
2023-27 Plan	\$ 370,000	\$ -	\$ 3,845,000	\$ -	n/a
General Cash Capital	\$ 350,000	\$ -	\$ -	\$ -	-
General Debt	\$ -	\$ -	\$ 3,550,000	\$ -	-
Monroe County Traffic	\$ -	\$ -	\$ 5,000	\$ -	-
Water Cash Capital	\$ 20,000	\$ -	\$ -	\$ -	-
Water Debt	\$ -	\$ -	\$ 290,000	\$ -	-
2024-28 Plan	\$ -	\$ 580,000	\$ -	\$ 5,000,000	\$ -
General Cash Capital	\$ -	\$ 560,000	\$ -	\$ -	\$ -
General Debt	\$ -	\$ -	\$ -	\$ 4,840,000	\$ -
Monroe County Traffic	\$ -	\$ -	\$ -	\$ 5,000	\$ -
Water Cash Capital	\$ -	\$ 20,000	\$ -	\$ -	\$ -
Water Debt	\$ -	\$ -	\$ -	\$ 155,000	\$ -
<b>Densmore Street Group</b>					
2023-27 Plan	\$ -	\$ -	\$ -	\$ 720,000	n/a
General Cash Capital	\$ -	\$ -	\$ -	\$ 720,000	-
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 720,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 720,000
<b>Genesee Park Boulevard</b>					
2023-27 Plan	\$ -	\$ 1,210,000	\$ -	\$ 11,385,000	n/a
General Cash Capital	\$ -	\$ 1,060,000	\$ -	\$ -	-
General Debt	\$ -	\$ -	\$ -	\$ 9,285,000	-
Monroe County Traffic	\$ -	\$ 80,000	\$ -	\$ 730,000	-
Water Cash Capital	\$ -	\$ 70,000	\$ -	\$ -	-
Water Debt	\$ -	\$ -	\$ -	\$ 1,370,000	-
2024-28 Plan	\$ -	\$ -	\$ -	\$ 1,210,000	\$ -
General Cash Capital	\$ -	\$ -	\$ -	\$ 1,060,000	\$ -
General Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Monroe County Traffic	\$ -	\$ -	\$ -	\$ 80,000	\$ -
Water Cash Capital	\$ -	\$ -	\$ -	\$ 70,000	\$ -
Water Debt	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Gibbs Street and Swan Street</b>					
2023-27 Plan	\$ 3,370,000	\$ -	\$ -	\$ -	n/a
General Debt	\$ 3,150,000	\$ -	\$ -	\$ -	-
Monroe County Traffic	\$ 130,000	\$ -	\$ -	\$ -	-
Water Debt	\$ 90,000	\$ -	\$ -	\$ -	-
2024-28 Plan	\$ -	\$ -	\$ 3,370,000	\$ -	\$ -
General Debt	\$ -	\$ -	\$ 3,150,000	\$ -	\$ -
Monroe County Traffic	\$ -	\$ -	\$ 130,000	\$ -	\$ -
Water Debt	\$ -	\$ -	\$ 90,000	\$ -	\$ -
<b>Grape Street and Walnut Street</b>					
2023-27 Plan	\$ -	\$ -	\$ 465,000	\$ -	n/a
General Cash Capital	\$ -	\$ -	\$ 435,000	\$ -	-
Water Cash Capital	\$ -	\$ -	\$ 30,000	\$ -	-
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 465,000
General Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 435,000
General Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Monroe County Traffic	\$ -	\$ -	\$ -	\$ -	\$ -
Water Cash Capital	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Water Debt	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Jewel Street Group</b>					
2023-27 Plan	\$ 300,000	\$ -	\$ 2,275,000	\$ -	n/a
General Cash Capital	\$ 290,000	\$ -	\$ -	\$ -	-
General Debt	\$ -	\$ -	\$ 2,145,000	\$ -	-
Monroe County Traffic	\$ -	\$ -	\$ 10,000	\$ -	-
Water Cash Capital	\$ 10,000	\$ -	\$ -	\$ -	-
Water Debt	\$ -	\$ -	\$ 120,000	\$ -	-
2024-28 Plan	\$ -	\$ -	\$ -	\$ -	\$ 300,000

General Cash Capital	\$	-	\$	-	\$	-	\$	290,000	
General Debt	\$	-	\$	-	\$	-	\$	-	
Monroe County Traffic	\$	-	\$	-	\$	-	\$	-	
Water Cash Capital	\$	-	\$	-	\$	-	\$	10,000	
Water Debt	\$	-	\$	-	\$	-	\$	-	
<b>Milling &amp; Resurfacing Program</b>									
<b>2023-27 Plan</b>	\$	<b>5,117,000</b>	\$	<b>5,280,000</b>	\$	<b>5,443,000</b>	\$	<b>5,607,000</b>	n/a
General Cash Capital	\$	650,000	\$	675,000	\$	700,000	\$	725,000	
General Debt	\$	4,100,000	\$	4,225,000	\$	4,350,000	\$	4,475,000	
Monroe County Traffic	\$	80,000	\$	82,000	\$	84,000	\$	87,000	
Water Cash Capital	\$	17,000	\$	18,000	\$	19,000	\$	20,000	
Water Debt	\$	270,000	\$	280,000	\$	290,000	\$	300,000	
<b>2024-28 Plan</b>	\$	<b>3,200,000</b>	\$	<b>5,280,000</b>	\$	<b>5,443,000</b>	\$	<b>5,607,000</b>	<b>5,781,000</b>
General Cash Capital	\$	200,000	\$	675,000	\$	700,000	\$	725,000	750,000
General Debt	\$	3,000,000	\$	4,225,000	\$	4,350,000	\$	4,475,000	4,610,000
Monroe County Traffic	\$	-	\$	82,000	\$	84,000	\$	87,000	90,000
Water Cash Capital	\$	-	\$	18,000	\$	19,000	\$	20,000	21,000
Water Debt	\$	-	\$	280,000	\$	290,000	\$	300,000	310,000
<b>Parsells Avenue</b>									
<b>2023-27 Plan</b>	\$	-	\$	-	\$	<b>595,000</b>	\$	-	n/a
General Cash Capital	\$	-	\$	-	\$	590,000	\$	-	
Water Cash Capital	\$	-	\$	-	\$	5,000	\$	-	
<b>2024-28 Plan</b>	\$	-	\$	-	\$	<b>595,000</b>	\$	-	<b>4,440,000</b>
General Cash Capital	\$	-	\$	-	\$	590,000	\$	-	
General Debt	\$	-	\$	-	\$	-	\$	-	4,405,000
Monroe County Traffic	\$	-	\$	-	\$	-	\$	-	10,000
Water Cash Capital	\$	-	\$	-	\$	5,000	\$	-	25,000
<b>Pavement Preventive</b>									
<b>2023-27 Plan</b>	\$	<b>5,709,000</b>	\$	<b>5,765,000</b>	\$	<b>5,765,000</b>	\$	<b>5,765,000</b>	n/a
Federal	\$	4,494,000	\$	4,550,000	\$	4,550,000	\$	4,550,000	
General Cash Capital	\$	150,000	\$	150,000	\$	150,000	\$	150,000	
General Debt	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000	
Monroe County Traffic	\$	40,000	\$	40,000	\$	40,000	\$	40,000	
Water Cash Capital	\$	25,000	\$	25,000	\$	25,000	\$	25,000	
<b>2024-28 Plan</b>	\$	<b>5,709,000</b>	\$	<b>4,998,000</b>	\$	<b>5,765,000</b>	\$	<b>5,765,000</b>	<b>5,765,000</b>
Federal	\$	4,494,000	\$	3,768,000	\$	4,550,000	\$	4,550,000	4,550,000
General Cash Capital	\$	150,000	\$	150,000	\$	150,000	\$	150,000	150,000
General Debt	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000	1,000,000
Monroe County Traffic	\$	40,000	\$	55,000	\$	40,000	\$	40,000	40,000
Water Cash Capital	\$	25,000	\$	25,000	\$	25,000	\$	25,000	25,000
<b>Residential Street Rehabilitation</b>									
<b>2023-27 Plan</b>	\$	<b>6,093,000</b>	\$	<b>6,271,000</b>	\$	<b>6,449,000</b>	\$	<b>6,612,000</b>	n/a
Community Development Block Grant	\$	400,000	\$	400,000	\$	400,000	\$	400,000	
General Cash Capital	\$	650,000	\$	675,000	\$	700,000	\$	725,000	
General Debt	\$	4,100,000	\$	4,225,000	\$	4,350,000	\$	4,460,000	
Monroe County Traffic	\$	66,000	\$	68,000	\$	70,000	\$	72,000	
Water Cash Capital	\$	37,000	\$	38,000	\$	39,000	\$	40,000	
Water Debt	\$	840,000	\$	865,000	\$	890,000	\$	915,000	
<b>2024-28 Plan</b>	\$	<b>5,693,000</b>	\$	<b>5,871,000</b>	\$	<b>6,049,000</b>	\$	<b>6,227,000</b>	<b>6,415,000</b>
Community Development Block Grant	\$	-	\$	-	\$	-	\$	-	
General Cash Capital	\$	650,000	\$	675,000	\$	700,000	\$	725,000	750,000
General Debt	\$	4,100,000	\$	4,225,000	\$	4,350,000	\$	4,475,000	4,610,000
Monroe County Traffic	\$	66,000	\$	68,000	\$	70,000	\$	72,000	74,000
Water Cash Capital	\$	37,000	\$	38,000	\$	39,000	\$	40,000	41,000
Water Debt	\$	840,000	\$	865,000	\$	890,000	\$	915,000	940,000
<b>Seneca Avenue</b>									
<b>2023-27 Plan</b>	\$	-	\$	<b>6,855,000</b>	\$	-	\$	-	n/a
General Debt	\$	-	\$	5,910,000	\$	-	\$	-	
Monroe County Traffic	\$	-	\$	645,000	\$	-	\$	-	
Water Debt	\$	-	\$	300,000	\$	-	\$	-	
<b>2024-28 Plan</b>	\$	-	\$	<b>6,650,000</b>	\$	-	\$	-	-
General Debt	\$	-	\$	5,910,000	\$	-	\$	-	
Monroe County Traffic	\$	-	\$	440,000	\$	-	\$	-	
Water Debt	\$	-	\$	300,000	\$	-	\$	-	
<b>Street Treatment</b>									
<b>2023-27 Plan</b>	\$	<b>1,353,000</b>	\$	<b>1,396,000</b>	\$	<b>1,440,000</b>	\$	<b>1,485,000</b>	n/a
General Cash Capital	\$	293,000	\$	306,000	\$	316,000	\$	325,000	
General Debt	\$	1,060,000	\$	1,090,000	\$	1,125,000	\$	1,160,000	
<b>2024-28 Plan</b>	\$	<b>1,200,000</b>	\$	<b>1,396,000</b>	\$	<b>1,440,000</b>	\$	<b>1,485,000</b>	<b>1,530,000</b>
General Cash Capital	\$	1,200,000	\$	1,396,000	\$	1,440,000	\$	1,485,000	1,530,000
General Debt	\$	-	\$	-	\$	-	\$	-	
<b>West Avenue</b>									
<b>2023-27 Plan</b>	\$	-	\$	-	\$	<b>535,000</b>	\$	-	n/a
General Cash Capital	\$	-	\$	-	\$	465,000	\$	-	
Water Cash Capital	\$	-	\$	-	\$	70,000	\$	-	
<b>2024-28 Plan</b>	\$	-	\$	-	\$	<b>535,000</b>	\$	-	<b>4,055,000</b>
General Cash Capital	\$	-	\$	-	\$	465,000	\$	-	
General Debt	\$	-	\$	-	\$	-	\$	-	3,470,000
Monroe County Traffic	\$	-	\$	-	\$	-	\$	-	10,000
Water Cash Capital	\$	-	\$	-	\$	70,000	\$	-	
Water Debt	\$	-	\$	-	\$	-	\$	-	575,000

## TRAFFIC

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### NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Bus Stop Improvements is added in 2023-24 and 2024-25
- Transportation Planning funding is added in 2023-24

### PROJECT CHANGES:

none

# TRANSPORTATION INFRASTRUCTURE: ARTERIAL IMPROVEMENTS

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE TRANSPORTATION INFRASTRUCTURE CATEGORY

## SUMMARY OF TRANSPORTATION INFRASTRUCTURE: ARTERIAL IMPROVEMENTS BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Federal</b>	\$4,059,000	\$1,898,000	\$11,466,000	\$94,292,000	\$0	\$111,715,000
<b>General Cash Capital</b>	\$1,041,000	\$1,183,000	\$908,000	\$735,000	\$200,000	\$4,067,000
<b>General Debt</b>	\$3,125,000	\$0	\$9,525,000	\$7,870,000	\$5,400,000	\$25,920,000
<b>Monroe County</b>	\$2,085,000	\$0	\$0	\$4,250,000	\$0	\$6,335,000
<b>Monroe County Traffic</b>	\$270,000	\$25,000	\$325,000	\$240,000	\$95,000	\$955,000
<b>New York State</b>	\$2,800,000	\$3,700,000	\$0	\$0	\$0	\$6,500,000
<b>Water Cash Capital</b>	\$102,000	\$207,000	\$77,000	\$167,000	\$112,000	\$665,000
<b>Water Debt</b>	\$1,530,000	\$0	\$1,300,000	\$2,235,000	\$0	\$5,065,000
<b>TOTAL</b>	<b>\$15,012,000</b>	<b>\$7,013,000</b>	<b>\$23,601,000</b>	<b>\$109,789,000</b>	<b>\$5,807,000</b>	<b>\$161,222,000</b>

### 131K BROADWAY STREET

#### SOUTH UNION STREET TO SOUTH GOODMAN STREET

Reconstruction of Broadway Street and Union Street, installation of curbs, sidewalks, landscaping and street lighting, and drainage and water improvements. This road is an arterial highway in the city of Rochester and is eligible for County funding under section 131-k of the Highway Law.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Federal</b>	\$0	\$706,000	\$25,000	\$0	\$0	\$731,000
<b>General Cash Capital</b>	\$0	\$305,000	\$8,000	\$0	\$0	\$313,000
<b>General Debt</b>	\$0	\$0	\$0	\$3,270,000	\$0	\$3,270,000
<b>Monroe County</b>	\$0	\$0	\$0	\$4,250,000	\$0	\$4,250,000
<b>Water Cash Capital</b>	\$0	\$70,000	\$0	\$0	\$0	\$70,000
<b>Water Debt</b>	\$0	\$0	\$0	\$1,145,000	\$0	\$1,145,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,081,000</b>	<b>\$33,000</b>	<b>\$8,665,000</b>	<b>\$0</b>	<b>\$9,779,000</b>

## 131K NORTH GOODMAN STREET

### BAY STREET TO CLIFFORD AVENUE

Reconstruction of North Goodman Street from Bay Street to Clifford Avenue, installation of curbs, sidewalks, landscaping, street lighting, and drainage and water improvements. This road is an arterial highway in the City of Rochester and is eligible for County funding under section 131-k of the Highway Law.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$85,000	\$0	\$0	\$0	\$0	\$85,000
General Debt	\$2,625,000	\$0	\$0	\$0	\$0	\$2,625,000
Monroe County	\$2,085,000	\$0	\$0	\$0	\$0	\$2,085,000
Water Debt	\$805,000	\$0	\$0	\$0	\$0	\$805,000
<b>TOTAL</b>	<b>\$5,600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,600,000</b>

## BULL'S HEAD REVITALIZATION

Improvements and reconfiguration to transportation infrastructure throughout the targeted development area centered on West Main Street, Genesee Street, and Brown Street.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Federal	\$0	\$0	\$7,483,000	\$0	\$0	\$7,483,000
General Cash Capital	\$276,000	\$10,000	\$0	\$0	\$0	\$286,000
General Debt	\$0	\$0	\$4,825,000	\$0	\$0	\$4,825,000
Monroe County Traffic	\$0	\$0	\$100,000	\$0	\$0	\$100,000
New York State	\$750,000	\$0	\$0	\$0	\$0	\$750,000
Water Debt	\$0	\$0	\$460,000	\$0	\$0	\$460,000
<b>TOTAL</b>	<b>\$1,026,000</b>	<b>\$10,000</b>	<b>\$12,868,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,904,000</b>

## DEWEY AVENUE AND EMERSON STREET

### DEWEY AVENUE FROM FELIX STREET TO EMERSON STREET

### EMERSON STREET FROM DEWEY AVENUE TO FULTON AVENUE

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting, and tree planting.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Federal	\$353,000	\$352,000	\$3,956,000	\$0	\$0	\$4,661,000
General Cash Capital	\$480,000	\$88,000	\$0	\$0	\$0	\$568,000
General Debt	\$0	\$0	\$4,700,000	\$0	\$0	\$4,700,000
Monroe County Traffic	\$0	\$0	\$215,000	\$0	\$0	\$215,000
Water Cash Capital	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Water Debt	\$0	\$0	\$840,000	\$0	\$0	\$840,000
<b>TOTAL</b>	<b>\$858,000</b>	<b>\$440,000</b>	<b>\$9,711,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,009,000</b>

## EAST HENRIETTA ROAD AND WESTFALL ROAD

EAST HENRIETTA ROAD FROM WESTFALL ROAD TO SOUTH AVENUE

WESTFALL ROAD FROM MT. HOPE AVENUE TO EAST HENRIETTA ROAD

Pavement reconstruction, new curbing, sidewalks, driveway aprons, catch basins, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$535,000	\$0	\$535,000
Monroe County Traffic	\$0	\$0	\$0	\$55,000	\$0	\$55,000
Water Cash Capital	\$0	\$0	\$0	\$90,000	\$0	\$90,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$680,000</b>	<b>\$0</b>	<b>\$680,000</b>

## GENESEE STREET

ELMWOOD AVENUE TO BROOKS AVENUE

Reconstruction of Genesee Street including installation of curbs, sidewalks, landscaping, street lighting, and drainage and water improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Federal	\$3,706,000	\$0	\$0	\$0	\$0	\$3,706,000
General Debt	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Monroe County Traffic	\$270,000	\$0	\$0	\$0	\$0	\$270,000
New York State	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000
Water Debt	\$725,000	\$0	\$0	\$0	\$0	\$725,000
<b>TOTAL</b>	<b>\$7,201,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,201,000</b>

## INNER LOOP NORTH TRANSFORMATION

Redesign and reconstruction of the remaining segment of the underutilized, grade-separated Inner Loop Expressway from I-490 to Union Street as an accessible multi-modal boulevard within a restored street grid.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Federal	\$0	\$0	\$0	\$89,000,000	\$0	\$89,000,000
General Cash Capital	\$0	\$400,000	\$0	\$0	\$0	\$400,000
General Debt	\$0	\$0	\$0	\$3,000,000	\$0	\$3,000,000
Monroe County Traffic	\$0	\$5,000	\$0	\$50,000	\$0	\$55,000
New York State	\$50,000	\$3,700,000	\$0	\$0	\$0	\$3,750,000
Water Cash Capital	\$0	\$50,000	\$0	\$0	\$0	\$50,000
Water Debt	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$4,155,000</b>	<b>\$0</b>	<b>\$93,050,000</b>	<b>\$0</b>	<b>\$97,255,000</b>

# MAIN STREET STREETScape AND PEDESTRIAN WAYFINDING PHASE III

Transportation infrastructure improvements and revitalization of the streetscape along West Main Street from South Plymouth Avenue to State Street/Exchange Boulevard.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Federal	\$0	\$840,000	\$2,000	\$5,292,000	\$0	\$6,134,000
General Cash Capital	\$0	\$180,000	\$0	\$0	\$0	\$180,000
General Debt	\$0	\$0	\$0	\$1,600,000	\$0	\$1,600,000
Monroe County Traffic	\$0	\$20,000	\$0	\$135,000	\$0	\$155,000
Water Cash Capital	\$0	\$10,000	\$0	\$0	\$0	\$10,000
Water Debt	\$0	\$0	\$0	\$90,000	\$0	\$90,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,050,000</b>	<b>\$2,000</b>	<b>\$7,117,000</b>	<b>\$0</b>	<b>\$8,169,000</b>

## SOUTH GOODMAN STREET

### ELMWOOD AVENUE TO HIGHLAND PARKWAY

Pavement reconstruction and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$700,000	\$0	\$0	\$700,000
General Debt	\$0	\$0	\$0	\$0	\$5,400,000	\$5,400,000
Monroe County Traffic	\$0	\$0	\$10,000	\$0	\$95,000	\$105,000
Water Cash Capital	\$0	\$0	\$0	\$0	\$35,000	\$35,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$710,000</b>	<b>\$0</b>	<b>\$5,530,000</b>	<b>\$6,240,000</b>

## STREET PLANNING AND DESIGN

Staff time for design and construction of street improvement program.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Water Cash Capital	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$385,000
<b>TOTAL</b>	<b>\$277,000</b>	<b>\$277,000</b>	<b>\$277,000</b>	<b>\$277,000</b>	<b>\$277,000</b>	<b>\$1,385,000</b>

# TRANSPORTATION INFRASTRUCTURE: BRIDGES AND STRUCTURES

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE TRANSPORTATION INFRASTRUCTURE CATEGORY

## SUMMARY OF TRANSPORTATION INFRASTRUCTURE: BRIDGES AND STRUCTURES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Federal</b>	\$0	\$3,000,000	\$0	\$0	\$0	\$3,000,000
<b>General Cash Capital</b>	\$850,000	\$2,015,000	\$840,000	\$865,000	\$890,000	\$5,460,000
<b>General Debt</b>	\$0	\$10,455,000	\$0	\$0	\$0	\$10,455,000
<b>TOTAL</b>	<b>\$850,000</b>	<b>\$15,470,000</b>	<b>\$840,000</b>	<b>\$865,000</b>	<b>\$890,000</b>	<b>\$18,915,000</b>

## ATLANTIC AVENUE RAILROAD UNDERPASS REPAIRS

Repairs to the sidewalks, lighting, concrete, structural steel, railings, and other elements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>General Cash Capital</b>	\$60,000	\$0	\$0	\$0	\$0	\$60,000
<b>General Debt</b>	\$0	\$345,000	\$0	\$0	\$0	\$345,000
<b>TOTAL</b>	<b>\$60,000</b>	<b>\$345,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$405,000</b>

## BRIDGES - STANDARD ALLOCATION

Annual bridge repair program to care for the City's bridge inventory.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>General Cash Capital</b>	\$615,000	\$815,000	\$840,000	\$865,000	\$890,000	\$4,025,000
<b>TOTAL</b>	<b>\$615,000</b>	<b>\$815,000</b>	<b>\$840,000</b>	<b>\$865,000</b>	<b>\$890,000</b>	<b>\$4,025,000</b>

## RAILROAD UNDERPASS SAFETY IMPROVEMENTS

General repairs at various railroad underpasses.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>General Cash Capital</b>	\$50,000	\$0	\$0	\$0	\$0	\$50,000
<b>General Debt</b>	\$0	\$375,000	\$0	\$0	\$0	\$375,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$375,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$425,000</b>



# RUNNING TRACK BRIDGE PEDESTRIAN CONVERSION

Rehabilitation and conversion of the bridge for a multi-use pedestrian bridge and enhancements to both east and west approaches to provide a link between the existing El Camino Trail and Genesee Riverway Trail.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Federal	\$0	\$3,000,000	\$0	\$0	\$0	\$3,000,000
General Cash Capital	\$0	\$1,200,000	\$0	\$0	\$0	\$1,200,000
General Debt	\$0	\$9,040,000	\$0	\$0	\$0	\$9,040,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$13,240,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,240,000</b>

# WINTON ROAD RAILROAD UNDERPASS REPAIRS

Repairs to the sidewalks, lighting, concrete, structural steel, railings, and other elements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$125,000	\$0	\$0	\$0	\$0	\$125,000
General Debt	\$0	\$695,000	\$0	\$0	\$0	\$695,000
<b>TOTAL</b>	<b>\$125,000</b>	<b>\$695,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$820,000</b>

# TRANSPORTATION INFRASTRUCTURE: SIDEWALK MAINTENANCE

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE TRANSPORTATION INFRASTRUCTURE CATEGORY

## SUMMARY OF TRANSPORTATION INFRASTRUCTURE: SIDEWALK MAINTENANCE BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Local Works Cash Capital	\$503,000	\$514,000	\$525,000	\$536,000	\$547,000	\$2,625,000
Local Works Debt	\$3,340,000	\$3,440,000	\$3,545,000	\$3,650,000	\$3,760,000	\$17,735,000
Water Cash Capital	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
<b>TOTAL</b>	<b>\$3,847,000</b>	<b>\$3,958,000</b>	<b>\$4,074,000</b>	<b>\$4,190,000</b>	<b>\$4,311,000</b>	<b>\$20,380,000</b>

## HAZARDOUS SIDEWALK REMEDIATION

Replacement of hazardous sidewalks throughout the city. Other sidewalk work is performed in conjunction with a number of the street programs referenced in this category.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Local Works Cash Capital	\$285,000	\$295,000	\$305,000	\$315,000	\$325,000	\$1,525,000
Local Works Debt	\$3,000,000	\$3,090,000	\$3,185,000	\$3,280,000	\$3,380,000	\$15,935,000
<b>TOTAL</b>	<b>\$3,285,000</b>	<b>\$3,385,000</b>	<b>\$3,490,000</b>	<b>\$3,595,000</b>	<b>\$3,705,000</b>	<b>\$17,460,000</b>

## HAZARDOUS SIDEWALK REMEDIATION STAFF

Staff time for sidewalk improvements completed by City employees.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Local Works Cash Capital	\$186,000	\$186,000	\$186,000	\$186,000	\$186,000	\$930,000
<b>TOTAL</b>	<b>\$186,000</b>	<b>\$186,000</b>	<b>\$186,000</b>	<b>\$186,000</b>	<b>\$186,000</b>	<b>\$930,000</b>

## SIDEWALK RAMP INSTALLATION

Curb radii improvements and ADA ramps installation on residential streets at high priority locations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Local Works Cash Capital	\$32,000	\$33,000	\$34,000	\$35,000	\$36,000	\$170,000
Local Works Debt	\$340,000	\$350,000	\$360,000	\$370,000	\$380,000	\$1,800,000
Water Cash Capital	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$20,000
<b>TOTAL</b>	<b>\$376,000</b>	<b>\$387,000</b>	<b>\$398,000</b>	<b>\$409,000</b>	<b>\$420,000</b>	<b>\$1,990,000</b>

# TRANSPORTATION INFRASTRUCTURE: STREET LIGHTING SYSTEM

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE TRANSPORTATION INFRASTRUCTURE CATEGORY

## SUMMARY OF TRANSPORTATION INFRASTRUCTURE: STREET LIGHTING SYSTEM BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$450,000	\$975,000	\$990,000	\$1,005,000	\$1,020,000	\$4,440,000
General Debt	\$500,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,500,000
<b>TOTAL</b>	<b>\$950,000</b>	<b>\$1,725,000</b>	<b>\$1,740,000</b>	<b>\$1,755,000</b>	<b>\$1,770,000</b>	<b>\$7,940,000</b>

## LED INSTALLATION AND POLE REPLACEMENT

Replacement of residential fixtures, poles, and lighting controls.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$500,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,500,000
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$3,500,000</b>

## PROJECT UPLIFT

Strategic street lighting improvements to enhance public safety.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$100,000	\$105,000	\$110,000	\$115,000	\$120,000	\$550,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$105,000</b>	<b>\$110,000</b>	<b>\$115,000</b>	<b>\$120,000</b>	<b>\$550,000</b>

## STEEL AND WOOD POLE REPLACEMENT

New annual allocation for replacement of timeworn steel and wood poles.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,000,000</b>

## STREET LIGHTING ANNUAL ALLOCATION

Replacement, upgrades, and improvement of poles and luminaries.

<b>Funding Sources</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>	<b>Total</b>
<b>General Cash Capital</b>	\$150,000	\$170,000	\$180,000	\$190,000	\$200,000	\$890,000
<b>TOTAL</b>	<b>\$150,000</b>	<b>\$170,000</b>	<b>\$180,000</b>	<b>\$190,000</b>	<b>\$200,000</b>	<b>\$890,000</b>

## STREET LIGHTING STREET IMPROVEMENT PROJECTS

Street lighting improvements on adjacent streets in conjunction with street improvement projects.

<b>Funding Sources</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>	<b>Total</b>
<b>General Cash Capital</b>	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
<b>TOTAL</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>

# TRANSPORTATION INFRASTRUCTURE: STREET REHABILITATION

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE TRANSPORTATION INFRASTRUCTURE CATEGORY

## SUMMARY OF TRANSPORTATION INFRASTRUCTURE: STREET REHABILITATION BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Federal</b>	\$4,494,000	\$3,768,000	\$4,550,000	\$4,550,000	\$4,550,000	\$21,912,000
<b>General Cash Capital</b>	\$2,200,000	\$4,031,000	\$4,045,000	\$5,015,000	\$4,625,000	\$19,916,000
<b>General Debt</b>	\$8,300,000	\$19,200,000	\$12,850,000	\$19,220,000	\$18,095,000	\$77,665,000
<b>Monroe County Traffic</b>	\$106,000	\$655,000	\$324,000	\$319,000	\$224,000	\$1,628,000
<b>New York State</b>	\$4,810,000	\$0	\$0	\$0	\$0	\$4,810,000
<b>Water Cash Capital</b>	\$62,000	\$111,000	\$158,000	\$380,000	\$152,000	\$863,000
<b>Water Debt</b>	\$840,000	\$3,845,000	\$1,270,000	\$1,490,000	\$1,825,000	\$9,270,000
<b>TOTAL</b>	<b>\$20,812,000</b>	<b>\$31,610,000</b>	<b>\$23,197,000</b>	<b>\$30,974,000</b>	<b>\$29,471,000</b>	<b>\$136,064,000</b>

## MILLING AND RESURFACING PROGRAM

Milling and resurfacing of streets including curb replacement, water and receiving basin improvements, and traffic markings.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>General Cash Capital</b>	\$200,000	\$675,000	\$700,000	\$725,000	\$750,000	\$3,050,000
<b>General Debt</b>	\$3,000,000	\$4,225,000	\$4,350,000	\$4,475,000	\$4,610,000	\$20,660,000
<b>Monroe County Traffic</b>	\$0	\$82,000	\$84,000	\$87,000	\$90,000	\$343,000
<b>Water Cash Capital</b>	\$0	\$18,000	\$19,000	\$20,000	\$21,000	\$78,000
<b>Water Debt</b>	\$0	\$280,000	\$290,000	\$300,000	\$310,000	\$1,180,000
<b>TOTAL</b>	<b>\$3,200,000</b>	<b>\$5,280,000</b>	<b>\$5,443,000</b>	<b>\$5,607,000</b>	<b>\$5,781,000</b>	<b>\$25,311,000</b>

## PAVEMENT PREVENTIVE

Milling and resurfacing pavement depth, spot curb improvements, spot sidewalk improvements inclusive of brick pavers, crosswalk improvements, water and receiving basin improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Federal</b>	\$4,494,000	\$3,768,000	\$4,550,000	\$4,550,000	\$4,550,000	\$21,912,000
<b>General Cash Capital</b>	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
<b>General Debt</b>	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000
<b>Monroe County Traffic</b>	\$40,000	\$55,000	\$40,000	\$40,000	\$40,000	\$215,000
<b>Water Cash Capital</b>	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
TOTAL	\$5,709,000	\$4,998,000	\$5,765,000	\$5,765,000	\$5,765,000	\$28,002,000

## RESIDENTIAL STREET REHABILITATION

Street reconstruction and rehabilitation, new curbs, sidewalks, water, receiving basins, and street lighting improvements for residential streets.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$650,000	\$675,000	\$700,000	\$725,000	\$750,000	\$3,500,000
General Debt	\$4,100,000	\$4,225,000	\$4,350,000	\$4,475,000	\$4,610,000	\$21,760,000
Monroe County Traffic	\$66,000	\$68,000	\$70,000	\$72,000	\$74,000	\$350,000
Water Cash Capital	\$37,000	\$38,000	\$39,000	\$40,000	\$41,000	\$195,000
Water Debt	\$840,000	\$865,000	\$890,000	\$915,000	\$940,000	\$4,450,000
TOTAL	\$5,693,000	\$5,871,000	\$6,049,000	\$6,227,000	\$6,415,000	\$30,255,000

## STREET SURFACE TREATMENT

Rehabilitation of residential, collector, and arterial streets including chip and seal materials, arterial/collector crack fill, and asphalt overlay materials for spot treatment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$1,200,000	\$1,396,000	\$1,440,000	\$1,485,000	\$1,530,000	\$7,051,000
TOTAL	\$1,200,000	\$1,396,000	\$1,440,000	\$1,485,000	\$1,530,000	\$7,051,000

## ARNETT BOULEVARD

### THURSTON ROAD TO GENESEE PARK BOULEVARD

Pavement reconstruction, new curbing, spot sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$40,000	\$0	\$0	\$0	\$40,000
General Debt	\$0	\$2,340,000	\$0	\$0	\$0	\$2,340,000
Monroe County Traffic	\$0	\$5,000	\$0	\$0	\$0	\$5,000
Water Debt	\$0	\$485,000	\$0	\$0	\$0	\$485,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,870,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,870,000</b>

## ATLANTIC AVENUE

### UNIVERSITY AVENUE TO RAILROAD

Street reconstruction from Merriman Street to Railroad Bridge including new curbing, sidewalk, water main and services, hydrants, receiving basins, street lighting and tree plantings. Milling and resurfacing from University Avenue to Merriman Street including water main and services.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$525,000	\$0	\$525,000
Monroe County Traffic	\$0	\$0	\$0	\$10,000	\$0	\$10,000
Water Cash Capital	\$0	\$0	\$0	\$220,000	\$0	\$220,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$755,000</b>	<b>\$0</b>	<b>\$755,000</b>

## BAY STREET/JOSEPH AVENUE/NORTON STREET

### BAY STREET - PORTLAND AVENUE TO NORTH GOODMAN STREET

### JOSEPH AVENUE - PARDEE STREET TO NORTON STREET

### NORTON STREET - HUDSON AVENUE TO CITY LINE

Pavement milling and resurfacing, spot curb and sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$560,000	\$0	\$0	\$0	\$560,000
General Debt	\$0	\$0	\$0	\$4,840,000	\$0	\$4,840,000
Monroe County Traffic	\$0	\$0	\$0	\$5,000	\$0	\$5,000
Water Cash Capital	\$0	\$20,000	\$0	\$0	\$0	\$20,000
Water Debt	\$0	\$0	\$0	\$155,000	\$0	\$155,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$580,000</b>	<b>\$0</b>	<b>\$5,000,000</b>	<b>\$0</b>	<b>\$5,580,000</b>

## DENSMORE STREET GROUP

DENSMORE STREET - WARING ROAD TO CULVER ROAD

BLEAKER ROAD - DENSMORE ROAD TO NORTON STREET

COSTICH ROAD - BLEAKER ROAD TO CULVER ROAD

CROSSFIELD ROAD - WARING ROAD TO NORTON STREET

Street rehabilitation including pavement milling and resurfacing, installation of curbs and sidewalks, replacement of driveway aprons, spot sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$720,000	\$720,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$720,000</b>	<b>\$720,000</b>

## EMERSON STREET/LEE ROAD/LEXINGTON AVENUE

EMERSON STREET - MT. READ BOULEVARD TO LEE ROAD

LEE ROAD - CITY LINE/TROLLEY BOULEVARD TO CITY LINE/LEXINGTON AVENUE

LEXINGTON AVENUE - CURLEW STREET TO LEE ROAD

Pavement milling and resurfacing, spot curb and sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$535,000	\$0	\$0	\$0	\$535,000
General Debt	\$0	\$0	\$0	\$4,430,000	\$0	\$4,430,000
Monroe County Traffic	\$0	\$0	\$0	\$5,000	\$0	\$5,000
Water Cash Capital	\$0	\$10,000	\$0	\$0	\$0	\$10,000
Water Debt	\$0	\$0	\$0	\$120,000	\$0	\$120,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$545,000</b>	<b>\$0</b>	<b>\$4,555,000</b>	<b>\$0</b>	<b>\$5,100,000</b>

## FLINT STREET

EXCHANGE STREET TO GENESEE RIVERWAY TRAIL

Pavement reconstruction, new curbing, sidewalks, catch basins, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$1,500,000	\$0	\$0	\$0	\$1,500,000
Monroe County Traffic	\$0	\$5,000	\$0	\$0	\$0	\$5,000
Water Debt	\$0	\$1,915,000	\$0	\$0	\$0	\$1,915,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$3,420,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,420,000</b>



## GENESEE PARK BOULEVARD

### BROOKS AVENUE TO GENESEE STREET

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting and tree planting.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$1,060,000	\$0	\$1,060,000
Monroe County Traffic	\$0	\$0	\$0	\$80,000	\$0	\$80,000
Water Cash Capital	\$0	\$0	\$0	\$70,000	\$0	\$70,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,210,000</b>	<b>\$0</b>	<b>\$1,210,000</b>

## GIBBS STREET AND SWAN STREET

### EAST AVENUE TO EAST MAIN STREET

Pavement, new curbing, sidewalks, driveway aprons, catch basins, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$0	\$3,150,000	\$0	\$0	\$3,150,000
Monroe County Traffic	\$0	\$0	\$130,000	\$0	\$0	\$130,000
Water Debt	\$0	\$0	\$90,000	\$0	\$0	\$90,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,370,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,370,000</b>

## GRAPE STREET AND WALNUT STREET

### GRAPE STREET - CAMPBELL STREET TO SMITH STREET

### WALNUT STREET - CAMPBELL STREET TO WEST BROAD STREET

Street rehabilitation including pavement milling and resurfacing, replacement of curbs and driveway aprons, spot sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$435,000	\$435,000
Water Cash Capital	\$0	\$0	\$0	\$0	\$30,000	\$30,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$465,000</b>	<b>\$465,000</b>

## JAY STREET/SMITH STREET/SOUTH VINCENT STREET

JAY STREET - WEST BROAD STREET TO STATE STREET

SMITH STREET - STATE STREET TO SMITH STREET BRIDGE

SOUTH VINCENT STREET - STATE STREET TO BAUSCH STREET

Pavement milling and resurfacing, spot curb and sidewalk replacement, and other related street improvements. South Vincent Street will be reconstructed with new curbs and sidewalks, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$345,000	\$0	\$345,000
Monroe County Traffic	\$0	\$0	\$0	\$20,000	\$0	\$20,000
Water Cash Capital	\$0	\$0	\$0	\$5,000	\$0	\$5,000
TOTAL	\$0	\$0	\$0	\$370,000	\$0	\$370,000

## JEWEL STREET GROUP

BEACH STREET - ST. PAUL STREET TO JEWEL STREET

CUTLER STREET - JEWEL STREET TO CONKEY AVENUE

JEWEL STREET - NORTON STREET TO SARANAC STREET

Street rehabilitation including pavement milling and resurfacing, replacement of curbs and driveway aprons, spot sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$0	\$0	\$290,000	\$290,000
Water Cash Capital	\$0	\$0	\$0	\$0	\$10,000	\$10,000
TOTAL	\$0	\$0	\$0	\$0	\$300,000	\$300,000

## PARSELLS AVENUE

WEBSTER AVENUE TO CULVER ROAD

Pavement milling and resurfacing, spot curb and sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$590,000	\$0	\$0	\$590,000
General Debt	\$0	\$0	\$0	\$0	\$4,405,000	\$4,405,000
Monroe County Traffic	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Water Cash Capital	\$0	\$0	\$5,000	\$0	\$25,000	\$30,000
TOTAL	\$0	\$0	\$595,000	\$0	\$4,440,000	\$5,035,000

## SENECA AVENUE

### NORTON STREET TO EAST RIDGE ROAD

Street reconstruction, new curbing, sidewalks, water main and services, hydrants, receiving basins, street lighting, and tree planting.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$0	\$5,910,000	\$0	\$0	\$0	\$5,910,000
Monroe County Traffic	\$0	\$440,000	\$0	\$0	\$0	\$440,000
Water Debt	\$0	\$300,000	\$0	\$0	\$0	\$300,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$6,650,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,650,000</b>

## WEST AVENUE

### BUFFALO ROAD TO CAIRN STREET

Pavement reconstruction, new curbing, sidewalks, driveway aprons, catch basins, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$0	\$0	\$465,000	\$0	\$0	\$465,000
General Debt	\$0	\$0	\$0	\$0	\$3,470,000	\$3,470,000
Monroe County Traffic	\$0	\$0	\$0	\$0	\$10,000	\$10,000
Water Cash Capital	\$0	\$0	\$70,000	\$0	\$0	\$70,000
Water Debt	\$0	\$0	\$0	\$0	\$575,000	\$575,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$535,000</b>	<b>\$0</b>	<b>\$4,055,000</b>	<b>\$4,590,000</b>

## WEST MAIN STREET AND SOUTH PLYMOUTH AVENUE

### WEST MAIN STREET - WEST BROAD STREET TO CHURCHLEA PLACE

### SOUTH PLYMOUTH AVENUE - GENESEE STREET TO FORD STREET

Pavement milling and resurfacing, spot curb and sidewalk replacement, and other related street improvements.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Debt	\$200,000	\$0	\$0	\$0	\$0	\$200,000
New York State	\$4,810,000	\$0	\$0	\$0	\$0	\$4,810,000
<b>TOTAL</b>	<b>\$5,010,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,010,000</b>

# TRANSPORTATION INFRASTRUCTURE: TRAFFIC

FY 2024-28 Capital Improvement Program

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## SUMMARY OF TRANSPORTATION INFRASTRUCTURE: TRAFFIC BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Federal</b>	\$475,000	\$0	\$0	\$0	\$0	\$475,000
<b>General Cash Capital</b>	\$510,000	\$905,000	\$485,000	\$500,000	\$515,000	\$2,915,000
<b>New York State</b>	\$130,000	\$870,000	\$0	\$0	\$0	\$1,000,000
<b>Private</b>	\$65,000	\$435,000	\$0	\$0	\$0	\$500,000
<b>TOTAL</b>	<b>\$1,180,000</b>	<b>\$2,210,000</b>	<b>\$485,000</b>	<b>\$500,000</b>	<b>\$515,000</b>	<b>\$4,890,000</b>

## BUS STOP IMPROVEMENTS

Improvements in partnership with the Regional Transit Service (RTS) may include landing pads, benches, shelters, and bike racks for up to 100 of the most heavily used bus stops. Includes partial private funding from RTS.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>General Cash Capital</b>	\$0	\$435,000	\$0	\$0	\$0	\$435,000
<b>New York State</b>	\$130,000	\$870,000	\$0	\$0	\$0	\$1,000,000
<b>Private</b>	\$65,000	\$435,000	\$0	\$0	\$0	\$500,000
<b>TOTAL</b>	<b>\$195,000</b>	<b>\$1,740,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,935,000</b>

## SIGNING AND MISCELLANEOUS TRAFFIC CONTROL DEVICE REPLACEMENT

Replacement of missing and damaged signing and miscellaneous traffic control devices throughout the city.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>General Cash Capital</b>	\$195,000	\$200,000	\$205,000	\$210,000	\$215,000	\$1,025,000
<b>TOTAL</b>	<b>\$195,000</b>	<b>\$200,000</b>	<b>\$205,000</b>	<b>\$210,000</b>	<b>\$215,000</b>	<b>\$1,025,000</b>

## TRAFFIC CALMING AND SAFETY IMPROVEMENTS

Design and construction of features that improve conditions for non-motorized street users such as speed humps, bump-outs, medians, and striping.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
General Cash Capital	\$260,000	\$270,000	\$280,000	\$290,000	\$300,000	\$1,400,000
<b>TOTAL</b>	<b>\$260,000</b>	<b>\$270,000</b>	<b>\$280,000</b>	<b>\$290,000</b>	<b>\$300,000</b>	<b>\$1,400,000</b>

## TRANSPORTATION PLANNING

Matching funds for transportation planning proposals submitted to Genesee Transportation Council’s Unified Planning Work Program. Proposed projects would be critical to inform mobility and development strategy for the Inner Loop North Transformation Project and completing additional sections of the Genesee Riverway Trail, among other initiatives.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Federal	\$475,000	\$0	\$0	\$0	\$0	\$475,000
General Cash Capital	\$55,000	\$0	\$0	\$0	\$0	\$55,000
<b>TOTAL</b>	<b>\$530,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$530,000</b>

# WATER SYSTEM

## FY 2024-28 Capital Improvement Program

### DESCRIPTION

The Water System category encompasses both the supply and distribution systems, which provide safe and reliable sources of water to the City as well as other capital facility, equipment, and technology needs related to Water operations. Improvements funded in this category include the rehabilitation or replacement of water mains; replacement of hydrants, valves and meters; and conduit and watershed improvements. Additional water distribution system improvements are made in conjunction with the street projects in the Transportation category.



### SUB-CATEGORIES

- [Distribution System](#)
- [Equipment and Technology](#)
- [Water Facilities](#)
- [Water Supply Structures](#)



### SUMMARY OF WATER SYSTEM BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Water Cash Capital</b>	\$9,417,000	\$7,116,000	\$6,516,000	\$7,346,000	\$7,507,000	\$37,902,000
<b>Water Debt</b>	\$15,802,000	\$10,308,000	\$29,462,000	\$8,120,000	\$10,380,000	\$74,072,000
<b>TOTAL</b>	<b>\$25,219,000</b>	<b>\$17,424,000</b>	<b>\$35,978,000</b>	<b>\$15,466,000</b>	<b>\$17,887,000</b>	<b>\$111,974,000</b>

## SUMMARY OF WATER SYSTEM BY SUB-CATEGORY

CIP Sub Category	2023-24	2024-25	2025-26	2026-27	2027-28	Total
<b>Distribution System</b>	\$11,797,000	\$12,066,000	\$12,855,000	\$13,255,000	\$13,058,000	\$63,031,000
<b>Equipment and Technology</b>	\$1,562,000	\$775,000	\$544,000	\$993,000	\$1,728,000	\$5,602,000
<b>Water Facilities</b>	\$300,000	\$600,000	\$43,000	\$150,000	\$0	\$1,093,000
<b>Water Supply Structures</b>	\$11,560,000	\$3,983,000	\$22,536,000	\$1,068,000	\$3,101,000	\$42,248,000
<b>TOTAL</b>	<b>\$25,219,000</b>	<b>\$17,424,000</b>	<b>\$35,978,000</b>	<b>\$15,466,000</b>	<b>\$17,887,000</b>	<b>\$111,974,000</b>

# 2023-27 TO 2024-28 CAPITAL IMPROVEMENT PROGRAM COMPARISON

The following section provides a comparison of the project funding levels and sources as reflected in the 2023-27 Capital Improvement Program versus the 2024-28 Capital Improvement Program. The comparison is organized by subcategory below, identifies new projects, and includes changes to projects the fiscal years presented in both plans - 2023-24, 2024-25, 2025-26, and 2026-27. Funding amounts and sources remain unchanged for all other projects not listed below.

## DISTRIBUTION SYSTEM

### NEW PROJECTS:

none

### PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

DISTRIBUTION SYSTEM	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Bridge and River Crossings</b>					
<b>2023-27 Plan</b>	\$ -	\$ -	\$ 600,000	\$ -	n/a
Water Cash Capital	\$ -	\$ -	\$ 600,000	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ -	\$ 600,000	\$ -
Water Cash Capital	\$ -	\$ -	\$ -	\$ 600,000	\$ -
<b>Distribution System Vault Rehabilitation</b>					
<b>2023-27 Plan</b>	\$ -	\$ 500,000	\$ -	\$ -	n/a
Water Cash Capital	\$ -	\$ 500,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Water Cash Capital	\$ -	\$ -	\$ 500,000	\$ -	\$ -



# EQUIPMENT AND TECHNOLOGY

## NEW PROJECTS:

none

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

<b>EQUIPMENT AND TECHNOLOGY</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>
<b>Database Management and GIS</b>					
<b>2023-27 Plan</b>	\$ 16,000	\$ 16,000	\$ 17,000	\$ 17,000	n/a
Water Cash Capital	\$ 16,000	\$ 16,000	\$ 17,000	\$ 17,000	
<b>2024-28 Plan</b>	\$ -	\$ 16,000	\$ 17,000	\$ 17,000	\$ 18,000
Water Cash Capital	\$ -	\$ 16,000	\$ 17,000	\$ 17,000	\$ 18,000
<b>Environmental Services - Water Furnishings</b>					
<b>2023-27 Plan</b>	\$ 22,000	\$ 22,000	\$ 23,000	\$ 24,000	n/a
Water Cash Capital	\$ 22,000	\$ 22,000	\$ 23,000	\$ 24,000	
<b>2024-28 Plan</b>	\$ -	\$ 22,000	\$ 23,000	\$ 24,000	\$ 24,000
Water Cash Capital	\$ -	\$ 22,000	\$ 23,000	\$ 24,000	\$ 24,000
<b>Environmental Services - Water Motor Equipment</b>					
<b>2023-27 Plan</b>	\$ 621,000	\$ 310,000	\$ 738,000	\$ 674,000	n/a
Water Cash Capital	\$ 621,000	\$ 310,000	\$ 738,000	\$ 674,000	
<b>2024-28 Plan</b>	\$ 1,310,000	\$ 478,000	\$ 235,000	\$ 674,000	\$ 1,399,000
Water Cash Capital	\$ 1,310,000	\$ 478,000	\$ 235,000	\$ 674,000	\$ 1,399,000

# WATER FACILITIES

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Hemlock Filtration Plant HVAC Upgrades is added in 2023-24
- Water Bureau Garage Floor Rehabilitation is added in 2026-27

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

WATER FACILITIES	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Hemlock Operations Center</b>					
<b>2023-27 Plan</b>	\$ 600,000	\$ -	\$ -	\$ -	n/a
Water Cash Capital	\$ 600,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ 600,000	\$ -	\$ -	\$ -
Water Cash Capital	\$ -	\$ 600,000	\$ -	\$ -	\$ -

# WATER SUPPLY STRUCTURES

## NEW PROJECTS:

The following projects are new to the City's 2024-28 Capital Improvement Program:

- Cobbs Hill Reservoir LT2 Compliance is added in 2027-28

## PROJECT CHANGES:

The following table shows changes in planned project funding levels and sources when comparing the 2023-24, 2024-25, 2025-26, and 2026-27 fiscal years reflected in the 2023-27 and 2024-28 Capital Improvement Programs. Funds are reflected as "n/a" for the 2027-28 fiscal year because it is beyond the scope of the 2023-27 Capital Improvement Program.

WATER SUPPLY STRUCTURES	2023-24	2024-25	2025-26	2026-27	2027-28
<b>Highland Reservoir LT2 Compliance</b>					
<b>2023-27 Plan</b>	\$ -	\$ 20,000,000	\$ -	\$ -	n/a
Water Debt	\$ -	\$ 20,000,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ 2,000,000	\$ -	\$ 20,000,000	\$ -	
Water Cash Capital	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
Water Debt	\$ -	\$ -	\$ 20,000,000	\$ -	\$ -
<b>Holly Pump Station Related Renovations</b>					
<b>2023-27 Plan</b>	\$ -	\$ 100,000	\$ -	\$ -	n/a
Water Cash Capital	\$ -	\$ 100,000	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ 20,000	\$ 100,000	\$ 21,000	\$ 22,000	\$ 22,000
Water Cash Capital	\$ 20,000	\$ 100,000	\$ 21,000	\$ 22,000	\$ 22,000
<b>Upland Bridge Rehabilitation</b>					
<b>2023-27 Plan</b>	\$ 400,000	\$ -	\$ -	\$ -	n/a
Water Cash Capital	\$ 400,000	\$ -	\$ -	\$ -	
<b>2024-28 Plan</b>	\$ -	\$ 400,000	\$ -	\$ -	\$ -
Water Cash Capital	\$ -	\$ 400,000	\$ -	\$ -	\$ -
<b>Water Treatment Plant Filter Rehabilitation</b>					
<b>2023-27 Plan</b>	\$ -	\$ -	\$ 1,200,000	\$ -	n/a
Water Debt	\$ -	\$ -	\$ 1,200,000	\$ -	
<b>2024-28 Plan</b>	\$ 400,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -
Water Cash Capital	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Water Debt	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -

# WATER SYSTEM: DISTRIBUTION SYSTEM

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE WATER SYSTEM CATEGORY

## SUMMARY OF WATER SYSTEM: DISTRIBUTION SYSTEM BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$4,122,000	\$4,258,000	\$4,893,000	\$5,135,000	\$4,678,000	\$23,086,000
Water Debt	\$7,675,000	\$7,808,000	\$7,962,000	\$8,120,000	\$8,380,000	\$39,945,000
<b>TOTAL</b>	<b>\$11,797,000</b>	<b>\$12,066,000</b>	<b>\$12,855,000</b>	<b>\$13,255,000</b>	<b>\$13,058,000</b>	<b>\$63,031,000</b>

## BRIDGE AND RIVER CROSSINGS

Rehabilitation of sections of the water mains that cross the Genesee River.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$0	\$0	\$600,000	\$0	\$600,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$600,000</b>

## DISTRIBUTION SYSTEM VAULT REHABILITATION

Rehabilitation or replacement of the large valve vaults within the distribution system.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$0	\$500,000	\$0	\$0	\$500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>

## DISTRIBUTION SYSTEM WATER MAIN RENEWAL

Replacement or rehabilitation of distribution system water mains to ensure water quality and supply, including the annual Cleaning and Lining Water Main, Extensions and Improvements, and Cured In Place Piping projects.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$1,013,000	\$1,093,000	\$1,128,000	\$1,164,000	\$1,201,000	\$5,599,000
Water Debt	\$4,539,000	\$4,636,000	\$4,688,000	\$4,742,000	\$4,894,000	\$23,499,000
<b>TOTAL</b>	<b>\$5,552,000</b>	<b>\$5,729,000</b>	<b>\$5,816,000</b>	<b>\$5,906,000</b>	<b>\$6,095,000</b>	<b>\$29,098,000</b>

## HOLLY SYSTEM WATER MAIN RENEWAL

The Holly System water mains supply the high pressure firefighting system within the Center City District. As sections of deficient pipes are identified due to breaks and repair history, replacement is made in alignment with planned street work.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$151,000	\$156,000	\$161,000	\$166,000	\$171,000	\$805,000
<b>TOTAL</b>	<b>\$151,000</b>	<b>\$156,000</b>	<b>\$161,000</b>	<b>\$166,000</b>	<b>\$171,000</b>	<b>\$805,000</b>

## HYDRANT AND VALVE REPLACEMENT PROGRAM

Repair and replacement of hydrants and valves identified through annual inspection by the Rochester Fire Department.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$635,000	\$656,000	\$676,000	\$698,000	\$720,000	\$3,385,000
<b>TOTAL</b>	<b>\$635,000</b>	<b>\$656,000</b>	<b>\$676,000</b>	<b>\$698,000</b>	<b>\$720,000</b>	<b>\$3,385,000</b>

## LEAD SERVICE REPLACEMENT PROGRAM

Replacement of lead, lead lined, and galvanized water services to remove any possible sources of lead contamination.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$1,500,000	\$1,500,000	\$1,548,000	\$1,598,000	\$1,649,000	\$7,795,000
Water Debt	\$3,136,000	\$3,172,000	\$3,274,000	\$3,378,000	\$3,486,000	\$16,446,000
<b>TOTAL</b>	<b>\$4,636,000</b>	<b>\$4,672,000</b>	<b>\$4,822,000</b>	<b>\$4,976,000</b>	<b>\$5,135,000</b>	<b>\$24,241,000</b>

## WATER METER REPLACEMENT PROGRAM

Replacement and modernization of water meters.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$723,000	\$750,000	\$774,000	\$799,000	\$824,000	\$3,870,000
<b>TOTAL</b>	<b>\$723,000</b>	<b>\$750,000</b>	<b>\$774,000</b>	<b>\$799,000</b>	<b>\$824,000</b>	<b>\$3,870,000</b>

## WATER SECURITY IMPROVEMENTS

Security measures at Water facilities and structures including facility upgrades and access control.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$100,000	\$103,000	\$106,000	\$110,000	\$113,000	\$532,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$103,000</b>	<b>\$106,000</b>	<b>\$110,000</b>	<b>\$113,000</b>	<b>\$532,000</b>

# WATER SYSTEM: EQUIPMENT AND TECHNOLOGY

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE WATER SYSTEM CATEGORY

## SUMMARY OF WATER SYSTEM: EQUIPMENT AND TECHNOLOGY BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$1,562,000	\$775,000	\$544,000	\$993,000	\$1,728,000	\$5,602,000
<b>TOTAL</b>	<b>\$1,562,000</b>	<b>\$775,000</b>	<b>\$544,000</b>	<b>\$993,000</b>	<b>\$1,728,000</b>	<b>\$5,602,000</b>

## DATABASE MANAGEMENT AND GIS

Maintenance of water grid map with access to system features, placement, and service history.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$16,000	\$17,000	\$17,000	\$18,000	\$68,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$16,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$18,000</b>	<b>\$68,000</b>

## ENVIRONMENTAL SERVICES FURNISHINGS

Routine replacement of office furnishings in Environmental Services Water operations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$22,000	\$23,000	\$24,000	\$24,000	\$93,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$22,000</b>	<b>\$23,000</b>	<b>\$24,000</b>	<b>\$24,000</b>	<b>\$93,000</b>

## ENVIRONMENTAL SERVICES MOTOR EQUIPMENT

Motor equipment fleet replacement for Environmental Services Water operations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$1,310,000	\$478,000	\$235,000	\$674,000	\$1,399,000	\$4,096,000
<b>TOTAL</b>	<b>\$1,310,000</b>	<b>\$478,000</b>	<b>\$235,000</b>	<b>\$674,000</b>	<b>\$1,399,000</b>	<b>\$4,096,000</b>

## ENVIRONMENTAL SERVICES SMALL EQUIPMENT

Routine replacement of small equipment in Environmental Services Water operations.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$68,000	\$70,000	\$72,000	\$75,000	\$77,000	\$362,000
TOTAL	\$68,000	\$70,000	\$72,000	\$75,000	\$77,000	\$362,000

## FILTRATION PLANT SMALL EQUIPMENT REPLACEMENT

Annual allocation for small equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$110,000	\$113,000	\$118,000	\$121,000	\$125,000	\$587,000
TOTAL	\$110,000	\$113,000	\$118,000	\$121,000	\$125,000	\$587,000

## LABORATORY AND SCADA EQUIPMENT

Equipment, supplies and agreements in conformance with accreditation standards.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$69,000	\$71,000	\$74,000	\$76,000	\$79,000	\$369,000
TOTAL	\$69,000	\$71,000	\$74,000	\$76,000	\$79,000	\$369,000

## UPLAND COMPUTERS

Annual allocation for routine replacement of computers and related equipment.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$5,000	\$5,000	\$5,000	\$6,000	\$6,000	\$27,000
TOTAL	\$5,000	\$5,000	\$5,000	\$6,000	\$6,000	\$27,000

# WATER SYSTEM: WATER FACILITIES

FY 2024-28 Capital Improvement Program

CLICK [HERE](#) TO RETURN TO THE WATER SYSTEM CATEGORY

## SUMMARY OF WATER SYSTEM: WATER FACILITIES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$300,000	\$600,000	\$43,000	\$150,000	\$0	\$1,093,000
<b>TOTAL</b>	<b>\$300,000</b>	<b>\$600,000</b>	<b>\$43,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$1,093,000</b>

## HEMLOCK FILTRATION PLANT HVAC UPGRADES

Funding for HVAC upgrades within the lab space at the facility as well as funding for an assessment of mechanical systems to identify future improvements needed at the facility.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$300,000	\$0	\$0	\$0	\$0	\$300,000
<b>TOTAL</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

## HEMLOCK OPERATIONS CENTER

Hemlock Operations vehicle storage and office building upgrades.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$600,000	\$0	\$0	\$0	\$600,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>

## PARKING LOT IMPROVEMENTS

Sealing and striping of lots.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$0	\$43,000	\$0	\$0	\$43,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$43,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$43,000</b>



# WATER BUREAU GARAGE FLOOR REHABILITATION

Rehabilitation of the garage concrete floor.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$0	\$0	\$150,000	\$0	\$150,000
TOTAL	\$0	\$0	\$0	\$150,000	\$0	\$150,000

# WATER SYSTEM: WATER SUPPLY STRUCTURES

FY 2024-28 Capital Improvement Program

[CLICK HERE](#) TO RETURN TO THE WATER SYSTEM CATEGORY

## SUMMARY OF WATER SYSTEM: WATER SUPPLY STRUCTURES BY FUNDING SOURCE

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$3,433,000	\$1,483,000	\$1,036,000	\$1,068,000	\$1,101,000	\$8,121,000
Water Debt	\$8,127,000	\$2,500,000	\$21,500,000	\$0	\$2,000,000	\$34,127,000
<b>TOTAL</b>	<b>\$11,560,000</b>	<b>\$3,983,000</b>	<b>\$22,536,000</b>	<b>\$1,068,000</b>	<b>\$3,101,000</b>	<b>\$42,248,000</b>

## COBBS HILL RESERVOIR FENCE REHABILITATION

Project involves recoating the wrought iron Cobbs Hill Reservoir fence that surrounds the perimeter of the reservoir.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Water Debt	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
<b>TOTAL</b>	<b>\$60,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,060,000</b>

## COBBS HILL RESERVOIR LT2 COMPLIANCE

Bring the reservoir in compliance with federal regulations enacted in December 2005.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Debt	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>

## CONDUIT MODERNIZATION

Three conduits installed between 1874 through 1918 serve as the main transmission source of drinking water to the City of Rochester and have been rehabilitated in phases over the years. This project will focus on the area of the conduits located south of Rush Reservoir (between West Bloomfield and Honeoye) and the section of conduits crossing underneath the NYS Thruway. This project is intended to extend the City's operation and reliability of the conduits to provide its residents with drinking water into the future.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Debt	\$8,127,000	\$0	\$0	\$0	\$0	\$8,127,000
TOTAL	\$8,127,000	\$0	\$0	\$0	\$0	\$8,127,000

## CONDUIT VALVE AND VAULT REHABILITATION

Replacement of valves and vaults.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$142,000	\$146,000	\$151,000	\$155,000	\$160,000	\$754,000
TOTAL	\$142,000	\$146,000	\$151,000	\$155,000	\$160,000	\$754,000

## FILTRATION PLANT AND RELATED RENOVATIONS

Improvements to the sites, structures, and systems comprising the filtration complex.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$500,000	\$516,000	\$533,000	\$550,000	\$567,000	\$2,666,000
TOTAL	\$500,000	\$516,000	\$533,000	\$550,000	\$567,000	\$2,666,000

## HIGHLAND RESERVOIR LT2 COMPLIANCE

Bring the reservoir in compliance with federal regulations enacted in December 2005.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000
Water Debt	\$0	\$0	\$20,000,000	\$0	\$0	\$20,000,000
TOTAL	\$2,000,000	\$0	\$20,000,000	\$0	\$0	\$22,000,000

## HOLLY PUMP STATION RENOVATIONS

The Holly System supplies the high pressure firefighting system within the City. This funding will be used for ongoing equipment replacements and structural rehabilitation at the Holly Pump Station.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$20,000	\$100,000	\$21,000	\$22,000	\$22,000	\$185,000
TOTAL	\$20,000	\$100,000	\$21,000	\$22,000	\$22,000	\$185,000

## RESERVOIR FACILITIES ANNUAL ALLOCATION

Annual allocation for rehabilitation of three Reservoir Structures and Gatehouse Facilities.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$57,000	\$59,000	\$60,000	\$62,000	\$64,000	\$302,000
TOTAL	\$57,000	\$59,000	\$60,000	\$62,000	\$64,000	\$302,000

## UPLAND BRIDGE REHABILITATION

Improvements to the bridges at Hemlock and Canadice.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$0	\$400,000	\$0	\$0	\$0	\$400,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>

## UPLAND STRUCTURES

Improvements to the sites, structures, and systems, including miscellaneous dams and concrete appurtenances within the Hemlock and Canadice Lake Watersheds.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$254,000	\$262,000	\$271,000	\$279,000	\$288,000	\$1,354,000
<b>TOTAL</b>	<b>\$254,000</b>	<b>\$262,000</b>	<b>\$271,000</b>	<b>\$279,000</b>	<b>\$288,000</b>	<b>\$1,354,000</b>

## WATER TREATMENT PLANT FILTER REHABILITATION

Rehabilitation to the water treatment plant's filter beds.

Funding Sources	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Cash Capital	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Water Debt	\$0	\$1,500,000	\$1,500,000	\$0	\$0	\$3,000,000
<b>TOTAL</b>	<b>\$400,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,400,000</b>



# PERSONNEL SUMMARY

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The Budget records personnel resources in a number of ways.

- Individuals may be employed in either full time, part time, temporary, or seasonal capacities.
  - A full time employee works a standard work week on a year round basis. The number of hours per week may vary depending on unit assignment and the nature of the job. All full time positions are recorded in the Budget by job title. In every unit with assigned personnel, a personnel summary display indicates the job titles assigned to that unit and the number of full time positions authorized for each title. All job titles are assigned to pay brackets that represent the compensation range for the position. The salary and wage schedules at the back of this section present the range for each bracket.
  - Employees may also work in a capacity that is "other than full time." Part time employees work on a year round basis, but for fewer hours than the standard full time work week. Temporary employees work standard work weeks, but for a fixed period, usually not more than eighteen months. Seasonal employees work hours that are determined by the jobs to which they are assigned, usually for short periods, e.g., the summer. These "other than full time" positions are displayed in tables in the departmental Budget presentations.
- Overtime, the practice of extending work beyond the regular work week hours, is also explicitly accounted for in the Budget. Carefully managed overtime provides a flexible extension of the City's experienced workforce.
- Finally, the Budget accounts for a Vacancy Factor, defined as the difference between the allocation actually required for personnel compensation, and that which would be required if every position were filled at all times. Some number of positions are unfilled at any given moment. Vacancy factors differ among units, based on the size of the unit and the turnover rates experienced.

Personnel resources are presented as Full Time Equivalent (FTEs). Each full time position represents one FTE regardless of actual assigned hours, which vary. Part time, temporary, and seasonal positions are expressed as fractions of an FTE based on the number of hours to be worked in relation to the hours to be worked by a full time equivalent position.

## FRACTIONAL FULL TIME POSITIONS

Some presentations in the Budget show the assignment of fractional full time positions (e.g., 1.5 full time positions) to reflect sharing of positions among various activities and the corresponding allocation of costs to each activity. This practice is common in the Department of Environmental Services, Bureau of Operations. Here workload requirements change throughout the year (e.g., from Leaf Collection in the fall to Snow and Ice Control in the winter). Summing these partial assignments from two or more activities will result in an accounting of 100% of the full time employees, as in the accompanying example.

Title: Crew Chief

### Activities

Lots & Yards	1.2
Work Orders	0.6
Leaf Collection	0.3
Snow & Ice	<u>0.9</u>
Total Authorized	3.0

## FULL TIME EMPLOYEES BY DEPARTMENT

Department	Bureau	FY 2021	FY 2022	FY 2023	FY 2024
Council/Clerk	City Council	3.80	4.80	8.00	8.00
Council/Clerk	Clerk/Licensing	8.20	8.20	11.00	11.00
Council/Clerk	Police Accountability Board	4.00	3.00	57.00	30.00
Mayor's Office		41.00	34.00	45.00	57.00
Office of Management and Budget		8.00	7.50	7.50	7.50
Department of Human Resource Management		30.00	31.00	34.00	35.00
Communications		17.00	16.00	17.00	18.00
Law Department		19.00	24.50	25.00	25.00
Information Technology		40.00	46.00	46.00	46.00
Finance	Director's Office	5.00	5.00	5.00	5.00
Finance	Accounting	12.00	12.00	12.00	12.00
Finance	Assessment	12.00	12.00	12.00	12.00
Finance	Parking and Municipal Violations	32.00	32.00	32.00	33.00
Finance	Purchasing	11.00	11.00	13.00	14.00
Finance	Traffic Violations Agency	8.00	8.00	8.00	8.00
Finance	Treasury	17.00	17.00	17.00	17.00
Neighborhood and Business Development	Commissioner	7.00	9.00	9.00	15.00
Neighborhood and Business Development	Business & Housing Development	30.00	29.00	32.00	33.00
Neighborhood and Business Development	Neighborhood Preservation	14.00	15.00	15.00	19.00
Neighborhood and Business Development	Buildings & Compliance	77.00	78.00	88.00	83.00
Department of Environmental Services	Commissioner	41.00	41.00	43.00	45.00
Department of Environmental Services	Architecture & Engineering	56.00	58.00	62.00	63.00
Department of Environmental Services	Operations	199.00	200.00	200.00	207.00
Department of Environmental Services	Buildings & Parks	120.00	119.00	121.00	130.00
Department of Environmental Services	Equipment Services	60.00	61.00	62.00	63.00
Department of Environmental Services	Water	128.00	128.00	128.00	129.00
Emergency Communications Department		213.00	212.00	212.00	212.00
Police Department	Chief	50.00	57.50	68.00	70.00
Police Department	Patrol Division	506.00	486.00	486.00	485.00
Police Department	Special Operations Division	181.00	163.00	178.00	180.00
Police Department	Administration	82.00	81.00	88.00	85.00
Police Department	Community Affairs	27.00	28.00	0.00	0.00
Fire Department	Office of the Fire Chief	21.00	21.00	6.00	6.00

Department	Bureau	FY 2021	FY 2022	FY 2023	FY 2024
Fire Department	Operations	445.00	445.00	452.00	452.00
Fire Department	Administration	38.00	38.00	48.00	51.00
Public Library	Central	74.75	74.50	77.00	78.00
Public Library	Community	22.25	23.50	25.00	26.00
Department of Recreation and Human Services	Commissioner	17.00	38.50	38.50	46.50
Department of Recreation and Human Services	Recreation and Youth Services	47.50	58.00	60.00	60.00
Department of Recreation and Human Services	Human Services	17.50	20.00	34.00	36.00
		<b>2,742.00</b>	<b>2,756.00</b>	<b>2,882.00</b>	<b>2,913.00</b>

## OTHER THAN FULL TIME FTES BY DEPARTMENT

Note: Due to a change in methodology related to the shift to an online budget book system, FY 2023-24 calculations for other than full time positions are not directly comparable to prior years for all departments. Future budget years will include multi-year comparisons.

Department	Bureau	FY 2024
Council/Clerk	City Council	4.50
Council/Clerk	Clerk/Licensing	0.00
Council/Clerk	Police Accountability Board	1.00
Mayor's Office		9.30
Office of Management and Budget		0.50
Department of Human Resource Management		2.93
Communications		1.20
Law Department		1.00
Information Technology		0.00
Finance	Director's Office	0.10
Finance	Accounting	0.00
Finance	Assessment	1.00
Finance	Parking and Municipal Violations	4.00
Finance	Purchasing	0.50
Finance	Traffic Violations Agency	0.96
Finance	Treasury	0.58
Neighborhood and Business Development	Commissioner	0.50
Neighborhood and Business Development	Business & Housing Development	0.00
Neighborhood and Business Development	Neighborhood Preservation	6.00
Neighborhood and Business Development	Buildings & Compliance	5.70
Department of Environmental Services	Commissioner	16.27
Department of Environmental Services	Architecture & Engineering	2.54
Department of Environmental Services	Operations	39.68
Department of Environmental Services	Buildings & Parks	61.42
Department of Environmental Services	Equipment Services	0.90
Department of Environmental Services	Water	8.00
Emergency Communications Department		7.51
Police Department	Chief	2.00
Police Department	Patrol Division	0.50
Police Department	Special Operations Division	76.90
Police Department	Administration	22.00
Police Department	Community Affairs	0.00
Fire Department	Office of the Fire Chief	0.00
Fire Department	Operations	0.00
Fire Department	Administration	5.10
Public Library	Central	42.16
Public Library	Community	56.03
Department of Recreation and Human Services	Commissioner	1.76
Department of Recreation and Human Services	Recreation and Youth Services	133.18
Department of Recreation and Human Services	Human Services	5.64
		<b>521.36</b>



# EMPLOYEE BENEFITS

In addition to wage and salary compensation, employees are provided with various fringe benefits as provided by law, collective bargaining agreements, and administrative determination. The City's budgeting and accounting systems place the allocations for these benefits in a separate department for monitoring and control purposes. Details on these allocations are found in the Undistributed Expenses section of the Budget.

The following table distributes estimated fringe costs by Department:

## EMPLOYEE BENEFIT EXPENSE DISTRIBUTION

<b>Employee Benefit Distribution</b>	
<u>Department</u>	
Council and Clerk	2,714,100
Administration	7,908,300
Information Technology	2,548,000
Finance	4,312,600
Neighborhood and Business Development	7,006,000
Environmental Services	30,896,600
Emergency Communication	9,453,000
Police	57,482,100
Fire	33,978,900
Library	4,488,600
Recreation and Human Services	7,500,400
	<b>\$168,288,600</b>

## BARGAINING UNITS & WORK RELEASE

Portions of the City's workforce are represented by the following labor organizations:

- American Federation of State, County and Municipal Employees (AFSCME), Local 1635 and 1635P, Full and Part Time Units
- Rochester Police Locust Club, Inc.
- International Association of Firefighters (IAFF), Local 1071, Uniformed and Non-Uniformed Units
- International Union of Operating Engineers (IUOE), Local 158-S
- Civil Service Employees Association (CSEA), Rochester Public Library Part Time Employees Unit, Local 828

In accordance with collective bargaining agreements, employees in the following positions are granted full release time from their regularly scheduled work, with full pay and benefits to perform union duties. These positions and associated salary and benefits are reflected in the appropriate departmental and Undistributed Expenses budgets, and are presented here for informational purposes only.

	<u>2023-24 Salary and Benefits</u>
<u>AFSCME Local 1635</u>	
Department of Environmental Services	
• Environmental Services Operator I	\$98,700
• Environmental Services Operator I	\$98,700
• Secretary	\$81,900
ECD/911	
• Dispatcher I / 911	\$99,500
<u>Rochester Police Locust Club, Inc.</u>	
Police Department	
• Police Investigator	\$199,400
• Police Sergeant	\$200,200
• Police Officer	\$178,700
<u>International Association of Firefighters, Local 1071</u>	
Fire Department	
• Firefighter	\$164,100
• Lieutenant	<u>\$179,000</u>
Total	\$1,300,200

## BARGAINING UNITS AND EFFECTIVE DATES OF CURRENT AGREEMENTS

AFSCME Local 1635 Full Time (July 1, 2022 - June 30, 2027)

AFSCME Local 1635 Part Time (July 1, 2022 - June 30, 2027)

Rochester Police Locust Club, Inc. (July 1, 2019 - June 30, 2024)

International Association of Firefighters, Local 1071, Uniformed (July 1, 2021 - June 30, 2026)

International Association of Firefighters, Local 1071, Non-Uniformed (July 1, 2017 - June 30, 2022)

International Union of Operating Engineers, Local 158-S (July 1, 2019 - June 30, 2023)

Civil Service Employees Association, Local 828, Rochester Public Library Part Time Employees Unit (July 1, 2021 - June 30, 2023)

# SALARY SCHEDULES

July 1, 2023

By virtue of the authority vested in me by law, I, Malik D. Evans, Mayor of the City of Rochester, New York, do hereby create, effective July 1, 2023, all positions set forth in this Budget to be in existence for the fiscal year 2023-24 at the salary and wage brackets indicated for said positions. The salary and wage bracket amounts shall be as set forth herein, except as modified by collective bargaining agreements or further directive of this office. All positions in existence prior to July 1, 2023, which are not set forth in this Budget shall be abolished effective July 1, 2023 except for positions otherwise prescribed by law.



Malik D. Evans  
Mayor

## SALARY SCHEDULE: MANAGEMENT SALARIED PERSONNEL

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
22	61,978	63,310	64,672	66,061	67,481	68,932	70,415	71,930	73,475	75,057	76,668	78,316	80,001	81,720
23	64,671	66,060	67,482	68,931	70,415	71,930	73,475	75,057	76,667	78,316	80,001	81,719	83,477	85,272
24	67,480	68,930	70,413	71,929	73,474	75,053	76,666	78,315	79,999	81,718	83,476	85,271	87,104	88,975
25	70,415	71,930	73,476	75,057	76,668	78,318	80,001	81,720	83,478	85,274	87,106	88,978	90,893	92,844
26	73,477	75,059	76,670	78,319	80,004	81,721	83,479	85,275	87,107	88,980	90,894	92,848	94,846	96,884
27	76,667	78,316	80,000	81,719	83,477	85,272	87,105	88,975	90,889	92,842	94,842	96,881	98,963	101,089
28	79,818	81,533	83,285	85,076	86,907	88,775	90,681	92,633	94,623	96,659	98,735	100,861	103,027	105,243
29	83,069	84,852	86,678	88,541	90,446	92,389	94,377	96,406	98,479	100,595	102,760	104,969	107,224	109,527
30	86,658	88,519	90,422	92,368	94,354	96,384	98,454	100,572	102,735	104,942	107,198	109,505	111,858	114,264
31	90,205	92,146	94,128	96,148	98,217	100,329	102,487	104,690	106,939	109,237	111,587	113,987	116,439	118,942
32	93,909	95,926	97,990	100,093	102,246	104,446	106,693	108,986	111,329	113,722	116,167	118,664	121,216	123,822
33	97,769	99,872	102,020	104,213	106,454	108,742	111,079	113,468	115,907	118,401	120,946	123,545	126,200	128,918
34	101,802	103,993	106,227	108,512	110,844	113,228	115,661	118,151	120,688	123,282	125,935	128,641	131,408	134,233
35	106,004	108,283	110,610	112,988	115,415	117,899	120,435	123,023	125,670	128,370	131,131	133,949	136,829	139,772
36	120,719	123,313	125,965	128,674	131,440	134,266	137,151	140,102	143,115	146,191	149,336	152,546	155,825	
86	143,077	146,651	150,318	154,078	157,928	159,405	164,186							
87	148,285	151,993	155,794	159,687	162,593	167,470								
88	127,733	130,333	132,991	135,707	138,477	141,305	144,182	147,130	150,133	153,201	156,321	161,013	165,845	170,819
96	157,943	161,889	165,937	170,087	174,338	175,968	181,246							
97	163,693	167,786	171,982	176,280	179,487	184,871								
98	143,825	146,753	149,747	152,804	155,923	159,108	162,347	165,666	169,048	172,503	176,016	181,298	186,739	192,340
197	166,968	171,140	175,419	179,803	183,076	188,568								

# NON-MANAGEMENT SALARIED PERSONNEL (AFSCME), EFFECTIVE JULY 1, 2023

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J	Step K	Step L	Step M	Step N
1	33,019	33,396	34,427	35,521	36,617	37,555	38,317	39,015	39,894					
2	33,218	34,244	35,303	36,429	37,555	38,317	39,015	39,894	40,888					
3	33,889	34,935	36,015	37,173	38,317	39,015	39,894	40,888	41,944					
4	34,503	35,570	36,669	37,845	39,015	39,894	40,888	41,944	42,878					
5	35,278	36,372	37,496	38,693	39,894	40,888	41,944	42,878	44,049					
6	36,161	37,280	38,433	39,662	40,888	41,944	42,878	44,049	45,154					
7	37,105	38,253	39,434	40,686	41,944	42,878	44,049	45,154	46,386					
8	37,922	39,095	40,305	41,592	42,878	44,049	45,154	46,386	47,726					
9	38,963	40,169	41,410	42,728	44,049	45,154	46,386	47,726	49,190					
10	39,937	41,173	42,447	43,805	45,154	46,386	47,726	49,190	50,716					
11	41,025	42,293	43,601	44,994	46,386	47,726	49,190	50,716	52,295					
12	42,218	43,524	44,869	46,295	47,726	49,190	50,716	52,295	54,115					
13	43,513	44,859	46,245	47,718	49,190	50,716	52,295	54,115	55,745					
14	44,862	46,250	47,677	49,190	50,716	52,295	54,115	55,745	57,622					
15	46,258	47,689	49,164	50,732	52,295	54,115	55,745	57,622	59,374					
16	47,857	49,336	50,863	52,488	54,115	55,745	57,622	59,374	61,428					
17	49,306	50,831	52,402	54,071	55,745	57,622	59,374	61,428	63,887					
18	50,962	52,535	54,161	55,891	57,622	59,374	61,428	63,887	66,512					
19	52,510	54,133	55,805	57,594	59,374	61,428	63,887	66,512	69,202					
20	54,331	56,009	57,740	59,586	61,428	63,887	66,512	69,202	72,019					
21	56,499	58,246	60,049	61,965	63,887	66,512	69,202	72,019	75,007					
22	61,978	63,310	64,672	66,061	67,481	68,932	70,415	71,930	73,475	75,057	76,668	78,316	80,001	81,720
23	64,671	66,060	67,482	68,931	70,415	71,930	73,475	75,057	76,667	78,316	80,001	81,719	83,477	85,272
110	46,386	47,726	49,190	50,716	52,295	53,862	55,477	57,140	58,853					
150	52,295	54,115	55,745	57,622	59,374	61,158	62,996	64,890	66,839					
170	55,745	57,622	59,374	61,428	63,887	65,806	67,782	69,818	71,915					
180	43,329	54,161	55,891	57,622	59,374	61,428	63,887	66,512	68,508					
190	44,644	55,805	57,594	59,374	61,428	63,887	66,512	69,202	71,277					
200	46,193	57,740	59,586	61,428	63,887	66,512	69,202	72,019	74,176					
210	63,887	66,512	69,202	72,019	75,006	77,255	79,572	81,957	84,414					

# WEEKLY AND HOURLY PERSONNEL, EFFECTIVE JULY 1, 2023

## Hourly Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I
40	18.77	19.35	19.95	20.63	21.25	21.70	22.20	22.82	23.42
41	19.39	19.99	20.61	21.25	21.90	22.41	23.23	23.48	24.32
42	20.11	20.72	21.38	22.09	22.83	23.42	23.96	24.78	25.38
51	16.40	16.90	17.41	17.89	18.40	18.78	19.12	19.40	19.75
52	16.61	17.15	17.67	18.23	18.78	19.12	19.40	19.75	20.22
53	16.85	17.37	17.90	18.51	19.12	19.40	19.75	20.22	20.67
54	17.18	17.72	18.25	18.81	19.40	19.75	20.22	20.67	21.12
55	17.47	18.00	18.56	19.20	19.75	20.22	20.67	21.12	21.62
56	17.85	18.40	18.97	19.71	20.22	20.67	21.12	21.62	21.99
57	18.29	18.84	19.43	20.09	20.67	21.12	21.62	21.99	22.82
58	18.67	19.24	19.82	20.47	21.12	21.62	21.99	22.82	23.23
59	19.11	19.72	20.31	20.93	21.62	21.99	22.82	23.23	23.90
60	19.45	20.04	20.67	21.34	21.99	22.82	23.23	23.90	24.45
61	20.09	20.71	21.36	22.07	22.82	23.23	23.90	24.45	25.29
62	20.56	21.18	21.85	22.48	23.23	23.90	24.45	25.29	25.95
63	21.11	21.78	22.45	23.23	23.90	24.45	25.29	25.95	26.73
64	21.65	22.33	23.00	23.77	24.45	25.29	25.95	26.73	27.51
65	22.41	23.09	23.79	24.53	25.29	25.95	26.73	27.51	28.32
66	18.05	18.59	19.19	19.74	20.36	21.62			

## Daily Rates:

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H
68	157.12	161.97	166.98					
69	189.83	195.70	201.74	214.62	227.44	240.35	247.50	254.65
70	201.90	208.13	214.38	221.63	228.36	236.26		
71	219.81	227.23	234.61	242.01	249.38	256.78		

## LOCUST CLUB - SWORN POLICE, EFFECTIVE JULY 1, 2023

<u>Bracket</u>	<u>Step</u>	<u>Salary*</u>
90	A	57,003
90	B	70,326
90	C	82,725
90	D	94,846
90	E	99,541
191	A	106,979
191	B	113,460
92	A	107,494
92	B	113,976
94	A	121,555
94	B	128,885
95	A	137,159
95	B	145,432

*\*Includes roll call pay*

## IAFF - UNIFORMED FIRE, EFFECTIVE JULY 1, 2023

<u>Bracket</u>	<u>Step</u>	<u>Salary</u>
80	A	51,335
80	B	57,334
80	C	63,333
80	D	74,502
80	E	85,416
80	F	89,644
82	A	97,808
82	B	102,645
84	A	110,596
84	B	116,069
85	A	124,798
85	B	130,972
FI	1	91,437
FI	2	93,230
FI	3	96,815

## IAFF NON-UNIFORMED FIRE PERSONNEL, EFFECTIVE JULY 1, 2021

Bracket	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
73	48,542	50,043	51,913	53,770	55,655	57,527	59,397	61,269	63,141	65,011
75	50,968	52,544	54,574	56,601	58,629	60,657	62,685	64,714	66,741	68,769
78	54,613	56,302	59,315	62,330	65,342	68,356	71,370	74,384	77,398	80,412

## IUOE - OPERATING ENGINEERS, EFFECTIVE JULY 1, 2022

Bracket	Title	Step A	Step B	Step C	Step D	Step E
149	Asst. HVAC Engineer Trainee	19.40	19.97	20.59	22.03	22.70
150	Asst. HVAC Engineer	28.50	29.35	30.27	32.43	33.42
151	HVAC Engineer	29.66	30.56	31.50	33.75	34.78
152	Lead HVAC Engineer	31.92	32.91	33.92	36.28	37.49
153	Supervising HVAC Engineer	34.38	35.46	36.52	39.09	40.37

## FIXED SALARY RATES, EFFECTIVE JULY 1, 2023

Title	Amount
<b>Elected and Appointed Officials</b>	
President of the Council*	48,047
Council Member*	38,047
Mayor*	161,730
Deputy Mayor	159,647
<b>Examining Board Members</b>	
Examiner-Chair**	1,250
Examiner Plumber	1,250
Clerk to the Board	1,250
Examiner-Vice Chair**	1,250
Examiner-Secretary**	1,250
Examiner-Stationary	1,250
Examiner-Electrician	1,000

\*These salaries are fixed by local legislation on a calendar year basis; amounts shown above represent calendar 2023.

Every four years City Council sets the annual salaries of the Mayor and Councilmembers and provides for a cost of living adjustment for each of the next three years with a 3% annual cap; the last base year set was for calendar 2022.

*The Mayor and any Councilmember may decline to accept the cost of living adjustment, therefore actual salaries collected by the Mayor and Councilmembers may be lower than the above salaries.*

\*\*These positions are not compensated if filled by a City or RG&E employee.

## CSEA LIBRARY PART TIME, EFFECTIVE JULY 1, 2022

TITLE	Bracket	Step A	Step B	Step C	Step D	Step E	Step F
Administrative Assistant	N165	24.13	24.89	25.70	26.50	27.03	27.57
Class 5 Truck Driver	N085	19.18	19.77	20.39	21.03	21.45	21.89
Cleaner Library	N015	16.32	16.84	17.38	17.93	18.29	18.64
Clerk II Library	N095	19.66	20.26	20.91	21.56	21.99	22.44
Clerk III with Typing Library	N075	18.72	19.29	19.89	20.51	20.94	21.35
Clerk Typist Library	N035	17.11	17.63	18.17	18.76	19.16	19.51
Digital Media Associate	N145	22.64	23.32	24.11	24.85	25.34	25.87
Duplicating Operator	N065	18.23	18.79	19.38	20.05	20.42	20.83
Graphic Assistant	N145	22.64	23.32	24.11	24.85	25.34	25.87
Historical Researcher	N185	25.02	25.81	26.60	27.44	28.28	29.16
Librarian I	N185	25.02	25.81	26.60	27.44	28.28	29.16
Librarian II	N195	26.49	27.33	28.18	29.08	29.66	30.25
Library Assistant	N145	22.64	23.32	24.11	24.85	25.34	25.87
Mail Room Clerk	N095	19.66	20.26	20.91	21.56	21.99	22.44
Maintenance Worker	N575	18.30	18.86	19.45	20.06	20.68	21.10
Materials Processor	N035	17.11	17.63	18.17	18.76	19.16	19.51
Retrieval Room Aide	N304	15.30	15.30	15.30	15.30	15.30	15.61
Security Guard Library	N015	16.32	16.84	17.38	17.93	18.29	18.64
Shipping Aide	N402	15.30	15.30	15.30	15.30	15.30	15.61
Sr. Retrieval Room Aide	N305	16.31	16.83	17.31	17.90	18.25	18.60
Youth Services Assistant	N075	18.72	19.29	19.89	20.51	20.94	21.35
Youth Services Coordinator	N145	22.64	23.32	24.11	24.85	25.34	25.87

## SALARY SCHEDULE: AFSCME PART TIME, EFFECTIVE JULY 1, 2023

TITLE	Bracket	Step A	Step B	Step C	Step D	Step E	Step F
Accountant	717	27.09	27.93	28.79	29.71	30.63	31.66
Administrative Analyst	720	29.85	30.77	31.73	32.74	33.75	35.10
Animal Care Tech	702	15.97	16.46	16.97	17.51	18.06	18.42
Animal Care Tech II	706	17.39	17.92	18.48	19.07	19.66	20.17
Animal Care Tech/Trainee	701	15.87	16.06	16.55	17.08	17.60	18.06
Animal Control Officer	712	20.30	20.93	21.57	22.26	22.95	23.65
Animal Services Client Specialist	711	22.54	23.24	23.96	24.72	25.49	26.22
Automotive Aide	758	18.67	19.24	19.82	20.47	21.12	21.62
Automotive Parts Clerk	711	19.72	20.33	20.96	21.63	22.30	22.95
Building Maintenance Helper	752	16.61	17.15	17.67	18.23	18.78	19.12
Cemetery Service Rep	711	22.54	23.24	23.96	24.72	25.49	26.22
Cemetery Worker	757	18.29	18.84	19.43	20.09	20.67	21.12
Cleaner	701	15.87	16.06	16.55	17.08	17.60	18.06
Clerk II/Typing	709	21.41	22.07	22.75	23.48	24.20	24.81
Clerk III/Typing	707	20.39	21.02	21.67	22.35	23.05	23.56
Clerk Typist	703	18.62	19.20	19.79	20.42	21.05	21.44
Code Enforcement Inspector	761	20.09	20.71	21.36	22.07	22.82	23.23
Code Enforcement Officer	721	27.16	28.00	28.87	29.79	30.71	31.98
Code Enforcement Officer Trainee	718	24.50	25.26	26.04	26.87	27.70	28.55
Communications Aide	716	26.30	27.11	27.95	28.84	29.73	30.63
Communications Research Assistant	812	20.30	20.93	21.57	22.26	22.95	23.65
Counseling Specialist	718	28.00	28.87	29.76	30.71	31.66	32.62
Dispatcher I / 911	715	22.24	22.93	23.64	24.39	25.14	26.02
Dispatcher II / 911	817	26.80	27.70	28.55	29.53	30.71	31.64
Emergency Response Social Worker	823	31.09	31.76	32.44	33.14	33.85	34.58
Equipment Mechanic	638	21.11	21.78	22.45	23.23	23.90	24.45
Grants Support Associate	713	23.91	24.65	25.41	26.22	27.03	27.87
Ground Equipment Operator	756	17.85	18.40	18.97	19.71	20.22	20.67
Maintenance Mechanic	760	19.45	20.04	20.67	21.34	21.99	22.82
Parking Enforcement Officer	710	19.20	19.79	20.41	21.06	21.71	22.30
Parking Equipment Mechanic	710	19.20	19.79	20.41	21.06	21.71	22.30
Police Evidence Tech	716	26.30	27.11	27.95	28.84	29.73	30.63
Principal Engineering Technician	718	28.00	28.87	29.76	30.71	31.66	32.62
Project Assistant	712	23.20	23.91	24.65	25.44	26.22	27.03
Property Conservation Inspector	718	24.50	25.26	26.04	26.87	27.70	28.55
Receptionist Typist	706	19.87	20.48	21.12	21.79	22.47	23.05
Research Assistant	716	26.30	27.11	27.95	28.84	29.73	30.63
Secretary	711	22.54	23.24	23.96	24.72	25.49	26.22
Security Guard	759	19.11	19.72	20.31	20.93	21.62	21.99
Service Representative	812	20.30	20.93	21.57	22.26	22.95	23.65
Service Representative Bilingual	812	20.30	20.93	21.57	22.26	22.95	23.65
Senior Maintenance Mechanic	762	20.56	21.18	21.85	22.48	23.23	23.90
Senior Maintenance Mechanic Bldg	765	22.41	23.09	23.79	24.53	25.29	25.95
911 Telecommunicator	810	22.30	22.95	23.65	24.38	25.14	25.90
Veterinary Technician	710	19.20	19.79	20.41	21.06	21.71	22.30
Victim Assistance Counselor	714	24.65	25.41	26.20	27.03	27.87	28.73
Water Quality Lab Tech	720	26.12	26.93	27.76	28.65	29.53	30.71
Youth Services Associate	711	22.54	23.24	23.96	24.72	25.49	26.22



# PART TIME, TEMPORARY, AND SEASONAL PERSONNEL, EFFECTIVE JULY 1, 2023

<u>Title</u>	<u>Bracket</u>	<u>Step A</u>	<u>Step B</u>	<u>Step C</u>	<u>Step D</u>	<u>Step E</u>	<u>Step F</u>
Accountant	170	27.09	27.93	28.80	29.71	30.63	
Administrative Analyst	200	29.85	30.77	31.73	32.74	33.75	35.10
Administrative Assistant	160	26.30	27.10	27.95	28.83	29.73	33.75
Administrative Secretary	130	23.89	24.66	25.41	26.23	27.03	30.63
Assistant Beach Manager	840	18.69	19.31	19.42			
Assistant Pool Manager	840	18.69	19.31	19.42			
Assistant Summer Program Coordinator	459	15.00					
Assistant Supervisor of Markets	417	19.44	20.09	20.67			
Auto Aide	058	18.67	19.24	19.82	20.47	21.12	21.62
Beach Lifeguard	826	16.21	16.21	16.21			
Beach Lifeguard Captain	836	17.54	18.05	18.65			
Beach Lifeguard Lieutenant	831	16.47	16.47	16.65			
Beach Manager	850	23.10					
Building Maintenance Helper	528	16.61	17.15	17.67	18.23	18.78	
Cemetery Crew Leader	455	15.88					
Cemetery Service Representative	110	22.54	23.24	23.96	24.72	25.49	
Cemetery Worker	578	18.29	18.84	19.43	20.09	20.67	21.12
Clerical Aide	350	15.88					
Clerk II	090	21.41	22.07	22.75	23.48	24.20	
Clerk III	070	20.39	21.02	21.67	22.35	23.05	23.56
Clerk Typist	030	18.62	19.20	19.79	20.42	21.05	
College Junior Intern	452	16.26	18.19				
Crew Chief Seasonal	360	19.52					
Day Camp Supervisor	460	18.31					
Engineering Intern Seasonal	408	16.26	18.19				
Exam Proctor	358	15.88	15.88	15.88			
Fire Protection Gear Repairer	298	39.94	40.79	41.66	42.57	43.49	44.42
Firefighter Trainee	354	15.88					
Forestry Worker	618	20.09	20.71	21.36	22.07	22.82	
Graduate Intern	463	19.64					
Ground Equipment Operator	362	17.85					
Grounds Worker	451	15.88					
IT Intern	408	16.26	18.19				

Continued on following page.

## PART TIME, TEMPORARY, AND SEASONAL PERSONNEL, CONTINUED

Title	Bracket	Step A	Step B	Step C	Step D	Step E	Step F
Laborer	456	15.88					
Legislative Aide	160	26.30	27.10	27.95	28.83	29.73	33.75
Legislative Clerk	070	20.39	21.02	21.66	22.35	23.05	25.48
Library Page	401	15.00	15.00	15.00	15.00		
Lifeguard	825	16.00	16.00	16.00			
Lifeguard Captain	835	17.10	17.61	18.20			
Lifeguard Lieutenant	830	16.26	16.26	16.26			
Literacy Aide	403	15.00	15.00	15.00			
Maintenance Mechanic	760	19.45	20.04	20.67	21.34		
Operations Worker	418	19.39	19.99	20.61	21.25	21.90	
Parks Operations Supervisor	198	21.47	26.83	27.67	28.55	29.55	34.26
Parks Operations Worker	418	19.39	19.99	20.61	21.25	21.90	
Pool Attendant	457	15.00					
Principal Engineering Technician	180	28.00	28.87	29.76	30.71	31.66	
Project Assistant Seasonal	120	23.20	23.91	24.65	25.44	26.22	
Public Safety Aide	445	23.16	23.83	24.52			
Recreation Assistant	815	16.00					
Recreation Leader	300	21.41	22.06	22.76	23.48	24.20	
Rink Aide	448	15.88					
Rink Manager	446	17.86					
School Traffic Officer	459	15.88					
School Traffic Officer II	458	17.76					
Secretary	110	22.54	23.24	23.96	24.72	25.49	
Security Guard	528	19.11	19.72	20.31	20.93	21.62	
Service Representative	128	20.30	20.93	21.57	22.26	22.95	
Service Representative Bilingual	128	20.30	20.93	21.57	22.26	22.95	
Sr. Maintenance Mechanic/Mason	065	22.41	23.09	23.79	24.53	25.29	25.95
Sr. Operations Worker	062	20.56	21.18	21.85	22.48	23.23	23.90
Sr. Recreation Assistant	810	17.16					
Summer Program Clerk	454	15.00					
Summer Program Coordinator	325	22.95					
Water Maintenance Worker	598	19.11	19.72	20.31			
Youth Worker	400	15.00					
Youth Worker	353	15.00					



## Rochester City School District Board of Education

131 West Broad Street  
Rochester, New York 14614  
(585) 262-8525 Fax: (585) 262-8381

**Board of Education** May 9, 2023

**President**

Cynthia Elliott

The Honorable Malik Evans  
Mayor, City of Rochester  
City Hall  
30 Church Street  
Rochester, NY 14614

**Vice President**

Beatriz LeBron

**Members**

Ricardo Adams

Amy Maloy

James Patterson

Willa Powell

Camille Simmons

Rochester City Council  
City Hall  
30 Church Street  
Rochester, NY 14614

Dear Mayor Evans, President Meléndez, Vice-President Lupien, and City Councilmembers:

**State Monitor**

Dr. Shelley Jallow

On May 9, 2023, the Board of Education adopted a budget of \$1,027,849,346 to fund the Rochester City School District for fiscal year 2023-24.

**District Clerk**

Rahimah Wynn

We are proud to report that this budget process differed from the prior year's in that the Superintendent and Board Commissioners worked together to meet the required state mandates and deliver a budget that is balanced and timely.

**Superintendent of Schools**

Dr. Carmine Peluso

While the design of the budget book did not change this year, ongoing community feedback is being solicited via a participatory budgeting tool to present the budget in a new format next year. The Board is satisfied that several important fiscal milestones are demonstrated in the current budget, including:

**East EPO**

**Superintendent**

Dr. Shaun Nelms

- Balanced budget with reduced usage of appropriated fund balance
- A transition of programs and staffing from Federal Stimulus Funding to the General Fund
- Continued elimination of the need for a Revenue Anticipation Note
- Strong, positive, and liquid cash flow

Below are the major budget highlights:

- Addresses literacy through new curriculum and intervention programming and aligns the curriculum and resources to the Next Generation Standards for college and career readiness
- Addresses mental health and social-emotional needs through partnerships and the development of student clinics, mental health centers, and telehealth services for RCSD students and families

- Continued focus on enhancing safety features in schools and adding equipment, staffing, and other resources
- Preparation for non-recurring emergency expenditures with \$5M allocated from the fund balance
- Enhancing the programmatic experiences by allocating funds for staffing and resources, creating the least restrictive settings for our Students with Disabilities, and assisting our English Language Learners in acquiring the Seal of Biliteracy
- Continued upgrades to food services, including staffing, with an additional \$3M allocation

The aforementioned highlights our efforts to allocate resources more effectively to better serve Rochester children and prioritizes spending aligned with the academic and financial plans. Next year, we have the difficult task of reconciling District expenditures without the aid of Federal Stimulus Funds. Balancing the 2024-25 and beyond budgets will require a reorganization for greater operational efficiencies and reconceptualizing how we serve and educate a declining number of students.

We value our partnership with the City and the various ways we collaborate to serve our children and families. As we continue to work together, we will achieve the District's vision to *ensure all students equitable access to a high-quality education and graduate each student as a productive member of society.*

Sincerely,



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Cynthia Elliott  
President, Board of Education



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Dr. Carmine Peluso  
Superintendent of Schools

# Rochester City School District Board of Education

Cynthia Elliott, President  
 Beatriz LeBron, Vice President  
 Ricardo Adams  
 Amy Maloy  
 James Patterson  
 Willa Powell  
 Camille Simmons



Rahimah Wynn  
 District Clerk  
 (585) 262-8308  
[Rahimah.wynn@rcsdk12.org](mailto:Rahimah.wynn@rcsdk12.org)

## Certified Resolution: Business Meeting: May 9, 2023

### Resolution No. 2022-23: 631

Resolved, That the Board of Education of the Rochester City School District, pursuant to Section 2576 of New York State Education Law, hereby approves and adopts the Budget estimates for the 2023-24 fiscal year as follows:

**General Fund Revenues:**

\$722,823,324	New York State
\$119,100,000	City of Rochester
\$21,745,278	Local
\$4,480,477	Federal
\$5,000,000	Appropriated Fund Balance
<b>\$837,149,079</b>	<b>Total General Fund</b>

**Special Aid Fund (Grants)**

\$57,342,180	New York State
\$7,856,023	Local
<u>\$63,000,375</u>	Federal
<b>\$128,198,578</b>	<b>Total Special Aid Fund</b>

**School Food Service Fund:**

\$417,815	New York State
\$732,476	Local
\$21,851,395	Federal
\$1,500,000	Transfer from General Fund
<u>\$2,000,000</u>	Appropriated Fund Balance
<b>\$26,501,689</b>	<b>Total School Food Service Fund</b>

<b>\$1,027,849,346</b>	<b>Total All Funds</b>
<b><u>\$106,001,502</u></b>	<b>American Rescue Plan (ARP)</b>
<b>\$1,133,850,848</b>	<b>Total All Funds with ARP</b>

**Expense (Appropriations)**

**General Fund**

\$321,447,847	Employee Compensation
\$160,507,227	Benefits
\$247,515,844	Contractual
\$95,420,448	Interfund Expense (Debt)
\$27,068,050	BOCES
\$15,394,327	Supplies
\$3,199,580	Textbooks
\$1,831,200	Debt Service (Federal Subsidy)
<u>\$764,556</u>	Equipment
<b>\$873,149,079</b>	<b>Total General Fund</b>

\$128,198,578	Special Aid Funds (Grants)
<u>\$26,501,689</u>	School Food Service Fund
<b>\$1,027,849,346</b>	<b>Total All Funds with ARP</b>
<u>\$106,001,502</u>	American Rescue Plan
<b>\$1,133,850,848</b>	<b>Total All Funds with ARP</b>

And be it further Resolved, that to the extent any provision of a prior Resolution or Policy of the District is inconsistent with a provision of the said Budget estimates, said prior Resolution or Policy provision will be deemed suspended for the 2023-24 fiscal year;

And be it further Resolved, that the usage of \$5M of the Appropriated Fund Balance reflects less than 15% of the total Fund Balance; and be it further

Resolved, that \$2M of Appropriated Fund Balance from School Food Service Fund will be allocated to address Board concerns related to upgrading food service offerings, to reflect a total allocation of \$26,501,689 for School Food Services.

Roll Call Vote

- President Elliott - **Yes**
- Vice President LeBron - **Yes**
- Commissioner Adams - **Not present at vote**
- Commissioner Maloy - **Yes**
- Commissioner Patterson - **Yes**
- Commissioner Powell - **Yes**
- Commissioner Simmons - **Yes**

**Motion & Voting**

**Approve and adopt the Budget estimates for the 2023-24 fiscal year**

**Motion by Camille Simmons, second by Amy Maloy.**

**Final Resolution: Motion Carries**

**Yes: Cynthia Elliott, Beatriz LeBron, Amy Maloy, James Patterson, Willa Powell, Camille Simmons**

**Not Present at Vote: Ricardo Adams**

I, Rahimah Wynn, Clerk of the Board of Education of the Rochester City School District of the State of New York, do hereby certify that I have compared the attached resolution with the original resolution passed by such Board of Education at a legally convened meeting held on the 9<sup>th</sup> day of May 2023, on file as part of the minutes of such meeting, and the same is a true copy thereof and the whole of such original. I further certify that the full Board of Education consists of seven members and that seven of such members were present at such meeting and that six of such members voted in favor of such resolution.

IN WITNESS THEREOF, I have hereunto set my hand and the seal of the Rochester City School District on this 10<sup>th</sup> day of May 2023.

  
 Rahimah Wynn, District Clerk

## Appropriation Summary (General Fund)

### RCSD

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>Appropriations by Function</b>				
<b>General Support</b>				
Board Of Education	\$ 554,062	\$ 612,759	\$ 58,697	10.59%
Chief School Administrator	553,923	929,108	375,185	67.73%
Business Administration	4,119,871	4,519,849	399,978	9.71%
Auditing	687,909	750,864	62,955	9.15%
Purchasing	611,355	609,063	(2,292)	-0.37%
Legal	1,275,738	1,218,038	(57,700)	-4.52%
Personnel	4,628,062	4,487,867	(140,195)	-3.03%
Public Information & Services	1,102,616	915,810	(186,806)	-16.94%
Operation of Plant	23,773,486	32,950,642	9,177,155	38.60%
Maintenance of Plant	8,218,806	7,297,058	(921,748)	-11.22%
Security of Plant	-	500	500	100.00%
Central Storeroom	582,476	608,585	26,109	4.48%
Central Printing & Mailing	1,220,033	1,898,201	678,168	55.59%
Central Data Processing	7,104,277	7,273,439	169,162	2.38%
Unallocated Insurance	1,125,000	1,175,000	50,000	4.44%
School Association Dues	43,000	43,200	200	0.47%
Judgments & Claims	1,000,000	1,000,000	-	0.00%
Indirect Costs & Unclassfd Exp	-	-	-	-
Unclassified	3,200,000	3,207,000	7,000	0.22%
<b>Sub Total General Support</b>	<b>\$ 59,800,614</b>	<b>\$ 69,496,982</b>	<b>\$ 9,696,368</b>	<b>16.21%</b>

## Appropriation Summary (General Fund)

### RCSD

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>Instruction</b>				
Curriculum Devel & Supervision	\$ 5,110,137	\$ 4,638,190	\$ (471,948)	-9.24%
Curriculum Develop -Task Force	100,000	100,000	-	0.00%
Supervision-Regular School	34,510,124	35,249,512	739,388	2.14%
Supervision-Regular-CIT Stipnd	55,000	55,000	-	0.00%
Supervision-Special School	-	-	-	-
Research Planning & Evaluation	2,072,052	1,774,153	(297,899)	-14.38%
Inservice Training - Provider	5,443,246	5,653,541	210,295	3.86%
Inservice Training - Receiver	-	-	-	-
Teaching - Regular School	231,391,126	248,579,284	17,188,158	7.43%
Teaching-Regular Schl-Audition	-	-	-	-
Teaching-Regular Schl-Mentors	550,000	570,000	20,000	3.64%
Prog For Students With Disab	121,949,717	122,454,196	504,480	0.41%
Prog-Students W/Disab-Chap 428	-	-	-	-
Prog-Students W/Disab-Sec 4410	-	-	-	-
Prog-Students W/Disab-Sec 4408	-	-	-	-
Tuition Blind & Deaf	-	-	-	-
English Language Learners	2,068,116	2,016,342	(51,774)	-2.50%
Occupational Education	6,419,566	6,339,967	(79,599)	-1.24%
Teaching-Special Schools	14,000	115,500	101,500	725.00%
Employment Preparation Ed	-	-	-	-
Pre-Kindergarten Program	-	-	-	-
School Library & Audiovisual	3,939,815	4,069,785	129,970	3.30%
Computer Assisted Instruction	1,860,584	1,865,823	5,239	0.28%
Attendance-Regular School	5,917,422	5,985,292	67,871	1.15%
Guidance-Regular School	5,280,635	5,656,951	376,317	7.13%
Health Services-Regular School	5,038,077	6,340,396	1,302,319	25.85%
Psych Services-Regular School	691,858	787,943	96,085	13.89%
Social Work Service-Reg School	6,584,768	7,269,767	684,998	10.40%
Pupil Personnel Serv-Spec Sch	-	-	-	-
Clubs & Organizations	459,766	652,101	192,335	41.83%
Interscholastic Ath-Reg School	3,781,676	3,571,560	(210,116)	-5.56%
<b>Sub Total Instruction</b>	<b>\$ 443,237,683</b>	<b>\$ 463,745,302</b>	<b>\$ 20,507,619</b>	<b>4.63%</b>



## Appropriation Summary (General Fund)

### RCSD

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>Transportation</b>				
District Transportation Serv	\$ 7,931,683	\$ 6,582,797	\$ (1,348,886)	-17.01%
Garage Building	1,508,795	2,086,547	577,752	38.29%
Contract Transportation	59,416,304	59,116,647	(299,657)	-0.50%
Public Transportation	9,259,287	9,259,537	250	0.00%
BOCES Transportation	560,000	560,000	-	0.00%
<b>Sub Total Transportation</b>	<b>\$ 78,676,069</b>	<b>\$ 77,605,528</b>	<b>\$ (1,070,541)</b>	<b>-1.36%</b>
<b>Community Support</b>				
Workforce Investment Act	\$ -	\$ -	\$ -	-
Work Training	-	-	-	-
Civic Activities	234,581	414,030	179,449	76.50%
<b>Sub Total Community Support</b>	<b>\$ 234,581</b>	<b>\$ 414,030</b>	<b>\$ 179,449</b>	<b>76.50%</b>
<b>Employee Benefits</b>				
State Retirement-C.S.	\$ 10,300,000	\$ 11,000,000	\$ 700,000	6.80%
Teachers Retirement	22,700,000	24,000,000	1,300,000	5.73%
Social Security	23,000,000	23,000,000	-	0.00%
Workers Compensation	5,204,605	5,306,105	101,500	1.95%
Life Insurance	100,000	107,000	7,000	7.00%
Unemployment Insurance	1,030,439	1,431,000	400,561	38.87%
Disability Insurance	15,000	15,000	-	0.00%
Health & Dental Insurance	89,502,415	93,147,972	3,645,557	4.07%
Other Benefits	6,075,023	6,628,512	553,489	9.11%
<b>Subtotal Employee Benefits</b>	<b>\$ 157,927,482</b>	<b>\$ 164,635,589</b>	<b>\$ 6,708,107</b>	<b>4.25%</b>
<b>Debt Service</b>				
Debt Service	\$ 4,907,175	\$ 1,831,200	\$ (3,075,975)	-62.68%
<b>Subtotal Debt Service</b>	<b>\$ 4,907,175</b>	<b>\$ 1,831,200</b>	<b>\$ (3,075,975)</b>	<b>-62.68%</b>

**Appropriation Summary (General Fund)**  
**RCSD**

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>Interfund Transfers</b>				
Interfund Transfers	\$ 91,551,712	\$ 95,420,448	\$ 3,868,736	4.23%
<b>Sub Total Interfund Transfers</b>	<u>\$ 91,551,712</u>	<u>\$ 95,420,448</u>	<u>\$ 3,868,736</u>	<u>4.23%</u>
 <b>Grand Total General Fund</b>	 <u><u>\$ 836,335,316</u></u>	 <u><u>\$ 873,149,079</u></u>	 <u><u>\$ 36,813,763</u></u>	 <u><u>4.40%</u></u>

**Appropriation Summary (Special Aid Fund)**  
**RCSD**

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>Appropriations by Function</b>				
<b>General Support</b>				
Board Of Education	\$ -	\$ -	\$ -	-
Chief School Administrator	-	-	-	-
Business Administration	-	-	-	-
Auditing	-	-	-	-
Purchasing	-	-	-	-
Legal	-	-	-	-
Personnel	-	-	-	-
Public Information & Services	-	-	-	-
Operation of Plant	6,829	14,760	7,931	116.14%
Maintenance of Plant	-	-	-	-
Central Storeroom	-	-	-	-
Central Printing & Mailing	-	-	-	-
Central Data Processing	-	-	-	-
Unallocated Insurance	-	-	-	-
School Association Dues	-	-	-	-
Judgments & Claims	-	-	-	-
Indirect Costs & Unclassfd Exp	2,934,046	3,279,716	345,670	11.78%
Unclassified	-	-	-	-
<b>Sub Total General Support</b>	<b>\$ 2,940,875</b>	<b>\$ 3,294,476</b>	<b>\$ 353,601</b>	<b>12.02%</b>

**Appropriation Summary (Special Aid Fund)**  
**RCSD**

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>Instruction</b>				
Curriculum Devel & Supervision	\$ 2,585,172	\$ 2,336,649	\$ (248,522)	-9.61%
Curriculum Develop -Task Force	-	-	-	-
Supervision-Regular School	363,741	781,354	417,613	114.81%
Supervision-Regular-CIT Stipnd	-	-	-	-
Supervision-Special School	-	16,000	16,000	100.00%
Research Planning & Evaluation	332,724	366,412	33,688	10.12%
Inservice Training - Provider	1,757,672	2,894,968	1,137,296	64.70%
Inservice Training - Receiver	-	-	-	-
Teaching - Regular School	24,968,559	25,857,390	888,831	3.56%
Teaching-Regular Schl-Audition	-	-	-	-
Teaching-Regular Schl-Mentors	-	-	-	-
Prog For Students With Disab	9,001,087	9,896,864	895,777	9.95%
Prog-Students W/Disab-Chap 428	-	-	-	-
Prog-Students W/Disab-Sec 4410	3,796,853	4,013,521	216,668	5.71%
Prog-Students W/Disab-Sec 4408	4,665,410	4,716,624	51,214	1.10%
Tuition Blind & Deaf	2,800,000	2,300,000	(500,000)	-17.86%
English Language Learners	493,314	556,188	62,875	12.75%
Occupational Education	792,945	1,084,949	292,004	36.83%
Teaching-Special Schools	186,353	83,152	(103,201)	-55.38%
Employment Preparation Ed	2,467,266	2,708,490	241,224	9.78%
Pre-Kindergarten Program	28,283,343	27,773,143	(510,200)	-1.80%
School Library & Audiovisual	77,900	79,834	1,934	2.48%
Computer Assisted Instruction	1,759,466	1,760,288	822	0.05%
Attendance-Regular School	721,051	828,351	107,300	14.88%
Guidance-Regular School	81,793	103,845	22,052	26.96%
Health Services-Regular School	6,203,106	6,216,213	13,107	0.21%
Psych Services-Regular School	176,412	276,537	100,125	56.76%
Social Work Service-Reg School	1,584,656	1,801,774	217,117	13.70%
Pupil Personnel Serv-Spec Sch	-	-	-	-
Clubs & Organizations	-	-	-	-
Interscholastic Ath-Reg School	-	-	-	-
<b>Sub Total Instruction</b>	<b>\$ 93,098,823</b>	<b>\$ 96,452,546</b>	<b>\$ 3,353,723</b>	<b>3.60%</b>

## Appropriation Summary (Special Aid Fund)

### RCSD

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>Transportation</b>				
District Transport- Summer ESY	\$ 323,350	\$ 360,429	\$ 37,079	11.47%
Contract Transportation	1,065,073	1,246,911	181,838	17.07%
Public Transportation	107,161	107,437	276	0.26%
<b>Sub Total Transportation</b>	<b>\$ 1,495,584</b>	<b>\$ 1,714,777</b>	<b>\$ 219,193</b>	<b>14.66%</b>
<b>Community Support</b>				
Workforce Investment Act	\$ 1,207,703	\$ 1,536,859	\$ 329,156	27.25%
Work Training	358,209	607,139	248,930	69.49%
Civic Activities	103,000	188,487	85,487	83.00%
<b>Sub Total Community Support</b>	<b>\$ 1,668,912</b>	<b>\$ 2,332,485</b>	<b>\$ 663,573</b>	<b>39.76%</b>
<b>Employee Benefits</b>				
State Retirement-C.S.	\$ 1,461,778	\$ 1,107,738	\$ (354,039)	-24.22%
Teachers Retirement	4,995,652	4,890,962	(104,690)	-2.10%
Social Security	4,519,408	4,574,063	54,654	1.21%
Workers Compensation	902,827	947,394	44,567	4.94%
Life Insurance	9,645	4,556	(5,089)	-52.76%
Unemployment Insurance	445,202	450,260	5,058	1.14%
Health & Dental Insurance	12,319,168	12,429,321	110,153	0.89%
<b>Subtotal Employee Benefits</b>	<b>\$ 24,653,681</b>	<b>\$ 24,404,294</b>	<b>\$ (249,387)</b>	<b>-1.01%</b>
<b>Debt Service</b>				
Debt Service	\$ -	\$ -	\$ -	-
<b>Subtotal Debt Service</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Interfund Transfers</b>				
Interfund Transfers	\$ -	\$ -	\$ -	-
<b>Sub Total Interfund Transfers</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Grand Total</b>	<b>\$ 123,857,875</b>	<b>\$ 128,198,578</b>	<b>\$ 4,340,703</b>	<b>3.50%</b>

## Appropriation Summary (School Lunch) RCSD

	2022-2023 Adopted	2023-2024 Proposed	Increase/ (Decrease)	% Change
<b>School Food Service</b>				
Food Service Office	\$ 2,177,768	\$ 2,333,327	\$ 155,559	7.14%
Food Service Employee Benefits	3,908,506	4,369,327	460,821	11.79%
Food Service Lunch Program	16,499,666	18,730,982	2,231,316	13.52%
Food Service Summer Program	819,917	1,068,053	248,136	30.26%
<b>Grand Total School Food Service Fund</b>	<b>\$ 23,405,858</b>	<b>\$ 26,501,689</b>	<b>\$ 3,095,831</b>	<b>13.23%</b>

### 2023-2024 ARP PRIORITIES

	2021-2022 Actual	2022-2023 Estimated	2023-2024 Estimated	3 Year Grand Total
I. Rigorous Academics and Instruction	\$ 881,474	\$ 22,439,452	\$ 22,450,220	\$ 45,771,147
II. Social & Emotional Learning Support	145,088	12,090,364	6,853,073	19,088,526
III. Leadership & Instructional Capacity	1,161,625	7,873,266	7,143,097	16,177,988
IV. Unfinished Learning	265,410	5,954,128	7,994,143	14,213,681
V. Community Collaboration	53,039	1,063,755	2,654,385	3,771,180
VI. District-Wide Infrastructure	6,075,531	25,636,896	16,355,723	48,068,150
VII. Student Health & Safety, Reopening, and COVID Response	6,729	7,178,193	42,550,860	49,735,782
<b>TOTAL ARP</b>	<b>\$ 8,588,897</b>	<b>\$ 82,236,055</b>	<b>\$ 106,001,502</b>	<b>\$ 196,826,454</b>

### ALL FUNDS - APPROPRIATIONS

	2022-2023 Adopted	2023-2024 Proposed	Increase/ Decrease	% Change
General Fund Balance	\$ 836,335,316	\$ 873,149,079	\$ 36,813,763	4.40%
Special Aid Fund	123,857,875	128,198,578	4,340,703	3.50%
School Food Service Fund	23,405,858	26,501,689	3,095,831	13.23%
<b>All Funds Budget</b>	<b>\$ 983,599,049</b>	<b>\$ 1,027,849,346</b>	<b>\$ 44,250,297</b>	<b>4.50%</b>
ARP	\$ 82,236,055	\$ 106,001,502	\$ 23,765,447	28.90%
<b>TOTAL ALL FUNDS (including ARP)</b>	<b>\$1,065,835,104</b>	<b>\$1,133,850,848</b>	<b>\$68,015,744</b>	<b>6.38%</b>

**GENERAL FUND REVENUE SUMMARY**

	<b>Adopted 2022-2023</b>	<b>Proposed 2023-2024</b>	<b>\$ Increase/ (Decrease)</b>	<b>% Change</b>
<b>Local Revenue</b>				
Real Property Taxes	\$ 119,100,000	\$ 119,100,000	\$ -	0.00%
Continuing Ed Tuition	10,000	10,000	-	0.00%
Other Student Fees/Charges	-	9,000	9,000	100.00%
Other Charges for Services	64,050	657,682	593,632	926.83%
Day School Tuition	1,300,000	1,300,000	-	0.00%
Health Services Other District	1,000,000	1,000,000	-	0.00%
Interest & Earnings	20,000	2,000,000	1,980,000	9900.00%
Rental Of Real Property-Indiv	-	220,000	220,000	100.00%
Rental Of Real Property-Govt	-	20,000	20,000	100.00%
Sale of Scrap & Excess Materia	10,000	120,000	110,000	1100.00%
Sale of Real Property	320,000	320,000	-	0.00%
Sale Of Equipment	20,000	40,000	20,000	100.00%
Self Insurance Recoveries	2,000,000	1,500,000	(500,000)	-25.00%
Refund Of Prior Year Exp-Other	1,000,000	500,000	(500,000)	-50.00%
Other Unclassified Revenues	400,000	600,000	200,000	50.00%
Interfund Revenues	9,448,596	13,448,596	4,000,000	42.33%
<b>Total Local Revenue</b>	<b>\$ 134,692,646</b>	<b>\$ 140,845,278</b>	<b>\$ 6,152,632</b>	<b>4.57%</b>
<b>State Aid Revenue</b>				
State Basic Formula Aid	\$ 449,960,097	\$ 489,116,667	\$ 39,156,570	8.70%
State Aid Advancement	(1,833,333)	(1,166,667)	666,666	-36.36%
Building Aid	78,159,135	80,074,908	1,915,773	2.45%
Transportation Aid	50,015,167	39,312,505	(10,702,662)	-21.40%
Excess Cost Aid	20,000,000	18,000,000	(2,000,000)	-10.00%
Charter School Transitional Aid	6,353,730	9,800,000	3,446,270	54.24%
Incarerated Youth Aid	1,000,000	600,000	(400,000)	-40.00%
State Aid Basic Lottery Aid	72,100,000	75,000,000	2,900,000	4.02%
Tuition/Trans Disabled Student	50,000	300,000	250,000	500.00%
Charter School Basic Tuition Aid	6,705,000	7,300,000	595,000	8.87%
State Textbook Aid	1,792,254	1,771,849	(20,405)	-1.14%
State Computer Aid	452,441	430,600	(21,841)	-4.83%
State Library AV Loan Prog Aid	188,769	179,656	(9,113)	-4.83%
State Hardware Aid	643,933	603,806	(40,127)	-6.23%
Homeless Student Aid	300,000	125,000	(175,000)	-58.33%
State Monitor Subsidy	175,000	175,000	-	0.00%
Health Services Bullet Aid	1,200,000	1,200,000	-	0.00%
<b>Total State Aid Revenue</b>	<b>\$ 687,262,193</b>	<b>\$ 722,823,324</b>	<b>\$ 35,561,131</b>	<b>5.17%</b>
<b>Federal Revenues</b>				
RJSCB QSCB Subsidies	\$ 2,280,477	\$ 2,280,477	\$ -	0.00%
Medicaid Part D	2,100,000	2,200,000	100,000	4.76%
<b>Total Federal Revenue</b>	<b>\$ 4,380,477</b>	<b>\$ 4,480,477</b>	<b>\$ 100,000</b>	<b>2.28%</b>
<b>Total General Fund Revenue</b>	<b>\$ 826,335,316</b>	<b>\$ 868,149,079</b>	<b>\$ 41,813,763</b>	<b>5.06%</b>
<b>Appropriated Fund Balance</b>	<b>\$ 10,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ (5,000,000)</b>	<b>-50.00%</b>
<b>TOTAL GENERAL FUND SOURCES</b>	<b>\$ 836,335,316</b>	<b>\$ 873,149,079</b>	<b>\$ 36,813,763</b>	<b>4.40%</b>

**SPECIAL AID REVENUE SUMMARY**

	2022-2023 Adopted	2023-2024 Proposed	\$ Increase/ (Decrease)	% Change
<b>Local</b>				
CFC CAREER PATHWAYS	\$ 100,000	\$ -	\$ (100,000)	-100.00%
PRE-SCHOOL CPSE	1,000,000	828,000	(172,000)	-17.20%
PRE-SCHOOL ESY	175,000	113,000	(62,000)	-35.43%
PRE-SCHOOL EVALUATIONS	925,000	1,087,013	162,013	17.51%
PRE-SCHOOL INTEGRATE/HANDICAPD	1,700,000	2,008,000	308,000	18.12%
PRE-SCHOOL RELATED SERVICES	1,825,000	1,725,000	(100,000)	-5.48%
PRE-SCHOOL S.E.I.T.	400,000	400,000	-	0.00%
PRE-SCHOOL SPECIAL CLASS	1,400,000	1,590,000	190,000	13.57%
PRIMARY PROJECT	105,010	105,010	-	0.00%
<b>Local Subtotal:</b>	<b>\$ 7,630,010</b>	<b>\$ 7,856,023</b>	<b>\$ 226,013</b>	<b>2.96%</b>
<b>State</b>				
ADVANCED COURSE ACCESS	\$ 500,000	\$ -	\$ (500,000)	-100.00%
EARLY COLLEGE HS COHORT 4	-	250,000	250,000	100.00%
EMPLOYMENT PREP EDUCATIN (EPE)	3,243,537	3,243,537	-	0.00%
EXT SCH DAY/VIOL PREV PRIMARY	350,000	350,000	-	0.00%
EXTENDED SCHOOL YR (SPED SUMR)	6,200,000	6,200,000	-	0.00%
LEARNING TECH DISTRICT	200,000	200,000	-	0.00%
LIBRARY AUTOMATION	9,104	9,444	340	3.73%
LIBRARY OPERATING	91,039	94,436	3,397	3.73%
LIBRARY SUPPLEMENTAL	45,879	47,508	1,629	3.55%
MENTOR TEACHER/INTERNSHIP PROG	65,000	-	(65,000)	-100.00%
MTSS	-	18,000	18,000	100.00%
OPTICS @ EAST	-	460,000	460,000	100.00%
PRE-K UNIVERSAL (UPK)	36,188,959	36,188,959	-	0.00%
REFUGEE & IMMIGRANT STUDENT WELCOME	-	525,000	525,000	100.00%
REFUGEE SCHOOL IMPACT	-	312,767	312,767	100.00%
SCHOOL FOR THE DEAF TUITION	2,800,000	2,300,000	(500,000)	-17.86%
SCHOOL HEALTH SERVICES	6,292,529	6,292,529	-	0.00%
TEACHERS OF TOMORROW	-	850,000	850,000	100.00%
<b>State Subtotal:</b>	<b>\$ 55,986,047</b>	<b>\$ 57,342,180</b>	<b>\$ 1,356,133</b>	<b>2.42%</b>
<b>Federal</b>				
IDEA PRESCHOOL SERV & SEC 619	\$ 700,000	\$ 700,000	\$ -	0.00%
IDEA SUPPORT SVC & SECT 611	10,800,000	10,800,000	-	0.00%
IMPACT AID	20,000	-	(20,000)	-100.00%
MCKINNEY-VENTO HOMELESS YOUTH	125,000	250,000	125,000	100.00%
OTDA MAKING A CONNECTION (MAC)	108,200	196,451	88,251	81.56%
PERKINS IV ADULT CTE	90,935	-	(90,935)	-100.00%
PERKINS SECONDARY	612,351	737,712	125,361	20.47%
PTECH - PATHWAYS TO TECH	453,533	453,533	-	0.00%
REFUGEE SOCIAL SVC PROJ 2	294,100	494,000	199,900	67.97%
SIG HS REDESIGN	225,000	225,000	-	0.00%
TITLE I 1003 TARGETED SUPPORT	4,500,000	4,000,000	(500,000)	-11.11%
TITLE I PART A	30,153,080	32,000,000	1,846,920	6.13%
TITLE I PART D	496,277	424,847	(71,430)	-14.39%
TITLE I SCHOOL IMP 1003 BASIC	4,500,000	4,925,000	425,000	9.44%
TITLE IIA HIGH QUALITY TEACH & PRIN	2,466,317	2,856,000	389,683	15.80%
TITLE III ELLS	647,314	635,517	(11,797)	-1.82%
TITLE IV STD SPT ACAD ENRICH	2,358,592	2,555,096	196,504	8.33%
WIOA - TITLE II - ADULT BASIC ED & LITERACY SVCS	541,119	541,119	-	0.00%
WIOA - TITLE II - IELCE	300,000	300,000	-	0.00%
WIOA - TITLE II - INCARCERATED	250,000	306,100	56,100	22.44%
WIOA LITERACY ZONE - EAST	150,000	150,000	-	0.00%
WIOA LITERACY ZONE - NORTH	150,000	150,000	-	0.00%
WIOA LITERACY ZONE - SOUTH	150,000	150,000	-	0.00%
WIOA LITERACY ZONE - WEST	150,000	150,000	-	0.00%
<b>Federal Subtotal:</b>	<b>\$ 60,241,818</b>	<b>\$ 63,000,375</b>	<b>\$ 2,758,557</b>	<b>4.58%</b>
<b>TOTAL SPECIAL AID REVENUE</b>	<b>\$ 123,857,875</b>	<b>\$ 128,198,578</b>	<b>\$ 4,340,703</b>	<b>3.50%</b>



**SCHOOL LUNCH REVENUE SUMMARY**

	2022-2023 Adopted	2023-2024 Proposed	\$ Increase/ (Decrease)	%
<b>School Lunch Fund</b>				
NYS Free & Reduced Price Reimbursement	\$ 419,000	\$ 417,815.00	\$ (1,185)	-0.28%
Federal Free & Reduced Price Reimbursement	17,190,000	19,494,398	2,304,398	13.41%
Federal Surplus Food Revenue	1,300,000	1,315,000	15,000	1.15%
Summer Food Service Revenue	1,000,000	708,981	(291,019)	-29.10%
Other Cafeteria Sales	10,000	10,000	-	0.00%
Miscellaneous Revenue	10,000	13,495	3,495	34.95%
Fresh Fruit & Vegetable Program	976,858	1,042,000	65,142	6.67%
General Fund Transfer	1,500,000	1,500,000	-	0.00%
Appropriated Fund Balance	1,000,000	2,000,000	1,000,000	100.00%
<b>TOTAL SCHOOL FOOD SERVICE FUND REVENUE</b>	<b>\$ 23,405,858</b>	<b>\$ 26,501,689</b>	<b>\$ 3,095,831</b>	<b>13.23%</b>

**2023-2024 ARP PRIORITIES**

	2021-2022 Actual	2022-2023 Estimated	2023-2024 Estimated	3 Year Grand Total
I. Rigorous Academics and Instruction	\$ 881,474	\$ 22,439,452	\$ 22,450,220	\$ 45,771,147
II. Social & Emotional Learning Support	145,088	12,090,364	6,853,073	19,088,526
III. Leadership & Instructional Capacity	1,161,625	7,873,266	7,143,097	16,177,988
IV. Unfinished Learning	265,410	5,954,128	7,994,143	14,213,681
V. Community Collaboration	53,039	1,063,755	2,654,385	3,771,180
VI. District-Wide Infrastructure	6,075,531	25,636,896	16,355,723	48,068,150
VII. Student Health & Safety, Reopening, and COVID Response	6,729	7,178,193	42,550,860	49,735,782
<b>TOTAL ARP</b>	<b>\$ 8,588,897</b>	<b>\$ 82,236,055</b>	<b>\$ 106,001,502</b>	<b>\$ 196,826,454</b>

**ALL FUNDS**

	2022-2023 Adopted	2023-2024 Proposed	\$ Increase/ Decrease	% Change
General Fund Balance	\$ 836,335,316	\$ 873,149,079	\$ 36,813,763	4.22%
Special Aid Fund	123,857,875	128,198,578	4,340,703	3.50%
School Food Service Fund	23,405,858	26,501,689	3,095,831	13.23%
<b>All Funds Budget</b>	<b>\$ 983,599,049</b>	<b>\$ 1,027,849,346</b>	<b>\$ 44,250,297</b>	<b>4.50%</b>
ARP	\$ 82,236,055	\$ 106,001,502	\$ 23,765,447	28.56%
<b>TOTAL ALL FUNDS (including ARP)</b>	<b>\$1,065,835,104</b>	<b>\$1,133,850,848</b>	<b>\$68,015,744</b>	<b>4.34%</b>

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## Position Summary

	2022 - 2023	2023- 2024		
	Adopted	Proposed	Increase/ (Decrease)	% Change
<b>POSITIONS BY ACCOUNT</b>				
Teacher	3,146.22	3,186.07	39.85	1.27%
Civil Service	1,421.27	1,441.97	20.70	1.46%
Administrator	252.90	258.90	6.00	2.37%
Teaching Assistants	283.00	287.90	4.90	1.73%
Paraprofessional	453.87	483.00	29.13	6.42%
Building Substitute Teachers	1.00	12.00	11.00	1100.00%
Employee Benefits	11.50	9.50	(2.00)	-17.39%
<b>Grand Total</b>	<b>5,569.76</b>	<b>5,679.34</b>	<b>109.58</b>	<b>1.97%</b>
<b>Cash Capital Positions (not included above)</b>	<b>13.30</b>	<b>13.30</b>	<b>0.00</b>	<b>0.00%</b>
<b>Total with Cash Capital Positions</b>	<b>5,583.06</b>	<b>5,692.64</b>	<b>109.58</b>	<b>1.96%</b>

## Position Summary

	2022 - 2023 Adopted	2023 - 2024 Proposed	Increase/ (Decrease)	% Change
<b>POSITIONS BY DEPARTMENT</b>				
Schools & School Support	4,672.40	4,787.48	115.08	2.46%
District Administration & Sprt	884.86	881.36	(3.50)	-0.40%
Debt Srvc, Benefits, Dstr-Wide	12.50	10.50	(2.00)	-16.00%
<b>Rochester City School District</b>	<b>5,569.76</b>	<b>5,679.34</b>	<b>109.58</b>	<b>1.97%</b>

## Position Summary

### All Schools

	2022 - 2023 Adopted	2023 - 2024 Proposed	Increase/ (Decrease)	% Change
<b>POSITIONS BY DEPARTMENT</b>				
# 2 - Clara Barton	44.50	45.90	1.40	3.15%
# 3 - Dr. Alice H Young	63.40	68.60	5.20	8.20%
# 4 - George M Forbes	59.30	59.50	0.20	0.34%
# 5 - John Williams	101.30	101.60	0.30	0.30%
# 7 - Virgil I Grissom	64.30	60.10	(4.20)	-6.53%
# 8 - Roberto Clemente	79.50	73.40	(6.10)	-7.67%
# 9 - Dr Martin L King Jr	75.80	74.40	(1.40)	-1.85%
# 10 - Dr Walter Cooper Aca	48.50	48.90	0.40	0.82%
# 12 - Anna Murray-Douglass	95.60	94.60	(1.00)	-1.05%
# 15 - Children's School	51.80	57.10	5.30	10.23%
# 16 - John W Spencer	59.50	64.90	5.40	9.08%
# 17 - Enrico Fermi	77.90	81.30	3.40	4.36%
# 19 - Dr CharlesT Lunsford	56.30	54.90	(1.40)	-2.49%
# 22 - Abraham Lincoln	61.00	60.80	(0.20)	-0.33%
# 23 - Francis Parker	43.50	47.40	3.90	8.97%
# 25 - Nathaniel Hawthorne	41.60	43.40	1.80	4.33%
# 28 - Henry Hudson	136.40	135.70	(0.70)	-0.51%
# 29 - Adlai E Stevenson	90.10	93.70	3.60	4.00%
# 33 - John James Audubon	124.80	119.60	(5.20)	-4.17%
# 34 - Dr Louis A Cerulli	50.00	50.40	0.40	0.80%
# 35 - Pinnacle School	49.90	49.60	(0.30)	-0.60%
# 39 - Andrew J Townson	48.00	48.70	0.70	1.46%
# 42 - Abelard Reynolds	54.30	49.90	(4.40)	-8.10%
# 45 - Mary McLeod Bethune	96.20	98.50	2.30	2.39%
# 46 - Charles Carroll	44.27	41.90	(2.37)	-5.35%
RISE Community School	71.10	76.90	5.80	8.16%
# 50 - Helen B Montgomery	80.30	81.80	1.50	1.87%
# 52 - Frank Fowler Dow	45.20	41.00	(4.20)	-9.29%
# 53 - Montessori Academy	40.90	45.59	4.69	11.47%
# 54 - Flower City School	43.10	43.10	0.00	0.00%
# 58 - World of Inquiry	121.60	116.00	(5.60)	-4.61%
All City High	42.40	41.80	(0.60)	-1.42%
East Upper School	165.03	170.93	5.90	3.58%
East Lower School	76.13	77.13	1.00	1.31%
Edison Educational Campus	280.60	285.80	5.20	1.85%
Franklin Lower School	65.90	67.60	1.70	2.58%
Franklin Upper School	179.60	184.50	4.90	2.73%
James Monroe Lower School	47.40	49.80	2.40	5.06%
James Monroe Upper School	112.90	118.00	5.10	4.52%
Jos. C. Wilson Magnet HS	142.60	149.80	7.20	5.05%
Leadership Acad for Young Men	0.00	0.00	0.00	-
Northeast High School	133.30	134.00	0.70	0.53%
Northwest High School	70.00	59.90	(10.10)	-14.43%
School of the Arts - HS	148.10	151.50	3.40	2.30%
School Without Walls - HS	41.80	43.50	1.70	4.07%
Rochester International Acad	33.60	48.10	14.50	43.15%
Roch Early College Intrntnl HS	55.70	61.50	5.80	10.41%
Jos. C. Wilson Found Acdmy	81.60	73.00	(8.60)	-10.54%
All Schools	<b>3,796.63</b>	<b>3,846.05</b>	<b>49.42</b>	<b>1.30%</b>

## Position Summary

### Prgms, Early Childhd, & Sprt

	2022 - 2023 Adopted	2023 - 2024 Proposed	Increase/ (Decrease)	%
				Change
<b>POSITIONS BY DEPARTMENT</b>				
OACES-WFP	37.81	60.81	23.00	60.83%
North STAR Educational Program	54.20	40.70	(13.50)	-24.91%
LyncX Academy	0.00	13.00	13.00	-
Youth & Justice - HS	10.80	9.85	(0.95)	-8.80%
Agency Youth - HS	16.40	20.70	4.30	26.22%
Home/Hospital Tutor Prog - HS	27.00	52.00	25.00	92.59%
<b>School Programs</b>	<b>146.21</b>	<b>197.06</b>	<b>50.85</b>	<b>34.78%</b>
# 2 - Clara Barton - PreK	12.80	18.10	5.30	41.41%
# 4 - George M Forbes - PS	5.10	5.10	0.00	0.00%
# 5 - John Williams - PreK	3.10	3.10	0.00	0.00%
# 7 - Virgil I. Grissom - PreK	16.60	21.60	5.00	30.12%
# 8 - Roberto Clemente - PreK	16.00	16.50	0.50	3.13%
# 9 - Dr Martin L King Jr-PreK	8.10	13.10	5.00	61.73%
# 10 - Dr Walter Cooper-PreK	5.10	5.20	0.10	1.96%
# 12 - Anna Murray-Dougl Pre-K	10.40	15.40	5.00	48.08%
# 15 - Children's Schl - PreK	5.10	5.10	0.00	0.00%
# 16 - John W Spencer - PreK	10.20	10.80	0.60	5.88%
# 17 - Enrico Fermi - PreK	10.20	10.20	0.00	0.00%
# 19 - Dr Chas T Lunsford-PreK	17.60	16.00	(1.60)	-9.09%
# 22 - Abraham Lincoln - PreK	8.20	10.20	2.00	24.39%
# 23 - Francis Parker - PreK	3.10	3.10	0.00	0.00%
# 25 - Nathan. Hawthorne-PreK	8.20	8.20	0.00	0.00%
# 29 - Adlai E Stevenson-PreK	10.10	9.10	(1.00)	-9.90%
# 33 - Florence S Brown - PreK	26.70	27.60	0.90	3.37%
# 34 - Dr Louis A Cerulli PreK	5.10	5.10	0.00	0.00%
# 39 - Andrew J Townson - PreK	8.20	8.20	0.00	0.00%
# 42 - Abelard Reynolds - PreK	5.10	5.10	0.00	0.00%
# 45 - Mary McLeod Bethune-PrK	10.10	14.60	4.50	44.55%
# 46 - Charles Carroll-PreK	5.20	5.20	0.00	0.00%
RISE Community PreK	3.10	5.10	2.00	64.52%
# 50 - Helen B Montgomery-PreK	5.10	5.10	0.00	0.00%
# 52 - Frank Fowler Dow - PreK	3.10	3.10	0.00	0.00%
# 53 - Montessori Academy-PreK	8.20	12.21	4.01	48.90%
# 54 - Flower City School-PreK	5.10	5.10	0.00	0.00%
Roch. Early Childhood Cntr-NE	35.70	35.50	(0.20)	-0.56%
Roch. Early Childhood Cntr-Sth	1.00	1.00	0.00	0.00%
Early Childhood Office - PS	27.00	29.00	2.00	7.41%
<b>Early Childhood Education</b>	<b>298.60</b>	<b>332.71</b>	<b>34.11</b>	<b>11.42%</b>
High Schools - HS	26.00	14.00	(12.00)	-46.15%
School Chief RM	2.00	2.00	0.00	0.00%
School Chief CP	1.00	0.00	(1.00)	-100.00%
School Chief LW	3.00	3.00	0.00	0.00%
School Chief DS	6.00	6.00	0.00	0.00%
<b>Chiefs of Schools</b>	<b>38.00</b>	<b>25.00</b>	<b>(13.00)</b>	<b>-34.21%</b>
Food Service	258.33	265.29	6.96	2.69%
Health Services	8.00	8.00	0.00	0.00%
Transportation Services	126.63	113.37	(13.26)	-10.47%
<b>School Support</b>	<b>392.96</b>	<b>386.66</b>	<b>(6.30)</b>	<b>-1.60%</b>
<b>Prgms, Early Childhd, &amp; Sprt</b>	<b>875.77</b>	<b>941.43</b>	<b>65.66</b>	<b>7.50%</b>

# Adopted Budget 2023-24

## Position Summary

	Teacher	Civil Service	Administrator	Teaching Assistant	Paraprofessional	Building Substitute Teachers	Employee Benefits	Total
<b>BUDGETED POSITIONS BY ACCOUNT</b>								
# 2 - Clara Barton	26.40	7.00	2.00	4.00	6.50	-	-	45.90
# 3 - Dr. Alice H Young	44.10	11.50	3.00	6.00	4.00	-	-	68.60
# 4 - George M Forbes	35.00	6.50	2.00	10.00	6.00	-	-	59.50
# 5 - John Williams	69.10	9.50	3.00	11.00	9.00	-	-	101.60
# 7 - Virgil I Grissom	39.60	6.00	2.00	4.00	8.50	-	-	60.10
# 8 - Roberto Clemente	48.90	10.00	3.00	5.00	6.50	-	-	73.40
# 9 - Dr Martin L King Jr	59.40	9.00	3.00	2.00	1.00	-	-	74.40
# 10 - Dr Walter Cooper Aca	32.90	7.00	2.00	4.00	3.00	-	-	48.90
# 12 - Anna Murray-Douglass	68.60	11.00	4.00	6.00	5.00	-	-	94.60
# 15 - Children's School	36.60	6.00	2.00	4.00	8.50	-	-	57.10
# 16 - John W Spencer	38.90	7.00	2.00	7.00	10.00	-	-	64.90
# 17 - Enrico Fermi	60.30	12.00	3.00	5.00	1.00	-	-	81.30
# 19 - Dr CharlesT Lunsford	38.40	7.00	2.00	4.00	3.50	-	-	54.90
# 22 - Abraham Lincoln	44.80	6.00	2.00	5.00	3.00	-	-	60.80
# 23 - Francis Parker	31.90	5.50	2.00	2.00	6.00	-	-	47.40
# 25 - Nathaniel Hawthorne	32.90	4.00	2.00	1.00	3.50	-	-	43.40
# 28 - Henry Hudson	83.20	9.00	3.00	11.00	29.50	-	-	135.70
# 29 - Adlai E Stevenson	35.70	7.50	2.00	14.00	34.50	-	-	93.70
# 33 - John James Audubon	83.70	13.00	4.40	6.00	11.50	1.00	-	119.60
# 34 - Dr Louis A Cerulli	38.90	6.00	2.00	2.00	1.50	-	-	50.40
# 35 - Pinnacle School	38.10	6.00	2.00	1.00	2.50	-	-	49.60
# 39 - Andrew J Townson	31.20	6.50	2.00	3.00	6.00	-	-	48.70
# 42 - Abelar Reynolds	38.40	6.00	2.00	2.00	1.50	-	-	49.90
# 45 - Mary McLeod Bethune	56.50	11.00	3.00	10.00	18.00	-	-	98.50
# 46 - Charles Carroll	30.40	5.50	2.00	1.00	3.00	-	-	41.90
RISE Community School	41.40	7.00	2.00	10.00	16.50	-	-	76.90
# 50 - Helen B Montgomery	61.80	11.00	3.00	5.00	1.00	-	-	81.80
# 52 - Frank Fowler Dow	30.00	6.00	2.00	2.00	1.00	-	-	41.00
# 53 - Montessori Academy	23.43	10.00	2.00	3.00	7.16	-	-	45.59
# 54 - Flower City School	28.10	6.00	2.00	3.00	4.00	-	-	43.10
# 58 - World of Inquiry	83.00	18.50	4.00	6.00	3.50	1.00	-	116.00
All City High	29.80	8.00	3.00	1.00	0.00	-	-	41.80
East Upper School	120.73	36.50	5.20	1.00	6.50	1.00	-	170.93
East Lower School	62.93	4.60	3.10	2.00	3.50	1.00	-	77.13
Edison Educational Campus	180.30	40.50	8.00	27.00	29.00	1.00	-	285.80
Franklin Lower School	48.10	9.00	2.00	5.00	2.50	1.00	-	67.60
Franklin Upper School	127.00	31.00	5.00	15.00	5.50	1.00	-	184.50
James Monroe Lower School	36.80	6.00	2.00	4.00	0.00	1.00	-	49.80
James Monroe Upper School	83.00	24.00	4.00	6.00	0.00	1.00	-	118.00
Jos. C. Wilson Magnet HS	98.80	22.00	4.00	17.00	7.00	1.00	-	149.80
Leadership Acad for Young Men	0.00	0.00	0.00	0.00	0.00	-	-	-
Northeast High School	94.00	23.00	4.00	11.00	1.00	1.00	-	134.00
Northwest High School	36.40	15.50	2.00	5.00	1.00	-	-	59.90
School of the Arts - HS	109.50	28.00	5.00	6.00	2.00	1.00	-	151.50
School Without Walls - HS	33.50	5.00	2.00	3.00	0.00	-	-	43.50
Rochester International Acad	24.10	19.00	2.00	0.00	3.00	-	-	48.10
Roch Early College Intrntnl HS	46.00	8.00	2.50	5.00	0.00	-	-	61.50
Jos. C. Wilson Found Acdmy	45.10	13.50	3.00	3.90	7.50	-	-	73.00
<b>All Schools</b>	<b>2,587.69</b>	<b>547.60</b>	<b>133.20</b>	<b>270.90</b>	<b>294.66</b>	<b>12.00</b>	<b>-</b>	<b>3,846.05</b>
OACES-WFP	36.00	15.81	4.00	0.00	5.00	-	-	60.81
North STAR Educational Program	16.20	5.50	2.00	8.00	9.00	-	-	40.70
LyncX Academy	9.00	3.00	1.00	0.00	0.00	-	-	13.00
Youth & Justice - HS	8.85	0.50	0.50	0.00	0.00	-	-	9.85
Agency Youth - HS	20.20	0.00	0.50	0.00	0.00	-	-	20.70
Home/Hospital Tutor Prog - HS	52.00	0.00	0.00	0.00	0.00	-	-	52.00
<b>School Programs</b>	<b>142.25</b>	<b>24.81</b>	<b>8.00</b>	<b>8.00</b>	<b>14.00</b>	<b>-</b>	<b>-</b>	<b>197.06</b>
# 2 - Clara Barton - PreK	9.10	0.00	0.00	1.00	8.00	-	-	18.10
# 4 - George M Forbes - PS	2.10	0.00	0.00	0.00	3.00	-	-	5.10
# 5 - John Williams - PreK	1.10	0.00	0.00	0.00	2.00	-	-	3.10
# 7 - Virgil I. Grissom - PreK	8.60	0.00	0.00	0.00	13.00	-	-	21.60
# 8 - Roberto Clemente - PreK	8.50	0.00	0.00	0.00	8.00	-	-	16.50
# 9 - Dr Martin L King Jr-PreK	5.10	0.00	0.00	0.00	8.00	-	-	13.10
# 10 - Dr Walter Cooper-PreK	2.20	0.00	0.00	0.00	3.00	-	-	5.20
# 12 - Anna Murray-Dougl Pre-K	6.40	0.00	0.00	0.00	9.00	-	-	15.40

# 15 - Children's Schl - PreK	2.10	0.00	0.00	0.00	3.00	-	-	5.10
# 16 - John W Spencer - PreK	4.80	0.00	0.00	0.00	6.00	-	-	10.80
# 17 - Enrico Fermi - PreK	4.20	0.00	0.00	0.00	6.00	-	-	10.20
# 19 - Dr Chas T Lunsford-PreK	7.00	0.00	0.00	1.00	8.00	-	-	16.00
# 22 - Abraham Lincoln - PreK	4.20	0.00	0.00	0.00	6.00	-	-	10.20
# 23 - Francis Parker - PreK	1.10	0.00	0.00	0.00	2.00	-	-	3.10
# 25 - Nathan. Hawthorne-PreK	3.20	0.00	0.00	0.00	5.00	-	-	8.20
# 29 - Adlai E Stevenson-PreK	4.10	0.00	0.00	0.00	5.00	-	-	9.10
# 33 - Florence S Brown - PreK	13.00	1.00	0.60	0.00	13.00	-	-	27.60
# 34 - Dr Louis A Cerulli PreK	2.10	0.00	0.00	0.00	3.00	-	-	5.10
# 39 - Andrew J Townson - PreK	3.20	0.00	0.00	0.00	5.00	-	-	8.20
# 42 - Abelard Reynolds - PreK	2.10	0.00	0.00	0.00	3.00	-	-	5.10
# 45 - Mary McLeod Bethune-PrK	6.60	0.00	0.00	1.00	7.00	-	-	14.60
# 46 - Charles Carroll-PreK	2.20	0.00	0.00	0.00	3.00	-	-	5.20
RISE Community PreK	2.10	0.00	0.00	0.00	3.00	-	-	5.10
# 50 - Helen B Montgomery-PreK	2.10	0.00	0.00	0.00	3.00	-	-	5.10
# 52 - Frank Fowler Dow - PreK	1.10	0.00	0.00	0.00	2.00	-	-	3.10
# 53 - Montessori Academy-PreK	4.87	0.00	0.00	0.00	7.34	-	-	12.21
# 54 - Flower City School-PreK	2.10	0.00	0.00	0.00	3.00	-	-	5.10
Roch. Early Childhood Cntr-NE	13.50	5.00	1.00	0.00	16.00	-	-	35.50
Roch. Early Childhood Cntr-Sth	0.00	1.00	0.00	0.00	0.00	-	-	1.00
Early Childhood Office - PS	16.00	9.00	3.00	0.00	1.00	-	-	29.00
<b>Early Childhood Education</b>	<b>144.77</b>	<b>16.00</b>	<b>4.60</b>	<b>3.00</b>	<b>164.34</b>	-	-	<b>332.71</b>
High Schools - HS	14.00	0.00	0.00	0.00	0.00	-	-	14.00
School Chief RM	0.00	1.00	1.00	0.00	0.00	-	-	2.00
School Chief LW	0.00	2.00	1.00	0.00	0.00	-	-	3.00
School Chief DS	4.00	0.00	2.00	0.00	0.00	-	-	6.00
<b>Chiefs of Schools</b>	<b>18.00</b>	<b>3.00</b>	<b>4.00</b>	<b>0.00</b>	<b>0.00</b>	-	-	<b>25.00</b>
Food Service	0.00	265.29	0.00	0.00	0.00	-	-	265.29
Health Services	0.00	8.00	0.00	0.00	0.00	-	-	8.00
Transportation Services	0.00	111.37	2.00	0.00	0.00	-	-	113.37
<b>School Support</b>	<b>0.00</b>	<b>384.66</b>	<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	-	-	<b>386.66</b>
<b>Prgms, Early Childhd, &amp; Sprt</b>	<b>305.02</b>	<b>428.47</b>	<b>18.60</b>	<b>11.00</b>	<b>178.34</b>	-	-	<b>941.43</b>
Board of Education	0.00	15.00	0.00	0.00	0.00	-	-	15.00
EPO Administration	0.00	5.05	6.70	0.00	0.00	-	-	11.75
Superintendent	0.00	1.00	1.00	0.00	0.00	-	-	2.00
Chief of Staff	0.00	1.00	1.00	0.00	0.00	-	-	2.00
Communications & Intergvrnmntl	0.00	8.00	0.00	0.00	0.00	-	-	8.00
General Counsel	0.00	11.00	0.00	0.00	0.00	-	-	11.00
Office of Human Capital	13.56	28.90	3.20	3.00	0.00	-	-	48.66
Finance	0.00	63.50	0.00	0.00	0.00	-	-	63.50
Dpty Supt Adm & Sprts	0.00	5.00	1.00	0.00	0.00	-	-	6.00
Chief of Operations	0.00	122.00	0.70	0.00	0.00	-	-	122.70
Information Technology	24.60	46.80	3.00	0.00	0.00	-	-	74.40
Grants & Prgm Accountability	2.00	4.00	5.00	0.00	0.00	-	-	11.00
Accountability & Student Rgstr	17.00	23.00	7.00	0.00	0.00	-	-	47.00
Equity Inclusion & Soc Emt Lrn	20.50	13.00	3.50	0.00	0.00	-	-	37.00
Partnerships	0.00	11.00	3.00	0.00	0.00	-	-	14.00
<b>Deputy Supt. Admin &amp; Supports</b>	<b>64.10</b>	<b>224.80</b>	<b>23.20</b>	<b>0.00</b>	<b>0.00</b>	-	-	<b>312.10</b>
Deputy Supt. Tch. & Lrn.	12.00	6.00	17.00	0.00	0.00	-	-	35.00
Chief Academic Officer	14.80	6.00	11.00	0.00	0.00	-	-	31.80
Professional Learning	1.00	1.00	1.00	0.00	0.00	-	-	3.00
School Innovation	0.00	1.00	3.00	0.00	0.00	-	-	4.00
Chief of Specialized Services	177.20	80.15	38.00	3.00	10.00	-	-	308.35
Bilingual Ed & World Languages	10.70	12.50	2.00	0.00	0.00	-	-	25.20
<b>Deputy Supt. Teaching &amp; Lrng.</b>	<b>215.70</b>	<b>106.65</b>	<b>72.00</b>	<b>3.00</b>	<b>10.00</b>	-	-	<b>407.35</b>
<b>District Administration &amp; Sprt</b>	<b>293.36</b>	<b>464.90</b>	<b>107.10</b>	<b>6.00</b>	<b>10.00</b>	-	-	<b>881.36</b>
<b>Debt Svc, Benefits, Dstr-Wide</b>	<b>0.00</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	-	9.50	<b>10.50</b>
<b>Rochester City School District</b>	<b>3,186.07</b>	<b>1,441.97</b>	<b>258.90</b>	<b>287.90</b>	<b>483.00</b>	<b>12.00</b>	<b>9.50</b>	<b>5,679.34</b>



## Position Summary - General Fund

	2022 - 2023 Adopted	2023- 2024 Proposed	Increase/ (Decrease)	% Change
<b>POSITIONS BY ACCOUNT</b>				
Teacher	2,638.01	2,636.19	(1.83)	-0.07%
Civil Service	1,103.78	1,099.21	(4.57)	-0.41%
Administrator	214.14	210.24	(3.90)	-1.82%
Teaching Assistants	269.00	274.90	5.90	2.19%
Paraprofessional	292.67	304.36	11.69	3.99%
Building Substitute Teachers	0.00	12.00	12.00	100.00%
Employee Benefits	11.50	9.50	(2.00)	-17.39%
<b>Total Rochester City School District</b>	<b>4,529.10</b>	<b>4,546.40</b>	<b>17.29</b>	<b>0.38%</b>

## Position Summary - Special Aid Fund

	2022 - 2023 Adopted	2023- 2024 Proposed	Increase/ (Decrease)	% Change
<b>POSITIONS BY ACCOUNT</b>				
Teacher	508.21	549.89	41.68	8.20%
Civil Service	58.16	76.47	18.31	31.48%
Administrator	38.76	48.66	9.90	25.54%
Teaching Assistants	14.00	13.00	(1.00)	-7.14%
Paraprofessional	161.20	178.64	17.44	10.82%
Building Substitute Teachers	1.00	0.00	(1.00)	-100.00%
Employee Benefits	0.00	0.00	0.00	-
<b>Grand Total</b>	<b>781.33</b>	<b>866.66</b>	<b>85.33</b>	<b>10.92%</b>

## Position Summary - School Food Service Fund

	2022 - 2023	2023- 2024	Increase/ (Decrease)	%
	Adopted	Proposed		Change
<b>POSITIONS BY ACCOUNT</b>				
Teacher	0.00	0.00	0.00	-
Civil Service	259.33	266.29	6.96	2.7%
Administrator	0.00	0.00	0.00	-
Teaching Assistants	0.00	0.00	0.00	-
Paraprofessional	0.00	0.00	0.00	-
Building Substitute Teachers	0.00	0.00	0.00	-
Employee Benefits	0.00	0.00	0.00	-
<b>Grand Total</b>	<b>259.33</b>	<b>266.29</b>	<b>6.96</b>	<b>2.7%</b>

# Adopted Budget 2023-24

## Position Summary

### District-Wide Positions by Account

	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024
	Actual	Actual	Actual	Actual	Actual	Adopted	Proposed
<b>POSITIONS BY ACCOUNT</b>							
Teacher	3,663.99	3,758.35	3,444.59	3,078.14	3,169.16	3,146.22	3,186.07
Civil Service	1,517.92	1,553.14	1,470.90	1,454.05	1,486.23	1,421.27	1,441.97
Administrator	310.20	310.71	276.51	256.20	280.90	252.90	258.90
Teaching Assistants	301.00	329.40	300.60	267.00	281.00	283.00	287.90
Paraprofessional	576.30	557.60	479.60	474.00	524.00	453.87	483.00
Building Substitute Teachers	27.00	26.00	26.00	27.00	101.00	1.00	12.00
Employee Benefits	2.00	7.00	12.00	19.50	20.00	11.50	9.50
<b>Grand Total</b>	<b>6,398.41</b>	<b>6,542.20</b>	<b>6,010.20</b>	<b>5,575.89</b>	<b>5,862.29</b>	<b>5,569.76</b>	<b>5,679.34</b>